



Quarterly Report

Q3 2026

PROJECTS ADDED IN Q3 2026 QUARTERLY REPORT

Project/Initiative Name	Responsible Department
Evaluate Committee of the Whole for Sustainability Initiatives	Administration
Options for Encampments in Rural Areas	Bylaw Enforcement
Castlegar Arena Project Public Engagement	Community Services
Review Recreation Allocation Policy No. 500-01-09	Community Services
Sahlstrom Road Fire Services Options Analysis	Fire Services
Goat River Watershed Hydraulic Connectivity Assessment	Sustainability
Creston Valley Alternative Water Supply Investigation Phase 2	Utilities
Regional Water and Wastewater Sustainability Framework	Utilities

Project Name: Nakusp and Area K Shared Services Governance Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	October 31, 2025	May 31, 2027	Delayed	June 18, 2024
Objectives and Outcomes: The review will evaluate governance options for all services shared between Nakusp and Area K, including replacing the current Commission model with the shared services committee model.				
Most Recent Actions: Staff are evaluating options for changing the current arena service to a financial contribution service only. The outcome of that process may affect how this is item is prioritized.				
Next Steps and Upcoming Milestones: The Nakusp and Area K Arena Reconfiguration Options Analysis was considered at the April 2026 Board meeting and the update of the bylaws was directed for the service to become an Area K - only financial contribution service. The proposed governance changes will become part of the overall shared services committee review in 2027.				
Applicable Areas: Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures, Relationships– Partner with Member Municipalities				

Project Name: Shoreacres No Hunting or Discharge of Firearm Bylaw Survey

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2020	June 30, 2028	Not Started	September 19, 2019
Objectives and Outcomes: Conduct a survey to evaluate interest in a local bylaw to prohibit hunting in Area I that might address gaps in provincial regulations regarding the discharge of firearms.				
Most Recent Actions: This project has not been initiated due to competing project priorities.				
Next Steps and Upcoming Milestones: Q3 2026-This is considered to be a low priority item with no expected completion date.				
Applicable Areas: Castlegar and Area				
Strategic Priority and Area: None				

Project Name: Transit Services Amalgamation Service Case Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	April 30, 2026	December 31, 2027	Not Started	July 18, 2024
Objectives and Outcomes: This project will evaluate the feasibility of any steps involved in amalgamating S237 Transit Castlegar and Area, Service 238 Slocan Valley North Shore and Service 239 Kootenay Lake West into a single service to improve administrative efficiency.				
Most Recent Actions: No actions in Q3 2026. This project has been parked because the new apportionment formula and the subsequent amendments to service establishment bylaw amendments were a necessary first step. These bylaw amendments were adopted in Q1 2026.				
Next Steps and Upcoming Milestones: Following completion of the System Review by BC Transit later in 2026, staff will discuss with the West Transit Service Committee meeting whether or not to delay this work further. With the onboarding of new Directors to transit work, and the prioritization of the 2027 transit budgets it is likely Q2 2027 before this project is started.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Fiscal Responsibility- Review and streamline outdated processes, Fiscal Responsibility- Manage taxation by responding to residents needs				

Project Name: Evaluate Expansion of Sub-Regional Services Committee Model

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2025	March 18, 2027	Delayed	July 18, 2024
Objectives and Outcomes: The objective of this project is to bring forward a roadmap for implementing the Sub-Regional Services Committee in all areas not currently covered by active committees.				
Most Recent Actions: No progress in Q3 2026. This project has been delayed pending completion of other priority projects.				
Next Steps and Upcoming Milestones: The Board Governance and Committee Structure Review was identified as a high priority in the Organizational Assessment completed by Samson in 2026. With the implementation of the recently adopted Delegated Authority Bylaw complete by Q1 2027 this will become the priority project for the Corporate Officer.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures, Relationships– Partner with Member Municipalities				

Project Name: Ymir Cemetery Ownership Investigation

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	August 28, 2024	January 01, 2029	Delayed	September 14, 2023
Objectives and Outcomes: To determine the feasibility of the RDCK assuming ownership and operational responsibility for the Ymir Cemetery and to advise on next steps for the RDCK.				
Most Recent Actions: In 2023 staff connected the society currently providing stewardship over the site with legal assistance to evaluate their options to discharge their responsibilities as licensees. The society has not contacted the RDCK on this matter since then.				
Next Steps and Upcoming Milestones: No actions are planned and the absence of any communication from the society since 2023 suggests this initiative will not proceed. The RDCK cannot legally act on this matter until the licensee issues are resolved by the society.				
Applicable Areas: Salmo and Area				
Strategic Priority and Area: RP – Support Recreational Assets, Relationships– External Organization’s Involvement in Recreation				

Project Name: Kaslo and Area D Economic Development Commission Bylaw Update

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	January 01, 2025	December 31, 2026	Not Started	August 17, 2023
Objectives and Outcomes: The update to the current bylaw will involve reviewing Commission procedures and membership and updating to the current RDCK commission bylaw template.				
Most Recent Actions: No progress made on this initiative in Q3 and neither of the directors for Area D or Kaslo have asked for this to be prioritized.				
Next Steps and Upcoming Milestones: This is considered a low priority item as the Commission is still functioning and it will be given consideration of the overall plan for governance related work. No actions expected in Q4.				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures				

Project Name: FCM Board and Committee Appointments Policy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	November 20, 2025	December 31, 2027	Not Started	July 15, 2023
Objectives and Outcomes: This policy will establish criteria for the Board to apply when considering appointments to and/or support for candidacy for positions within the Federation of Canadian Municipalities Board or Committees.				
Most Recent Actions: This initiative has not been started due to competing project priorities.				
Next Steps and Upcoming Milestones: This is considered a low priority item and will be considered for action within the 2027 work plan.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence –Policy-Focused Board Decisions				

Project Name: Delegation of Authority Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	March 19, 2026	September 17, 2026	On Track	January 01, 2018
Objectives and Outcomes: The project will identify authority delegated to be delegated to staff by the Board, with the objective of the proposed bylaw being to clarify staff's authority, address and shortcoming and gaps, and to streamline administrative decision making.				
Most Recent Actions: Bylaw 3091 was adopted at the September Board meeting.				
Next Steps and Upcoming Milestones: In advance of the bylaw coming into force on Jan 1 2027 through Q4 2026 staff will develop the required reporting systems, internal guidelines and work flows to support effective implementation of the new delegation framework.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Review Governance Structures				

Project Name: Creston and Areas A,B, and C Jaws of Life Service Establishment Bylaw amendment

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	November 30, 2025	March 31, 2027	Delayed	May 08, 2023
Objectives and Outcomes: The bylaw amendment will remove medical first responder and SAR services from the scope of this service and reduce the service scope to road rescue only.				
Most Recent Actions: Bylaw 3033 received 2nd reading at the July 2025 Board meeting.				
Next Steps and Upcoming Milestones: Third reading and adoption of the bylaw should align with Board consideration of the Defined Area A Medical First Responder Service. Progress on this item is dependent on further actions to be taken by Fire Services staff and will be directed by the CVSC. No progress is reported in Q3 2026.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Fiscal Responsibility- Manage taxation by responding to residents needs, Organizational Excellence – Focus on Core Services, Energy & Environment- Community Resiliency & Safety				

Project Name: Special Event Permit Regulatory Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 18, 2025	June 30, 2027	On Track	August 18, 2022
Objectives and Outcomes: To review the effectiveness of Bylaw 2596 and recommend improvements to the Board.				
Most Recent Actions: Due to difficulties with prosecuting 2022 events under this bylaw, in Q3 2022 the Board directed staff to review options to make the bylaw more effective. Following the successful prosecution of two 2023 events in Area H under the Noise Control Bylaw, bylaw staff identified the noise bylaw as the preferred tool for large event enforcement.				
Next Steps and Upcoming Milestones: This item is parked pending a review of the noise control bylaw by the bylaw enforcement group. The full rescinding of the Special Event Permit bylaw will be recommended to coincide with the adoption of the proposed revised noise bylaw. Timing is subject to bylaw enforcement team resources. No progress reported in Q3 2026.				
Applicable Areas: Slocan Valley				
Strategic Priority and Area: None				

Project Name: Arrow Creek Water Commission Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 18, 2026	December 31, 2027	Delayed	September 16, 2022
Objectives and Outcomes: The Arrow Creek Commission bylaw update is intended to address issues with delegated authority identified by the Town of Creston.				
Most Recent Actions: A draft bylaw was received by the Commission in Q1 2023 by concerns were raised by the Town of Creston in a subsequent letter to the Board. Staff reported to the Commission in Q3 2024 regarding the powers and duties of the Commission and options for future revisions.				
Next Steps and Upcoming Milestones: RDCK is awaiting a response from Town staff on specific wording to include within the bylaw regarding the Town's request for full delegated authority to the Commission. Q3- Water Services staff will request Commission direction on whether to pursue bylaw changes any further or direct that no further action be taken on this matter				
Applicable Areas: Creston and Area				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures, Relationships– Partner with Member Municipalities				

Project Name: Financial Grant-In-Aid Services Policy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2025	August 19, 2027	Not Started	May 15, 2023
Objectives and Outcomes: As directed by the Board the policy would require that all financial grant in aid service funding recipients provide detailed information regarding their use of taxation funding as part of the annual budget process. Additional measures to address the RDCK's risk management and transparency requirements will also be proposed.				
Most Recent Actions: No progress was made on this in Q3 2026.				
Next Steps and Upcoming Milestones: Considering the priority actions identified for the Corporate Administration group within the 2026 Organizational Assessment, this policy is delayed and will be prioritized within the 2027 work plan.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Transparency & Accessibility				

Project Name: Director's Code of Conduct Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	February 19, 2026	April 30, 2027	Delayed	December 15, 2022
Objectives and Outcomes: Review Policy 100-01-17 Director Code of Conduct in accordance with the new Community Charter requirements and to incorporate best practices recommended by the UBCM working group on elected official conduct.				
Most Recent Actions: At the June 2024 Board meeting a report on options was received and staff were directed on the specific items to include in a draft code of conduct. On April 2, 2026 the Province introduced Bill 17 that provides the authority to prescribe a mandatory Code of Conduct applicable to all local governments.				
Next Steps and Upcoming Milestones: Q3 update-the passing of Bill 17 was expected prior to the October 17 general local elections. However with the calling of the provincial election Bill 17 was stopped with the Legislature's dissolution. An RDCK Code of Conduct may be reintroduced to the Board in 2027 if a mandatory Code is not picked up by the next provincial government.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Transparency & Accessibility, Organizational Excellence – Review Governance Structures				

Project Name: Area E Fire Service Contract with City of Nelson & Regulatory Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 31, 2025	March 31, 2027	Delayed	January 01, 2023
Objectives and Outcomes: To develop and execute a new Area E fire contract between the RDCK and the City of Nelson based on a modernized contract template and to adopt a modernized regulatory.				
Most Recent Actions: Negotiations on the substantive contract wording were concluded in Dec. 2025 and the outstanding items pertain to cost sharing. The Board authorized payment for 2026 at the March 2026 meeting as there is no finalized contract. Progress on the assigned work to evaluate options for service delivery will be tracked as a separate project.				
Next Steps and Upcoming Milestones: Administrative aspects of the agreement are complete and negotiations on the financial aspects of the agreement will be ongoing through 2026. Q3 update -considering the delay on the contract, staff have advanced discussions with city staff on the accompanying regulatory bylaw.It is hoped that both the contract and bylaw will be ready for Board approval in Q1 2027.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Energy & Environment- Community Resiliency & Safety, Relationships– Partner with Member Municipalities				

Project Name: Update to 2018 Area I 'Using Community Halls for Child Care' study

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2024	December 31, 2027	Not Started	December 14, 2023
Objectives and Outcomes: The purpose of this project is to update the assumptions and data from the 2018 Area I Childcare Study to determine if the RDCK should establish a service to support childcare facilities at community halls in Area I.				
Most Recent Actions: No progress has been made on this due to competing project priorities. In Q2 2026 the Board determined to keep this on staff's work plan.				
Next Steps and Upcoming Milestones: This is considered a low priority project and is not connected to any existing RDCK services. Due to current workloads it was not prioritized within the 2026 work plan and no actions are currently planned.				
Applicable Areas: Castlegar and Area				
Strategic Priority and Area: Relationships– External Organization's Involvement in Recreation				

Project Name: Update Advisory Planning and Heritage Commission Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 18, 2025	March 31, 2027	Delayed	January 15, 2023
Objectives and Outcomes: This project will update the bylaw to align APHC's with the modern commission template and clarify roles and responsibilities for the APHC's.				
Most Recent Actions: No actions in Q3 2026. Initial discussion between the planning and administration groups has occurred however it has been delayed due to competing project priorities for the Deputy Corporate Officer.				
Next Steps and Upcoming Milestones: A draft bylaw is planned to be provided to the Rural Affairs Committee for review and comment by the end of Q1 2027.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures				

Project Name: Edgewood Community Society Service Case Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 01, 2027	November 18, 2027	Not Started	May 15, 2025
Objectives and Outcomes: To determine the feasibility of establishing a contribution service to fund the Edgewood Community Society.				
Most Recent Actions: No actions in Q3 2026.				
Next Steps and Upcoming Milestones: The project will be considered for prioritization within the 2027 workplan.				
Applicable Areas: Nakusp and Arrow Lakes				
Strategic Priority and Area: Relationships– External Organization's Involvement in Recreation				

Project Name: Burton Volunteer Fire Brigade Service Case Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 01, 2027	June 01, 2027	Not Started	December 03, 2025
Objectives and Outcomes: To determine costs and evaluate the feasibility of establishing a contribution service to fund the Burton community fire brigade.				
Most Recent Actions: No actions in Q3 2026.				
Next Steps and Upcoming Milestones: No actions planned for Q4 2026. The project will be considered for prioritization within the 2027 workplan.				
Applicable Areas: Nakusp and Arrow Lakes				
Strategic Priority and Area: Energy & Environment- Community Resiliency & Safety, Fiscal Responsibility- Manage taxation by responding to residents needs				

Project Name: Accessibility Plan Implementation

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2028	December 31, 2027	Not Started	March 19, 2026
Objectives and Outcomes: To implement actions identified in the 2026 RDCK Accessibility Plan.				
Most Recent Actions: Plan was adopted at the January 2026 Board meeting.				
Next Steps and Upcoming Milestones: Application to the SPARC-BC Local Community Accessibility Grant program to fund implementation activities was delayed in Q3 however it should be complete no later than end of Q1 2027. In Q2 2026 SPARC staff confirmed that the funding stream remains open for the foreseeable future.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Transparency & Accessibility, Organizational Excellence – Enhance Customer Service				

Project Name: New Denver and Area H Library Contribution Service

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2026		On Track	June 18, 2026
Objectives and Outcomes: To establish a contribution service for a defined portion of Area H and the Village of New Denver.				
Most Recent Actions: The Board directed the drafting of a service establishment bylaw in Q2 2026. Bylaw 3089 was considered at the September Board meeting and the Board directed that no further action be taken regarding North Slocan Lake Library Contribution Service Establishment Bylaw No. 3089.				
Next Steps and Upcoming Milestones: Any future discussions regarding funding for libraries in the North Slocan area will occur at the Slocan Valley Services Committee.				
Applicable Areas: Slocan Valley				
Strategic Priority and Area: Relationships– Partner with Member Municipalities				

Project Name: Evaluate Committee of the Whole for Sustainability Initiatives

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board		July 15, 2027	Not Started	September 24, 2026
Objectives and Outcomes: To prepare a draft scope for a Committee of the Whole to enable full Board consideration of sustainability initiatives plus other matters that might be suitable for whole Board consideration.				
Most Recent Actions: Board resolution followed a staff recommendation within a report received on the Sept. 2026 Board agenda.				
Next Steps and Upcoming Milestones: The draft terms of reference will be received by the Board no later July 2027 in accordance with Board direction. Prior to that staff will consider how this project aligns with other governance work directed by the Board as part of the Sub Regional Services Committee Model initiative which will come forward earlier in 2027.				
Applicable Areas:				
Strategic Priority and Area: None				

Project Name: Defined Area A First Responder Service Establishment Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2025	June 17, 2027	Delayed	May 18, 2023
Objectives and Outcomes: The proposed service will fund provision of first responder services to portions of Area A outside the boundaries of the current fire protection area.				
Most Recent Actions: Bylaw 2924 has received 2 readings and the third reading was considered in September 2025 by the Creston Valley Services Committee and was not recommended to the Board. No progress to report in Q3 2026.				
Next Steps and Upcoming Milestones: Staff understands that the Town of Creston Fire Chief and RDCK Fire Services will coordinate to provide additional information on service provision to the CVSC prior to consideration of third reading of the bylaw. Any further actions on this bylaw will be at the direction of CVSC.				
Applicable Areas: East Shore Kootenay Lake, Creston and Area				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Relationships– Partner with Member Municipalities, Energy & Environment- Community Resiliency & Safety				

Project Name: Update Building Inspection Service Agreement with Municipalities

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	November 30, 2025	May 28, 2027	Delayed	October 01, 2018
Objectives and Outcomes: To ensure consistency and reduce potential risk work with municipal service participants to bring the building bylaw in alignment with the Building Act and define how the service will be provided via a service agreement.				
Most Recent Actions: There has been no recent action. Reduced staffing levels / staff leaves of absence and workload have pushed the project timeline.				
Next Steps and Upcoming Milestones: Stakeholder engagement will occur once the project of updating the building bylaw is nearing completion as the the building bylaw update should occur first to create the foundation of service.				
Applicable Areas: Salmo and Area, Kaslo and Kootenay Lake North, Slocan Valley, Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Project Name: Building Services Policy Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	September 30, 2025	August 27, 2027	Delayed	January 01, 2018
Objectives and Outcomes: To review older policies and prevent redundancy with updated building bylaw. As well present any new policies that align with objectives of consistency and regulatory requirements.				
Most Recent Actions: None. Building department has received a considerable high volume in permit applications, manager has been working on plan reviews to keep up with high volume with reduced staffing levels and additional projects with bylaw department. Currently have staff on leave of absence starting October 1st.				
Next Steps and Upcoming Milestones: Priority Policies to update include: Lapsed Building Permit Policy 400-01-07, Expired Building Permit Policy 400-01-02, Building Inspection Service - Process for Lack of Valid Permit 400-01-5, Building Permits for Manufactured Homes 400-01-07.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Project Name: Update Building Bylaw 2200

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	September 30, 2025	March 31, 2027	Delayed	October 01, 2018
Objectives and Outcomes: The RDCK building bylaw has had no significant updates or revisions except for minor amendments since 2010. A revised/updated building bylaw will align with new regulatory requirements such as the building act and energy step code.				
Most Recent Actions: None. Project currently paused - due to reduced staffing levels and workload.				
Next Steps and Upcoming Milestones: Commence review of required changes and stakeholder engagement. Framework from MIABC template COR Bylaw. Received template of COR Bylaw.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Department Name: Bylaw Enforcement

Project Name: Dog Control - Area A, B, C, H expansion

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2025	December 18, 2026	On Track	October 10, 2020
Objectives and Outcomes: These electoral areas are seeking to establish a dog control regulation and new service in areas currently without this service and specifically focused on Dangerous and Aggressive Dogs.				
Most Recent Actions: Area H did not pass assent vote. Area A/B/C alternate approval process passed Board approved proceeding with dangerous and aggressive bylaw for area A/B/C				
Next Steps and Upcoming Milestones: Regulatory bylaw for Areas A/B/C to be presented to board for final adoption in fall.				
Applicable Areas: East Shore Kootenay Lake, Creston and Area, Slocan Valley, Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service, Fiscal Responsibility – Align work plans with Board priorities				

Project Name: Review Noise Bylaw 2440, 2015

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 21, 2025	June 30, 2027	Delayed	September 22, 2022
Objectives and Outcomes: Legal review of the Noise Bylaw 2440, 2015 to ensure it continues to be legally enforceable on noise issues related to Rave like events, barking dogs, and industrial activities.				
Most Recent Actions: None. In early 2027 this project will be assigned to the newly recruited bylaw supervisor.				
Next Steps and Upcoming Milestones: Review is dependent on staff capacity and workloads. Once incoming Bylaw Supervisor is trained - project will commence based on staff capacity				
Applicable Areas: East Shore Kootenay Lake, Creston and Area, Nelson Area and West Arm of Kootenay Lake, Salmo and Area, Slocan Valley, Castlegar and Area, Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Focus on Core Services, Fiscal Responsibility- Review and streamline outdated processes, Fiscal Responsibility – Align work plans with Board priorities				

Project Name: Comprehensive review of bylaw enforcement regulatory bylaws & options for funding

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 11, 2025	August 31, 2027	Delayed	August 17, 2023
Objectives and Outcomes: We currently have a variety of bylaws, aside from dog control bylaws - condensing them into one bylaw is objective the outcome should provide for a more simplified approach.				
Most Recent Actions: The comprehensive review of all regulatory bylaws has not yet commenced with the new Manager of Building and Bylaw, the building bylaw update will commence first depending on staffing levels.				
Next Steps and Upcoming Milestones: Further Bylaw review dates are yet to be established. The building bylaw update will commence first.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Department Name: Bylaw Enforcement

Project Name: Aggressive and Dangerous Dogs Regulatory Bylaw

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2025	November 19, 2026	On Track	July 17, 2025
Objectives and Outcomes: A Dangerous Dog Control regulation was requested by the Board to address the number of aggressive dog attacks on humans and other dogs in various areas of the region.				
Most Recent Actions: Bylaw No. 3009, 2025 was given third reading. Third reading was rescinded at the June 18, 2026 meeting				
Next Steps and Upcoming Milestones: The bylaw will come back to the Board for consideration of adoption in fall 2026				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Focus on Core Services				

Project Name: Options for Encampments in Rural Areas

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	August 30, 2027	August 30, 2027	Not Started	June 18, 2026
Objectives and Outcomes: To provide a report to board on potential response options for homeless encampments.				
Most Recent Actions: None				
Next Steps and Upcoming Milestones: Will review in 2027				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Advocacy – Rural Lens on Provincial Programs, Regional Growth – Balance Regional & Local Needs				

Department Name: CAO

Project Name: Project Prioritization Matrix

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	April 17, 2025	January 21, 2027	On Track	December 03, 2025
Objectives and Outcomes: Board assigned projects are not prioritized by the elected officials on a consistent basis. The Board has asked that a scoring matrix be created to allow the Board to provide clear direction to staff on which projects should be prioritized in the workplan.				
Most Recent Actions: First draft was completed and Director feedback received. At this point staff is determining the best next steps as the feedback from Directors had a wide range and at this point would not be able to be reasonably incorporated. Staff brought a report to September Board and received direction to update the Board report template rather than proceed with a matrix at this time				
Next Steps and Upcoming Milestones: Staff will work to update the Board report template for use beginning in January 2027.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence –Policy-Focused Board Decisions				

Project Name: Fees & Charges Bylaw Development

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	June 26, 2025	March 26, 2027	Delayed	June 20, 2020
Objectives and Outcomes: To bring the fees and charges schedule into a bylaw.				
Most Recent Actions: Fees & Charges schedule is updated annually in the Spring. Coordination with Corporate Services is required to move the schedule into a bylaw format.				
Next Steps and Upcoming Milestones: Review other like RDCK bylaws and review process with RDCK staff.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Project Name: Castlegar Arena Project Public Engagement

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	February 08, 2027		On Track	July 16, 2026
Objectives and Outcomes: This part of the Castlegar and Arena Walking Track project is about educating the public about the project leading up to the referendum in February 2027.				
Most Recent Actions: With the Board's prior approval, a consulting team from HCMA was successfully procured. A project kick off meeting has occurred and working is underway to launch public engagement for this project in December with the most significant formal engagement activities occurring in January 2027.				
Next Steps and Upcoming Milestones: As the project continues to work through the various milestones, engagement planning will continue to increase. The next big milestone impacting engagement will occur at the time proposals are submitted for evaluation in early November.				
Applicable Areas: Castlegar and Area				
Strategic Priority and Area: None, Organizational Excellence – Transparency & Accessibility				

Project Name: Review Recreation Allocation Policy No. 500-01-09

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	May 28, 2027		On Track	September 24, 2026
Objectives and Outcomes: To look at updating the Community Services Allocation policy and associated procedures as a result of learnings that have occurred over the past couple of seasons of facility allocation.				
Most Recent Actions: At the last two All Recreation Committee meetings, staff have provided updates related to work being done on the allocation procedures. During the ice allocation process for the 2026/27 season, several appeals identified areas of the policy that should be reviewed and updated.				
Next Steps and Upcoming Milestones: At the October 2026 All Recreation Committee, staff plan to bring forward a report with a recommendation on a path forward.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: None, Organizational Excellence - Communication with Residents, Organizational Excellence – Review Policies & Processes, Organizational Excellence – Enhance Customer Service				

Project Name: EDMA - Indigenous Engagement Requirement

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	March 31, 2026	November 30, 2026	Delayed	January 01, 2024
Objectives and Outcomes: As part of EDMA, local authorities are required to engage with Indigenous Governing Bodies on all aspects of emergency management. The Province has provided LAs \$40,000ea for the engagement. The RDCK is collaborating with its partner municipalities and pool funds to coordinate the engagement in hopes of reducing the burden on our First Nations.				
Most Recent Actions: Complete: Municipal engagement + Indigenous Governing Body engagement. Draft final reports have been received and are being reviewed by staff. Staff are meeting with the consultants in October to finalize the draft report and will be presenting the report to the Board in December.				
Next Steps and Upcoming Milestones: Consultant team finalizing draft report that will complete Phase 1. The report will inform actions and potential RFP(s) for Phase 2 actions.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Relationships –Dialogue with Indigenous Communities, Relationships– Partner with Member Municipalities				

Project Name: Johnsons Landing Hazard Area Geotechnical Re-Assessment

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	May 21, 2026	July 16, 2026	On Track	December 03, 2025
Objectives and Outcomes: Staff to contract a Geotechnical reassessment of Johnsons Landing.				
Most Recent Actions: Staff determining what services (Hydro, Road Maintenance, Canada Post, Telus) (if any) are still not provided to Johnsons Landing post landslide. Staff receiving guidance from geotechnical engineers on a geotechnical reassessment. Staff have heard back from all stakeholders with a report coming to Board in July Report was provided to the Board in July.				
Next Steps and Upcoming Milestones: None . Project is complete				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: Energy & Environment- Natural Hazard and Risk Mitigation				

Project Name: Temporary Access into Evacuation Order Areas Policy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	July 16, 2026	July 16, 2026	On Track	March 19, 2026
Objectives and Outcomes: The Province of BC changed the guidelines for local authorities for Temporary Access to Evacuation Order Areas. Local authorities should have policies in place to manage access.				
Most Recent Actions: RDCK Board adoption of Temporary Accesss Pass Policy 800-01-03.				
Next Steps and Upcoming Milestones: Project complete. Staff will now move to operationalize the policy.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Project Name: 2026 Wildfire Mitigation Projects

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	February 26, 2027	April 01, 2028		March 19, 2026
Objectives and Outcomes: Reduce wildfire risk across the regional district through targeted fuel treatments and demonstration projects: Farm and Ranch FireSmart Assessments: \$14,700 East Arrow Park: \$120,600 Gray Creek: \$154,000 Harrop: \$12,640 Pass Creek: \$53,560 Robson: \$153,400 Wynndel: \$130,600				
Most Recent Actions: Signing of contribution agreements with CBT. Farm and Ranch Program Launched. Temporary Assignment filled for the Disaster Mitigation and Adaption Senior Advisor, allowing for capacity to tender fuel treatment work Farm and Ranch Program was offered throughout the RDCK in 2026. Fuel Treatment prescription RFPs will be tendered in October.				
Next Steps and Upcoming Milestones: Preparing RFP(s) for prescriptions. Preparing RFP(s) for fuel treatments.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Natural Hazard and Risk Mitigation				

Project Name: Alternate EOC

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2024	July 31, 2026	On Track	October 01, 2023
Objectives and Outcomes: 2023: Began project to establish an alternate EOC in the event the primary EOC needed to be evacuated. Initial procurement, IT/networking, and protocols were developed. 2024: Finalize IT/networking, use UBCM CEPF funds to complete needed procurement (based on RDCK IT staff's plan), conduct exercise to practice needing to activate alternate EOC.				
Most Recent Actions: Spring 2026: EM and IT visited the site to identify final steps and roadmap for completion. The alternate EOC is prepared and equipped for use if needed as a back up site.				
Next Steps and Upcoming Milestones: 2026 Summer/Fall: Coordination between IT and EM teams to complete final steps established in the roadmap. Work will be completed in 2026				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service				

Department Name: Emergency Management

Project Name: 2025-2027 CBT Community Readiness Partnership Grant

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	March 31, 2027		On Track	February 01, 2025
Objectives and Outcomes: \$230,000 funding agreement has been signed. RDCK will collaborate with RDEK and RDKB to maximize the amount of funds at our disposal. Projects will be brought to board as they are ready to be contracted. The span of projects includes: Southeast EOC Incident Management Team, Southeast Emergency Management Round Table, NEPP Redesign and Amplification, MS365 Digital EOC				
Most Recent Actions: Developing the technical requirements and project scope for EOC M365 project. RFP Prepared and set to be issued for the EOC MS365 Project and a Flood Response Plan				
Next Steps and Upcoming Milestones: EOC M365 project going to market in the next 1-2 months. Project should begin in the fall.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service				

Department Name: Environmental Services

Project Name: Streetlight Services - Conversion to LED lights

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 01, 2026	April 30, 2027	On Track	January 01, 2025
Objectives and Outcomes: 8 Streetlight Services in place with a mixture of lighting media (LED old, LED new, HPS, etc.) supplied by BC Hydro and Fortis on mixed format contracts. Contract details are not known and need to be investigated and optimized. Assessment of conversion feasibility, assessment of cost and options for financing need to be established.				
Most Recent Actions: Continued review with Fortis to complete inventory and correction of billing where required. Request for budgetary quotes for conversion. Investigation of grant options.				
Next Steps and Upcoming Milestones: Project lead to transition to Emma Clark, Supervisor for the administrative group in Environmental Services. Public meeting in Riondel to provide facts and options for the replacement project and to gauge feedback.				
Applicable Areas: East Shore Kootenay Lake, Salmo and Area, Slocan Valley, Castlegar and Area, Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Fiscal Responsibility- Asset Management Planning, Energy & Environment- Environmental Stewardship & Energy Efficiency, Fiscal Responsibility – New technology in Asset Replacement				

Project Name: Update Minimum Required Insurance for Contracts Policy 300-03-04

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2025	June 30, 2027	Not Started	November 14, 2024
Objectives and Outcomes: Staff have identified that current RDCK policy may, in some circumstances, require excessive coverage from contractors and which is not aligned with actual risks to the RDCK. The policy may drive up project costs and create unnecessary administrative burden. This project will review RDCK risk exposure and recommend options for reducing costs and streamlining processes.				
Most Recent Actions: No recent actions. The project start has been delayed due to heavy internal demand for contract and insurance support. Contract and insurance support has recently been consolidated with procurement functions as proposed in the 2026 Organizational Assessment therefore reporting on this is now moved to Finance and Procurement group.				
Next Steps and Upcoming Milestones: Some elements of this policy will be addressed within the Delegated Authority bylaw, to be recieved at the August 2026 Board meeting.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Enhance Customer Service, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Unit 4 ERP Software Cloud Migration

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	September 30, 2026	November 30, 2026	Delayed	December 03, 2025
Objectives and Outcomes: Currently the accounting system used by the RD, Unit 4, requires its customers to complete a migration of the software to the Cloud. This migration will fulfill the software being operational on a go forward basis and continue to be supported.				
Most Recent Actions: RDCK staff are engaged with the migration consultant to configure, test and implement the Unit4 cloud environment				
Next Steps and Upcoming Milestones: Migration is in progress with expected go-live in November 2026.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Purchasing Policy Update

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 31, 2026	December 31, 2026	Delayed	December 03, 2025
Objectives and Outcomes: To revise and update the Purchasing policy to meet modern requirements including current procurement levels.				
Most Recent Actions: Reached out to other jursidications to get samples of their policies. Had Discussions with procurement staff on issues with current policy. Will likely do an interm revision of the existing policy for alignment to the Delgation of Authority Bylaw.				
Next Steps and Upcoming Milestones: Review Policies from other jurisdiction and set priorities for revisions to the RDCK policy.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes				

Project Name: Service S128 Riondel Fire Protection

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	August 31, 2024		Delayed	August 20, 2020
Objectives and Outcomes: This project involves evaluating equitable share of funding for the Riondel Fire Services for providing First Responder and Road Rescue services outside of the fire service boundary. Q3 update-The Province has advised that Service 152 should be split into new service areas.				
Most Recent Actions: Other priorities in Riondel Fire Service have delayed this action.				
Next Steps and Upcoming Milestones: Review this project priority and assess adding it to the 2027 FEMS work plan.				
Applicable Areas: East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services				

Project Name: Area D First Responder Service

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2024	September 04, 2026	On Track	February 20, 2020
Objectives and Outcomes: To establish a First Responder service in the Lardeau Valley.				
Most Recent Actions: Building lease agreement finalized.				
Next Steps and Upcoming Milestones: Project is complete.				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service				

Project Name: Area K Fire -Summit Lake Expansion Service Case Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2024	March 31, 2027	Delayed	September 23, 2021
Objectives and Outcomes: Develop a service case for establishing an RDCK volunteer fire department to service the Hills area.				
Most Recent Actions: Regional Fire Chief had discussion with the Nakusp Fire Chief. Temporarily paused until negotiations of the new contract.				
Next Steps and Upcoming Milestones: RDCK Research Analyst Tom Dool and Regional Fire Chief will coordinate options with the Village of Nakusp. Work will be examined against other priorities and assessed for the 2027 FEMS work plan.				
Applicable Areas: Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Relationships– Partner with Member Municipalities				

Project Name: Area 'A' Medical First Responder Services - Service Case Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 01, 2025	August 31, 2027	Delayed	September 12, 2024
Objectives and Outcomes: Assess the possibility of establishing Medical First Responder Services for all of Area A.				
Most Recent Actions: Assigned to Deputy Regional Fire Chief - East for project scoping: 1) review needed updates to agreement with BCEHS for higher than FR scope., and 2) operationally, review needed equipment and meds related to a higher license level.				
Next Steps and Upcoming Milestones: Work will be examined against other priorities and assessed for the 2027 FEMS work plan.				
Applicable Areas: East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service				

Project Name: Policies for Fire Safety Act Inspections in RDCK - Operated and Contracted Service Areas

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement		December 31, 2026	Not Started	October 17, 2024
Objectives and Outcomes: Establish policies for Fire Safety Act Inspections in the RDCK.				
Most Recent Actions: Review complete for needed structure to deliver on Fire Safety Act requirement for fire inspections. Various team members are completeing the required training. Deadline is September 30, 2026.				
Next Steps and Upcoming Milestones: Project will complete in fall 2026 and compliance will shift to regular operations.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence – Review Policies & Processes				

Project Name: Sahlstrom Road Fire Services Options Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	May 31, 2027		Not Started	September 24, 2026
Objectives and Outcomes: To evaluate the possibility of fire protection services for the Sahlstrom Road area being provided by the City of Castlegar under contract instead of the Ootischenia Fire Dept.				
Most Recent Actions: This initiative was assigned at the Sept. 2026 Board meeting				
Next Steps and Upcoming Milestones: Discussions with the City regarding service arrangements and contract costs plus evaluation of impacts on the existing Ootischenia fire service area.				
Applicable Areas:				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Energy & Environment- Community Resiliency & Safety, Relationships– Partner with Member Municipalities				

Project Name: Crawford Bay Fire Service feasibility study

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2020	December 31, 2026	Delayed	January 01, 2016
Objectives and Outcomes: This project analyzes options for establishing a fire hall in the Crawford Bay area.				
Most Recent Actions: Temporarily on hold while other activities are prioritized for the Riondel Fire Service.				
Next Steps and Upcoming Milestones: Ongoing recruitment and training for Riondel Fire Department members.				
Applicable Areas: East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service				

Project Name: Creston Area Sub-Regional Fire Service

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2024	December 31, 2026	Delayed	January 01, 2012
Objectives and Outcomes: This ongoing project aims to align and streamline fire services delivery between the RDCK and Town of Creston in the Creston Valley.				
Most Recent Actions: No actions taken during this quarter due to staff turnover at Creston Fire Department.				
Next Steps and Upcoming Milestones: Discussions will restart once the new Director of Protective Services is hired in Creston.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services				

Project Name: Area E (Nelson Contract Area) Fire Protection Services Options Analysis

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	November 30, 2026		On Track	March 19, 2026
Objectives and Outcomes: Explore fire protection options for Area E that is currently under contract with City of Nelson. Staff are directed to bring a report to Board regarding Service S133 Area E Fire Protection (Nelson Contract) that includes focus areas listed in the resolution.				
Most Recent Actions: Coordination between FEMS and Finance teams to divide the work on this.				
Next Steps and Upcoming Milestones: Bring report to the Board.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Organizational Excellence – Focus on Core Services				

Project Name: Next Generation 911 Data Transition

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	February 28, 2027	February 28, 2027	On Track	December 03, 2025
Objectives and Outcomes: The project will ensure that the RDCK and Municipal partners are ready to go live with the nation wide 911 emergency response improvement initiative, Next Generation 9-1-1. Creation of high quality, accurate, public safety grade GIS data is central to the NG9-1-1 system, providing better information to quickly identify the location of a 9-1-1 incident.				
Most Recent Actions: Ph I: First pass 'Address Point' and 'Roads' data corrections - Complete. Ph II: Public outreach / education, address changes, Grant recieved to move this forward - In Progress Ph III: Municipal 'Address' data and 'Roads' and ongoing rural data corrections and improvements - In Progress Ph IV: Locality Data improvements – awaiting final review from GeoBC				
Next Steps and Upcoming Milestones: Ph II: Public outreach, community education, address changes - In Progress / ongoing Ph III: Municipal 'Address' data and 'Roads' and ongoing rural data corrections and improvements - In Progress Ph IV: Locality Data improvements – awaiting final review from GeoBC Ph V: Data Model updates - in progress Ph VI: Addressing and compliance process improvements - in progress				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Relationships– Partner with Member Municipalities, Organizational Excellence - Communication with Residents, Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service				

Project Name: GIS Software and Applications Upgrades for 2026

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	September 30, 2026	March 31, 2027	On Track	October 01, 2025
Objectives and Outcomes: Required upgrades are underway for the ESRI ArcGIS Enterprise GIS software suite to stay current and functional with modern IT systems, databases and web-based GIS systems. This includes enhancements to existing web mapping applications, migrating to the newest map viewer interface. The upgrade will improve performance, user experience and increase longevity.				
Most Recent Actions: Phase I: ArcGIS Enterprise Implementation Development environment – install and testing complete Q1 2026 Phase II: ArcGIS Enterprise Implementation Production environment – Complete Phase III: ArcGIS Portal Web Map Content Migration and Application upgrades in new environment – Complete				
Next Steps and Upcoming Milestones: Ph IV: Organization wide Portal map upgrades GO LIVE - Complete July 30 2026 Ph V: ArcGIS Online Web App upgrades - In progress - Expected completion end of Q1 2027				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service, Organizational Excellence - Communication with Residents, Relationships– Partner with Member Municipalities				

Project Name: Policy to Address Harassment of Staff Attending Private Properties

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 18, 2026	December 31, 2026	Not Started	May 19, 2022
Objectives and Outcomes: This policy will follow from the Staff Safety and Harassment Policy adopted in September 2023 that covers RDCK workplaces. This new policy will be similar, but will cover RDCK employees attending private properties in the course of their duties, such as building inspectors and bylaw officers.				
Most Recent Actions: No progress has been made on this initiative due to competing project priorities. In the post-Covid period the frequency of incidents that require reference to the Staff Safety and Harassment Policy has declined.				
Next Steps and Upcoming Milestones: This is currently considered a low priority item. If incidents occur, the process and procedural fairness elements describe in the Staff Safety and Harassment Policy would be followed.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Enhance Customer Service, Organizational Excellence – Transparency & Accessibility				

Project Name: Organizational Review - Phase Two

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	September 30, 2026	December 11, 2026	Not Started	March 19, 2026
Objectives and Outcomes: As directed by the Board, staff will develop a work plan and budget from Contracted Services in S100 General Administration for the Phase 2 Organizational Review and report back to the Board by September 2026. Additionally, staff will focus on, and provide an update to, phase 1 items.				
Most Recent Actions: Update to the Board was provided at the September Board meeting on phase 1 action items. Those items are complete or substantially underway, with Board approval as appropriate (eg, delegation of authority bylaw, priority matrix).				
Next Steps and Upcoming Milestones: The Board has been advised that we will bring forward a recommendation for Phase 2 no earlier than the November Board meeting.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Transparency & Accessibility, Organizational Excellence – Focus on Core Services				

Department Name: Information Technology

Project Name: End User Computing Strategy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 31, 2027		On Track	December 03, 2025
Objectives and Outcomes: To reduce costs via standardization, enhance security and improve the overall user experience, aligning with current technological trends and organizational needs. For this project, the primary deliverables include: - Bulk procurement and deployment of new laptops. - Replacement of thin clients with desktops or laptops. - Implement modern device management.				
Most Recent Actions: - Testing and piloting device based Office apps license continued - Deployment plan and schedule for replacement of shared devices in rec facilities				
Next Steps and Upcoming Milestones: - Deployment of shared systems with device based licensing to rec sites, Oct. 2026				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Fiscal Responsibility- Asset Management Planning, Fiscal Responsibility – New technology in Asset Replacement				

Department Name: Parks

Project Name: Lardeau Regional Park Construction

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	November 23, 2026	November 23, 2028	On Track	April 15, 2021
Objectives and Outcomes: Amenity installations and small waterfront restoration budgeted for in 2026.				
Most Recent Actions: Foreshore work and replanting as well as cleanup has been done and will continue into spring 2026. Many of the invasives have been removed and planting of non invasives. Continued planting and riparian area restoration into the fall of 2026. Dog waste bag receptacle was installed as per community discussion.				
Next Steps and Upcoming Milestones: As per above continued riparian restoration and invasive plant management will occur in 2026 and the addition of a picnic table to be installed in the late spring. Spring work to start 2026 Continuing into 2027 some work will include CBT grant funding. Spring 2026 work has started as noted above.				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence - Communication with Residents				

Project Name: Taghum Beach Parking lot improvements

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026		On Track	March 31, 2021
Objectives and Outcomes: To improve the challenges and safety concerns related to parking at the park while also looking at the overall park design.				
Most Recent Actions: Feedback on the concept designs has created revisions to the concepts. Further, a biological report has been provided to the staff that considers the location of the parking improvements design.				
Next Steps and Upcoming Milestones: A review of the biological report and considerations for mitigation/restoration of the biological findings is underway. First Nations engagement will be undertaken as the next phase in planning.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Salmo and Area				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service				

Project Name: Glade Legacy Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	October 31, 2025	October 31, 2028	Delayed	July 01, 2017
Objectives and Outcomes: Staff working with consultant for final draft. Final draft will be provided to Commission and then for public consultation. Draft design provided to Commission looking at community meeting in February. Staff had a community meeting in Glade, receiving community input through jotform survey. Working on comments. Community meeting was mixed with many not wanting any develop				
Most Recent Actions: Ecological values assessment is being finalized through the Project Management team. This work may inform the preferred concept and will provide the assessment need for the required Env. Sensitive Development Permit.				
Next Steps and Upcoming Milestones: Ecological values assessment report will determine next steps. The preferred concept design needs to be determined before proceeding to the ALC application.				
Applicable Areas: Castlegar and Area				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Organizational Excellence – Focus on Core Services				

Project Name: Regional Parks and Water Access Strategy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	October 30, 2025	November 27, 2026	Delayed	August 17, 2023
Objectives and Outcomes: The Regional Parks & Water Access Strategy is a comprehensive strategy to assist with future planning, administration, operations and asset management strategies for all RDCK regional parks.				
Most Recent Actions: Final edits to the document have been circulated to the PTWAS working group. The strategy will be brought forward to October Board meeting for adoption as a guiding document for RDCK Parks Services.				
Next Steps and Upcoming Milestones: Seek Board approval of the final document at the October 2026 meeting.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence - Communication with Residents, Regional Growth – Balance Regional & Local Needs, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Goat River Park Development (3823 Goat Canyon Rd.)

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2028		On Track	December 11, 2025
Objectives and Outcomes: With the property at 3823 Goat Canyon Road now purchased, this project is about the long term plan to develop a park at the site.				
Most Recent Actions: Hazardous materials assessment and a structural assessment have been completed on the house. Geotechnical contractor is secured. CBT has contributed \$50,000k from CBT for park design. \$1m from Community Works Funding (Area B) has been secured.				
Next Steps and Upcoming Milestones: Staff go to site a couple of times a week to check on the property. Staff are looking to leveraging funding to secure additional CBT monies to support park development.				
Applicable Areas: Creston and Area				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Organizational Excellence – Focus on Core Services				

Project Name: Regional Parks Enhancement Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Senior Management Team	December 31, 2027	July 01, 2027	On Track	March 19, 2026
Objectives and Outcomes: A grant from Columbia Basin Trust was received to support park enhancements in regional parks. The is to determine the highest and best use of these funds to support enhancements across the RDCK park system.				
Most Recent Actions: There are approximately 16 project affiliated with year one work. Projects are in various stafes of procurement, scoping, and implementation. A more comprehensive report will following in the Spring of 2027.				
Next Steps and Upcoming Milestones: Staff will work to implement the year 1 projects and then update the Board at a future meeting about the progress and plans for year 2 projects				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: None, Organizational Excellence – Transparency & Accessibility, Regional Growth – Balance Regional & Local Needs, Fiscal Responsibility- Asset Management Planning, Relationships– External Organization’s Involvement in Recreation				

Project Name: Campbell Fields Park Development Phase One

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2028			March 27, 2026
Objectives and Outcomes: Phase one of this project is identified as a "gateway" project to support future development at the site.				
Most Recent Actions: No further update this quarter. Previous reporting: Funding support through Community Works has been applied for and received. Site surveys are also underway.				
Next Steps and Upcoming Milestones: A procurement process to identify an appropriate consultant is expected to be the next step once all land survey work is completed. Other parks projects have taken priority,				
Applicable Areas:				
Strategic Priority and Area: Regional Growth – Balance Regional & Local Needs, Relationships– External Organization’s Involvement in Recreation				

Project Name: Regional Local Government Development Approvals Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	July 07, 2028	July 07, 2028	On Track	March 19, 2026
Objectives and Outcomes: To utilize funding through UBCM's Local Government Development Approvals Program (LGDAP) to complete a review of planning procedures best practices to inform future updates to the Planning Procedures and Fees bylaw as well as updating/creating guides and checklists to improve clarity and consistency.				
Most Recent Actions: LGDAP funding received. Kickoff meetings held with project partners: Village of Nakusp and Village of New Denver.				
Next Steps and Upcoming Milestones: Development Applications Best Practices review to inform updates to Planning Procedures and Fees Bylaw.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Review Governance Structures, Organizational Excellence – Enhance Customer Service, Organizational Excellence – Transparency & Accessibility, Relationships– Partner with Member Municipalities				

Project Name: Area D Community Planning

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	September 30, 2027	September 30, 2027	On Track	February 17, 2022
Objectives and Outcomes: Project follows up on completed work in 2022 to host land use planning discussions (virtually) for most communities in Area D. The goal of this work is to update the Area D Comprehensive Land Use Bylaw focusing on updating and expanding the Zoning Bylaw to additional communities.				
Most Recent Actions: Phase 1 community engagement took place over summer 2026.				
Next Steps and Upcoming Milestones: What we heard report summarizing engagement and staff recommendations or Phase 2 targetted for October 21, 2026 RAC agenda.				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: Energy & Environment- Environmental Stewardship & Energy Efficiency, Organizational Excellence –Policy-Focused Board Decisions, Organizational Excellence – Review Policies & Processes, Regional Growth – Simplify Land Use Planning, Regional Growth – Encourage Housing Near Services				

Project Name: Subdivision Servicing Bylaw Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	August 31, 2026	March 31, 2027	Delayed	May 21, 2020
Objectives and Outcomes: To undertake a review of the RDCK Subdivision Bylaw to improve administrative process/efficiency, and seek solutions for recurring challenges (e.g. servicing).				
Most Recent Actions: Staff workshops held and drafting of subdivision bylaw has started.				
Next Steps and Upcoming Milestones: Ongoing internal department review of relevant bylaw sections and revising draft as needed. Legal review to follow bylaw draft completion. Targetting initial consideration by RAC and Board in Q1 2027.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Fiscal Responsibility- Review and streamline outdated processes, Energy & Environment- Environmental Stewardship & Energy Efficiency				

Project Name: Regional & Local Community Needs Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	February 28, 2026	April 16, 2026	On Track	April 10, 2024
Objectives and Outcomes: The RDCK and its partnering municipalities: City of Castlegar, City of Nelson, Town of Creston, Village of Kaslo, Village of Nakusp, Village of Salmo and Village of Slocan are utilizing the complete communities assessment funding for growth management planning to ensure efficient expansion of servicing and infrastructure in line with long-term community development goals.				
Most Recent Actions: Board received final report at their April meeting. Directed staff to use the data and analysis from the project to inform future planning projects.				
Next Steps and Upcoming Milestones: Incorporate GIS deliverable to internal RDCK webmap.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Regional Growth – Simplify Land Use Planning, Regional Growth – Balance Regional & Local Needs, Regional Growth – Encourage Housing Near Services				

Project Name: Planning Procedures and Fees Bylaw Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	January 23, 2025	December 31, 2027	Delayed	August 17, 2023
Objectives and Outcomes: Update the Planning Procedures and Fees Bylaw to streamline development approvals, improve clarity and consistency, and align with Board direction. Introduce a standardized application framework, review fee structures for cost recovery, and incorporate new tools (e.g., DAIA's) to support efficient and transparent processes.				
Most Recent Actions: Completed the Standard Terms of Reference (STORe) initiative to establish clearer and more consistent technical submission requirements for development applications. The broader Planning Procedures and Fees Bylaw review continues to be coordinated with the LGDAP initiative.				
Next Steps and Upcoming Milestones: Advance the broader review through the LGDAP work program. Review existing procedures, application requirements, fee structures, and opportunities for process improvements, and prepare proposed amendments for internal and Board consideration.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Enhance Customer Service, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Local Government Housing Initiatives

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 11, 2025	March 31, 2027	Delayed	November 30, 2023
Objectives and Outcomes: Advance SSMUH implementation through coordinated OCP and zoning updates across electoral areas. OCP amendments focus on aligning with provincial housing requirements, modernizing language, removing regulatory provisions, and simplifying policy structure to improve clarity, consistency, and development approvals.				
Most Recent Actions: Presented the OCP Updates 2026 Information Report to the Rural Affairs Committee. Prepared and distributed referral packages. Prepared public consultation materials, including the RDCK Engage project page, presentation materials, and an informational videos. Coordination is underway for upcoming APHC meetings.				
Next Steps and Upcoming Milestones: Continue receiving and documenting referral and public feedback. Present proposed amendments to APHCs. Refine the amendments as required and advance the bylaws through the formal adoption process, including consideration of a public hearing.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Castlegar and Area, Salmo and Area, Kaslo and Kootenay Lake North, East Shore Kootenay Lake, Creston and Area, Nakusp and Arrow Lakes				
Strategic Priority and Area: Fiscal Responsibility- Review and streamline outdated processes, Regional Growth – Simplify Land Use Planning				

Project Name: Natural Hazards Risk Tolerance Policy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	May 31, 2026	March 31, 2027	On Track	December 03, 2025
Objectives and Outcomes: The Regional District of Central Kootenay (RDCK) is developing a new Risk Tolerance Policy to strengthen risk-informed land use planning decisions and enhance community resilience to natural hazards. Similar policies are increasingly common within municipalities and jurisdictions across British Columbia.				
Most Recent Actions: All final deliverables received from consultant including draft policy.				
Next Steps and Upcoming Milestones: Further information anticipated to return to the Board in 2027.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Natural Hazard and Risk Mitigation				

Project Name: Development Permit Area Enforcement Framework

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2025	October 30, 2026	Delayed	January 07, 2026
Objectives and Outcomes: To enable better enforcement options for Environmental Development Permit Areas for Electoral Areas A, G, and H, initially. Areas A and H removed via Board resolution.				
Most Recent Actions: Board directed staff to undertake early and ongoing consultation for bylaw amendments in electoral Area G only, First reading given by Board and formal referrals to agencies has been sent.				
Next Steps and Upcoming Milestones: Respond to any feedback or requests from identified stakeholders. Public hearing to be held on Oct. 1, 2026.				
Applicable Areas: East Shore Kootenay Lake, Salmo and Area, Slocan Valley				
Strategic Priority and Area: None, Organizational Excellence – Review Policies & Processes, Energy & Environment- Watershed Governance and Protection, Regional Growth – Simplify Land Use Planning, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Electoral Area F, H, J and K Sub-Regional Official Community Plan Update

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	March 31, 2029	March 31, 2029	On Track	January 07, 2026
Objectives and Outcomes: Advance preparation of a Sub-Regional OCP for Electoral Areas F, H (North), J, and K. The plan will provide clear, high-level policy direction on land use, housing, environment, and servicing, supporting coordinated growth and informed decision-making across the sub-region.				
Most Recent Actions: Completed the Project Charter and Engagement Framework and advanced the project into the next phase of work. Initiated existing-conditions research and background analysis, including demographic, population, housing, and growth trends. Preparing background materials, maps and graphics to communicate key findings and provide a foundation for future policy discussions.				
Next Steps and Upcoming Milestones: Complete existing-conditions analysis and supporting background materials. Engagement with residents, APHCs, First Nations, agencies, stakeholders, and internal departments. Identify key planning issues and opportunities and begin translating technical findings and community input into policy directions and the emerging structure of the Sub-Regional OCP.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Nakusp and Arrow Lakes, Slocan Valley, Castlegar and Area				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Regional Growth – Simplify Land Use Planning, Regional Growth – Balance Regional & Local Needs, Regional Growth – Encourage Housing Near Services, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Floodplain Management Bylaw Review Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
	June 03, 2026	March 31, 2027	On Track	April 01, 2026
Objectives and Outcomes: The project seeks to guide and modernize the RDCK and Village of Salmo's regulations (and associated mapping) related to flood and steep creek hazards, which have not yet been updated to integrate the extensive hazard mapping and risk assessments completed since 2019 and contains outdated regulations and terminology about hazard and risk.				
Most Recent Actions: Board workshop in April 14, 2026; Staff workshop in April; public webinar #2 in May. Engagement Summary Report, Final Project Report, and draft Bylaws received by Board at their July 2026 meeting. Legal review in progress. Project implementation framework "for information" report on September Board agenda.				
Next Steps and Upcoming Milestones: Draft Bylaws to come for initial consideration and readings at future meeting. Province previously approved extension on funding from June 30 to Dec. 31, 2026. Complete legal review. Undertake action on implementation framework.				
Applicable Areas:				
Strategic Priority and Area: None				

Project Name: Asset Management Planning

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	September 30, 2027		On Track	December 05, 2025
Objectives and Outcomes: Developing a robust asset management plan through research and documentation of our Regional District owned assets that helps to put timelines on repairs, maintenance and replacement of assets while providing more cost certainty to the Board on policy for reserve contributions, financing, and tax requisition.				
Most Recent Actions: Updates to the Board provided in January 2026. A draft 3 year Asset Management Plan has been drafted and sent out for comment. The Asset Managmeent Coordinator resigned from their position in early 2026 and staff are currently working through revisions to the position description and reporting structure.				
Next Steps and Upcoming Milestones: Working with Senior Management Team to revise position description and duties. Hire a new Asset Management Coordinator in summer of 2026. Revise schedule for Asset Management Implementation. Undertake revisions to the draft 3 year Asset Management Plan.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Fiscal Responsibility- Asset Management Planning				

Project Name: Facility Condition Assessments to Support Asset Management Planning

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	September 30, 2026		On Track	June 26, 2026
Objectives and Outcomes: Facility and Building Condition Assesments being undertaken on key facilities in the RDCK to determine condition, life expectancy and estimated repair costs.				
Most Recent Actions: Contract has been awarded to ASI. Kickoff meeting has been completed. Desktop analysis is underway and initial site visits to facilities have been scheduled.				
Next Steps and Upcoming Milestones: Site visits to facilities will be completed in the summer and will include staff.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: None, Fiscal Responsibility- Asset Management Planning				

Project Name: Facility Space Allocation Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	March 31, 2026	April 30, 2027		June 10, 2025
Objectives and Outcomes: This project includes reviewing and revising allocation timelines and procedures, defining public use commitments and integrating them into policy, exploring dedicated space/time rentals for user groups, developing internal guidelines for managing multi-facility user request, and providing recommended changes to the Allocation Policy where appropriate.				
Most Recent Actions: An update on this project was provided at the June All Recreation Committee meeting. Initial areas of focus include updated submission timelines, clarified definitions, updated conflict resolution practices, and enhanced expectations of ser groups and staff. Allocation appeals for the 2026/27 ice season have highlighted where additional review is required.				
Next Steps and Upcoming Milestones: Staff will be preparing a report for the October All Recreation Committee meeting identifying a framework to support the policy review. Learnings from the recent ice appeal processes in Nelson and Castlegar will inform a recommendation on a path forward.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Policies & Processes, Organizational Excellence – Transparency & Accessibility, Organizational Excellence – Enhance Customer Service				

Project Name: East Shore Recreation Facility Implementation Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	September 30, 2025	April 30, 2027	On Track	June 15, 2025
Objectives and Outcomes: RDCK took over the operations for of the Crawford Bay Fitness Centre from the East Shore Facilities Society. An agreement was entered into with SD8. Transition plans are underway with the goal of minimal disruption to service to the community.				
Most Recent Actions: A staff report was provided to Rec 9 on September 28 that recommended staff direction be provided to come back with a program feasibility study on aligning the business practices of the Crawford Bay service with that of the New Denver operation. This will be presented to the Commission in Apri 2027.				
Next Steps and Upcoming Milestones: Staff will be presenting a policy to the All Recreation Committee on "Unstaffed Fitness Centre operations" for consideration to support these more rural recreational offerings in October. Further, staff will be conducting a program review on the impacts to aligning the fitness center service offerings in Crawford Bay with that of New Denver.				
Applicable Areas: East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence - Communication with Residents, Regional Growth – Balance Regional & Local Needs, Relationships– Co-operation with Neighbouring Regions, Relationships– External Organization’s Involvement in Recreation				

Project Name: Community Services Membership Services Restructuring

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	February 28, 2026	June 30, 2027	Delayed	November 15, 2023
Objectives and Outcomes: This is a long term project that aims to consider different ways of providing term based membership services at the recreation facilities.				
Most Recent Actions: A report on punch passes was provided to the All Rec Committee on April 2, 2026. This is a key step in determining what alternate options may be appropriate for this type of pass as it is a key factor in identifying what options the department might have to change how term based memberships are provided.				
Next Steps and Upcoming Milestones: Implementing new communication strategies for punch pass holders to help ensure people are utilizing their passes and/or making the best choice for themselves on what pass to purchase. Next reporting on this topic is not expected until April 2027.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Organizational Excellence – Review Policies & Processes				

Project Name: Salmo and Area G Recreational Services Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	November 10, 2025	December 31, 2026	Delayed	October 17, 2024
Objectives and Outcomes: The Salmo and Area G Recreation Services Review is to amend the scope and requisition of the Salmo and Electoral Area G (Rec. #7) Recreational Program Bylaw No.784, 1990. The intended outcome is combine the establishment bylaw #784 and bylaw #1135.				
Most Recent Actions: Process has been initiated with the Ministry to amend bylaw #784 and #1135 to increase the maximum taxation requisition. Discussions are underway with what steps are required to combine the establishment bylaws with the Ministry and other RDCK staff.				
Next Steps and Upcoming Milestones: Reach out to Corporate Services staff to identify what Community Services can do to support the work required for this transition.				
Applicable Areas: Salmo and Area				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures				

Project Name: Castlegar & District Arena & Walking Track Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	October 31, 2026	February 12, 2027	On Track	March 19, 2026
Objectives and Outcomes: The goal is to take a borrowing bylaw for up to \$15m to referendum in October 2026 to support the development of a secondary sheet of ice and indoor walking at the Castlegar & District Recreation Complex.				
Most Recent Actions: Participation agreements were signed by two of the three proponents that were short listed from the RFPQ. Proposal submission deadline is November 4. Referendum target continues to be February 6, 2027.				
Next Steps and Upcoming Milestones: Commission continues to be updated monthly on the timeline for this project. Project risks continue to be proponents submitting a complete proposal and a successful referendum result.				
Applicable Areas: Castlegar and Area				
Strategic Priority and Area: None, Organizational Excellence – Transparency & Accessibility, Fiscal Responsibility- Asset Management Planning				

Department Name: Recreation

Project Name: Leisure Access Program Subsidy Feasibility Study

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	May 31, 2027		Not Started	July 03, 2026
Objectives and Outcomes: To determine the feasibility to incorporating an account level subsidy into the administration of the Leisure Access Program (LAP).				
Most Recent Actions: No update this quarter. The next reporting will occur in April 2026 All Recreation Committee meeting, a staff report was provided that summarized the evaluation of the first full year of implementation of the revised LAP. One of the most consistent challenges identified was the amount of time required to process family visits when all family members are using LAP.				
Next Steps and Upcoming Milestones: Review the pros, cons and feasibility of incorporating an account level subsidy into the LAP administration. This is not anticipated to occur until April 2027. If there were any proposed changes, they would not be implemented until June 2027 when the program renews.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Transparency & Accessibility, Fiscal Responsibility- Review and streamline outdated processes, Relationships– External Organization’s Involvement in Recreation				

Department Name: Resource Recovery

Project Name: Regionalization Assessment

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	April 01, 2026	September 30, 2027	On Track	January 01, 2025
Objectives and Outcomes: The 3 subregional framework of the Resource Recovery services are demonstratively inefficient and inequitable, therefore staff are assessing options to consider for regionalization.				
Most Recent Actions: Resource Recovery staff working with Corporate Administration to clarify the possible legislative pathways to regionalization to be assessed as part of feasibility study, prior to issuing a procurement for a feasibility study.				
Next Steps and Upcoming Milestones: Staff plan to procure the feasibility study in Q4 and return to JRRC for consideration of next steps once the study is complete.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Review Governance Structures, Waste Reduction – Implement Resource Recovery Plan, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Residential Cooking Oil Pilot Creston Landfill

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2025	December 31, 2027	On Track	June 13, 2024
Objectives and Outcomes: Pilot program to collect residential cooking oil at the Creston Landfill.				
Most Recent Actions: No update from Q2 - Program continues to operate at no cost to the RDCK. Staff continue to collect data on the program via the Strong scale software.				
Next Steps and Upcoming Milestones: No significant change - data collection and communication will continue in Q4. Staff to return to JRRC with a summary of the pilot program and request a determination of next steps.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs				

Project Name: Landfilling Diversion Initiatives - C&D

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	June 30, 2027	Delayed	March 18, 2021
Objectives and Outcomes: Collaborate with City of Nelson Low Carbon Building Specialist on diversion pilots, investigate opportunities for Specified Agreements and/or Remote Supports with qualified businesses, prepare a RFEOI or procurements for alternative management of C&D materials. Ongoing participation in province wide C&D working group and other opportunities.				
Most Recent Actions: No change from Q2 report.				
Next Steps and Upcoming Milestones: In Q4, develop pilot guidelines for drywall acceptance and incentive pricing at Nakusp Transfer Station. Create communications plan to inform commercial operators of reduced-rate recycling for verified clean, asbestos-free drywall. Develop hazard assessment to prevent asbestos contamination. Investigate other sites suitable for drywall/glass recycling.				
Applicable Areas: Entire RDCK, Nakusp and Arrow Lakes				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Zero Waste in RDCK Operations, Waste Reduction – Implement Resource Recovery Plan, Waste Reduction – Value-Added Materials Transformation				

Department Name: Resource Recovery

Project Name: Scale Software Upgrade

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2025	October 01, 2026		January 01, 2022
Objectives and Outcomes: RR is onboarding a new scale software at all waste facilities. Project largely implemented, with accompanying tools still being implemented such as plate readers at scaled sites and hand held devices for remote entering of transactions.				
Most Recent Actions: In Q3 the Central Landfill Kiosk was fully operational; Staff have created five Site Use Agreements, and are awaiting for signed documents and proof of insurance. One Site Use Agreement is fully executed and the contractor is using the kiosk to self-process loads of septage outside of open public hours.				
Next Steps and Upcoming Milestones: Staff are investigating the possible installation of license plate readers at the Ootischenia Landfill in 2027, based on the improvements to processing ease reported at the Grohman Narrows Transfer Station. Q4 software updates expected to allow for off-line processing and expansion of remote transactions using handheld devices for sites that still use manual tickets.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service				

Project Name: Creston Landfill Phase 1C/D, Berm

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	October 31, 2026	September 30, 2027	Delayed	October 18, 2017
Objectives and Outcomes: Closure of Creston Landfill Phase 1C/D and construction of stabilization berm.				
Most Recent Actions: Ministry of Forests License to Cut was delayed and received in Q3. Project Management (PM) continuing work with consultants to advance design with input from Resource Recovery staff.				
Next Steps and Upcoming Milestones: Project Issued for Tender package expected in Q4, with tendering to proceed in late Q4, and early Q1 2027 for construction early in 2027 construction season. Project to transition to PM reporting moving into construction stage.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Project Name: ICI Sector Organics Diversion

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2025	September 30, 2026	On Track	January 01, 2024
Objectives and Outcomes: Support ICI businesses in organics diversion by reducing barriers through resources, rebates, and reduced tipping fees for pilot programs. Encourage early ICI sector participation in a pilot programs ahead of Q3 2026 organics regulation implementation.				
Most Recent Actions: Engagement focused on large generators of organic waste and haulers providing separated organic waste disposal. Smaller operations continue to receive support through access to resources and rebates. Virtual and on-site support and guidance have been provided upon request.				
Next Steps and Upcoming Milestones: Staff will continue to use RDCK engagement platform as primary information portal. Ongoing support of organics recycling implementation for the ICI sector. Updated round of communication via email and social media planned. Promotion of rebates and resources will be prioritized.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Public Education & Outreach, Waste Reduction – Implement Resource Recovery Plan				

Project Name: Regional Finished Compost Sales and Distribution Planning

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	August 31, 2025	November 30, 2026	On Track	October 01, 2022
Objectives and Outcomes: Support regional compost distribution by continuing sales at Ootischenia, Creston, and Central Landfills. Expand compost sales locations to transfer stations. Improve screening schedule to move towards spring and fall sales to better aligning with ideal agricultural and residential use timelines.				
Most Recent Actions: Report brought to Committee in August to update pricing and sales logistics for 2026. Screening at Central Compost Facility began early September. Sales started Sept. 16 at Central (Salmo) Landfill, expanding to Ootischenia and Creston as screening and other logistics allow.				
Next Steps and Upcoming Milestones: Completion of screening for 2026, and sale of compost for residential and agricultural users at designated facilities.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Agriculture & Food Security, Waste Reduction – Value-Added Materials Transformation				

Project Name: Collaboration with City of Nelson on Organics Program

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	October 31, 2025	December 31, 2026	On Track	January 01, 2019
Objectives and Outcomes: Support the City of Nelson in advancing organics diversion planning. Goal is to enable meaningful diversion in 2026, with outcomes verified through waste composition studies.				
Most Recent Actions: No recent actions to report. Activities collaborating with City of Nelson on organics have been paused due to lack of need.				
Next Steps and Upcoming Milestones: No new actions or milestones anticipated. This project will be closed.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake				
Strategic Priority and Area: Energy & Environment- Agriculture & Food Security, Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Public Education & Outreach, Waste Reduction – Implement Resource Recovery Plan, Relationships– Partner with Member Municipalities				

Project Name: Ootischenia Landfill Lands Acquisition

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	December 31, 2025	December 31, 2027	Delayed	January 01, 2018
Objectives and Outcomes: Acquire an expansion to the existing Ootischenia Landfill License of Occupation (LOO), to facilitate the future landfill expansion project. Additional public lands to the south and east of the existing LOO will be included in the acquisition application.				
Most Recent Actions: Sperling Hansen Associates will resume lands application work once the Design, Operations and Closure Plan is complete (draft was completed in Q3).				
Next Steps and Upcoming Milestones: First Nations and public engagement will commence on completion of draft lands application plan, now expected in Q4. Land acquisition approval may take 3+ years once submitted due to extended approvals timelines with Province.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Kaslo and Kootenay Lake North, Salmo and Area				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Waste Reduction – Implement Resource Recovery Plan				

Project Name: HB Tailings Facility Active Closure

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026		On Track	September 14, 2022
Objectives and Outcomes: Achieve passive-closure, where monitoring completed during the active-care (post-closure) phase indicates that long-term geochemical, geotechnical, and environmental stability have been achieved, and monitoring frequencies can be reduced. Finalize new regulatory required reports and plans for closed facilities.				
Most Recent Actions: In Q3, the Province provided support for the 5-year Reclamation and Closure Plan (RCP) framework. Two RCP planning meetings were held with consultants. The Stability Assessment Report surrounding findings from the 2025 drilling program was finalized, and an RFP for a facilitated test of the Emergency Preparedness and Response Plan (EPRP) was drafted.				
Next Steps and Upcoming Milestones: In Q4, work will continue on the 5-year RCP update, with the first draft expected in October. The RCP will support an application for reduced monitoring frequencies, and a request to reduce Code required reporting. The RFP for the facilitated EPRP test will be posted in Q4.				
Applicable Areas: Salmo and Area, Kaslo and Kootenay Lake North, Nelson Area and West Arm of Kootenay Lake				
Strategic Priority and Area: Relationships –Dialogue with Indigenous Communities, Energy & Environment- Watershed Governance and Protection				

Project Name: Ymir Transfer Station Closure

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026		On Track	March 19, 2026
Objectives and Outcomes: The Hours of Operation review recommended closure of the Ymir TS due to low traffic, cost, and close proximity to other services.				
Most Recent Actions: In Q1, Board directed closure of Ymir Transfer Station at the end of 2026. Staff developed an RFP for a bin wall engineering assessment which closed in early Q3. The bin wall assessment report was completed in late August.				
Next Steps and Upcoming Milestones: In Q4, updates to the engineering assessment report will be completed, to provide costing details. A media release around the closure of the site will be issued in Q4.				
Applicable Areas: Salmo and Area				
Strategic Priority and Area: None				

Project Name: Industrial, Commercial and Institutional Organics Regulation Implementation.

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	June 30, 2027	October 31, 2027	On Track	June 22, 2026
Objectives and Outcomes: Develop and implement Resource Recovery Facilities Bylaw updates to regulate ICI participation in organics diversion and provide support to help the sector transition.				
Most Recent Actions: Site visits to large generators occurred to provide explanation of regulatory changes. An inspection standard operating procedure was developed for landfills and transfer stations that accept organic waste. A notification of non-compliance letter was developed, as well as digital inspection forms. The first ICI loads were inspected at Ootischenia Landfill.				
Next Steps and Upcoming Milestones: Load inspections will increase at landfills to target commercial compactors from ICI operations, typically originating from grocery stores. An updated round of communication to affected businesses will be completed.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Public Education & Outreach, Waste Reduction – Implement Resource Recovery Plan				

Project Name: Textiles Diversion Opportunities Investigation

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	February 28, 2027	On Track	June 22, 2026
Objectives and Outcomes: Investigate textiles recycling opportunities as per the RRP.				
Most Recent Actions: in Q3, staff met with a local business interested in potential textile recycling and is exploring options and external funding opportunities.				
Next Steps and Upcoming Milestones: Determine whether textile recycling is viable in RDCK with a local partner; estimate the cost and environmental impact of textiles disposal in RDCK landfills and bring a report to JRRC in Q4 with an update and request for direction.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs				

Project Name: Illegal Dumping Strategy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2024	December 31, 2028	On Track	June 22, 2026
Objectives and Outcomes: Work with the community to reduce illegal dumping and pursue the development of a regional, multi-sector approach mitigating illegal dumping.				
Most Recent Actions: In Q3, supported two community-based cleanups in the West sub-region with a one in the Central sub-region planned this fall; reached out to representatives from relevant Ministries to initiate development of inter-agency illegal dumping mitigation strategy.				
Next Steps and Upcoming Milestones: No change from Q2 Report - Continue to support community-based cleanup initiatives, implore relevant provincial Ministries to help in the development of a multi-sector approach to mitigating illegal dumping, lobby the province to provide adequate staff resources to support the investigation and enforcement of illegal dumping on Provincially-manage lands.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Project Name: Ootischenia Transfer Station Upgrades

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	November 30, 2027		On Track	January 12, 2026
Objectives and Outcomes: Ootischenia Landfill requires upgrades to the transfer station to allow for future landfill development to proceed and accomodate increased traffic with a second scale.				
Most Recent Actions: In Q3, updated 50% design drawings provided to Staff, which now include water/septic/electrical plans. Engaged with site staff, contractors, and field supervisors for feedback on designs. Conducted site visit with Sperling Hansen in September to review and discuss upgrade plans. Application to MOTT for second site entrance has been approved.				
Next Steps and Upcoming Milestones: In Q4, the consultant will continue work on the detailed design. The Issued for Tender (IFT) package is expected in Q4. Depending on timing of the IFT package completion, staff will determine if an RFP will proceed to commence portions of construction work in 2026 (weather-dependent), or defer full construction start to 2027.				
Applicable Areas: Slocan Valley, Salmo and Area, Nelson Area and West Arm of Kootenay Lake, Nakusp and Arrow Lakes, Kaslo and Kootenay Lake North, Castlegar and Area				
Strategic Priority and Area: None, Organizational Excellence – Focus on Core Services, Organizational Excellence – Enhance Customer Service				

Project Name: Legacy Landfill Closure -Landfill Criteria Sites

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2029	December 31, 2027	On Track	January 12, 2026
Objectives and Outcomes: Complete closure to BC Landfill Criteria standards for the seven legacy landfill sites that still contain transfer station infrastructure. Closure objectives are outlined in the 2025 Closure Plans that were prepared by Sperling Hansen Associates.				
Most Recent Actions: Staff provided a progress update to Committee on August 19th. Most clean up, cover placement, and earthwork has now been completed. Draft letters to Ministry of Environment have been prepared, requesting revision to contaminating lifespan and post-closure monitoring period at all sites, to align with the actual closure dates of the sites.				
Next Steps and Upcoming Milestones: Earthwork at Boswell, Marblehead and Salmo to be deferred until 2027 to align with current Financial Plan. Monitoring well installation RFP to be completed in Q4. Letters to Ministry of Environment will be sent by end of Q4.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Environmental Stewardship & Energy Efficiency				

Project Name: Legacy Landfil Closure - Contaminated Sites Regulation Sites

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2029	December 31, 2029	On Track	January 12, 2026
Objectives and Outcomes: Complete closure of the three legacy landfill sites that no longer contain transfer station infrastructure. Closure of these sites will follow BC Contaminated Sites Regulation (CSR) requirements, and will include Stage 1 and Stage 2 reporting, and possibly detailed site investigations. CSR Closure Plan development will proceed on completion of site investigations.				
Most Recent Actions: Staff provided a progress update to Committee on August 19th. Staff comments on CSR Stage 1 reports were provided to Sperling Hansen.				
Next Steps and Upcoming Milestones: Staff plans to engage with Remediation Branch to determine rationale behind the intensive assessment work being recommended on sites, with the goal of potentially reducing the amount of work needed to satisfy the Ministry in regards to CSR site closure. Any required CSR Stage 2 work will be included in an RFP in Q4.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: None, Energy & Environment- Environmental Stewardship & Energy Efficiency				

Project Name: Septage Management Strategy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	January 01, 2030	November 30, 2028	On Track	January 01, 2024
Objectives and Outcomes: Septage Management within the RD has been identified as not meeting current environmental standards and likely to create long-term liability if not addressed. Septage facilities in 4 different locations (Creston, Salmo, Castlegar and Nakusp area) require various different approaches which may include: Partnerships with Municipalities and RDCK owned pilot treatment.				
Most Recent Actions: Ootischenia septage lagoon design for relocation complete. Construction to start in 2026.				
Next Steps and Upcoming Milestones: Completion of negotiations with the the Town of Creston about establishing the municipal wastewater treatment facility as septage receiving facilities. Communications with Nakusp about possibilities to treat septage in their municipal facilities and possibility of an contribution agreement for required engineering services.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services, Fiscal Responsibility- Asset Management Planning, Energy & Environment- Environmental Stewardship & Energy Efficiency, Waste Reduction – Implement Resource Recovery Plan				

Project Name: RR Facility and Site Hours Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2025	December 31, 2026	Delayed	January 01, 2025
Objectives and Outcomes: Following a recommendation from the Systems Efficiency Review, staff are assessing traffic, tonnage, and distance to other services at both waste and recycling sites. Staff will present options for modifying hours of operation to more efficiently match site usage, provide quality service levels, and consider cost of services.				
Most Recent Actions: JRRC directed staff to reduce operation at Riondel Satellite Recycling depot to one day per week and re-assess site viability for the 2027 budget cycle. Riondel operations reduced as of July 1, 2026; collection of traffic data from standalone recycling depots continued in Q3.				
Next Steps and Upcoming Milestones: Traffic data from standalone recycling depots and West subregion transfer stations will be assessed in Q4 after sufficient data is collected. Continuing to collect traffic data from standalone recycling depots. May adjust completion date if required for fulsome data collection and reporting.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Fiscal Responsibility- Review and streamline outdated processes				

Project Name: Septage Management Options for Central and West subregions

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	December 31, 2027	On Track	June 19, 2019
Objectives and Outcomes: Reassess Central & West septage management options over a 10–15 year horizon. Advance feasibility of septage receiving at the Nakusp WWTP, while also assessing whether low-volume septage management at the Nakusp and Salmo transfer stations could be accommodated via decentralized treatment/dispersal under the Sewerage System Regulation or other applicable regulatory pathway				
Most Recent Actions: Continued participation in Nelson & Castlegar LWMP's & engagement with Salmo and Nakusp regarding WWTP septage receiving. Detailed tipping data analysis completed. Castlegar has confirmed no realistic WWTP receiving option for 10–15 years, current Salmo WWTP receiving costs \$1000 are prohibitive. Nakusp WWTP req further assessment as does reg pathway				
Next Steps and Upcoming Milestones: Reassess Central and West septage management options over a 10–15 year horizon. Advance feasibility of septage receiving at the Nakusp WWTP, while also assessing whether low-volume septage management at the Nakusp and Salmo transfer stations could be accommodated through decentralized treatment/dispersal under appropriate provincial regulatory pathway				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Kaslo and Kootenay Lake North, Salmo and Area, Slocan Valley, Nakusp and Arrow Lakes, Castlegar and Area				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Department Name: Resource Recovery

Project Name: Creston, Castlegar and Nakusp Eco-Depots

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	September 30, 2026	March 31, 2027	Delayed	October 10, 2018
Objectives and Outcomes: The RDCK is pursuing options to offer year round collection of Household Hazardous Waste in the communities of Creston, Castlegar and Nakusp.				
Most Recent Actions: In Q3, Staff conducted cost estimate assessment for the required to establish Eco-Depots. Staff presented at Committee to request financial amendments for the allocated capital expenditures towards Eco-Depot establishment. Staff drafted an RFP for the establishment and operation of Eco-Depots, which was under Corporate Administration review at the end of Q3.				
Next Steps and Upcoming Milestones: In Q4, Staff plan to issue the RFP, and in late Q4 or Q1 2027, plan to evaluate the RFP responses and present the result to the Joint Resource Recovery Committee.				
Applicable Areas: Entire RDCK, Castlegar and Area, Creston and Area, Nakusp and Arrow Lakes				
Strategic Priority and Area: Organizational Excellence – Enhance Customer Service, Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Zero Waste in RDCK Operations, Waste Reduction – Implement Resource Recovery Plan				

Project Name: Creston Septage Facility

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	December 31, 2027	On Track	June 01, 2018
Objectives and Outcomes: As per the RRP, RDCK and Town of Creston staff are pursuing the installation of a septage receiving facility at the ToC's wastewater treatment facility to manage septage waste in the East subregion. Implement a long-term septage receiving solution for the East subregion through a partnership with the Town of Creston, including receiving infrastructure at the ToC WWTP				
Most Recent Actions: Received design and billing information from the Town of Creston and commenced review. SPF grant was unsuccessful. Staff are assessing options and developing an implementation pathway to advance the project without grant funding. Staff resource constraints to deliver septage related initiatives mean that progress is restrained.				
Next Steps and Upcoming Milestones: Complete review of design, capital and operating costs. Assess alternative funding and financing options and develop the administrative and cost-recovery framework required to finalize an agreement with the ToC. Administration of septage management must be developed to guide the finalizing of an agreement with the ToC.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Project Name: Creston Landfill-Crown License of Occupation

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	December 31, 2027			January 01, 2025
Objectives and Outcomes: Transition the current Licenses of Occupation (LOOs) at the Creston Landfill to a single Crown Grant that also includes additional land to the south and east.				
Most Recent Actions: In Q3, Ministry staff requested additional updates to the 2021 Management Plan, and confirmation from First Nations that previous engagement records provided to the Ministry in 2023 are still valid. Staff initiated follow-up engagement with First Nations, and completed further updates to the Management Plan.				
Next Steps and Upcoming Milestones: In Q4, Staff expect to resubmit engagement records and the 2021 Management Plan, and will continue to engage with the Lands Branch for regular updates on the file.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Organizational Excellence – Focus on Core Services				

Project Name: Rural Organics Diversion Opportunities Assessment

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2025	December 31, 2027	On Track	January 01, 2024
Objectives and Outcomes: Advance rural organics diversion by reallocating \$454k Columbia Basin Trust (CBT) funding to self-haul drop-off sites, in-home diversion options, resident rebates, and support staffing.				
Most Recent Actions: In Q3, the Rural Organic Waste Diversion program launched. The engagement website published and promoted via social media and media release. Rebates for self-management were issued, and self-haul kits were distributed. The fully grant funded Organics Ambassador job competition was posted, and interviews were conducted.				
Next Steps and Upcoming Milestones: In Q4, delivery of the program will continue, which will be promoted via hand-outs at transfer stations and landfills. Organics Ambassadors will attend in-person events and RR facilities to promote the program, provide support to residents, and process rebate and self-haul kit applications.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Zero Waste in RDCK Operations, Waste Reduction – Public Education & Outreach				

Project Name: Ootischenia Landfill Design and Operation plan update

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Provincial Requirement	December 31, 2025	June 30, 2026	On Track	April 13, 2017
Objectives and Outcomes: Advance Ootischenia Landfill planning by finalizing the updated Design, Operations, and Closure Plan (DOCP) utilizing the optimized footprint geometry, as outlined in the Resource Recovery Plan.				
Most Recent Actions: Additional archeological field work was completed in July. The draft DOCP was provided to RDCK staff who completed detailed review of the document and provided comments/questions to Sperling Hansen. Septage designs were also provided to staff in Q3.				
Next Steps and Upcoming Milestones: Septage upgrade work to commence in Q4 starting with clean out of existing pits. In early Q4, a meeting is planned with Sperling Hansen to review draft DOCP document and address comments provided by RDCK staff. The completed DOCP is expected later in Q4. The finalized document will be brought to Committee in Q1 2027.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Salmo and Area, Kaslo and Kootenay Lake North, Castlegar and Area, Slocan Valley, Nakusp and Arrow Lakes				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan, Organizational Excellence – Enhance Customer Service				

Project Name: Nelson Landfill Closure

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026		On Track	February 16, 2017
Objectives and Outcomes: Achieve final closure to Industrial Land standards of the 70 Lakeside Dr. portion of the former Nelson Landfill through a Contaminated Sites Regulation risk-based remediation process.				
Most Recent Actions: No change in Q3.				
Next Steps and Upcoming Milestones: In Q4, discussions with City staff on moving the project forward will be scheduled.				
Applicable Areas: Nelson Area and West Arm of Kootenay Lake, Kaslo and Kootenay Lake North, Salmo and Area				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Project Name: Asbestos Waste Management Area at Creston Landfill

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	September 30, 2026	September 30, 2027		December 01, 2019
Objectives and Outcomes: Intent is to improve site safety and meet best practices for handling/disposal, while reducing future liabilities.				
Most Recent Actions: Has been on hold pending obtaining Crown Grant on landfill area and Operational Certificate (OC) amendment/liner exemption.				
Next Steps and Upcoming Milestones: Staff expect response from the Province on OC amendment in Q4. Pending lands acquisition and response to OC amendment/liner exemption staff will advance planning for asbestos area.				
Applicable Areas: Creston and Area, East Shore Kootenay Lake				
Strategic Priority and Area: Waste Reduction – Implement Resource Recovery Plan				

Department Name: Resource Recovery

Project Name: Expressions of Interest for Alternative Contaminated Wood Waste Mangement

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board		December 31, 2026	Not Started	June 19, 2025
Objectives and Outcomes: The RDCK wood diversion programs generate significant material across the district. Diverted wood is chipped and stockpiled, it has some uses at landfills, but we generate a significant surplus. Staff are investigating beneficial end uses for the material.				
Most Recent Actions: No change in Q3.				
Next Steps and Upcoming Milestones: Staff will investigate scope and opportunities to prepare a Request for Expression of Interest for wood waste diversion opportunities in Q4.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Waste Reduction – Sustainable Diversion Programs, Waste Reduction – Zero Waste in RDCK Operations				

Department Name: Sustainability

Project Name: Regional Mobility Working Group

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 08, 2026	April 30, 2027	On Track	August 15, 2024
Objectives and Outcomes: Established by Board in 2025 the Rural Mobility Community Advisory Committee, formerly a Working Group, is a collaborative, problem solving and idea generating group that creates space for diverse community organizations to meet to share resources, brainstorm and coordinate joint efforts to address transportation needs.				
Most Recent Actions: Staff have applied to CBT to investigate the active transportation corridor between New Denver and Silverton. Funding received from Age Friendly Communities. Staff presented to CSLAC and discussed options regarding transportation in the region. Funding received from Area H to explore bike lockers, no work completed to date.				
Next Steps and Upcoming Milestones: Conitnue to support working group. Develop the scope of work bike locker pilot in Area H.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Environmental Stewardship & Energy Efficiency, Energy & Environment- Community Resiliency & Safety				

Project Name: Slocan Lake and River Partnership Initiation

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	December 31, 2027	On Track	February 17, 2022
Objectives and Outcomes: A project to support the development of a partnership to conserve, protect, and restore habitat; provide education; build relationships; and guide development on Slocan Lake and River.				
Most Recent Actions: Steering Committee Meeting September 29, Several meetings with Advisory Committee. Community Works funding granted and procurement for mapping on the Slocan River system underway.				
Next Steps and Upcoming Milestones: Seeking funding for coordinator role. Launch Request for Proposals, put out media release. Create an engage page for SLRP.				
Applicable Areas: Slocan Valley				
Strategic Priority and Area: Energy & Environment- Watershed Governance and Protection				

Project Name: Review of RDCK's Historical BC Climate Action Charter Project Work

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2026	October 30, 2026	On Track	September 18, 2025
Objectives and Outcomes: Review requested by the Board.				
Most Recent Actions: Staff have prepared a report for the Board				
Next Steps and Upcoming Milestones: Discussion at Board table				
Applicable Areas: Entire RDCK				
Strategic Priority and Area:				

Project Name: Community Sustainable Living Advisory Committee Governance Review

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2026	July 30, 2027	On Track	June 18, 2026
Objectives and Outcomes: How is the work of evaluating, responding to and developing sustainability ideas and projects funded? What governance model supports the work of CSLAC? (Do we need a committee to manage the service or could it be a standing committee of the Board or other?) How do we do the work going forward? (What can be absorbed into existing services vs. what needs dedicated space?				
Most Recent Actions: Board direction to prepare terms of reference, and any necessary bylaw, to reconstitute the sustainability and resilience function currently carried by the Community Sustainable Living Advisory Committee as a Committee of the Whole of the Board, providing a regular regional forum for sustainability, resilience and cross-boundary issues for the Board's consideration 479/26				
Next Steps and Upcoming Milestones: The review is complete and Board direction is to move toward the Committee of the Whole model. That will be led and reported on under the Administration group.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area:				

Project Name: Goat River Watershed Hydraulic Connectivity Assessment

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board		December 31, 2028	On Track	August 20, 2026
Objectives and Outcomes: This project will map the groundwater to surface water connection in the Goat River Watershed, using a 3D model of underground water layers and water sample testing to trace how water moves through the watershed.				
Most Recent Actions: Contract with Western Water Associates is in place, workplan and sampling schedule expected soon.				
Next Steps and Upcoming Milestones: Work will include creating a 3D groundwater model, two seasons of field sampling, and a final report with a plain language summary, to be presented to the Creston Valley Services Committee in summer or fall of 2028				
Applicable Areas:				
Strategic Priority and Area: None, Energy & Environment- Watershed Governance and Protection				

Department Name: Sustainability

Project Name: Watershed Governance Initiative - Goat Watershed

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2026	December 31, 2027	On Track	December 13, 2018
Objectives and Outcomes: A project to understand RDCK's role in protecting watersheds in the region.				
Most Recent Actions: Goat River Planning Phase 3 now complete with a successful inaugural Rivers Day celebration in Creston on September 27. The Collective Conversations Working Group is paused during interregnum, will reconvene post provincial election. A report to RDCK Board on October 22 agenda outlining Phase 4 engagement strategy, request for direction to apply to Watershed Security Fund				
Next Steps and Upcoming Milestones: Continue engagement and Collective Conversations, working with RDCK Board, launch Phase 4. Creston Valley Alternative Water Supply project – Staff are directed to prepare a workplan for next steps of this investigation.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Watershed Governance and Protection				

Project Name: Service 105 (Sustainability) Project Funding Policy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	December 31, 2026	December 31, 2027	Not Started	August 15, 2024
Objectives and Outcomes: Seeking to establish a policy for funding new initiatives through Service 105. Community Sustainable Living Service.				
Most Recent Actions: With the current discussion at the Board table, it is likely this is now not relevant as the S105 is likely to be wound down in 2028. If that changes staff will prepare a report.				
Next Steps and Upcoming Milestones: To be determined				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Organizational Excellence - Communication with Residents, Organizational Excellence – Review Policies & Processes				

Department Name: Utilities

Project Name: North Canyon/Erickson Water Feasibility Study

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
	December 31, 2026			March 19, 2026
Objectives and Outcomes: Investigate reservicing options/cost-benefit/administrative and governance framework.				
Most Recent Actions: Staff report to WSC - approval and direction to staff to proceed with feasibility. Engaged NCID operator to understand infrastructure and what might be required to reservice.				
Next Steps and Upcoming Milestones: Engage NCID, refine concept/feasibility, report back to WSC in future meeting.				
Applicable Areas:				
Strategic Priority and Area: None, Fiscal Responsibility- Asset Management Planning				

Project Name: Quartz Creek Community Watershed Protection and Acquisition Strategy

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission		January 29, 2027	Delayed	June 18, 2026
Objectives and Outcomes: To develop a watershed protection and acquisition strategy for the Quartz Creek Community Watershed, in collaboration with the Ymir Community Watershed Society, the Province of BC (Ministry of Water, Land and Resource Stewardship and Ministry of Forests), Interior Health Authority, and relevant First Nations, and that this strategy be brought back to the Board				
Most Recent Actions: Staff received direction from the Board to develop an acquisition strategy. Staff spoke with MoF staff and the suggestion of an MoU would be the easiest way to proceed. Staff have attempted to connect with Atco (licensee) staff to discuss, no success to date.				
Next Steps and Upcoming Milestones: Staff will continue to pursue a strategy in collaboration with the Ymir Community Watershed Society, the Province of BC (Ministry of Water, Land and Resource Stewardship and Ministry of Forests), Interior Health Authority, and relevant First Nations and bring it back to the Board for consideration				
Applicable Areas: Salmo and Area				
Strategic Priority and Area: Organizational Excellence - Communication with Residents, Energy & Environment- Environmental Stewardship & Energy Efficiency, Energy & Environment- Watershed Governance and Protection, Fiscal Responsibility- Asset Management Planning				

Project Name: Provincial Water Metering Pilot Project

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	March 31, 2027	November 30, 2028	On Track	May 15, 2025
Objectives and Outcomes: Erickson water system experiences seasonal capacity challenges that could largely be mitigated through demand side management. Grant funding through the Provincial Water Metering Pilot Project will enable 506 meter installations on residential and small agricultural properties. These meters will identify leaks requiring repair and provide valuable water usage data.				
Most Recent Actions: All 5 packages awarded and installations are averaging 3 meters/pits per day. Approximately 200 installations for Phase 2 have been completed. Phase 1 Universal Metering installation 95% completed. An extension request has been approved for a new Nov. 2028 completion date.				
Next Steps and Upcoming Milestones: The 13 remaining Phase 1 properties which require significant re-servicing work will be completed in the spring of 2027. Site inspections and endpoint installations for Phase 2 meters is ongoing.				
Applicable Areas: Creston and Area				
Strategic Priority and Area: Fiscal Responsibility- Asset Management Planning, Energy & Environment- Agriculture & Food Security, Energy & Environment- Watershed Governance and Protection, Organizational Excellence – Enhance Customer Service				

Project Name: Water and Wastewater Acquisition Plan

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	August 31, 2028		On Track	January 05, 2026
Objectives and Outcomes: Provide a clear, transparent pathway for non-RDCK water and wastewater systems to explore becoming an RDCK service, while supporting informed decision-making. Outcomes include consistent evaluation, reduced risk to RDCK, and improved sustainability and governance of regional systems.				
Most Recent Actions: Robson Raspberry Improvement District (RRID) - RDCK Water staff completed facility and system site visit with RRID Operators and discussed admin matters with RRID Chair. RDCK meet with Taghum Improvement District (TID) 6/10/26 for meeting #1 - TID users voted 89% to support EOI and next steps as of 7/6/26. Planning for fall meeting with Armstrong Bay ID.				
Next Steps and Upcoming Milestones: Continue applicant-driven engagement, refine intake screening tools, & align evaluation criteria with updated asset management and financial risk frameworks. RDCK now developing AMP, 5 year financial, EOI eval & staff report. TID users support proceeding with acquisition next steps. Armstrong Bay in early stages incl infrastructure confirmation.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: Energy & Environment- Environmental Stewardship & Energy Efficiency				

Project Name: Creston Valley Alternate Water Supply Feasibility Study

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	January 31, 2027		On Track	January 12, 2026
Objectives and Outcomes: Evaluate the technical, financial, governance and overall business case feasibility of a secondary water supply for agricultural use in the Creston Valley. Outcomes include identified servicing options, cost ranges, risks, and decision points to support future Board direction.				
Most Recent Actions: Feasibility study and initial engagement completed. Next-stage discussions have focused on developing the agricultural/economic business case, identifying a practical first phase, and exploring potential funding. A Kootenay River intake near the former ferry landing, potentially coordinated with future park and dike works, has been identified for further discussion.				
Next Steps and Upcoming Milestones: Presented at CVSC - Feedback from Directors/stakeholders in refining scope - reporting back to CVSC in Q3. Area A Director requests staff rpt to CVSC in Q4 to discuss next-stage scope, including agricultural economic analysis, identification of a potential first phase, possible Kootenay River intake opportunities, and potential FCM/GMF and other funding sources.				
Applicable Areas: Creston and Area				
Strategic Priority and Area: None, Energy & Environment- Environmental Stewardship & Energy Efficiency, Energy & Environment- Agriculture & Food Security				

Project Name: McDonald Creek Water System – Legacy Weir Management and Removal

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2030		On Track	January 12, 2026
Objectives and Outcomes: Address RDCK liability associated with a legacy intake weir on McDonald Creek that is no longer required for water supply. Outcomes include reduced long-term liability, clarified ownership and responsibility, and support for environmentally appropriate creek management and monitoring.				
Most Recent Actions: Review historic asset transfer records, abandoned water licences, site conditions. Engaged with monitoring partners re: proposed maintenance work to support flow monitoring & confirmed no safety concerns. Correspondence with landowner re: RDCK interest in weir removal. Property owner wants weir to remain for personal use: clarifies no unauthorized RDCK trespass permitted.				
Next Steps and Upcoming Milestones: Engage landowner for permission to inspect weir as part of due diligence.				
Applicable Areas: Kaslo and Kootenay Lake North				
Strategic Priority and Area: None, Energy & Environment- Natural Hazard and Risk Mitigation, Fiscal Responsibility- Asset Management Planning				

Project Name: Support for Non-RDCK Water and Wastewater Systems

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2028		On Track	January 12, 2026
Objectives and Outcomes: Explore enhanced non-billable administrative supports and assess the viability of optional, cost-recovered services for non-RDCK water and wastewater systems. Outcomes include improved access to credible resources and reduced long-term risk of system failure.				
Most Recent Actions: Presented report to the Water Services Committee/RAC outlining support options and recent demand. Board directed staff to investigate expanded non-billable supports and explore feasibility of billable project management and operational services. Staff drafting guidance/eligibility docs for Community Works eligibility assessment for 3rd party Water/WW systems				
Next Steps and Upcoming Milestones: Continue to develop enhanced web-based resource hub, assess demand for billable services, and report back to the Water Services Committee with options, risks, and resource implications.				
Applicable Areas: Entire RDCK				
Strategic Priority and Area: None, Energy & Environment- Environmental Stewardship & Energy Efficiency				

Project Name: Sanca Park Water Supply and Distribution System – Service Establishment (Bylaw No. 2665)

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Committee or Commission	December 31, 2027		On Track	January 12, 2026
Objectives and Outcomes: Convert the Sanca Park water service from a continued specified area to a formal service establishment under the Local Government Act, while addressing system risk associated with two parcels requiring alternate water supply. Outcome is a legally sound service boundary that protects the broader system.				
Most Recent Actions: Bylaw No. 2665 has been adopted, removing the two northernmost parcels. Continue to work with the affected landowner providing administrative assistance to support securing an alternate water source.				
Next Steps and Upcoming Milestones: Continue servicing while supporting the landowner to secure alternate water. Landowner submitted letter request for financial compensation for reservicing to be presented at fall CAC for consideration.				
Applicable Areas: East Shore Kootenay Lake				
Strategic Priority and Area: None, Fiscal Responsibility- Asset Management Planning, Energy & Environment- Natural Hazard and Risk Mitigation				

Project Name: Creston Valley Alternative Water Supply Investigation Phase 2

Project Origin	Original Completion Date	Revised Completion Date	Project Status	Date Assigned
Board	June 30, 2027	June 30, 2027	On Track	June 18, 2026
Objectives and Outcomes: Develop a proposed next-stage workplan to advance a dedicated agricultural water supply for the Creston Valley. Building on the completed feasibility study, the initiative will assess technical, financial and governance requirements to improve agricultural water security, reduce reliance on treated drinking water and strengthen drought resilience.				
Most Recent Actions: The Board received the Creston Valley Agricultural Water Supply Feasibility Study and, through Resolution 275/26, directed staff to develop a proposed next-stage workplan. The study, completed in 2025 by Associated Engineering, identified potential infrastructure, agricultural water demands and a phased approach to implementation.				
Next Steps and Upcoming Milestones: Staff to develop workplan outlining next phase including refinement of agricultural water demands, infrastructure requirements, governance and funding options, and integration with watershed and drought planning. The proposed scope, schedule and resource requirements will be brought forward for Board consideration. Assess potential for infrastructure coordination				
Applicable Areas: Creston and Area				
Strategic Priority and Area: None, Energy & Environment- Watershed Governance and Protection, Energy & Environment- Agriculture & Food Security				

Project Name: Regional Water and Wastewater Sustainability Framework

Project Origin Board	Original Completion Date December 31, 2026	Revised Completion Date December 31, 2026	Project Status On Track	Date Assigned August 20, 2026
Objectives and Outcomes: Develop a regional framework to support the long-term sustainability of community water and wastewater systems. Establish criteria for evaluating and prioritizing Community Works Fund investments in eligible third-party infrastructure projects, considering infrastructure needs, financial sustainability, regional benefits and opportunities to leverage other funding.				
Most Recent Actions: Following Board direction under Resolution 389/26, staff initiated development of the framework. Work has focused on establishing eligibility and evaluation criteria for 3rd-party water and wastewater projects, including infrastructure condition, asset management, financial sustainability, community benefits and alignment with CWF requirements.				
Next Steps and Upcoming Milestones: Finalize the proposed framework, including project eligibility, evaluation criteria, application procedures and funding considerations. Present the framework to the Water Services Committee for review and approval. Subject to approval, staff will use the framework to assess future requests for CWF support.				
Applicable Areas:				
Strategic Priority and Area: None, Energy & Environment- Community Resiliency & Safety, Organizational Excellence – Focus on Core Services				

CAPITAL PROJECTS TO SEPTEMBER 30, 2026

ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
CDRD Pool Roof Replacement 2024-278-COM: Evoke 2025-162-COM: Heritage Roofing	AJ Evenson	1-Jan-2025	15-Jan-26	100%	Completed	Buildings	Close Out	Community Services	Completed.
NDCC RTU's 2024-251-COM: Rocky Point Eng. 2025-143-COM: Venture Mechanical	Carolyn Hogan	1-Jan-2025	31-Jan-26	100%	Completed	Buildings	Close Out	Community Services	Completed.
Erickson Water Main Replacement 2023-105-ENV: WSP 2025-006-ENV: Riteway Holdings	AJ Evenson	2-Aug-2025	28-Feb-26	91%	In Progress	Utilities	Construction	Utilities	Waiting for as-builts from WSP
East Shore Connectivity Project 2023-176-ADM: Kaslo InfoNet 2024-208-ADM: Scott Lewis/SL Telecom	AJ Evenson	1-Jan-2025	31-Mar-26	100%	Completed	Utilities	Construction	Corporate Admin	Final claim to be prepared and submitted.
Creston Landfill: Litter Fence	AJ Evenson	1-Jan-2026	31-Mar-26	100%	Completed	Resource Recovery	Construction	Resource Recovery	Completed end of March.
CDCC Outdoor Washroom 2025-043-COM: ZKO Constr.	Jeannine Bradley	1-Jan-2025	31-Mar-26	100%	Completed	Buildings	Construction	Community Services	Substantially complete.
Balfour PN19 Watermain Replacement 2025-046-ENV: Highland Consulting 2025-259-ENV: Brenton Industries	AJ Evenson	10-Jan-2025	30-Apr-26	100%	Completed	Utilities	Close Out	Utilities	Completed.
CDRD Door Replacement 2025-040-COM: Stand Architecture 2025-163-COM: K4 Construction	Carolyn Hogan	1-Jan-2025	31-May-26	100%	Completed	Buildings	Construction	Community Services	Complete.
Erickson Water Meter Installation-Phase 1 2024-049-ENV: Emco 2024-050-ENV: Wolseley 2024-219-ENV: Riteway Holdings 2025-194-ENV: Valhalla Hydrovac	AJ Evenson	1-Jan-2025	31-Mar-27	82%	In Progress	Utilities	Construction	Utilities	Valhalla contract completion by end of Jun. Reviewing outstanding non-contracted installs.

CAPITAL PROJECTS TO SEPTEMBER 30, 2026

ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
Robson Fire Hall - Man Door Replacement 2024-179-FIR: Stand Architecture 2026-325-FIR: Horvath Contracting	Carolyn Hogan	1-Apr-2025	31-Dec-26	45%	In Progress	Buildings	Construction	Fire Services	Contract award in progress. Shop drawings underway.
Central SR - Legacy Landfill Closures (BAL/KAS/MAR/SAL) 2026-036-ENV: Brenton Industries 2026-090-ENV: McNally Excavating	AJ Evenson	1-Jan-2026	30-Jun-26	100%	Completed	Resource Recovery	Construction	Resource Recovery	Complete
Taghum Beach Site Upgrades 2025-218-COM: VDZ Consulting 2026-060-PKS: Masse Environmental	Carolyn Hogan	1-Jan-2025	30-Jun-26	18%	In Progress	Civil	Concept Design	Parks	IFR conceptual design received. CW application approved Oct 2025 board. Ecological draft report received; FN consultation underway.
Creston Office Upgrades	AJ Evenson	1-Feb-2025	30-Jun-26	9%	In Progress	Buildings	Concept Design	Corporate Admin	Preliminary site investigation ongoing.
East SR - Legacy Landfill Closures (BOS/CRA) 2026-091-ENV: GRS Contracting	Jeannine Bradley	1-Jan-2026	30-Jun-26	100%	Completed	Resource Recovery	Procurement	Resource Recovery	Substantially complete as of June 30.
West SR - Legacy Landfill Closures (BUR/EDG) 2026-101-ENV: Arrow Lakes Aggregates	AJ Evenson	1-Jan-2026	31-Jul-26	100%	Completed	Resource Recovery	Construction	Resource Recovery	Complete
CDCC Refrigeration Engineering/Construction 2024-234-COM: Polar Eng. 2025-142: Polar Eng. (Fortis studies) 2025-416-COM: Yeti Refrigeration 2026-301-COM: CWMM	Carolyn Hogan	15-Jan-2026	15-Sep-26	91%	In Progress	Buildings	Construction	Community Services	Substantially Complete.
- NDCC Refrigeration Engineering/Construction 2024-234-COM: Polar Eng. 2025-141: Polar Eng. (Fortis studies) 2025-416-COM: Yeti Refrigeration 2026-069-COM: Hil-Tech	Carolyn Hogan	15-Jan-2026	31-Oct-26	91%	In Progress	Buildings	Construction	Community Services	Substantial Completion achieved. Dehumidifier installation in November.

CAPITAL PROJECTS TO SEPTEMBER 30, 2026

ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
Fauquier - Willow-Oak Completion 2024-081-ENV: Highland Consulting 2026-113-ENV: Milestone Equipment	Carolyn Hogan	1-Jan-2025	31-Oct-26	82%	In Progress	Utilities	Procurement	Utilities	Nearing substantial completion.
CDRD Pool Wall Renos 2026-077-COM: Horvath Contracting	AJ Evenson	13-Jan-2026	7-Sep-26	91%	In Progress	Buildings	Construction	Community Services	Substantial Completion as of Sep 2nd.
CDRD R6-R7 Roofing 2024-278-COM: Evoke 2026-093-COM: BF Roofing	AJ Evenson	1-Jun-2026	6-Sep-26	82%	In Progress	Buildings	Procurement	Community Services	Construction underway. Estimated completion by end of September.
CDRD Arena Roof Insulation 2024-174-COM: Evoke 2026-057-COM: Zarikoff Developments	AJ Evenson	1-Jan-2026	30-Sep-26	100%	In Progress	Buildings	Construction	Community Services	Completed.
Marblehead TS Retaining Wall 2026-008-ENV: Sperling Hansen 2026-153-ENV: Brenton Industries	AJ Evenson	1-Jan-2026	31-Oct-26	64%	In Progress	Civil	Procurement	Resource Recovery	Construction underway, completion in October.
CDRD Arena Expansion & Walking Track 2025-192-COM: HCMA 2026-013-COM: HCMA 2026-305-COM: Crowsnest Engineering 2026-366-COM: Owens Drilling	AJ Evenson	1-Jan-2026	30-Nov-26	36%	In Progress	Buildings	Procurement	Community Services	2 proponents; site visits completed; collaborative meetings last week of Sep.
Ootischenia Landfill: Litter Fence	AJ Evenson	1-Jan-2026	30-Nov-26	18%	In Progress	Resource Recovery	Construction	Resource Recovery	
Ootischenia LF: Septage Facility Upgrades 2026-098-ENV: Sperling Hansen	AJ Evenson	1-Jan-2026	30-Nov-26	18%	In Progress	Resource Recovery	Detailed Design	Resource Recovery	Ready to issue tender.
Creston LF Berm - Phase 1C/D 2025-190-ENV: Sperling Hansen	AJ Evenson	1-Mar-2026	30-Nov-26	27%	In Progress	Civil	Detailed Design	Resource Recovery	SHA undertaking detailed design. Tree removal RFQ closes Oct 1.
West Robson - Broadwater Rd: Design 2026-001-ENV: Fusion Consulting 2026-114-ENV: Copcan Civil Ltd.	Carolyn Hogan	1-Oct-2025	30-Nov-26	100%	Completed	Utilities	Procurement	Utilities	Completed.

CAPITAL PROJECTS TO SEPTEMBER 30, 2026

ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
Burton Water System 2024-247-ENV: Highland Consulting 2026-115-ENV: Milestone Equipment	Carolyn Hogan	1-Jan-2026	30-Nov-26	73%	In Progress	Utilities	Procurement	Utilities	Construction underway. CWG approved.
Edgewood Water - PN13 2026-120-ENV: Lineal Engineering	Carolyn Hogan	1-Jan-2026	30-Nov-26	27%	In Progress	Utilities	Procurement	Utilities	Design ongoing.
CDRD: Accessibility Lift 2026-055-COM: Stand Arch	Carolyn Hogan	15-Oct-2025	31-Dec-26	9%	In Progress	Buildings	Concept Design	Community Services	Report finalized; evaluating options and associated costs.
CDRD: Staff Office Renos 2026-066-COM: Stand Architecture 2026-316-COM: BES	Carolyn Hogan	15-Oct-2025	31-Dec-26	27%	In Progress	Buildings	Concept Design	Community Services	Design due late October. Mechanical design underway.
Asset Management BCA's FCA's 2026-116-COM: ASI	Carolyn Hogan	1-Jan-2026	31-Dec-26	9%	In Progress	Other	Procurement	Community Services	Draft report by end of Sept.
Glade Regional Park 2026-061-PKS: Masse Environmental	Carolyn Hogan	1-Feb-2026	31-Dec-26	9%	In Progress	Other	Concept Design	Parks	Ecological assessment report by end of Sept.; drone footage complete.
Fire Halls: Structural Upgrades (13 halls)	Jeannine Bradley	1-Jan-2025	31-Dec-26	100%	Completed	Buildings	Close Out	Fire Services	Structural engineering LoAs received. Scheduling final BP inspections.
Grohman Narrows Recycling Depot - Detailed Design and Fleet Building 2024-146-ENV: Ottoted Eng.	Carolyn Hogan	1-Jan-2025	31-Dec-26	36%	In Progress	Resource Recovery	Detailed Design	Resource Recovery	Intersection preliminary design awarded.
Arrow Creek WTP: Pretreatment Upgrades 2026-015-ENV: CIMA	AJ Evenson	1-Aug-2025	31-Dec-26	45%	In Progress	Buildings	Construction	Utilities	Emptying reservoirs Oct 6-7 to be able to finalize design.
Ootischenia FH: Structural Upgrades 2025-413-FIR: MBAC	TBA	1-Aug-2025	31-Dec-26	18%	In Progress	Buildings	Detailed Design	Fire Services	Received 50% detailed design.
Robson FH: Structural Upgrades 2025-414-FIR: MBAC	TBA	1-Aug-2025	31-Dec-26	18%	In Progress	Buildings	Detailed Design	Fire Services	Received 50% detailed design. Awaiting AHJ feedback.
Ymir FH: Structural Upgrades 2025-415-FIR: MBAC	TBA	1-Aug-2025	31-Dec-26	18%	In Progress	Buildings	Detailed Design	Fire Services	Received 50% detailed design.

CAPITAL PROJECTS TO SEPTEMBER 30, 2026									
ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
Canyon Lister FH: Structural Upgrades • 2025-412-FIR: MBAC	TBA	1-Jan-2026	31-Dec-26	18%	In Progress	Buildings	Detailed Design	Fire Services	Received 50% detailed design.
Goat-Canyon Park - Osborne Rd	Carolyn Hogan	1-Jan-2026	31-Dec-26	9%	In Progress	Other	Initiation	Parks	RFP for access transportation study. HazMat assessment complete; NRFP ongoing for geotech.
Lister Watermain - PN25 (16th Street) • 2026-071-ENV: WSP	AJ Evenson	1-Jan-2026	31-Dec-26	18%	In Progress	Utilities	Procurement	Utilities	Received 50% detailed design. Drilling crossings last week of Sept; finalizing design.
Ymir and Boswell TS: Retaining Wall • 2026-188-ENV: Bolen Engineering	AJ Evenson	1-Mar-2026	31-Dec-26	100%	Completed	Resource Recovery	Initiation	Resource Recovery	Completed.
Erickson Water: Phase 2 Metering • 2025-167-ENV: Metercor • Pk1: 2026-066-ENV: Valhalla Hydrovac • Pk2: 2026-094-ENV: Zarikoff Developments • Pk3: 2026-102-ENV: Valhalla Hydrovac • Pk4: 2026-151-ENV: Zarikoff Developments • Pk5: 2026-152-ENV: Valhalla Hydrovac	AJ Evenson	15-Apr-2025	31-Mar-27	73%	In Progress	Utilities	Construction	Utilities	Construction underway.
Erickson Water System: Hwy 3 Main PN172/172/182 • 2026-159-ENV: Lineal Engineering	AJ Evenson	1-Jun-2026	31-Mar-27	27%	In Progress	Utilities	Detailed Design	Utilities	Design complete; MOTT application submitted.
Ootischenia TS Upgrades • 2026-087-ENV: Sperling Hansen	AJ Evenson	1-Jan-2026	31-May-27	36%	In Progress	Resource Recovery	Detailed Design	Resource Recovery	Reviewing design & IFT, tender once electrical design complete; MOTT approval received.
South Slocan Old Schoolhouse Redevelopment • 2026-128-COM: Highland Consulting • 2026-176-COM: Cover Arch	Carolyn Hogan	15-Apr-2026	31-Dec-27	18%	In Progress	Buildings	Initiation	Community Services	Design underway. Building permit received/paid. Preparing report to apply for CBT grant.

CAPITAL PROJECTS TO SEPTEMBER 30, 2026

ACTIVE PROJECTS BEING MANAGED: 60 (13 Completed YTD)					TOTAL BUDGET BEING MANAGED: \$17,827,636.80				
Project Name	PM	Start Date	End Date	% Complete	Status	Project Type	Project Phase	Dept	Comments or Next Steps
Erickson Distribution System Replacement (PN26-52-24-155-23-27-126)	Carolyn Hogan	1-Jan-2026	31-Dec-27	9%	In Progress	Utilities	Initiation	Utilities	Preparing RFP for design services; working on R/W issues. Line location investigation by end of July.
South Slocan Dam	TBA	1-Jun-2026	31-Dec-26	0%	Not Started	Utilities	Initiation	Utilities	
Creston Library HVAC • 2026-317-COM: BES	Carolyn Hogan	1-Jun-2026	31-Dec-26	18%	In Progress	Buildings	Initiation	Community Services	Contract awarded; design underway.
South Slocan Water Distribution Upgrades • 2026-315-ENV: JY Contracting	Carolyn Hogan	1-Jun-2026	20-Jun-27	9%	In Progress	Civil	Initiation	Utilities	Contract awarded. Construction to start early Oct.
Tarrys FH Bay Expansion	Carolyn Hogan	1-Jul-2026	31-Dec-27	9%	In Progress	Buildings	Initiation	Fire Services	CWG approved.
CDCC Accessible Trail to Washroom	TBA	1-Jul-2026	31-Dec-27	0%	Not Started	Other	Initiation	Community Services	
Riondel – Projects	TBA	1-Jul-2026	31-Dec-27	0%	Not Started	Other	Initiation	Community Services	Drafting RFP for concept design.
Fire Halls: Back-Up Generators (SLO; WIN; CSV)	TBA	1-Oct-2026	30-Jun-27	0%	Not Started	Other	Initiation	Community Services	
Blewett FH Siding	TBA	1-Jul-2026	31-Dec-27	0%	Not Started	Buildings	Initiation	Fire Services	CWG to be submitted.
Balfour FH Bay Expansion	TBA	15-Jul-2026	31-Dec-27	0%	Not Started	Buildings	Initiation	Fire Services	
New Denver-Silverton Corridor	TBA	1-Oct-2026	31-Dec-27	0%	Not Started	Other	Initiation	Other	
West Robson - Broadwater Rd PH2	Carolyn Hogan	1-Oct-2026	31-Dec-27	0%	In Progress	Civil	Initiation	Utilities	
Beasely Fire Hall - Dry Hydrants	TBA	1-Jan-2027	31-Dec-27	0%	Not Started	Other	Initiation	Fire Services	

PROJECTS COMPLETED IN Q2 2026 REMOVED FROM THE QUARTERLY REPORT

Project/Initiative Name	Responsible Manager
Director Attendance At Conferences Policy	Administration
Nakusp and Area K Arena Service Reconfiguration Options Analysis	Administration
Areas A, B & C Aggressive and Dangerous Dog Control Service Establishment Bylaw	Bylaw Enforcement
Area H Aggressive and Dangerous Dog Control Service Establishment Bylaw	Bylaw Enforcement
Whitewater Fire Protection Fire Response Service Case Analysis	Fire Services
Kootenay Lake Local Conservation Fund Policy Revision	Planning
Legacy Landfill Closure Plan Assessments	Resource Recovery
Industrial, Commercial and Institutional Organics Ban Feasibility Assessment	Resource Recovery

PROJECTS COMPLETED IN Q3 2026

Project/Initiative Name	Responsible Manager
Delegation of Authority Bylaw	Administration
New Denver and Area H Library Contribution Service	Administration
Alternate EOC	Emergency Management
Johnsons Landing Hazard Area Geotechnical Re-Assessment	Emergency Management
Temporary Access into Evacuation Order Areas Policy	Emergency Management
Area D First Responder Service	Fire Services
Collaboration with City of Nelson on Organics Program	Resource Recovery
Community Sustainable Living Advisory Committee Governance Review	Sustainability