



WEST KOOTENAY BOUNDARY REGIONAL HOSPITAL BOARD

Open Meeting Agenda

**Date:** Wednesday, March 25, 2026  
**Time:** 6:00 pm  
**Location:** Hybrid Model - In-person and Remote

Directors will have the opportunity to participate in the meeting electronically. Proceedings are open to the public.

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Pages

**1. ZOOM REMOTE MEETING INFO**

To promote openness, transparency and provide accessibility to the public we provide the ability to attend the WKBRHD meetings in-person or remote (hybrid model).

**Meeting Time:**

6:00 p.m. PST

8:00 p.m. MST

**Join by Video:**

<https://rdck-bc-ca.zoom.us/j/92552748566?pwd=Wxv0pyVwN6b1QknuGNqRcLbzd26dz.1>

**Join by Phone:**

833 958 1164 Canada Toll-free

\*6 to unmute or mute

\*9 to raise or lower your hand

**Meeting ID:** 925 5274 8566

**Meeting Password:** 174991

**In-Person Location:** The Confluence - 1995 6th Ave. Castlegar V1N 4B7

**2. CALL TO ORDER**

Chair Hewat called the meeting to order at \_\_\_\_ p.m.

**3. TRADITIONAL LANDS ACKNOWLEDGEMENT STATEMENT**

We acknowledge and respect the Indigenous peoples within whose traditional lands we are meeting today.

**4. ADOPTION OF THE AGENDA**

**RECOMMENDATION:**

The agenda for the March 25, 2026 West Kootenay Boundary Regional Hospital Board meeting be adopted as circulated.

**5. RECEIPT OF MINUTES**

9 - 16

**RECOMMENDATION:**

The January 28, 2026 West Kootenay Boundary Regional Hospital Board meeting minutes be adopted.

**6. DELEGATIONS**

**6.1 Dr. Carly Sylvester and Dr. Steven Sylvester - Medical Feasibility Study for a Tier 2 Rural Health Hub at Big White Ski Resort**

17 - 33

The presentation from Dr. Carly Sylvester and Dr. Steven Sylvester, re: Proposal for a West Boundary Rural Health Hub, has been received.

The letter of support from Michael Ballingall, Big White Ski Resort Senior Vice President, re: Proposal for a West Boundary Rural Health Hub, has been received.

**6.2 Interior Health Authority**

Matt Wilkie, Corporate Director, Business Operations  
Lannon de Best, Executive Director, Clinical Operations – Kootenay Boundary

**6.2.1 West Kootenay Boundary Nelson Mental Health & Substance Use (MHSU) Update**

34 - 44

The presentation from Lannon de Best and Matt Wilkie, re: West Kootenay Boundary Nelson Mental Health & Substance Use (MHSU) Update, has been received.

The report Mental Health & Substance Use (MHSU) Services in Nelson, has been received.

**7. BUSINESS ARISING OUT OF THE MINUTES**

**7.1 Interior Health Capital Funding Request for the 2026/27 Fiscal Year**

45 - 50

The letter dated December 22, 2025 from Interior Health, re: Capital Funding Request for the 2026/27 Fiscal Year, has been received for information.

**7.2 Bylaw No. 440: West Kootenay-Boundary Regional Hospital District Capital**

51

**Expenditure Bylaw**

Elevator Modernization for Boundary Hospital, Grand Forks

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 440, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 440, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.3 Bylaw No. 441: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

52

Fire Alarm System for Castlegar District Health Centre, Castlegar

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 441, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 441, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.4 Bylaw No. 442: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

53

Permanent Doors on Patient Rooms in Emergency Department for Kootenay Lake Regional Hospital, Nelson

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 442, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 442, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.5 Bylaw No. 443: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

54

Heating Boilers Replacement for Nelson Jubilee Manor, Nelson

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 443, 2026 is hereby read the FIRST, SECOND and

THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 443, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.6 Bylaw No. 444: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

55

Acute Room 2 Wheelchair Accessible Bathroom for Arrow Lakes Hospital, Nakusp

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 444, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 444, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.7 Bylaw No. 445: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

56

Laundry Air Handling Unit Replacement for Boundary Hospital, Grand Forks

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 445, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 445, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.8 Bylaw No. 446: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

57

Seclusion Room Door for Kootenay Lake Regional Hospital, Nelson

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 446, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 446, 2026 is hereby ADOPTED and the Chair and

the Secretary are authorized to sign same.

- 7.9 Bylaw No. 447: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw** 58  
Lower Main Conditional Power Distribution Redesign and Replacement for Kootenay Boundary Regional Hospital, Trail

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 447, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 447, 2026 is hereby read the FIRST, SECOND and THIRD time.

- 7.10 Bylaw No. 448: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw** 59  
Rural Emergency Department Project for Arrow Lakes Hospital, Nakusp

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 448, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 448, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

- 7.11 Bylaw No. 449: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw** 60  
Interior Health-Wide Digital Health Projects

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 449, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 449, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

- 7.12 Bylaw No. 450: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw** 61  
Thulium Laser for Kootenay Boundary Regional Hospital, Trail

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 450, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 450, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.13 Bylaw No. 451: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

62

Minimally Invasive Surgery (MIS) Towers for Kootenay Boundary Regional Hospital, Trail

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 451, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 451, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.14 Bylaw No. 452: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

63

Monitoring System, Physiological for Kootenay Lake Regional Hospital, Nelson

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 452, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 452, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.15 Bylaw No. 453: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

64

Equipment under \$100,000 (Global Grant)

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 453, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 453, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.16 Bylaw No. 454: West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw**

65 - 77

Annual Budget for the year 2026

The report dated \_\_\_\_\_ from Stuart Horn, WKBRHD Secretary/Treasurer, re: Draft 2026 Budget Scenarios, has been received.

**RECOMMENDATION:**

That the WKBRHD Board approve budget Scenario \_\_\_\_\_, as presented in the materials at the March 25, 2026 Open Board meeting, which sets taxation at \$\_\_\_\_\_ and a contribution from reserve of \$\_\_\_\_\_.

\*Note the final bylaw will be provided to Directors by email during the meeting in accordance with the budget option selected by the Board.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No.454, 2026 is hereby read the FIRST, SECOND and THIRD time.

**RECOMMENDATION:**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No.454, 2026 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

**7.17 Bylaw 439: West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Capital Expenditure & Borrowing Bylaw**  
Capital Expenditure & Borrowing Bylaw

78 - 79

The following recommendations were referred March 26, 2025 to March 25, 2026 WKBRHD Board Meeting:

*53/25 That the following motion BE REFERRED to the March 2026 West Kootenay-Boundary Regional Hospital District Board meeting: West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025 is hereby read the FIRST, SECOND and THIRD time.*

*54/25 That the following motion BE REFERRED to the March 2026 West Kootenay-Boundary Regional Hospital District Board meeting: West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.*

**8. NEW BUSINESS**

**8.1 Chair's Report**

Chair Hewat will provide a verbal update.

**8.2 WKBRHD Accounts Payable Summary**

80 - 83

The WKBRHD Accounts Payable Summary from the RDCK Finance Department for January - February 2026, has been received.

**8.3 Interior Health Authority and Regional Hospital District Meetings**

**RECOMMENDATION:**

That attendance at the annual meetings between the Interior Health Authority and Regional Hospital District Chairs be approved for the Chair and the Secretary Treasurer on an ongoing basis, and that the Chair's per diem and allowances be paid in accordance with West Kootenay Boundary Regional Hospital District Bylaw No. 117 and subsequent amendments.

**8.4 Director Gibbs: Letter of Support - Funding for Feasibility Study - Trauma Centre at Big White Mountain**

84

The letter dated March 14, 2026 from Sharen Gibbs, RDKB Director, re: Letter of Support - Funding for Feasibility Study - Trauma Centre at Big White Mountain, has been received.

**8.5 2026 UBCM Convention – Provincial Cabinet Minister meeting Priority Topics**

Discussion item.

**9. QUESTION PERIOD FOR PUBLIC AND MEDIA**

The Chair will call for questions from the public and members of the media at \_\_\_\_\_ p.m.

**10. ADJOURNMENT**

**RECOMMENDATION:**

The meeting be adjourned at \_\_\_\_\_ p.m.



# WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

## Open Meeting Minutes

The **first** regular meeting of the Board of the West Kootenay-Boundary Regional Hospital District for the year 2026 was held on Wednesday, January 28, 2026 at 6:00 p.m. through a hybrid meeting model.

Quorum was maintained for the duration of the meeting.

### ELECTED OFFICIALS PRESENT:

Chair. S. Hewat	RDCK Village of Kaslo	In-Person
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### (RDCK)

Director G. Jackman	Area A	In-Person
Director A. Watson	Area D	
Alternate Director J. Smienk	Area E	
Director T. Newell	Area F	
Director H. Cunningham	Area G	
Director W. Popoff	Area H	In-Person
Director A. Davidoff	Area I	
Director H. Hanegraaf	Area J	In-Person
Director T. Weatherhead	Area K	
Director B. Bogle	City of Castlegar	In-Person
Director A. McLaren-Caux	Village of Nakusp	In-Person
Director K. Page	City of Nelson	
Alternate Director P. Mckellar	Village of Salmo	In-Person
Director L. Main	Village of Silverton	
Director E. Buller	Village of Slocan	

### (RDKB)

Director A. Grieve	Area A	
Director L. Worley	Area B	In-Person
Director G. McGregor	Area C	In-Person
Director L. Wiese	Area D	In-Person
Director S. Gibbs	Area E	
Director C. Guesford	Village of Fruitvale	In-Person
Director E. Baker	City of Grand Forks	In-Person
Director C. Rhodes	City of Greenwood	
Director J. Willsey	Village of Midway	
Director P. Caron	Village of Montrose	In-Person
Director T. Martin	City of Trail	In-Person
Director F. Marino	Village of Warfield	

### ELECTED DIRECTORS ABSENT:

Director C. Graham	Area E - RDCK
Director L. Casley	Village of New Denver - RDCK
Director D. Lockwood	Village of Salmo - RDCK
Director J. Weaver	City of Rossland

### STAFF PRESENT

S. Horn	Secretary/Treasurer
M. Morrison	Deputy Secretary
C. Hopkyns	Recording Secretary

**INTERIOR HEALTH**

M. Wilkie  
L. de Best

Corporate Director, Business Operations  
Executive Director, Clinical Operations – Kootenay  
Boundary  
Chief Operation Officer, IH South

J. Chernoff

**1. ZOOM REMOTE MEETING INFO**

To promote openness, transparency and provide accessibility to the public we provide the ability to attend the WKBRHD meetings in-person or remote (hybrid model).

**Meeting Time:**

6:00 p.m. PST

**Join by Video:**

<https://rdck-bc-ca.zoom.us/j/92552748566?pwd=Wxv0pyVwN6b1QknuGNqRcLbzxd26dz.1>

**Join by Phone:**

833 958 1164 Canada Toll-free

\*6 to unmute or mute

\*9 to raise or lower your hand

**Meeting ID:** 925 5274 8566

**Meeting Password:** 174991

**In-Person Location:** The Confluence - 1995 6th Ave. Castlegar BC

**2. CALL TO ORDER**

Stuart Horn, Secretary/Treasurer, will assume the chair at 6:00 p.m.

**3. ELECTION****3.1 ELECTION OF BOARD CHAIR****1. Call for Nominations (3 Times)**

Stuart Horn, Secretary/Treasurer, announced the nominations submitted for Director Baker and Hewat.

The Secretary/Treasurer Horn called for nominations the first time.

The Secretary/Treasurer Horn called for nominations the second and third time.

No further nominations.

**Opportunity for Candidates to Address the Board**

Directors Baker and Hewat each gave a two-minute address.

**2. Vote by Secret Ballot (in accordance with Electronic Voting in Section 5 of the WKBRHD Procedures Bylaw)**

Deputy Secretary Morrison distributed the ballots.

Directors online provided their votes by email to Secretary/Treasurer Horn and Recording Secretary Hopkyns.

After collecting the ballots, Secretary/Treasurer Horn and Deputy Secretary Morrison exited the room and counted the ballots.

Secretary/Treasurer Horn declared a tie between Director Baker and Hewat.

As per the WKBHRD Procedure Bylaw No. 330 Section 5 (5), each candidate's name was put into the ballot box and Secretary/Treasurer Horn pulled a name from a hat.

**3. Declaration of Elected or Acclaimed Board Chair**

Director Hewat was declared the Chair of the West Kootenay-Boundary Hospital District Board for 2026.

**3.2 ELECTION OF ACTING CHAIR**

**1. Call for Nominations (3 Times)**

The Secretary/Treasurer Horn called for nominations the first time.

Director McGregor nominated Director Baker.

The Secretary/Treasurer Horn called for nominations the second and third time.

No further nominations.

**2. Declaration of Elected or Acclaimed Acting Chair**

Director Baker was declared the Acting Chair of the West Kootenay-Boundary Hospital District Board for 2026.

Moved and seconded,  
And Resolved:

That the ballots used in the election of the West Kootenay-Boundary Regional Hospital District Chair and Acting Chair be destroyed.

**Carried**

**3.3 CHAIR'S ADDRESS**

Chair Hewat thanked the Board for their support, and shared that it has been a pleasure working along side Director Baker. She is looking forward to working with the Board over the next year.

**3.4 ACTING CHAIR'S ADDRESS**

Acting Chair Baker thanked the Board for their support. He looks forward to supporting Chair Hewat and the Board.

**4. COMMENCEMENT OF BOARD MEETING**

**4.1 TRADITIONAL LANDS ACKNOWLEDGEMENT STATEMENT**

We acknowledge and respect the Indigenous peoples within whose traditional lands we are meeting today.

**4.2 ADOPTION OF THE AGENDA**

Moved and seconded,  
And Resolved:

01/26

That the agenda for the January 28, 2026 West Kootenay-Boundary Regional Hospital District Board meeting be adopted as circulated.

**Carried**

**4.3 RECEIPT OF MINUTES**

Moved and seconded,  
And Resolved:

02/26 The June 26, 2025 West Kootenay Boundary Regional Hospital Board meeting minutes be adopted.

Carried

#### 4.4 WKBHRD APPOINTMENTS

##### 4.4.1 Appointment of Directors

Moved and seconded,

And Resolved:

03/26 That the following Regional District Directors/Alternate Directors be appointed as **Directors** of the West Kootenay-Boundary Regional Hospital District for 2026:

##### **Regional District of Central Kootenay**

Garry Jackman, Electoral Area A  
 Aimee Watson, Electoral Area D  
 Cheryl Graham, Electoral Area E  
 Tom Newell, Electoral Area F  
 Hans Cunningham, Electoral Area G  
 Walter Popoff, Electoral Area H  
 Andy Davidoff, Electoral Area I  
 Henny Hanegraaf, Electoral Area J  
 Teresa Weatherhead, Electoral Area K  
 Brian Bogle, City of Castlegar  
 Suzan Hewat, Village of Kaslo  
 Aidan McLaren-Caux, Village of Nakusp  
 Keith Page, City of Nelson  
 Leonard Casley, Village of New Denver  
 Diana Lockwood, Village of Salmo  
 Leah Main, Village of Silverton  
 Ezra Buller, Village of Slocan

##### **Regional District of Kootenay Boundary**

Ali Grieve, Electoral Area A  
 Linda Worley, Electoral Area B  
 Grace McGregor, Electoral Area C  
 Linda Kay Wiese, Electoral Area D  
 Sharen Gibbs, Electoral Area E  
 Catherine Guesford, Village of Fruitvale  
 Everett Baker, City of Grand Forks  
 CJ Rhodes, City of Greenwood  
 Judy Willsey, Village of Midway  
 Paul Caron, Village of Montrose  
 Jeff Weaver, City of Rossland  
 Terry Martin, City of Trail  
 Frank Marino, Village of Warfield

Carried

##### 4.4.2 Appointment of Alternate Directors

Moved and seconded,

And resolved:

04/26 That the following Regional District Directors/Alternate Directors be appointed as **Alternate Directors** of the West Kootenay-Boundary Regional Hospital District for 2026:

**Regional District of Central Kootenay**

Gina Medhurst, Area A  
 Victoria McAllister, Area D  
 Josh Smienk, Area E  
 Eric White Area F  
 Isabelle Herzig, Area G  
 Amanda Verigin, Area H  
 Andy Ozeroff, Area I  
 Rick Smith, Area J  
 Paul Peterson, Area K  
 Maria McFaddin, City of Castlegar  
 Robert Lang, Village of Kaslo  
 Tom Zeleznik, Village of Nakusp  
 Jesse Woodward, City of Nelson  
 John Fyke, Village of New Denver  
 Payton Mckellar, Village of Salmo  
 Tanya Gordon, Village of Silverton  
 Jessica Lunn, Village of Slocan

**Regional District of Kootenay Boundary**

Kirby Epp, Area A  
 Bill Edwards, Area B  
 Cam Donergan, Area C  
 Mona Mattai, Area D  
 Grant Harfman Area E  
 Bill Wenman, Village of Fruitvale  
 Rod Zielinski, City of Grand Forks  
 John Bolt, City of Greenwood  
 Richard Dunsdon, Village of Midway  
 Mike Walsh, Village of Montrose  
 Andy Morel, City of Rossland  
 Colleen Jones, City of Trail  
 Carolyn Amantea, Village of Warfield

**Carried**

**4.4.3 Appointment of the Executive Committee**

Chair Hewat called for nominations for Arrow Lakes/Slocan/Castlegar/Nakusp the first time.

Director Popoff nominated Director Casley. Director Casley was not present to accept the nomination.

Director Popoff nominated Director McLaren-Caux.

Chair Hewat called for nominations for Arrow Lakes/Slocan/Castlegar/Nakusp the second and third time.

Director McLaren-Caux was declared the Arrow Lakes/Slocan/Castlegar/Nakusp Executive Committee member for 2026.

Chair Hewat called for nominations for Kootenay (Kaslo/Nelson/Salmo) the first time.

Director Hanegraaf nominated Director Page.

Chair Hewat called for nominations for Kootenay (Kaslo/Nelson/Salmo) the second and third time.

Directors Page was declared the Kootenay (Kaslo/Nelson/Salmo) Executive Committee member for 2026.

Chair Hewat called for nominations for Boundary the first time.

Director Rhodes nominated Director Gibbs.

Chair Hewat called for nominations for Boundary the second and third time.

Director Gibbs was declared the Boundary Executive Committee member for 2026.

Chair Hewat called for nominations for Greater Trail the first time.

Director Worley nominated Director Martin.

Chair Hewat called for nominations for Greater Trail the second and third time.

Director Martin was declared the Greater Trail Executive Committee member for 2026.

Moved and seconded,  
And Resolved:

05/26

That the following Directors, in addition to the Chair and Acting Chair, are hereby appointed to the Executive Committee of the West Kootenay-Boundary Regional Hospital Board for 2026:

Arrow Lakes/Slocan/Castlegar/Nakusp: Aidan McLaren-Caux  
Kootenay (Kaslo/Nelson/Salmo): Keith Page  
Boundary: Sharen Gibbs  
Greater Trail: Terry Martin

**Carried**

#### **4.5 DELEGATIONS**

##### **4.5.1 Interior Health Authority**

Matt Wilkie, Corporate Director, Business Operations

Lannon de Best, Executive Director, Clinical Operations – Kootenay Boundary

##### **4.5.1.1 Capital Project Status Report**

The presentation dated January 28, 2026 from Lannon de Best and Matt Wilkie, re: Capital Project Status Report West Kootenay Boundary, has been received.

Matt Wilkie presented on Capital Project Status Report, updating the Board on the West Kootenay Boundary projects and answered the Boards questions.

##### **4.5.1.2 2026/27 Capital Funding Request**

The presentation dated January 28, 2026 from Lannon de Best and Matt Wilkie; re: 2026/27 Capital Funding Request, has been received.

Lannon deBest presented on the 2026/27 Capital Funding Request, and provided an overview of the following:

- Recent investments:

- Nelson Health Campus Fairview Gardens Long-Term Care Facility and Community Health Services Centre.
- Kootenay Boundary Regional Hospital MRI Suite Expansion – Construction Underway.
- Boundary Hospital Multizone Air Handling Unit Replacement.
- Kootenay Boundary Regional Hospital Patient Choice Meal System.
- 2026-2027 Highlighted Projects for the West Kootenay Boundary.
- 2026/2027 Digital Health Projects
- Construction Projects over \$100,000
- Equipment Projects under \$100, 000
- Capital Funding Request 2026/2027 West Kootenay Boundary Summary.
- Next steps.

Interior Health (IH) staff answered the Boards questions. IH Staff will bring back to a future WKBHRD Board meeting a summary regarding the services and results of the Nelson Downtown Mental Health and Substance Use centre.

#### 4.6 BUSINESS ARISING OUT OF MINUTES

##### 4.6.1 For Information: WKBHRD Letter - Health Connections Transit Times

At the June 26, 2025 WKBHRD Board meeting, the following resolution was passed:

*60/25 That the Board request that the Ministry of Health and the Ministry of Transportation and Transit increase health connection transit times to improve rural health access.*

The letter was sent to the Minister of Transportation and the Minister of Health on August 19, 2025.

##### 4.6.2 For Information: Ministry of Transportation and Transit Response Letter - Health Connection Services

The response letter dated November 18, 2025 from Minister Farnworth, Ministry of Transportation and Transit, re: Health Connections Service, has been received.

##### 4.6.3 For Information: WKBHRD Letter - Kootenay Boundary Regional Hospital (KBRH) Secondary Access Road

At the June 26, 2025 WKBHRD Board meeting, the following resolution was passed:

*59/25 That the Board endorses an immediate risk assessment by the Interior Health Authority for a second access to the Kootenay Boundary Regional Hospital to address a risk and liability.*

The letter was sent to Interior Health on August 19, 2025.

#### 4.7 NEW BUSINESS

##### 4.7.1 Chair's Report

The Chair's Report from 2025 WKBHRD Board Chair Baker, has been received.

##### 4.7.2 Interior Health Capital Funding Request for the 2026/27 Fiscal Year

The letter dated December 22, 2025 from Nicole Elliot, Chief Financial Officer, re: Capital Funding Request for the 2026/27 Fiscal Year, has been received.

Moved and seconded,  
And Resolved:

06/26 That the WKBRHD Board consider funding each of the items in the Interior Health Authority's 2026 funding request and that staff be directed to prepare the necessary bylaws for Board review and decision at the March 25, 2026 Board meeting.

**Carried**

**4.7.3 WKBRHD Accounts Payable Summary**

The WKBRHD Accounts Payable Summary from the RDCK Finance Department for June - December 2025, has been received.

Staff answered the Committee's questions.

**4.7.4 For Information: 2025 UBCM Provincial Meeting Summary Notes**

The Report dated September 24, 2025 from Stuart Horn, Secretary/Treasurer, re: 2025 UBCM Provincial Meeting Summary Notes, has been received.

**4.7.5 2026 WKBRHD Board Meeting Dates**

Note: As October meetings are typically cancelled due to a lack of business, and given the general local election this year, staff recommend that the October meeting not be scheduled.

Moved and seconded,  
And Resolved:

07/26 That the 2026 WKBRHD Board meeting dates be set as follows:

- Wednesday January 28,
- Wednesday March 25,
- Wednesday, June 24.

**Carried**

**4.8 QUESTION PERIOD FOR PUBLIC AND MEDIA**

The Chair will call for questions from the public and members of the media at 7:52 p.m.

No public or media had questions.

**4.9 ADJOURNMENT**

Moved and seconded,  
And Resolved:

08/26 The meeting be adjourned at 7:53 p.m.

**Carried**

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Suzan Hewat, Chair

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Christine Hopkyns, Recording Secretary

# Proposal for a West Boundary Rural Health Hub

## The Strategic Case for a Tier 2 Medical Hub at Big White Mountain

Prepared for:

**WEST KOOTENAY BOUNDARY REGIONAL HOSPITAL DISTRICT  
(WKBRHD) BOARD OF DIRECTORS**

Dr. Carly Sylvester, MD, FRCSC (Ophthalmology)

Dr. Steven Sylvester, MD, FRCSC (Chief of Orthopaedics, KGH)

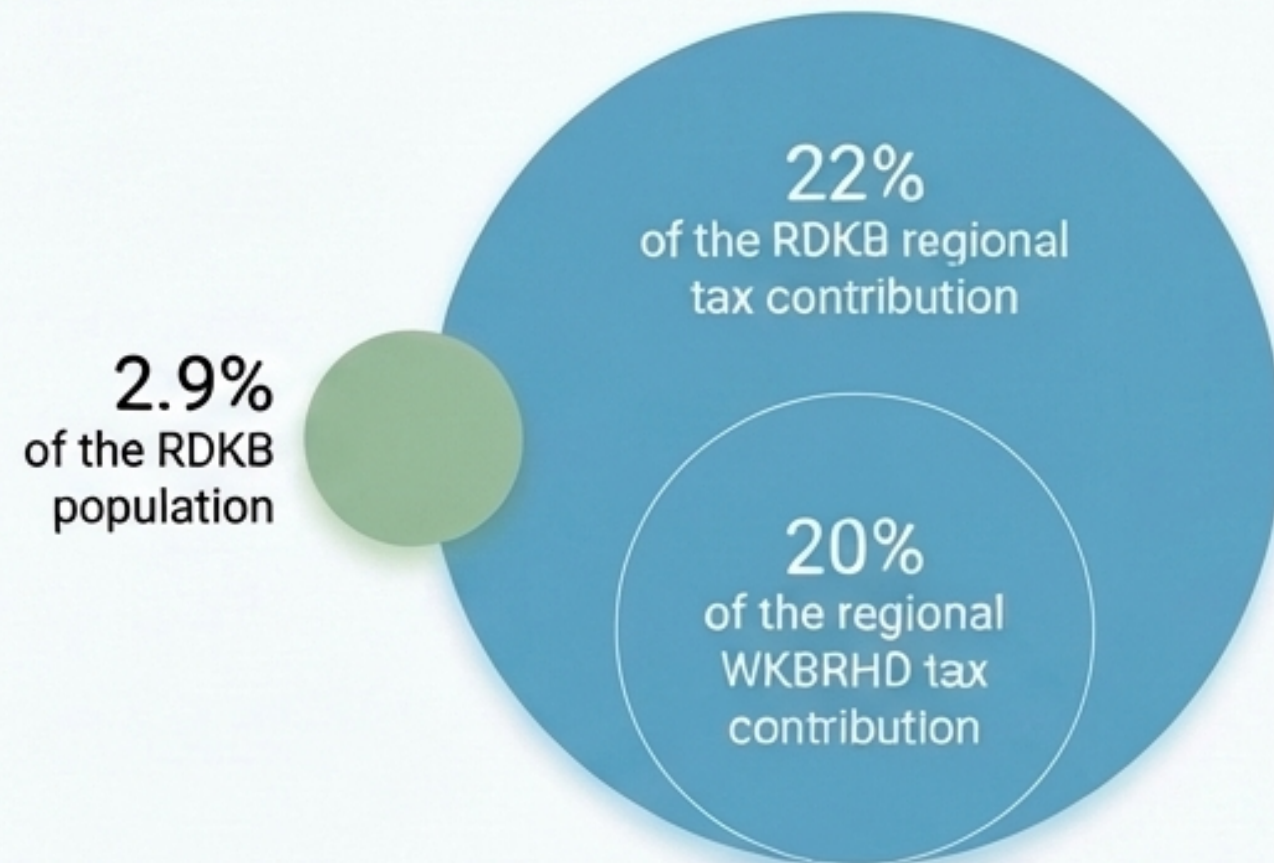
# Big White is a Major Population Center and Regional Economic Engine



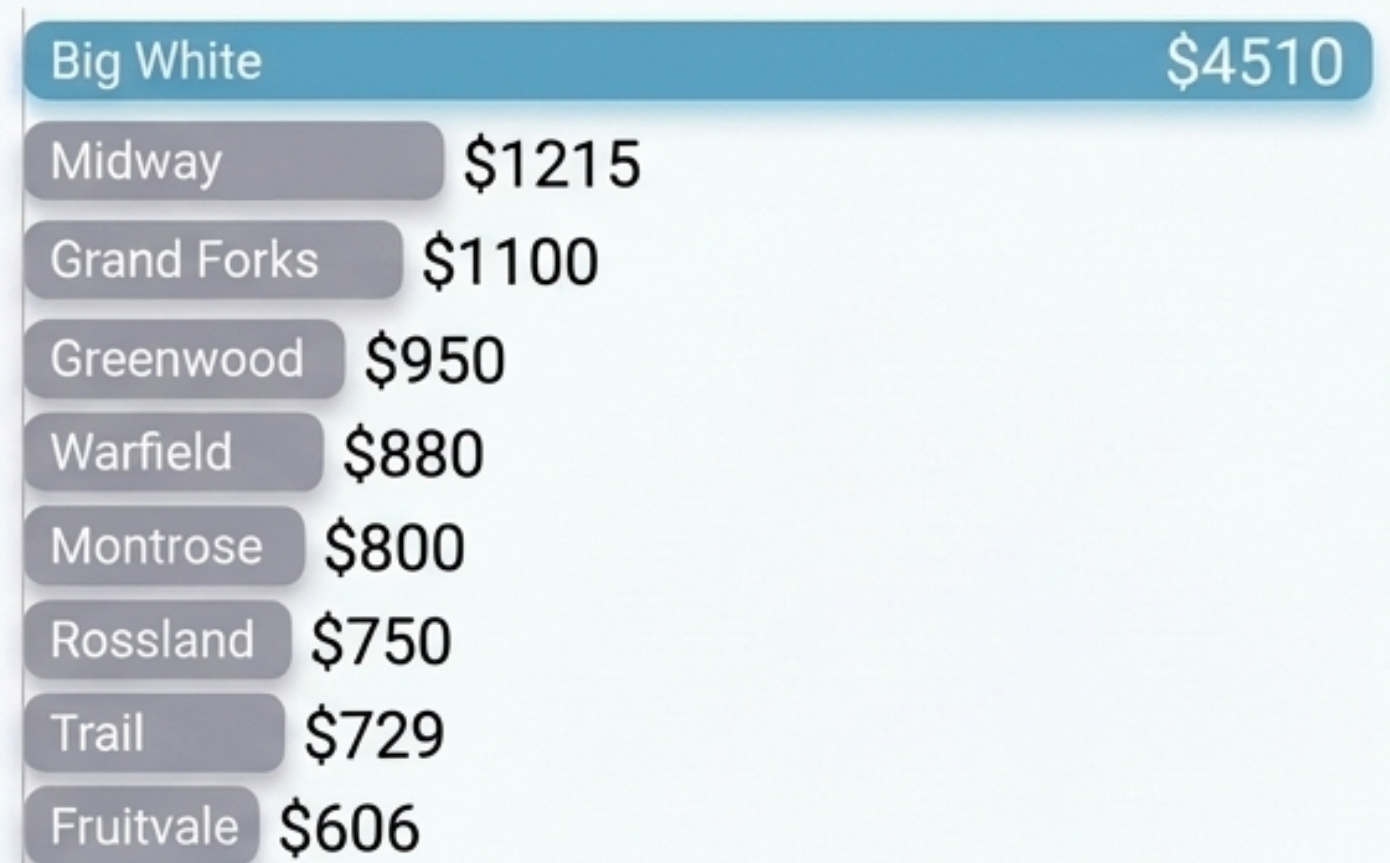
This daily population surge creates a uniquely concentrated healthcare risk environment entirely distinct from typical rural residential areas.

# Economic Weight vs. Infrastructure Deficit

## The Big White Disparity



## Per Capita Contributions to RDKB Taxes



Big White is a primary economic engine for the RDKB, contributing comparable tax revenues to major municipalities, yet operating without public healthcare infrastructure.

# The Mortality Paradox: Local Health Area 127

## Median Age: 61

The oldest demographic in the entire Interior Health Authority. Projected 84% growth in the 85+ demographic by 2026.

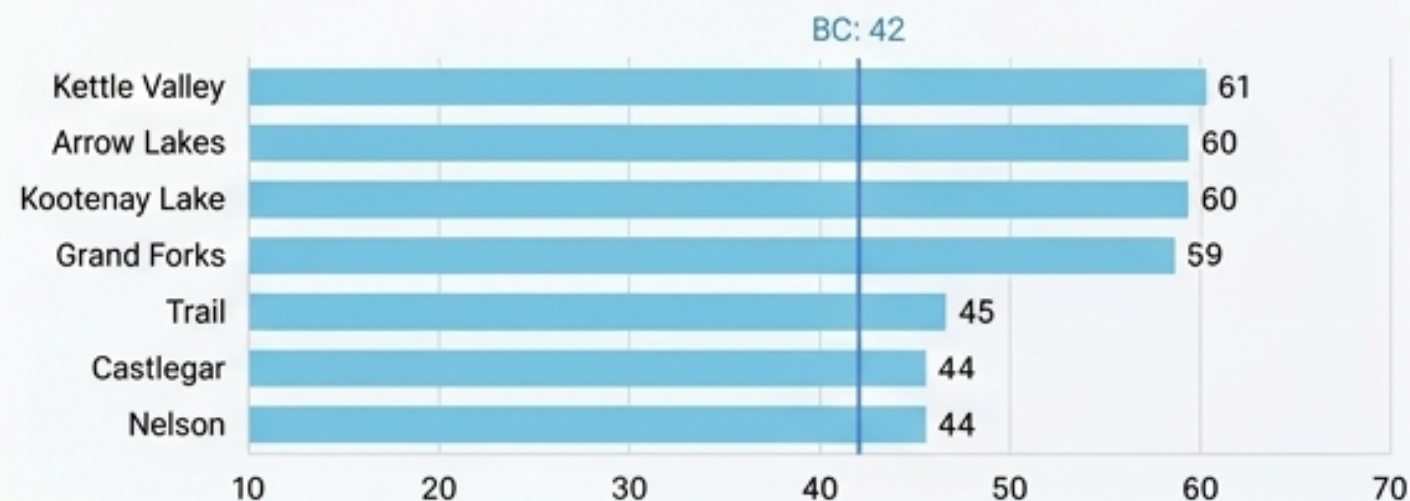
## Median Age at Death: 73

The shortest lifespan within Interior Health, 6 years younger than the BC average.

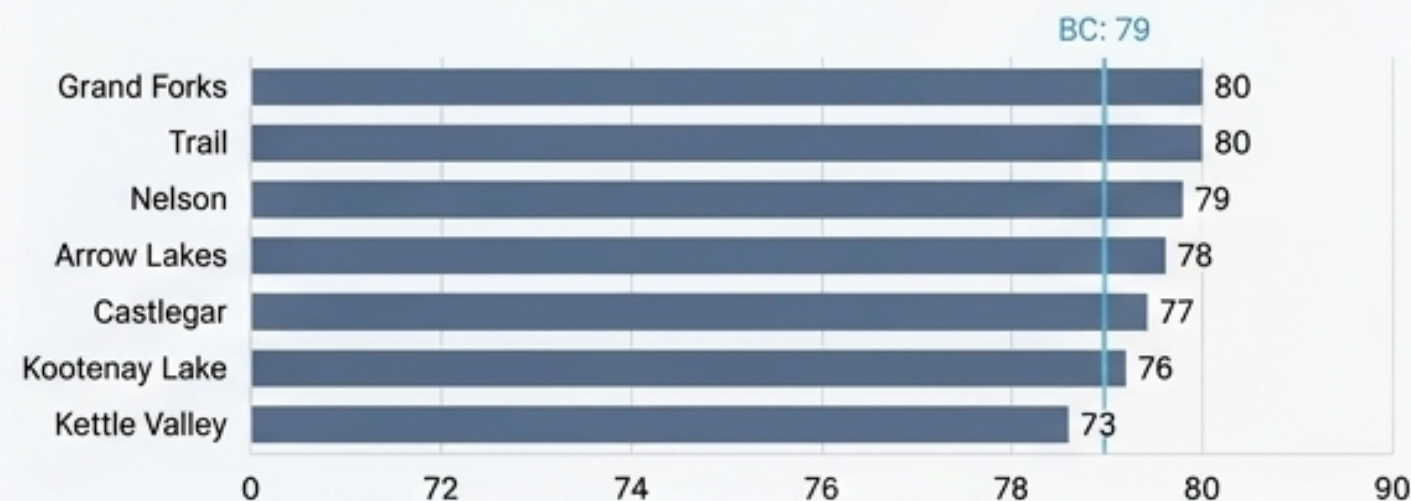
## SMR: 1.2

Standardized Mortality Ratio indicates a 20% higher risk of death than the provincial baseline.

### Median Age



### Median Age at Death



Local Health Area 127 (Kettle Valley) supports the oldest population in the Interior, yet records the shortest lifespans—a reflection of the “travel burden” and absent local care infrastructure.

# Geographic Isolation & Response Metrics

## GEOGRAPHIC BASELINE

58 minutes to KGH under perfect road and weather conditions.

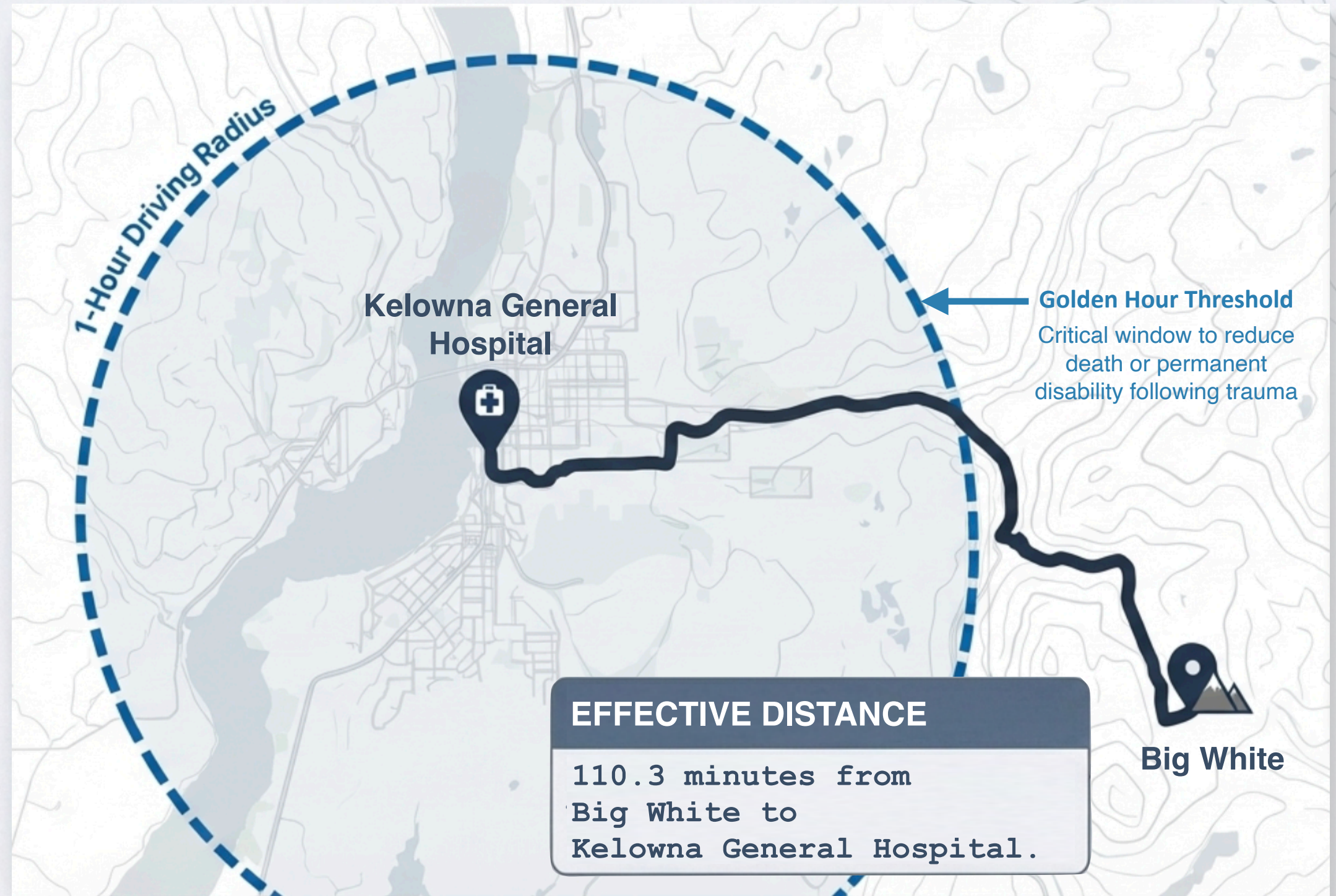
## SYSTEMIC DELAY

52.3 minutes. Average EMS wait time at Big White (2026 data).

## The Golden Hour Deficit

The odds of death increase by 9% for each 10-minute increase in prehospital time (JAMA Surgery, 2019).

Combined dispatch, wait, and transit times consistently exceed trauma best-practice windows.



# The EMS Coverage Anomaly

Community	Calls per 1,000	Ambulance Coverage	Closest Hospital
100 Mile House	371	Alpha (24/7)	<5 min
Gibsons	370	Alpha (24/7)	<15 min
<b>Big White</b>	<b>337</b>	<b>Seasonal/ Dynamic</b>	<b>&gt;60 min</b>
Tofino	321	Alpha (24/7)	<5 min
Salmo	318	Alpha (24/7)	35-40 min

Of the top 150 communities in BC with the highest call volumes, Big White is the **ONLY** location operating without a permanent Alpha (24/7) EMS station, and one of only three located >1 hour from a hospital.

# A High-Acuity Risk Profile



## Clinical Mechanisms

**High-velocity** winter and summer trauma (skiing, snowboarding, mountain biking) coupled with **severe cardiac events** in an aging population.



## Big White Ski Patrol Load

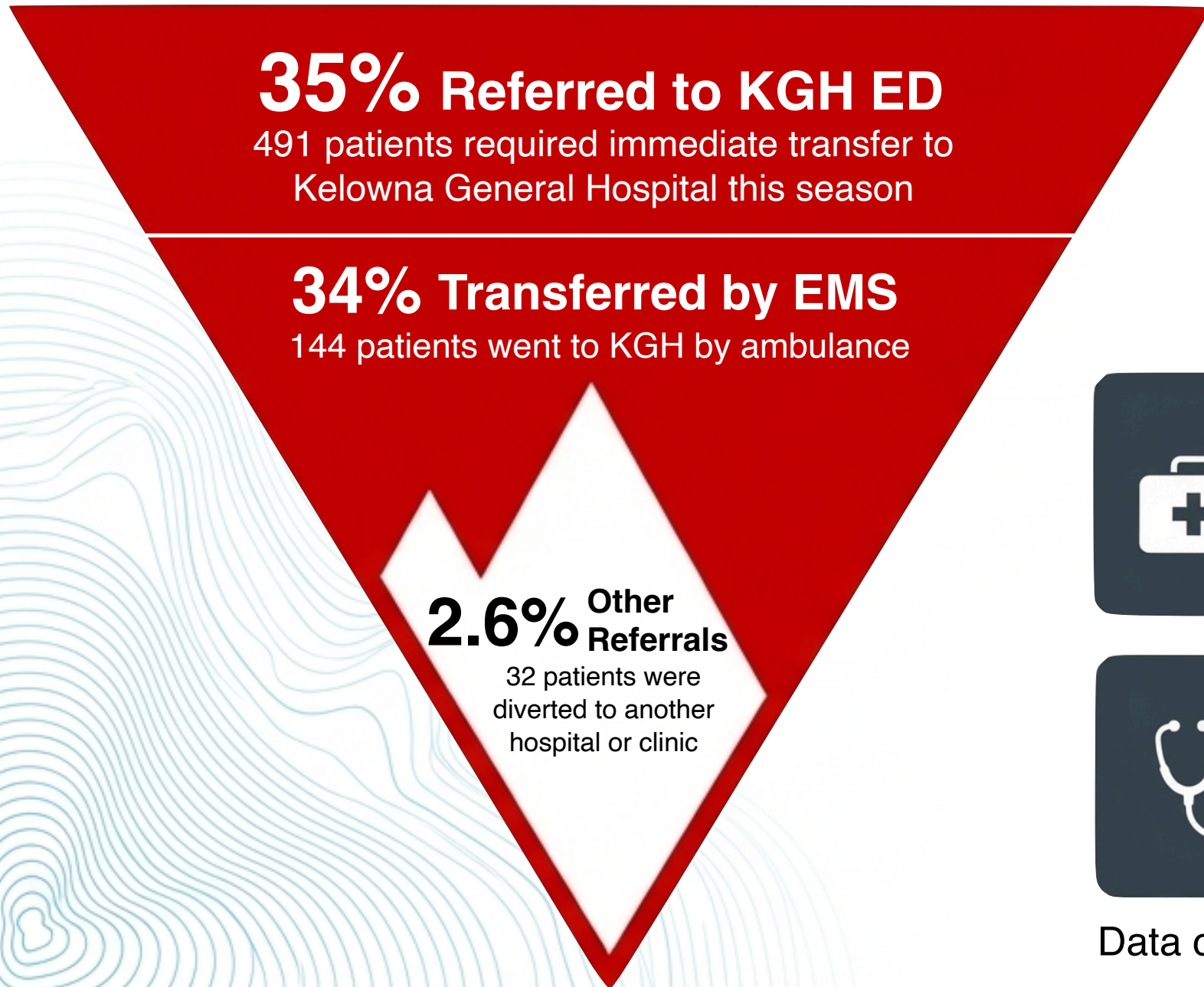
Responded to an average of **12 calls** per day during the 2025/26 ski season. **35%** were referred to KGH ED. **34%** of these patients required EMS transfer.




## Fire Department Strain


Acting as de facto first-line medical responders. In 2025, Big White Fire Department attended **87 severe medical calls** which required an ambulance.

# 2025/26 Big White Ski Patrol Incident and Referral Report



 **1,195**  
**Total Ski Patrol Calls**

 **12** Average number of Ski Patrol calls per day

 **4** Patients sent to KGH every single day

 **1 in 10** Patients seen by the "Ski Doc"

 **1 in 3** ED patients required an ambulance transfer

Data collected over 103 operational days during the 2025/26 ski season

# Just Another Manic Monday

A single morning of incidents critically exhausts regional emergency resources

9:50 AM



### Resource Drain

26 y/o M, shoulder dislocation. Transferred to KGH by EMS.

Regional Ambulance dispatched and removed from the mountain.



11:00 AM



### First Responder Strain

58 y/o F, pelvic fracture. Ambulance re-routed twice.

Patient waits in the fire truck for 3 hours without adequate pain control. Local fire crew is anchored to the patient and removed from emergency grid.



1:00 PM



### Clinical Roulette

63 y/o M, severe chest pain and shortness of breath while cross-country skiing.

No 'Ski Doc' on site. Ambulance still absent. Primary fire truck tied up. Critical cardiac patient faces life-threatening delay.



A lack of local stabilization creates a dangerous cascading failure which incapacitates first responders

# Systemic Strain: Downstream Consequences of Diagnostic Absence

## 1. Pre-Hospital Strain (First Responders)

Due to the 52-minute average ambulance wait, local fire crews must remain with patients until transfer, removing vital apparatus from the regional grid.

## 2. Resource Misallocation (BCEHS)

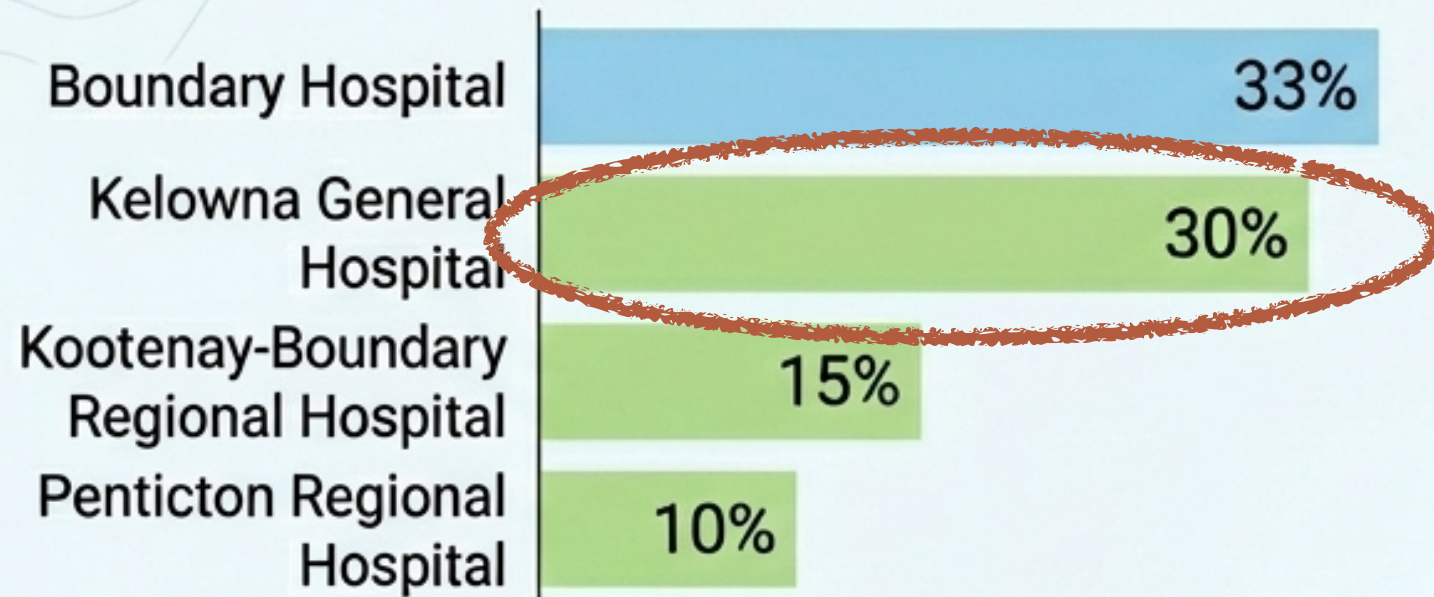
The sole regional ambulance is frequently repurposed as a non-emergent transport shuttle for minor injuries simply because basic X-rays cannot be performed locally.

## 3. Acute Care Congestion (KGH)

Unassessed, low-acuity trauma from the West Boundary is forced into the KGH Emergency Department, contributing to facility overcrowding and consumption of specialized tertiary resources.

# Forcing Tertiary Facilities to Function as Primary Care

## Hospitals Kettle Valley Residents Visit Most Frequently (Referral Patterns 2020/21)



The regional average for patients within RDCO and RDKB utilizing KGH resources is only 12%.

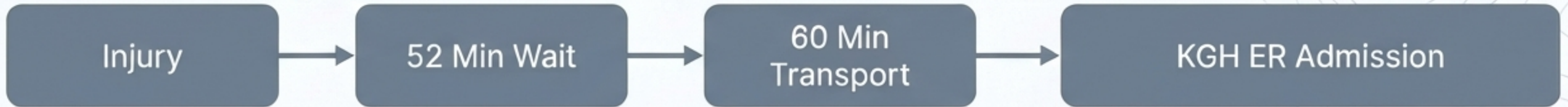
## The Bed-Block Effect (ALC Days 2021)



Without local care options, patients remain in expensive acute care beds long after their acute needs are met.

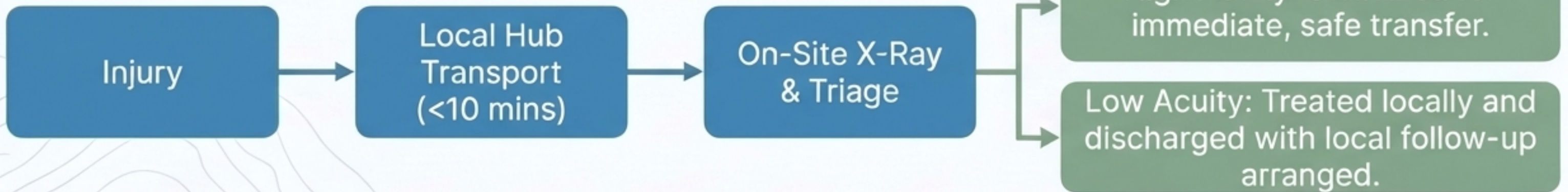
# The Diversion Impact Model: Preserving System Capacity

## Current State



(Result: EMS depletion, ER congestion)

## Hub Intercept State



Diverting stable trauma cases mathematically preserves regional EMS unit-hours and directly unburdens KGH tertiary resources.

# The Vision: A Tier 2 Medical Hub at Big White

Aligning with CIHI standards for isolated, high-risk populations.



## 1. Trauma Stabilization

On-site X-ray and stabilization. Manages trauma at the source, protecting EMS and Fire Department capacity and shielding KGH.



## 3. Specialist Outreach

A satellite site to provide sub-specialty follow-ups for RDKB patients, improving compliance and reducing regional travel burden.



## 2. Primary & Urgent Care

Establishing a longitudinal medical home for 1,000+ permanent residents to meet provincial health mandates.



## 4. Clinical Teaching

A designated rural trauma training site for SMP residents and medical students to aid long-term physician recruitment and retention.

# Strategic Alignment and Corporate Stakeholder Support

Big White Ski Resort Ltd. is officially committed to collaborating with regional and provincial partners to establish this hub.

“From an operational and community perspective, the absence of local diagnostic and stabilization capacity places unnecessary strain on emergency services and regional healthcare infrastructure. Access to on-site diagnostic imaging and stabilization would allow many injuries to be treated locally, preserving EMS capacity while reducing pressure on Kelowna’s tertiary care facilities.”

— Michael J. Ballingall, Senior Vice President, Big White Ski Resort Ltd.

# Strategic Next Steps

Feasibility Study

Capital Planning

Implementation

We are respectfully requesting that the West Kootenay-Boundary Regional Hospital District authorize funding for a formal Medical Feasibility Study.

This study is the essential first step to accurately assess the site, capital, and diagnostic requirements necessary to align West Boundary with provincial safety standards.

## Objectives of the Study

1. Define specific Tier 2 clinical requirements (digital imaging, laboratory scope).
2. Evaluate optimal site locations and facility technical requirements (IT, PACS).
3. Determine sustainable health human resource (HHR) and governance models.



March 11, 2026

West Kootenay-Boundary  
Regional Hospital District Board  
c/o Dr. Carly Sylvester

**Dear Members of the West Kootenay-Boundary Regional Hospital District Board,**

On behalf of Big White Ski Resort Ltd., I am pleased to provide this letter in support of the request to authorize funding for a formal Medical Feasibility Study for the proposed West Boundary Rural Health Hub at Big White.

Big White Ski Resort is a year-round mountain community with a permanent population of approximately 1,000 residents and a seasonal population that regularly surges to more than 15,000 guests, staff, and visitors during peak winter periods. The combination of geographic isolation, high visitor volumes, and a recreation profile that includes skiing, snowboarding, mountain biking, and other outdoor activities creates a unique healthcare risk environment that requires appropriate regional infrastructure.

Currently, Big White is located more than one hour from Kelowna General Hospital, the nearest Tier 3 facility. This distance presents significant challenges for timely access to care, particularly in cases involving trauma or medical emergencies. As outlined in the accompanying fact sheet, the current system often relies on a single EMS resource to transport patients to Kelowna, which can leave the region without 911 coverage for extended periods while the ambulance completes the transport cycle.

**Fact Sheet Health Hub March 2026**

From an operational and community perspective, the absence of local diagnostic and stabilization capacity places unnecessary strain on emergency services and regional healthcare infrastructure. Injuries that could be assessed and stabilized locally frequently require full ambulance transport to Kelowna General Hospital, contributing to congestion in the emergency department and reducing emergency response capacity within the West Boundary region.

Page 2

Establishing a Tier 2 medical hub at Big White would significantly improve safety, health equity, and system efficiency for our residents, workforce, and visitors. Access to on-site diagnostic imaging and stabilization would allow many injuries to be treated locally, preserving EMS capacity while reducing pressure on Kelowna's tertiary care facilities. In addition, providing primary care services for permanent residents and opportunities for specialist outreach and clinical training would strengthen long-term healthcare access across the broader region.

Big White Ski Resort LTD strongly supports the request for funding to undertake a formal feasibility study. This study represents a prudent and necessary first step in evaluating how a rural medical hub could align with Interior Health planning priorities and provincial healthcare standards while addressing the clear service gap that currently exists in our community.

We appreciate the leadership shown by Dr. Carly Sylvester and Dr. Steven Sylvester in advancing this important initiative. Big White Ski Resort LTD is committed to collaborating with regional and provincial partners to help improve healthcare access and safety for residents and visitors in the West Boundary.

Thank you for your consideration of this request.

Sincerely,

A handwritten signature in black ink, appearing to read 'Michael J. Ballingall', written over a horizontal line.

Michael J. Ballingall  
Senior Vice President  
Big White Ski Resort Ltd.



# West Kootenay Boundary Nelson Mental Health & Substance Use (MHSU) Update

March 25, 2026

**Lannon de Best**, Executive Director, Clinical Operations – West Kootenay Boundary

**Matt Wilkie**, Corporate Director, Business Operations



# Land Acknowledgement

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Dăkelh Dené, **Ktunaxa**, Nlaka'pamux, **Secwépemc**, St'át'imc, **syilx**, and Tšilhqot'in Nations where we live, learn, collaborate and work together.



# Presenters



**Lannon de Best**

Executive Director,  
West Kootenay Boundary



**Matt Wilkie**

Corporate Director,  
Business Operations

# Interior Health Updates

Nelson MHSU Services  
Nelson Community Health Centre Flood  
Physician Recruitment



# Nelson Services Update - Mental Health & Substance Use

- No disruption of services
- MHSU services continue from:
  - 514 Vernon Street
  - Nelson Fairview Gardens
  - and Nelson Community Health Building



# 514 Vernon Street MHSU Services

- Outreach
- Psychosocial Rehabilitation Activities Coordinator - PSR
- Substance Use Connections
- Substance Use After Care
- Substance Use Case Manager
- Substance Use Counselling
- Treatment Support and Recovery Case Management
- Access Clinician
- Opiate Agonist Treatment and Prescribed Alternatives (OAT)
- Intensive Case Management (ICM)
- Crisis Response Teams
- Team Leadership
- Integrated Case Management Services
- Psychiatry
- Street Outreach Nursing Team (Population Health)



# Flood Update - Nelson Community Health Campus

- Flood occurred on 30 December 2025
- Services relocated from to Nelson Fairview Gardens and Vernon Street MHSU Office
- Service repatriation:
  - Adult Day Program
  - Nurse Practitioner Services
  - Public Health - late March
  - Early Childhood Development & Children's Assessment Network (IHCAN) - late March
- Admissions resume at Nelson Fairview Gardens - early April



# Kootenay Boundary Physician Recruitment - Division of Family Practice & Interior Health

Item 6.2.1



**25 new  
Family Physicians &  
Nurse Practitioners**



**150% increase  
in recruits**



**50% decrease on  
Health Connect  
Registry**

- 75% conversion rate of applicants to recruits with \$300k invested annually
- New physician compensation model attractive
- Uncertainty driving recruits to BC



# Questions



## Mental Health & Substance Use (MHSU) Services in Nelson

### Treatment, Support & Recovery Services

Service Name	Service Description	Service Hours	Service Location
<b>Treatment, Support &amp; Recovery Services</b>	For individuals, and their families, experiencing severe mental illness who require access to psychiatric treatment, support with personal daily living tasks, access to healthcare, and clinical counselling.	Mon-Fri 08:30-16:30	514 Vernon Street & Outreach

### Substance Use Services

Service Name	Service Description	Service Hours	Service Location
<b>Substance Use Counselling</b>	1:1 and group counselling for people experiencing substance use disorders.	Mon-Fri 08:30-16:30	Vernon Street & Nelson Fairview Gardens
<b>Opioid Agonist Treatment (OAT)/Prescribed Safe Supply (PSS)</b>	Provide treatment medications, such as Suboxone and Methadone, for persons experience Opioid Use Disorder (OUD).	Mon-Fri 08:30-16:30	Vernon Street & Community Pharmacy
<b>Supported Recovery Program</b>	Provides intake and clinical counselling for residential recovery program for substance use.	Mon-Fri 08:30-16:30	Vernon Street

### Outreach & Life Skills

Service Name	Service Description	Service Hours	Service Location
<b>Outreach and Life Skills Support</b>	Psychosocial rehabilitation based services for MHSU clients. 1:1 and group based services offered in client's home(s), community, and Clubhouse	Mon-Fri 08:30-16:30	Vernon Street & Outreach

### Crisis & Hospital Services

Service Name	Service Description	Service Hours	Service Location
<b>Community Crisis Response</b>	Provide community based and hospital based crisis intervention and assessment	Mon-Sun 08:30-16:30 Mon-Fri is permanent FT position. *No service on Statutory Holidays	Vernon Street, KLH & Community
<b>Integrated Crisis Response (Outreach Liaison)</b>	MHSU clinician and Nelson City police/RCMP member will provide proactive outreach services to the community	Currently Mon-Fri 08:30-16:30	Vernon Street and Community

### Community Counselling & Treatment Services

Service Name	Service Description	Service Hours	Service Location
<b>Counselling and Treatment Services</b>	Provides short-term clinical counselling in individual and group format	Mon-Fri 08:30-16:30	Vernon Street & Nelson Fairview Gardens



## Mental Health & Substance Use (MHSU) Services in Nelson

### Specialty Services

Service Name	Service Description	Service Hours	Service Location
<b>Early Psychosis Intervention</b>	Provides wrap-around services to clients 19-30 and their families who are experiencing early psychosis. Nelson services are a part of a regional EPI service with services available in Trail and Grand Forks.	Mon-Fri 08:30-16:30	Nelson Fairview Gardens & Outreach based service
<b>Intensive Case Management</b>	Provides intensive services for individuals experiencing homelessness who require assistance and support in securing income assistance, access to healthcare, treatment services, and community supports.	Mon-Fri 08:30-16:30	Vernon Street & Outreach based service
<b>Integrated Service Framework - Supported Rent Supplement Program (ISF-SRSP)</b>	Focus on individuals experiencing homelessness/precarious housing who require a moderately complex level of support. Rent supplements are ministered by community partner.	Mon-Sat – hours vary	Vernon Street & Outreach based service
<b>Substance Use Connections/Substance Use Peer Support</b>	For people who have experience a substance use related event. To provide connection to Mental Health and Substance Use services and other supports	Tue-Fri 08:30-16:30 Substance use connections is an integrated KB service, with supports available in other communities	Vernon Street & KLH

### Specialty Services

Service Name	Service Description	Service Hours	Service Location
<b>Seniors MHSU Services</b>	Provides assessment and case management including coordinating access to income security, healthcare services, residential care, and psychiatric services for people experiencing cognitive decline. This also includes investigation of reports of vulnerable persons. This team works closely with Home Health, Long Term Care, and Acute Care services.	Mon-Fri 08:00-16:00	Nelson Fairview Gardens & Outreach
<b>Nurse Practitioner Services</b>	Specific for MHSU clients	Tues-Thurs 08:30-16:30	Nelson Fairview Gardens
<b>Psychiatry Services</b>	Provides psychiatric assessment, treatment, and consultation for MHSU clients and community patients – by Physician and Nurse Practitioner referral only	Mon-Fri 08:30-16:30	Nelson Fairview Gardens, Vernon Street and Community



December 22, 2025

Stuart Horn, Secretary/Treasurer  
West Kootenay Boundary Regional Hospital District  
c/o Regional District of Central Kootenay  
Box 590, 202 Lakeside Drive  
Nelson, BC V1L 5R4

Dear Mr. Horn:

**Re: Capital Funding Request for the 2026/27 Fiscal Year**

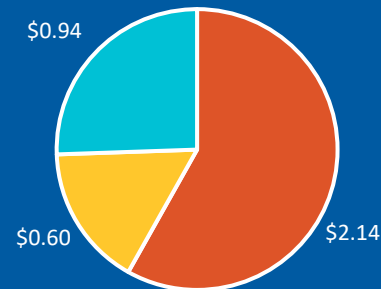
Please find enclosed our annual funding request for Interior Health’s (IH) next fiscal year for your review and approval. The funding request is based on IH’s 2026/27 capital budget which has been approved by our Board. The budget is developed by prioritizing identified capital needs throughout our organization with our physicians and staff within the context of the Capital Investment Strategic Framework. This budget is only possible if the following funding assumptions hold true: notional funding information provided by the Ministry of Infrastructure is accurate, confirmed donations from Foundations are realized, and RHDs contribute 40 per cent toward the applicable purchases.

The 2026/27 capital budget targets urgent and high priority items required to deliver health services to the people who live in the communities we serve. Investments in our buildings and infrastructure are required to prevent system failures, safeguard reliable access to services, and ensure the safety and comfort of patients and staff. We are also seeking to upgrade or replace equipment that is at or beyond its useful life to limit service disruptions and downtimes. In addition to investments in buildings and equipment, we must also invest in digital health projects infrastructure to ensure patient information is accessible and secure and the electronic systems we use to provide care are as efficient and effective as possible.

These investments have been carefully prioritized considering the most urgent needs throughout the health region and the notional funding we have assumed will be available.

For the 2026/27 fiscal year, we are requesting funding from your RHD for the following projects and equipment. Please note that all capital initiatives over \$100,000 are subject to government approval.

**Funding Request by Category**



Total \$3.68  
\$s in Millions

- Construction Projects
- Digital Health
- Equipment

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka’pamux, Secwépemc, St’át’imc, syilx, and Tšilhqot’in Nations where we live, learn, collaborate and work together.

**1. Elevator Modernization at Boundary Hospital, Grand Forks**

The Boundary Hospital has two elevators and this project will modernize one of the two, which is obsolete. Reliability of both elevators are required to support patients and connect them to patient care areas.

**2. Fire Alarm System at Castlegar District Health Centre, Castlegar**

The current fire alarm system at Castlegar District Health Centre is obsolete at over 40 years old and is at risk of failing. The system is no longer supported and not reliable. This project will replace the entire system with one that is fully integrated into the building security system.

The initial budget assumed that existing infrastructure (main electrical panels, wiring and security system) could be reused, but later assessments determined that would be impossible without substantial risk of failure. A budget increase is required to fund the replacement infrastructure.

Your RHD approved \$550,100 on bylaw #408 toward the original project budget of \$1,375,250. A budget increase of \$233,200 is required and we ask for your RHD to contribute 40% for an additional \$93,300.

**3. Permanent Patient Room Doors in Emergency Department at Kootenay Lake Regional Hospital, Nelson**

The Emergency Department at Kootenay Lake Regional Hospital requires installation of permanent glass doors for the trauma room and six nearby patient rooms, replacing the existing temporary panels and curtains. This upgrade will improve privacy, safety, and infection control while supporting growing patient volumes. It aligns with priorities to modernize care spaces and create a safer, more respectful environment for patients, families, and staff.

**4. Heating Boilers Replacement at Nelson Jubilee Manor, Nelson**

The current heating system is over 35 years old and is overdue for replacement with a risk of emergency failure. This heating system upgrade will include the replacement of aged atmospheric boilers with modern boilers which will improve reliability and performance.

## Construction Projects under \$100,000

**1. Wheelchair Accessible Bathroom at Arrow Lakes Hospital, Nakusp**

This project will renovate the bathroom in Acute Room 2 at Arrow Lakes Hospital to be wheelchair-accessible and improve patient dignity, accessibility, and compliance with care standards.

**2. Laundry Air Handling Unit Replacement at Boundary Hospital, Grand Forks**

This work will replace a rusted and leaking air handling unit to ensure proper ventilation, infection prevention, and safe working conditions.

**3. Seclusion Room Door at Kootenay Lake Regional Hospital, Nelson**

The damaged and aging seclusion room door will be replaced in this project to promote patient and staff safety in the Emergency Department.

**4. Lower Main Conditional Power Distribution Redesign and Replacement at Kootenay Boundary Regional Hospital, Trail**

This project will replace obsolete switchgear from the 1970s to ensure reliable power distribution, supporting uninterrupted patient care and compliance with modern safety standards.

Efficient and effective technology is a key enabler for delivery of quality health services. IH's Digital Health Investment Plan includes high-priority projects aimed at enhancing the reliability and stability of our infrastructure and electronic systems, as well as advancing our technology to keep pace with industry-wide innovation and transformation.

IH is undertaking several critical infrastructure and clinical system upgrades to address aging technology and improve service delivery. Multiple data centre projects are also planned, including the refresh of end-of-life storage and server infrastructure supporting business and clinical systems, as well as the replacement of imaging system servers and load balancers to support Picture Archiving and Communications System (PACS) and enterprise viewers on Windows Server 2022. Additionally, the enterprise internet firewalls, essential for cybersecurity and cloud connectivity, must be replaced before their August 2028 end-of-life, with a 12-month implementation timeline.

The MEDITECH Surgical Module Expansion and Picis Decommission – Phase 2 is a major upgrade that supports IH's three-year strategy to modernize surgical systems. It replaces the older Picis platform with a more integrated and cost-effective solution centered around the MEDITECH Surgical Module. This new system will connect with other existing tools like Community Wide Scheduling, MyHealthPortal, and Patient Connect, and will include hardware upgrades tailored to each site's needs—such as workstations on wheels, barcode scanners, and second monitors.

The Electronic Results Distribution upgrade will modernize how lab and imaging results are routed, addressing misdirected results and improving provider confidence and patient safety.

The Rural Emergency Department Project involves the implementation of MEDITECH Expanse Advanced Clinicals (AC), enabling full electronic charting at four acute care sites including Lillooet District Hospital, Dr. Helmcken Memorial Hospital, Arrow Lakes Hospital, and Princeton General Hospital. It aligns with provincial direction regarding proposed changes to rural emergency services.

Together, these initiatives represent a strategic investment in digital health, operational resilience, and patient-centered care.



Please note, pictures shown below are for illustrative purposes only and may not depict the actual equipment to be purchased by IH, which will be established during the procurement process.



### **Thulium Laser at Kootenay Boundary Regional Hospital, Trail**

Thulium laser technology has emerged as a significant advancement in the field of urology, particularly noted for its enhanced hemostasis profile. This improvement is crucial for procedures involving bladder tumors and upper tract tumors as it minimizes bleeding and promotes better surgical outcomes. The precision and control offered by Thulium lasers not only enhances safety but also improves the overall performance of these delicate procedures.

### **Minimally Invasive Surgery Towers at Kootenay Boundary Regional Hospital, Trail**

Kootenay Boundary Regional Hospital uses equipment to perform laparoscopic surgery. The Minimally Invasive Surgery (MIS) towers require immediate replacement. The MIS tower is essentially a high-tech video system that allows surgeons to see inside the body during minimally invasive (laparoscopic) procedures with crystal-clear detail. It combines a powerful camera, a control unit, and a specialized light source into one tower, giving doctors the best possible view while operating. This purchase will replace existing equipment purchased in 2019.



### **Physiological Monitoring System at Kootenay Lake Regional Hospital, Nelson**

A Physiological Monitoring System consists of bedside monitors connected to a central system and the patient. This system continuously monitors the patient's electrocardiogram, blood pressure, temperature, and blood oxygen levels among other vital signs. This information is sent to a central system, which displays all of the information for each patient in real time at the nursing station. Alarms sound to alert clinicians if certain parameters

fall outside of acceptable ranges, and trends are recorded to help clinicians assess a patient's progress. The new system will replace a unit in the emergency department that was purchased in 2011.

As in previous years, we are requesting global funding for equipment under \$100,000.

A financial summary of our funding requests is provided in Appendix 1. We would appreciate it if you could submit these requests to your Board for consideration. Please advise us of the meeting date when they will be discussed to enable us to have IH representatives attend and to answer questions that may arise. If the requests should receive approval, please send Cindy Rephin, Executive Director, Capital Finance & Controller copies of the relevant bylaws for our records.

We thank you for your ongoing support of capital initiatives. If you require further information, or if you have any questions or concerns, please contact Matt Wilke, Corporate Director, Business Operations or me directly.

Sincerely,



Nicole Elliot, Chief Financial Officer

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka'pamux, Secwépemc, St'át'imc, syilx, and Tšilhqot'in Nations where we live, learn, collaborate and work together.

# Appendix 1: Summary of Regional Hospital District Funding Request for 2026/27

Facility	Location	Equipment/Project Description	26/27 Budget	2026/27 RHD Funding Request	Previous RHD Approval		B/L #	Total Budget	RHD Share
					Total	RHD Share			
		<b><u>Construction Projects over \$100,000</u></b>							
Boundary Hospital	Grand Forks	Elevator Modernization	\$ 444,000	\$ 177,600			\$ 444,000	\$ 177,600	
Castlegar District Health Centre	Castlegar	Fire Alarm System	\$ 233,200	\$ 93,300	\$ 1,375,250	\$ 550,100	\$ 1,608,450	\$ 643,400	
Kootenay Lake Regional Hospital	Nelson	Permanent Doors on Patient Rooms in Emergency Department	1,000,000	400,000			1,000,000	400,000	
Nelson Jubilee Manor	Nelson	Heating Boilers Replacement	3,303,700	1,321,500			3,303,700	1,321,500	
		<b><u>Construction Projects under \$100,000</u></b>							
Arrow Lakes Hospital	Nakusp	Acute room 2 wheelchair accessible bathroom	99,000	39,600			99,000	39,600	
Boundary Hospital	Grand Forks	Laundry Air Handling Unit Replacement	99,500	39,800			99,500	39,800	
Kootenay Lake Regional Hospital	Nelson	Seclusion room door	70,000	28,000			70,000	28,000	
Kootenay Boundary Regional Hospital	Trail	Lower Main Conditional Power Distribution Redesign and Replacement	99,000	39,600			99,000	39,600	
		<b><u>Digital Health over \$100,000</u></b>							
Arrow Lakes Hospital	Nakusp	Rural Emergency Department Project	678,700	271,500			678,700	271,500	
		<b><u>IH-Wide Digital Health</u></b>							
Regional		Various	819,400	327,800			819,400	327,800	
		<b><u>Equipment over \$100,000</u></b>							
Kootenay Boundary Regional Hospital	Trail	Thulium Laser	250,700	100,300			250,700	100,300	
Kootenay Boundary Regional Hospital	Trail	Minimally Invasive Surgery (MIS) Towers	406,600	162,600			406,600	162,600	
Kootenay Lake Regional Hospital	Nelson	Monitoring System, Physiological	587,000	234,800			587,000	234,800	
		<b><u>Equipment under \$100,000 (Global Grant)</u></b>							
All Facilities		Equipment under \$100,000	1,112,800	445,100			1,112,800	445,100	
<b>TOTAL</b>			<b>\$ 9,203,600</b>	<b>\$ 3,681,500</b>	<b>\$ 1,375,250</b>	<b>\$ 550,100</b>	<b>\$ 10,578,850</b>	<b>\$ 4,231,600</b>	

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 440

A Bylaw to the fund the Elevator Modernization for Boundary Hospital, Grand Forks

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Elevator Modernization for Boundary Hospital, Grand Forks thereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$177,600 for the Elevator Modernization for Boundary Hospital, Grand Forks.
2 The Board authorizes and approves the expenditure of money totaling one hundred seventy-seven thousand, six hundred (\$177,600) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 440, 2026".

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 440, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_\_

Mike Morrison, Deputy-Secretary

**WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT**

**Bylaw No. 441**

A Bylaw to the fund the Fire Alarm System for Castlegar District Health Centre, Castlegar

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Fire Alarm System for Castlegar District Health Centre, Castlegar hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$93,300 for the Fire Alarm System for Castlegar District Health Centre, Castlegar.
- 2 The Board authorizes and approves the expenditure of money totaling ninety-three thousand, three hundred (\$93,300) Dollars.
- 3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4 This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 441, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 441, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

## WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

**Bylaw No. 442**

A Bylaw to the fund the Permanent Doors on Patient Rooms in Emergency Department for Kootenay Lake Regional Hospital, Nelson

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Permanent Doors on Patient Rooms in Emergency Department for Kootenay Lake Regional Hospital, Nelson hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1** The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$400,000 for the Permanent Doors on Patient Rooms in Emergency Department for Kootenay Lake Regional Hospital, Nelson.
- 2** The Board authorizes and approves the expenditure of money totaling four hundred thousand (\$400,000) Dollars.
- 3** The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4** This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 442, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 442, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

## WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

**Bylaw No. 443**


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A Bylaw to the fund the Heating Boilers Replacement for Nelson Jubilee Manor, Nelson

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WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Heating Boilers Replacement for Nelson Jubilee Manor, Nelson hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$1,321,500 for the Heating Boilers Replacement for Nelson Jubilee Manor, Nelson.
- 2 The Board authorizes and approves the expenditure of money totaling one million, three hundred twenty-one thousand, five hundred dollars (\$1,321,500) Dollars.
- 3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4 This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 443, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

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Suzan Hewat, Board Chair

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Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 443, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

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Mike Morrison, Deputy-Secretary

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 444

A Bylaw to the fund the Acute Room 2 Wheelchair Accessible Bathroom for Arrow Lakes Hospital, Nakusp

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Acute Room 2 Wheelchair Accessible Bathroom for Arrow Lakes Hospital, Nakusp hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$39,600 for the Acute Room 2 Wheelchair Accessible Bathroom for Arrow Lakes Hospital, Nakusp.
2 The Board authorizes and approves the expenditure of money totaling thirty-nine thousand six hundred (\$39,600) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 444, 2026".

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 444, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_

Mike Morrison, Deputy-Secretary

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 445

A Bylaw to the fund the Laundry Air Handling Unit Replacement for Boundary Hospital, Grand Forks

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Laundry Air Handling Unit Replacement for Boundary Hospital, Grand Forks hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$39,800 for the Laundry Air Handling Unit Replacement for Boundary Hospital, Grand Forks.
2 The Board authorizes and approves the expenditure of money totaling thirty-nine thousand eight hundred (\$39,800) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 445, 2026".

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 445, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_

Mike Morrison, Deputy-Secretary

## WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

**Bylaw No. 446**

A Bylaw to the fund the Seclusion Room Door for Kootenay Lake Regional Hospital, Nelson

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Seclusion Room Door for Kootenay Lake Regional Hospital, Nelson hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$28,000 for the Seclusion Room Door for Kootenay Lake Regional Hospital, Nelson.
- 2 The Board authorizes and approves the expenditure of money totaling twenty-eight thousand (\$28,000) Dollars.
- 3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4 This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 446, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of  
**“West Kootenay-Boundary Regional Hospital District  
Capital Expenditure Bylaw No. 446, 2026”** of the  
Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

## WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

**Bylaw No. 447**

A Bylaw to the fund the Lower Main Conditional Power Distribution Redesign and Replacement for Kootenay Boundary Regional Hospital, Trail

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Lower Main Conditional Power Distribution Redesign and Replacement for Kootenay Boundary Regional Hospital, Trail hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1** The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$39,600 for the Lower Main Conditional Power Distribution Redesign and Replacement for Kootenay Boundary Regional Hospital, Trail.
- 2** The Board authorizes and approves the expenditure of money totaling thirty-nine thousand six hundred (\$39,600) Dollars.
- 3** The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4** This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 447, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 447, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 448

A Bylaw to the fund the Rural Emergency Department Project for Arrow Lakes Hospital, Nakusp

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Rural Emergency Department Project for Arrow Lakes Hospital, Nakusp hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$271,500 for the Rural Emergency Department Project for Arrow Lakes Hospital, Nakusp.
2 The Board authorizes and approves the expenditure of money totaling two hundred seventy one thousand five hundred (\$271,500) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 448, 2026".

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 448, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_

Mike Morrison, Deputy-Secretary

**WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT**

**Bylaw No. 449**

A Bylaw to the fund the Interior Health-Wide Digital Health Projects

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Heath-Wide Digital Health hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$327,800 for the Interior Health-Wide Digital Health.
- 2 The Board authorizes and approves the expenditure of money totaling three hundred twenty-seven thousand eight hundred (\$327,800) Dollars.
- 3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4 This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 449, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 449, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

## WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

**Bylaw No. 450**

A Bylaw to the fund the Thulium Laser for Kootenay Boundary Regional Hospital, Trail

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Thulium Laser for Kootenay Boundary Regional Hospital, Trail hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$100,300 for the Thulium Laser for Kootenay Boundary Regional Hospital, Trail.
- 2 The Board authorizes and approves the expenditure of money totaling one hundred thousand three hundred (\$100,300) Dollars.
- 3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4 This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 450, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of  
**“West Kootenay-Boundary Regional Hospital District  
Capital Expenditure Bylaw No. 450, 2026”** of the  
Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 451

A Bylaw to the fund the Minimally Invasive Surgery (MIS) Towers for Kootenay Boundary Regional Hospital, Trail

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Minimally Invasive Surgery (MIS) Towers for Kootenay Boundary Regional Hospital, Trail hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$162,600 for the Minimally Invasive Surgery (MIS) Towers for Kootenay Boundary Regional Hospital, Trail.
2 The Board authorizes and approves the expenditure of money totaling one hundred sixty-two thousand six hundred (\$162,600) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 451, 2026".

READ A FIRST TIME this 25 day of March, 2026.
READ A SECOND TIME this 25 day of March, 2026.
READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 451, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_

Mike Morrison, Deputy-Secretary

**WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT**

**Bylaw No. 452**

A Bylaw to the fund the Monitoring System, Physiological for Kootenay Lake Regional Hospital, Nelson

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Monitoring System, Physiological for Kootenay Lake Regional Hospital, Nelson hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the *Hospital District Act* the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1** The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$234,800 for the Monitoring System, Physiological for Kootenay Lake Regional Hospital, Nelson.
- 2** The Board authorizes and approves the expenditure of money totaling two hundred thirty-four thousand eight hundred (\$234,800) Dollars.
- 3** The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
- 4** This Bylaw may be cited for all purposes as **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 452, 2026”**.

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

\_\_\_\_\_  
Suzan Hewat, Board Chair

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of **“West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 452, 2026”** of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_\_ day of \_\_\_\_\_, 20 \_\_\_\_

\_\_\_\_\_  
Mike Morrison, Deputy-Secretary

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 453

A Bylaw to the fund the Equipment under \$100,000 (Global Grant)

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money to provide local contribution of a conditional grant to the Interior Health Authority for capital expenditure for the Equipment under \$100,000 (Global Grant) hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS pursuant to Section 23 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District has adopted an annual budget bylaw that has made provision for the capital expenditure;

AND WHEREAS by way of Section 32 of the Hospital District Act the Board of the West Kootenay-Boundary Regional Hospital District must prepare and enact a capital bylaw;

NOW THEREFORE be it resolved that the Board of the West Kootenay-Boundary Regional Hospital District, in open meeting assembled, enacts as follows:

- 1 The Board hereby authorizes and approves the expenditure of money necessary to provide a conditional grant to the Interior Health Authority of \$445,100 for the Equipment under \$100,000 (Global Grant).
2 The Board authorizes and approves the expenditure of money totaling four hundred forty-five thousand one hundred (\$445,100) Dollars.
3 The Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4 This Bylaw may be cited for all purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 453, 2026".

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED by an affirmative vote of at least 2/3 of the votes cast this 25 day of March, 2026.

Suzan Hewat, Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure Bylaw No. 453, 2026" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this \_\_\_ day of \_\_\_\_\_, 20\_\_\_

Mike Morrison, Deputy-Secretary



**TO: WKBRHD BOARD OF DIRECTORS**  
**FROM: Stuart Horn, WKBRHD Secretary/Treasurer**  
**SUBJECT: Draft 2026 Budget Scenarios**  
**DATE: March 25, 2026 Open Regular Meeting**

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### **Purpose**

This report is to provide a summary of the 2025 year and propose options for the Board to consider for Budget 2026.

### **Background**

One of the fundamental issues with Hospital Board budgeting is that the current year budget needs to include all commitments and funding sources under the assumption all required payments (that are not funded by debt) will be settled in the given year. This makes it difficult to budget as the cash flows to IHA for any given project are over the course of multiple years, and there really is no scenario where all payments to IHA will be made in 2026. Therefore, staff has suggested options below that limit taxation increases and lean on reserves to balance the budget, rather than taxing for an amount that will just be held.

### **Highlights for 2025**

- Total contributions from the WKBRHD to IHA was approximately \$6.8 million (2024 - \$2.1 million)
- The borrowing for the major KBRH work occurred in 2024 with MFA for nearly \$9.9 million. Payments on this loan (\$634k) began in 2025.
- The funds budgeted to come from reserves were not required (\$2.9m) as the payments to IHA were far below what is outstanding.
- The 2026 asks from IHA total \$4,231,600.
- The total outstanding balance owed to IHA, including 2026 asks is \$28,558,937.
- A significant portion of that balance is the MRI project at Kootenay Boundary Regional Hospital (\$13,945,000 total). In 2025 the WKBRHD paid \$465,730 on this project. The Board had directed borrowing for this project, however decided to refer the bylaw authorizing borrowing to this meeting from last year. Based on the balance in reserves

and the current progress of the project, the Board could decide to refer the bylaw to a future meeting.

- Total reserve balance is \$7.7m at end of 2025. Staff has outlined below and in Appendix A options for using a portion of this reserve to balance the budget and avoid a large tax increase in 2026. Currently the Board has no projects that have been directed to be funded by reserves.

Staff is seeking direction on the following:

1. Determine if commitment for the borrowing for the MRI at Kootenay Boundary Regional Hospital for the \$13,945,000 WKBHRD share, or portion thereof, is desired at this time. With the timing of the Municipal Finance Authority borrowing windows, the draw would be made in the fall of 2026 with repayments starting in 2027. If the entire amount is borrowed the loan payment would be estimated at \$923,211 based on an interest rate of 4.07% and a term of 25 years.

Alternatively, a referral of the bylaw could be made to a future meeting, potentially looking at a draw in Spring 2027. We have missed the deadline for Spring 2026.

2. Taxation and resulting reserve use and/or contributions per the budget.

### **Budget 2026 Considerations**

#### 1. Taxation level

Staff has provided three budget scenarios for the Board's consideration.

Due to the borrowing costs that started in 2025, and the impact that the large ask from IHA in 2025 had on potential reserve use, staff is still recommending using reserves to balance the budget. As can be seen from comparing the 2025 and 2026 budget, the reliance on reserves is dropping and the impact on taxation has been minimal.

**A. Taxation increase of 0% from 2025 with a contribution from reserve of \$1,288,815.**

**B. Taxation increase of 2% from 2025 with a contribution from reserve of \$1,185,424.**

**C. Taxation increase of 5% from 2025 with a contribution from reserve of \$1,030,338.**

As information, not using any reserves to balance the budget would require a tax increase of 20%, or \$1,288,815 in 2026.

Appendix A shows the detail of each of these scenarios. As taxation increases, the pressure on reserves decreases. The Board should consider the future years needs for reserves when considering taxation levels.

## 2. Borrowing

Bylaw 439 was referred from the March 2025 meeting to this meeting. As described above, minimal work has been completed and paid for the MRI project at KBRH. The Board could proceed in one of the following ways:

1. Complete three readings and adoption of the borrowing bylaw for the full amount of \$13,945,000. This would then be put into reserves and used to pay for the project over the next number of years.
2. Refer the bylaw to a future WKBHRD meeting and request an update from staff on the project, at that time determining if borrowing is required and for how much.

### **RECOMMENDATIONS:**

#### **Recommendation 1**

That the WKBHRD Board approve budget Scenario \_\_\_\_\_, as presented in the materials at the March 25, 2026 Open Board meeting, which sets taxation at \$\_\_\_\_\_ and a contribution from reserve of \$\_\_\_\_\_.

#### **Recommendation 2 (Option 1)**

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025 is hereby read the FIRST, SECOND and THIRD time.

That the West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025 is hereby ADOPTED and the Chair and the Secretary are authorized to sign same.

#### **Recommendation 2 (Option 2)**

That the Boards consideration of West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025 be REFERRED to the \_\_\_\_\_ WKBHRD Open Board meeting.

### **ATTACHMENTS:**

Appendix A – 2026 Preliminary, Draft Budget Scenarios.  
 Appendix B – Taxation Summary for Each Budget Scenario  
 Appendix C – IHA 25/26 Capital Ask of WKBHRD

	2025	2025		A	B	C
	Budget	Estimated Actuals	Note	2026 Scenario A Budget	2026 Scenario B Budget	2026 Scenario C Budget
<b>REVENUE</b>				0.0%	2%	5%
Tax Requisition Total	\$ 5,169,549	\$ 5,169,549		\$ 5,169,549	\$ 5,272,940	\$ 5,428,026
Contributions from Capital Reserves	2,867,162		1	1,288,815	1,185,424	1,030,338
Proceeds from borrowing	-	-		-	-	-
- Related to Expenses Bylaw #326/162	-	-		-	-	-
-Related to Expenses Bylaw #421	13,945,000	-	2	13,945,000	13,945,000	13,945,000
Grants in Lieu of Taxes	8,500	7,929		8,500	8,500	8,500
Investment Income	205,000	418,169		350,000	350,000	350,000
MFA Actuarial adjustment	-	-		-	-	-
Accumulated Surplus - Operating Fund	11,907,982	10,520,469	3	8,571,493	8,571,493	8,571,493
<b>TOTAL REVENUE</b>	<b>\$ 34,103,193</b>	<b>\$ 16,116,116</b>		<b>\$ 29,333,357</b>	<b>\$ 29,333,357</b>	<b>\$ 29,333,357</b>
<b>EXPENDITURES</b>						
<b>Capital Grants:</b>						
<i>Section 20(3) Expenditures:</i>						
A. Commitments from prior periods	\$ 11,658,287		4	\$ 10,848,067	\$ 10,848,067	\$ 10,848,067
B. Current Projects for Hospitals & Hospital Facilities	7,213,800	6,240,168	5	3,786,500	3,786,500	3,786,500
B.1 Minor Equipment Global Grant	522,400	522,400	5	445,100	445,100	445,100
B.2 Magnetic Resonance Imaging (MRI) Expansion	13,945,000	-		13,479,270	13,479,270	13,479,270
F. Contributions to Capital Reserve Fund	-	-		-	-	-
Total Capital Grants	\$ 33,339,487	\$ 6,762,568		\$ 28,558,937	\$ 28,558,937	\$ 28,558,937
<b>Debt Servicing:</b>						
A. Servicing Current Debenture Issues	\$ 634,519	\$ 634,519		\$ 634,519	\$ 634,519	\$ 634,519
<b>Other Expenses</b>						
<i>Section 17(2) Expenditures</i>						
Administration Agreement	\$ 91,362	\$ 91,362		\$ 94,377	\$ 94,377	\$ 94,377
Director Remuneration	14,000	14,372	6	14,472	14,472	14,472
Director Travel Expenses	2,000	3,804	6	6,200	6,200	6,200
External Audit	8,973	28,145		12,000	12,000	12,000
Computer Software	8,778	5,778		8,778	8,778	8,778
Insurance	825	825		825	825	825
Office Supplies	1,250	1,250		1,250	1,250	1,250
Meeting Expense	1,999	2,000		2,000	2,000	2,000
Total Other Expenses	\$ 129,187	\$ 147,536		\$ 139,902	\$ 139,902	\$ 139,902
<b>TOTAL EXPENDITURES</b>	<b>\$ 34,103,193</b>	<b>\$ 7,544,623</b>		<b>\$ 29,333,357</b>	<b>\$ 29,333,357</b>	<b>\$ 29,333,357</b>
Surplus/Deficit	\$ -	\$ 8,571,493		\$ (0)	\$ (0)	\$ (0)

	<b>A</b>	<b>B</b>	<b>C</b>
	<b>2026</b>	<b>2026</b>	<b>2026</b>
	<b>Scenario A</b>	<b>Scenario B</b>	<b>Scenario C</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

<b>Residential Property Tax per \$1,000 of Assessment</b>		<b>0.1533</b>	<b>0.1563</b>	<b>0.1609</b>
	<b>Assesment</b>			
	\$ 100,000	<b>\$15.33</b>	<b>\$15.63</b>	<b>\$16.09</b>
	200,000	<b>30.65</b>	<b>31.26</b>	<b>32.18</b>
	250,000	<b>38.31</b>	<b>39.08</b>	<b>40.23</b>
	300,000	<b>45.98</b>	<b>46.90</b>	<b>48.28</b>
	350,000	<b>53.64</b>	<b>54.71</b>	<b>56.32</b>
	400,000	<b>61.30</b>	<b>62.53</b>	<b>64.37</b>

**Notes**

1. The 2026 amounts to come into reserve are to balance the budget. We do not anticipate a significant draw on reserves in 2026 as IHA would need to spend over\$13 million in 2026 to require that.
2. This borrowing is for the MRI project at KBRH
3. 2024 Prior Year Surplus (shown in 2025 actuals) is reconciled per the 2024 Financial statements for amounts owed to/from Capital Fund. 2025 is the current estimate.
4. This amount is what is remaining, in its entirety, of committed projects from 2025 and prior. As we cannot accurately estimate when amounts will be billed from IHA, the total is included.
5. These two amounts are the 2026 Capital ask from IHA, with the Minor Equipment Grant separated.
6. Director remuneration based on 3 meetings using January 2026 as a proxy, plus Chair/IHA meetings. Costs have generally increased the past two years as more directors attend meetings in person.

Municipality Electoral Area	2026 Converted Assessments	Scenario A	Scenario B	Scenario C	2025 Taxation
<b>Regional District of Central Kootenay 06-CK</b>					
06-CK Castlegar	318,158,980	\$ 487,598	\$ 497,350	\$ 511,978	\$ 486,005
06-CK Nelson	461,741,524	707,648	721,800	743,030	707,129
06-CK Kaslo	37,535,923	57,526	58,677	60,402	59,187
06-CK New Denver	20,157,190	30,892	31,510	32,437	30,995
06-CK Nakusp	49,823,359	76,357	77,885	80,175	76,607
06-CK Salmo	25,330,953	38,821	39,598	40,762	39,404
06-CK Silverton	9,410,185	14,422	14,710	15,143	14,318
06-CK Slocan	10,689,385	16,382	16,710	17,201	16,525
	932,847,499	1,429,646	1,458,240	1,501,128	1,430,170
06-CK Area A (portion)	61,708,350	94,572	96,463	99,300	94,371
06-CK Area D	72,730,119	111,463	113,693	117,037	112,368
06-CK Area E	179,958,741	275,798	281,314	289,588	277,871
06-CK Area F	168,053,287	257,552	262,703	270,430	253,976
06-CK Area G	70,069,641	107,386	109,534	112,755	102,506
06-CK Area H	163,936,340	251,243	256,267	263,805	249,231
06-CK Area I	73,123,684	112,067	114,308	117,670	116,597
06-CK Area J	114,400,612	175,326	178,833	184,092	178,308
06-CK Area K	83,951,724	128,661	131,234	135,094	129,197
	987,932,498	1,514,068	1,544,349	1,589,771	1,514,425
Central Kootenay Subtotal	1,920,779,997	2,943,714	3,002,589	3,090,899	2,944,595
<b>Regional District of Columbia-Shuswap 08-CS</b>					
08-CS Area B	15,035,071	23,042	23,503	24,194	22,531
Columbia-Shuswap Subtotal	15,035,071	23,042	23,503	24,194	22,531

Municipality Electoral Area	2026 Converted Assessments	Scenario A	Scenario B	Scenario C	2025 Taxation
<b>Regional District of Kootenay Boundary 16-KB</b>					
16-KB Grand Forks	125,056,848	191,657	195,491	201,240	188,233
16-KB Greenwood	14,450,560	22,146	22,589	23,254	22,872
16-KB Rossland	168,988,765	258,986	264,165	271,935	256,659
16-KB Trail	296,757,449	454,799	463,895	477,539	453,816
16-KB Fruitvale	42,625,906	65,327	66,633	68,593	65,224
16-KB Midway	19,735,672	30,246	30,851	31,758	31,014
16-KB Montrose	22,136,175	33,925	34,604	35,621	34,320
16-KB Warfield	35,678,896	54,680	55,774	57,414	54,764
	<b>725,430,271</b>	<b>1,111,766</b>	<b>1,134,002</b>	<b>1,167,354</b>	<b>1,106,902</b>
16-KB Area A	115,539,925	177,072	180,614	185,926	173,563
16-KB Area B	77,408,234	118,633	121,006	124,565	118,020
16-KB Area C	137,333,677	210,472	214,682	220,996	212,015
16-KB Area D	94,719,053	145,163	148,066	152,421	148,850
16-KB Area E	286,895,468	439,685	448,479	461,669	443,073
	<b>711,896,357</b>	<b>1,091,025</b>	<b>1,112,847</b>	<b>1,145,577</b>	<b>1,095,521</b>
Kootenay Boundary Subtotal	1,437,326,628	2,202,791	2,246,849	2,312,931	2,202,423
<b>WKBRHD Total</b>	<b>3,373,141,696</b>	<b>5,169,547</b>	<b>5,272,941</b>	<b>5,428,024</b>	<b>5,169,549</b>

	Requisition	\$ 5,169,549	\$ 5,272,940	\$ 5,428,026	\$ 5,169,549
	Change from 2025	0.0%	2.0%	5.0%	
<b>Residential Property Tax per \$1,000 of Assessment</b>		<b>0.1533</b>	<b>0.1563</b>	<b>0.1609</b>	<b>0.1655</b>
	100,000	\$ 15.33	\$ 15.63	\$ 16.09	\$ 16.55
	200,000	30.66	31.26	32.18	33.10
	250,000	38.33	39.08	40.23	41.38
	300,000	45.99	46.89	48.27	49.65
	350,000	53.66	54.71	56.32	57.93
	400,000	61.32	62.52	64.36	66.20



December 22, 2025

Stuart Horn, Secretary/Treasurer  
West Kootenay Boundary Regional Hospital District  
c/o Regional District of Central Kootenay  
Box 590, 202 Lakeside Drive  
Nelson, BC V1L 5R4

Dear Mr. Horn:

**Re: Capital Funding Request for the 2026/27 Fiscal Year**

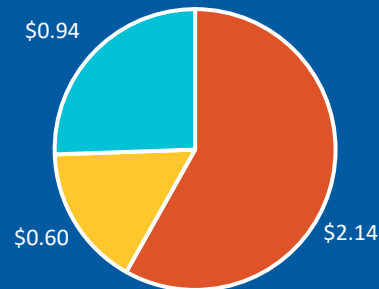
Please find enclosed our annual funding request for Interior Health’s (IH) next fiscal year for your review and approval. The funding request is based on IH’s 2026/27 capital budget which has been approved by our Board. The budget is developed by prioritizing identified capital needs throughout our organization with our physicians and staff within the context of the Capital Investment Strategic Framework. This budget is only possible if the following funding assumptions hold true: notional funding information provided by the Ministry of Infrastructure is accurate, confirmed donations from Foundations are realized, and RHDs contribute 40 per cent toward the applicable purchases.

The 2026/27 capital budget targets urgent and high priority items required to deliver health services to the people who live in the communities we serve. Investments in our buildings and infrastructure are required to prevent system failures, safeguard reliable access to services, and ensure the safety and comfort of patients and staff. We are also seeking to upgrade or replace equipment that is at or beyond its useful life to limit service disruptions and downtimes. In addition to investments in buildings and equipment, we must also invest in digital health projects infrastructure to ensure patient information is accessible and secure and the electronic systems we use to provide care are as efficient and effective as possible.

These investments have been carefully prioritized considering the most urgent needs throughout the health region and the notional funding we have assumed will be available.

For the 2026/27 fiscal year, we are requesting funding from your RHD for the following projects and equipment. Please note that all capital initiatives over \$100,000 are subject to government approval.

**Funding Request by Category**



Total \$3.68  
\$s in Millions

- Construction Projects
- Digital Health
- Equipment

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka’pamux, Secwépemc, St’át’imc, syilx, and Tšilhqot’in Nations where we live, learn, collaborate and work together.

## 1. Elevator Modernization at Boundary Hospital, Grand Forks

The Boundary Hospital has two elevators and this project will modernize one of the two, which is obsolete. Reliability of both elevators are required to support patients and connect them to patient care areas.

## 2. Fire Alarm System at Castlegar District Health Centre, Castlegar

The current fire alarm system at Castlegar District Health Centre is obsolete at over 40 years old and is at risk of failing. The system is no longer supported and not reliable. This project will replace the entire system with one that is fully integrated into the building security system.

The initial budget assumed that existing infrastructure (main electrical panels, wiring and security system) could be reused, but later assessments determined that would be impossible without substantial risk of failure. A budget increase is required to fund the replacement infrastructure.

Your RHD approved \$550,100 on bylaw #408 toward the original project budget of \$1,375,250. A budget increase of \$233,200 is required and we ask for your RHD to contribute 40% for an additional \$93,300.

## 3. Permanent Patient Room Doors in Emergency Department at Kootenay Lake Regional Hospital, Nelson

The Emergency Department at Kootenay Lake Regional Hospital requires installation of permanent glass doors for the trauma room and six nearby patient rooms, replacing the existing temporary panels and curtains. This upgrade will improve privacy, safety, and infection control while supporting growing patient volumes. It aligns with priorities to modernize care spaces and create a safer, more respectful environment for patients, families, and staff.

## 4. Heating Boilers Replacement at Nelson Jubilee Manor, Nelson

The current heating system is over 35 years old and is overdue for replacement with a risk of emergency failure. This heating system upgrade will include the replacement of aged atmospheric boilers with modern boilers which will improve reliability and performance.

# Construction Projects under \$100,000

## 1. Wheelchair Accessible Bathroom at Arrow Lakes Hospital, Nakusp

This project will renovate the bathroom in Acute Room 2 at Arrow Lakes Hospital to be wheelchair-accessible and improve patient dignity, accessibility, and compliance with care standards.

## 2. Laundry Air Handling Unit Replacement at Boundary Hospital, Grand Forks

This work will replace a rusted and leaking air handling unit to ensure proper ventilation, infection prevention, and safe working conditions.

## 3. Seclusion Room Door at Kootenay Lake Regional Hospital, Nelson

The damaged and aging seclusion room door will be replaced in this project to promote patient and staff safety in the Emergency Department.

## 4. Lower Main Conditional Power Distribution Redesign and Replacement at Kootenay Boundary Regional Hospital, Trail

This project will replace obsolete switchgear from the 1970s to ensure reliable power distribution, supporting uninterrupted patient care and compliance with modern safety standards.

Efficient and effective technology is a key enabler for delivery of quality health services. IH's Digital Health Investment Plan includes high-priority projects aimed at enhancing the reliability and stability of our infrastructure and electronic systems, as well as advancing our technology to keep pace with industry-wide innovation and transformation.

IH is undertaking several critical infrastructure and clinical system upgrades to address aging technology and improve service delivery. Multiple data centre projects are also planned, including the refresh of end-of-life storage and server infrastructure supporting business and clinical systems, as well as the replacement of imaging system servers and load balancers to support Picture Archiving and Communications System (PACS) and enterprise viewers on Windows Server 2022. Additionally, the enterprise internet firewalls, essential for cybersecurity and cloud connectivity, must be replaced before their August 2028 end-of-life, with a 12-month implementation timeline.

The MEDITECH Surgical Module Expansion and Picis Decommission – Phase 2 is a major upgrade that supports IH's three-year strategy to modernize surgical systems. It replaces the older Picis platform with a more integrated and cost-effective solution centered around the MEDITECH Surgical Module. This new system will connect with other existing tools like Community Wide Scheduling, MyHealthPortal, and Patient Connect, and will include hardware upgrades tailored to each site's needs—such as workstations on wheels, barcode scanners, and second monitors.

The Electronic Results Distribution upgrade will modernize how lab and imaging results are routed, addressing misdirected results and improving provider confidence and patient safety.

The Rural Emergency Department Project involves the implementation of MEDITECH Expanse Advanced Clinicals (AC), enabling full electronic charting at four acute care sites including Lillooet District Hospital, Dr. Helmcken Memorial Hospital, Arrow Lakes Hospital, and Princeton General Hospital. It aligns with provincial direction regarding proposed changes to rural emergency services.

Together, these initiatives represent a strategic investment in digital health, operational resilience, and patient-centered care.



Please note, pictures shown below are for illustrative purposes only and may not depict the actual equipment to be purchased by IH, which will be established during the procurement process.



### **Thulium Laser at Kootenay Boundary Regional Hospital, Trail**

Thulium laser technology has emerged as a significant advancement in the field of urology, particularly noted for its enhanced hemostasis profile. This improvement is crucial for procedures involving bladder tumors and upper tract tumors as it minimizes bleeding and promotes better surgical outcomes. The precision and control offered by Thulium lasers not only enhances safety but also improves the overall performance of these delicate procedures.

### **Minimally Invasive Surgery Towers at Kootenay Boundary Regional Hospital, Trail**

Kootenay Boundary Regional Hospital uses equipment to perform laparoscopic surgery. The Minimally Invasive Surgery (MIS) towers require immediate replacement. The MIS tower is essentially a high-tech video system that allows surgeons to see inside the body during minimally invasive (laparoscopic) procedures with crystal-clear detail. It combines a powerful camera, a control unit, and a specialized light source into one tower, giving doctors the best possible view while operating. This purchase will replace existing equipment purchased in 2019.



### **Physiological Monitoring System at Kootenay Lake Regional Hospital, Nelson**

A Physiological Monitoring System consists of bedside monitors connected to a central system and the patient. This system continuously monitors the patient's electrocardiogram, blood pressure, temperature, and blood oxygen levels among other vital signs. This information is sent to a central system, which displays all of the information for each patient in real time at the nursing station. Alarms sound to alert clinicians if certain parameters fall outside of acceptable ranges, and trends are recorded to help clinicians assess a patient's progress. The new system will replace a unit in the emergency department that was purchased in 2011.

As in previous years, we are requesting global funding for equipment under \$100,000.

A financial summary of our funding requests is provided in Appendix 1. We would appreciate it if you could submit these requests to your Board for consideration. Please advise us of the meeting date when they will be discussed to enable us to have IH representatives attend and to answer questions that may arise. If the requests should receive approval, please send Cindy Rephin, Executive Director, Capital Finance & Controller copies of the relevant bylaws for our records.

We thank you for your ongoing support of capital initiatives. If you require further information, or if you have any questions or concerns, please contact Matt Wilke, Corporate Director, Business Operations or me directly.

Sincerely,



Nicole Elliot, Chief Financial Officer

Interior Health would like to recognize and acknowledge the traditional, ancestral, and unceded territories of the Däkelh Dené, Ktunaxa, Nlaka'pamux, Secwépemc, St'át'imc, syilx, and Tšilhqot'in Nations where we live, learn, collaborate and work together.

# Appendix 1: Summary of Regional Hospital District Funding Request for 2026/27

Appendix C

Facility	Location	Equipment/Project Description	26/27 Budget	2026/27 RHD Funding Request	Previous RHD Approval		B/L #	Total Budget	RHD Share
					Total	RHD Share			
		<b><u>Construction Projects over \$100,000</u></b>							
Boundary Hospital	Grand Forks	Elevator Modernization	\$ 444,000	\$ 177,600			\$ 444,000	\$ 177,600	
Castlegar District Health Centre	Castlegar	Fire Alarm System	\$ 233,200	\$ 93,300	\$ 1,375,250	\$ 550,100	\$ 1,608,450	\$ 643,400	
Kootenay Lake Regional Hospital	Nelson	Permanent Doors on Patient Rooms in Emergency Department	1,000,000	400,000			1,000,000	400,000	
Nelson Jubilee Manor	Nelson	Heating Boilers Replacement	3,303,700	1,321,500			3,303,700	1,321,500	
		<b><u>Construction Projects under \$100,000</u></b>							
Arrow Lakes Hospital	Nakusp	Acute room 2 wheelchair accessible bathroom	99,000	39,600			99,000	39,600	
Boundary Hospital	Grand Forks	Laundry Air Handling Unit Replacement	99,500	39,800			99,500	39,800	
Kootenay Lake Regional Hospital	Nelson	Seclusion room door	70,000	28,000			70,000	28,000	
Kootenay Boundary Regional Hospital	Trail	Lower Main Conditional Power Distribution Redesign and Replacement	99,000	39,600			99,000	39,600	
		<b><u>Digital Health over \$100,000</u></b>							
Arrow Lakes Hospital	Nakusp	Rural Emergency Department Project	678,700	271,500			678,700	271,500	
		<b><u>IH-Wide Digital Health</u></b>							
Regional		Various	819,400	327,800			819,400	327,800	
		<b><u>Equipment over \$100,000</u></b>							
Kootenay Boundary Regional Hospital	Trail	Thulium Laser	250,700	100,300			250,700	100,300	
Kootenay Boundary Regional Hospital	Trail	Minimally Invasive Surgery (MIS) Towers	406,600	162,600			406,600	162,600	
Kootenay Lake Regional Hospital	Nelson	Monitoring System, Physiological	587,000	234,800			587,000	234,800	
		<b><u>Equipment under \$100,000 (Global Grant)</u></b>							
All Facilities		Equipment under \$100,000	1,112,800	445,100			1,112,800	445,100	
<b>TOTAL</b>			<b>\$ 9,203,600</b>	<b>\$ 3,681,500</b>	<b>\$ 1,375,250</b>	<b>\$ 550,100</b>	<b>\$ 10,578,850</b>	<b>\$ 4,231,600</b>	

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

Bylaw No. 439

A Bylaw to provide capital expenditure and borrowing.

WHEREAS the Board of the West Kootenay-Boundary Regional Hospital District proposes to expend money for the capital expenditures described in Schedule 'A' attached hereto and forming an integral part of this bylaw, hereafter referred to as the capital expenditure described in Section 1 and Section 2;

AND WHEREAS those capital expenditures have received the approval required under section 23 of the Hospital District Act;

NOW THEREFORE the Board enacts the following capital expenditure and borrowing bylaw as required by sections 32 and 33 of the Hospital District Act.

- 1 The Board hereby authorizes and approves the borrowing and expenditure of money necessary to complete the capital expenditures as described in Schedule 'A' attached hereto.
2 The Board authorizes and approves the borrowing of a net sum not exceeding thirteen million, nine hundred forty-five thousand dollars (\$13,945,000) upon the credit of the Hospital District by issuance and sale of securities in a form and manner agreed to by the Municipal Finance Authority of British Columbia. The term of the securities and repayment of the principal and interest shall be over a term not to exceed twenty-five (25) years.
3 To meet the payments of principal and interest during the term of the securities, there shall be included in the estimates of the Regional Hospital District each year, the respective amounts of principal and interest falling due each year.
4 The Board hereby delegates the necessary authority to the Treasurer of the Regional Hospital District to settle the terms and conditions of the borrowings.
5 This Bylaw may be cited for all intents and purposes as "West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No. 439, 2025"

READ A FIRST TIME this 25 day of March, 2026.

READ A SECOND TIME this 25 day of March, 2026.

READ A THIRD TIME this 25 day of March, 2026.

ADOPTED this 25th day of March, 2026.

Suzan Hewat Board Chair

Mike Morrison, Deputy-Secretary

I hereby certify that this is a true and correct copy of "West Kootenay-Boundary Regional Hospital District Capital Expenditure & Borrowing Bylaw No.439, 2025" of the Bylaws of the West Kootenay-Boundary Regional Hospital District.

DATED this 25 day of March, 2026

Mike Morrison, Deputy-Secretary

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## Schedule 'A'

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### WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT

#### Capital Expenditure & Borrowing Bylaw No. 439

Name of Facility	Project or Equipment Description	Project Number	RHD Share (%)	Provincial Share (%)	Total Project Cost
Kootenay Boundary Regional Hospital	Magnetic Resonance Imaging (MRI) expansion project		\$13,945,000	\$20,917,500	\$34,862,500
<b>Total</b>			<b>\$13,945,000</b>	<b>\$20,917,500</b>	<b>\$34,862,500</b>

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT  
DIRECTOR STIPEND PAYMENTS AND ACCOUNTS PAYABLE SUMMARY  
JANUARY-FEBRUARY 2026

DIRECTOR STIPENDS (details attached)		\$	4,223.00
ACCOUNTS PAYABLE (details attached)		\$	2,625,595.53
	TOTAL	\$	<u>2,629,818.53</u>

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT  
DIRECTOR STIPEND PAYMENTS AND ACCOUNTS PAYABLE SUMMARY  
JANUARY-FEBRUARY 2026

Vendor	Date	Description	Invoice #	Amount Paid	
<u>INTERIOR HEALTH</u>	1/08/26	WKBRHD-BYLAW-339-1	6321002_1	\$ 27,837.02	
	1/08/26	WKBRDH-BYLAW-390-5	6323067_5	\$ 77,739.95	
	1/08/26	WKBRDH-BYLAW-389-4	6323069_4	\$ 60,990.24	
	1/08/26	WKBRDH-BYLAW-404-4	6324042_4	\$ 134,008.92	
	1/08/26	WKBRDH-BYLAW-408-2	6325000_2	\$ 43,652.93	
	1/08/26	WKBRDH-BYLAW-435-6	6325038_6	\$ 66,721.43	
	1/15/26	WKBRHD-BYLAW-382-59	6020001_59	\$ 2,585.03	
	1/15/26	WKBRHD-BYLAW-316-1	6320010_1	\$ 22,000.00	
	1/15/26	WKBRHD-BYLAW-421-5	6324101_5	\$ 33,870.97	
	1/15/26	WKBRHD-BYLAW-415-7	B/L 415_7	\$ 32,286.12	
	1/15/26	WKBRHD-BYLAW-434-1	B/L 434_1	\$ 150,099.71	
	2/05/26	WKBRHD-BYLAW-339-2	6321002_2	\$ 9,504.49	
	2/05/26	WKBRHD-BYLAW-387-3	6323068_3	\$ 53,798.13	
	2/05/26	WKBRHD-BYLAW-389-5	6323069_5	\$ 101,287.63	
	2/05/26	WKBRHD-BYLAW-399-2	6324033_2	\$ 5,792.84	
	2/05/26	WKBRHD-BYLAW-404-5	6324042_5	\$ 46,497.57	
	2/05/26	WKBRHD-BYLAW-421-6	6324101_6	\$ 300,781.67	
	2/05/26	WKBRHD-BYLAW-423-3	6325054_3	\$ 37,591.00	
	2/26/26	WKBRHD-BYLAW-326-37	6319067_37	\$ 29,695.75	
	2/26/26	WKBRHD-BYLAW-326-38	6319067_38	\$ 199,266.86	
	2/26/26	WKBRHD-BYLAW-416-7	6320005_7	\$ 16,335.78	
	2/26/26	WKBRHD-BYLAW-390-6	6323067_6	\$ 85,875.41	
	2/26/26	WKBRHD-BYLAW-387-4	6323068_4	\$ 61,246.11	
	2/26/26	WKBRHD-BYLAW-421-7	6324101_7	\$ 77,952.59	
	2/26/26	WKBRHD-BYLAW-408-3	6325000_3	\$ 54,860.15	
	2/26/26	WKBRHD-BYLAW-410-2	6325002_2	\$ 9,909.27	
	2/26/26	WKBRHD-BYLAW-435-7	6325038_7	\$ 816,768.58	
	2/26/26	WKBRHD-BYLAW-429-1	6326003_1	\$ 24,879.27	
	<u>OTHER</u>				
	REGIONAL DISTRICT OF CENTRAL KOOTENAY	2/26/26	WKBRHD-2025 ADMIN SERVICES	R250370	\$ 40,513.02
				<b>Total Trades Payable January-February 2026</b>	<b>\$ 2,624,348.44</b>

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT  
DIRECTOR STIPEND PAYMENTS AND ACCOUNTS PAYABLE SUMMARY  
JANUARY-FEBRUARY 2026

**Director Expense Reimbursements**

<b>Employee #</b>	<b>Name</b>	<b>Description</b>	<b>Invoice #</b>	<b>Amount Paid</b>
1017	JACKMAN, GARRY A	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 182.50
1025	POPOFF, WALTER A	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 40.60
1036	MCGREGOR, GRACE E	WKBRHD-BOARD MEETING-MEAL-JAN 2025	JAN 22 2025	\$ 28.50
1036	MCGREGOR, GRACE E	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 126.50
1041	WORLEY, LINDA	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 49.50
1103	HEWAT, SUZAN	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 185.30
1154	BAKER, EVERETT	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 28.50
1155	WIESE, LINDA	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 165.20
1157	GUESFORD, CATHERINE	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 64.40
1159	MARTIN, TERRY	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 43.40
1161	MCLAREN-CAUX, AIDEN (KENNETH)	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 231.50
1162	CARON, PAUL	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 56.00
1163	MCKELLAR, PAYTON J.	WKBRHD-BOARD MEETING-JAN 2026	JAN 28 2026	\$ 45.19
<b>Total Director Expenses Payable January-February 2026</b>				<u>\$ 1,247.09</u>
<b>Total Accounts Payable January-February 2026</b>				<u>\$ 2,625,595.53</u>

WEST KOOTENAY-BOUNDARY REGIONAL HOSPITAL DISTRICT  
 DIRECTOR STIPEND PAYMENTS AND ACCOUNTS PAYABLE SUMMARY  
 JANUARY-FEBRUARY 2026

Stipend

Emp.#	Name	Given Name	Chair Stipend	Travel Time	Stipend	Total
503	Cunningham	Hans			\$ 141.00	\$ 141.00
513	Grieve	Alison			\$ 141.00	\$ 141.00
516	Jackman	Garry			\$ 141.00	\$ 141.00
524	Popoff	Walter			\$ 141.00	\$ 141.00
537	McGregor	Grace			\$ 141.00	\$ 141.00
540	Worley	Linda Jean			\$ 141.00	\$ 141.00
568	Davidoff	Andy			\$ 141.00	\$ 141.00
574	Watson	Aimee			\$ 141.00	\$ 141.00
584	Hewat	Suzan	\$ 424.00		\$ 141.00	\$ 565.00
585	Newell	Thomas			\$ 141.00	\$ 141.00
596	Main	Leah			\$ 141.00	\$ 141.00
676	Weatherhead	Teresa			\$ 141.00	\$ 141.00
694	Marino	Frank			\$ 141.00	\$ 141.00
696	Gibbs	Sharen			\$ 14.00	\$ 14.00
698	Willsey	Judith			\$ 141.00	\$ 141.00
699	Wiese	Linda		53	\$ 141.00	\$ 194.00
700	Smienk	Johannes			\$ 141.00	\$ 141.00
701	Hanegraaf	Henrica			\$ 141.00	\$ 141.00
702	Bogle	Brian			\$ 141.00	\$ 141.00
703	Page	Keith			\$ 141.00	\$ 141.00
705	Buller	Ezra			\$ 141.00	\$ 141.00
706	Martin	Terry			\$ 141.00	\$ 141.00
711	Caron	Paul			\$ 141.00	\$ 141.00
712	McLaren-Caux	Aiden Kenneth		66	\$ 141.00	\$ 207.00
714	Rhodes	Cecil			\$ 141.00	\$ 141.00
715	Guesford	Catherine			\$ 141.00	\$ 141.00
717	McKellar	Payron			\$ 141.00	\$ 141.00
<b>Total Directors Stipend January-February 2026</b>						<b>\$ 4,223.00</b>

**March 14, 2026**

Dr. Carly Sylvester, MD, FRCSC  
Dr. Steven Sylvester, MD, FRCSC  
236 Feathertop Way  
Big White Mountain, BC  
V1P 1T4

Dear Dr. Sylvester and Dr. Sylvester,

**Re: West Kootenay–Boundary Regional Hospital District**

Please accept this letter as my formal support for your request to the West Kootenay–Boundary Regional Hospital District to fund a feasibility study regarding the establishment of a trauma centre at Big White Mountain.

With a seasonal population surge approaching **15,000 people**, alongside growing interest in year-round recreational activities, a comprehensive assessment of medical services at Big White is long overdue. Of particular concern are the high number of injury-related incidents and the geographic isolation of the community, both of which underscore the need for enhanced trauma care capacity.

In addition, the potential for physician recruitment and retention through a structured training program is promising. The unique lifestyle and work-life balance offered by the region may be especially appealing to medical professionals seeking long-term practice opportunities in rural and mountain communities.

I sincerely wish you every success with this application and commend you both for the dedication and leadership you have shown in advancing this important initiative. Thank you for the meaningful contributions you make to the health and well-being of the community.

Kindest Regards,



Sharen Gibbs  
Director, RDKB/E  
West Boundary  
C: 250.689.0177  
E: [areaedirector@rdkb.com](mailto:areaedirector@rdkb.com)

