



Regional District of Central Kootenay
CENTRAL RESOURCE RECOVERY COMMITTEE
Open Meeting Addenda

Date: Friday, February 9, 2024
Time: 9:00 am
Location: Hybrid Model - In-person and Remote

Directors will have the opportunity to participate in the meeting electronically. Proceedings are open to the public.

Pages

1. WEBEX REMOTE MEETING INFO

To promote openness, transparency and provide accessibility to the public we provide the ability to attend all RDCK meetings in-person or remote (hybrid model).

Meeting Time:

9:00 am PST

10:00 am MST

Join by Meeting Link:

<https://nelsonho.webex.com/nelsonho/j.php?MTID=m66cf5c8c6fff9ce5ec4b2c2069dbe2ed>

Join by Meeting Number:

Meeting Number (access code): 2772 840 7078

Meeting Password: qTVs62aQPB2 (78876227 from phones)

Join by Phone:

+1-604-449-3026 Canada Toll (Vancouver)

In-Person Location: RDCK Board Room, 202 Lakeside Drive, Nelson, BC

2. CALL TO ORDER & WELCOME

General Manager Wolf to call the meeting to order at 9:00 am PST.

3. ELECTION OF 2024 COMMITTEE CHAIR

3.1 Call for Nominations (3 Times)

3.2 Opportunity for Candidates to Address Committee

Two minutes per address.

3.3 Vote By Secret Ballot

As per RDCK Procedure Bylaw No. 2576, 2019.

3.4 Declaration of Elected or Acclaimed 2024 Central Resource Recovery Committee Chair

3.5 Destroy Ballots

RECOMMENDATION:

The ballots used in the election of the 2024 Central Resource Recovery Committee Chair be destroyed.

4. CHAIR'S ADDRESS

5. COMMENCEMENT OF REGULAR COMMITTEE MEETING

The Central Resource Recovery Committee Chair assumes the chair.

5.1 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

5.2 Adoption of the Agenda

RECOMMENDATION:

The agenda for the February 9, 2024 Central Resource Recovery Committee meeting be adopted as circulated.

5.3 Freedom of the Floor

That East Resource Recovery Committee Chair Director [tbd] and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

5.4 Receipt of Minutes

The November 29, 2023 Central Resource Recovery minutes, have been received.

4 - 7

6. DRAFT 2024-2028 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

8 - 27

- a. Service S187: Central Resource Recovery (*revised Feb 7/24*)

- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

RECOMMENDATION:

That the Central Resource Recovery Committee approve the Draft 2024-2028 Financial Plans for:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

subject to provisions or contribution changes to or from other services.

7. KOKANEE MARINE RECYCLING DEPOT LEASE AGREEMENT

28 - 35

The Committee Report from Akane Norimatsu, Resource Recovery Technician presenting an update on the the Kokanee Creek Marina Recycling Depot lease and obtain direction from the Board for future operation of this depot, ***has been received.***

RECOMMENDATION:

[Central Sub-region]

That the Board direct staff not to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of lands associated with the Kokanee Creek Marina Recycling Depot and permanently close the Kokanee Creek Marina Recycling Depot effective May 31, 2024.

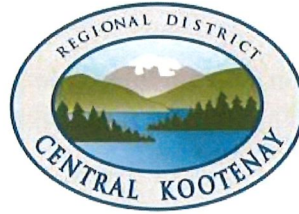
8. PUBLIC TIME

The Chair will call for questions from the public and members of the media at 11:45 am PST.

9. ADJOURNMENT

RECOMMENDATION:

The February 9, 2024 Central Resource Recovery Committee meeting adjourn at _____ am/pm.



Central Resource Recovery Committee Open Meeting **MINUTES**

A Central Resource Recovery Committee meeting was held on Wednesday, November 29, 2023
at 1:00 pm (PST) / 2:00 pm (MST) through a hybrid model.

| | | | |
|--------------------------------------|------------------------|---|-----------|
| ELECTED OFFICIALS PRESENT | Director T. Newell | Area F (2023 Committee Chair) | In-Person |
| | Director A. Watson | Area D | |
| | Director H. Cunningham | Area G | |
| | Director K. Page | City of Nelson | In-Person |
| | Director D. Lockwood | Village of Salmo | In-Person |
| | Director S. Hewat | Village of Kaslo | In-Person |
| ELECTED OFFICIALS ABSENT | Director C. Graham | Area E | |
| GUESTS | Director W. Popoff | Chair West Resource Recovery Committee | |
| | Director G. Jackman | Chair East Resource Recovery Committee | |
| STAFF PRESENT | Y. Malloff | General Manager of Finance, IT, ED | |
| | U. Wolf | General Manager of Environmental Services | In-Person |
| | A. Wilson | Resource Recovery Manager | In-Person |
| | S. Eckman | Meeting Coordinator | In-Person |

1. WEBEX REMOTE MEETING INFO

Join by Meeting Link (Session #1 from 1:00 pm to 1:40 pm):

<https://nelsonho.webex.com/nelsonho/j.php?MTID=mf48f68e677dcc3828871d4e883667ecb>

Meeting number (access code): 2772 188 8527

Meeting password: MTjfSKut537

Join by Meeting Link (Session #2 from 1:40 pm to 2:20 pm)

<https://nelsonho.webex.com/nelsonho/j.php?MTID=md1df2c996ab4b69ed59b695a54dec70a>

Meeting number (access code): 2770 568 9412

Meeting password: reUEXv2tY82

Join by Meeting Link (Session #3 from 2:20 pm to 3:00 pm)

<https://nelsonho.webex.com/nelsonho/j.php?MTID=mb8601c0eb411dfc4b0a99391ea74cd50>

Meeting number (access code): 2770 380 5236

Meeting password: Mc3MtKhmc22

Join by Meeting Link (Session #4 from 3:00 pm to 3:40 pm)

<https://nelsonho.webex.com/nelsonho/j.php?MTID=m23bcdbf032503caddf53e921c143d111>

Meeting number (access code): 2772 730 4518

Meeting password: TPkpvJxJ438

Join by Meeting Link (Session #5 from 3:40 pm to 4:20 pm)

<https://nelsonho.webex.com/nelsonho/j.php?MTID=mbf98d1d64de57d5e75e1ead9eec499a0>

Meeting number (access code): 2773 608 9593

Meeting password: 3S3jgk7MqGk

In-Person Location:

Board Room, 202 Lakeside Drive, Nelson, BC

2. CALL TO ORDER

Committee Chair Newell called the meeting to order at 1:00 pm (PST) / 2:00 pm (MST).

2.1 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

2.2 Freedom of the Floor

Moved and Seconded,
And Resolved:

That East Resource Recovery Committee Chair Director Jackman and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

Carried

2.3 Adoption of the Agenda

Moved and Seconded,
And Resolved:

The Agenda for the November 29, 2023 Central Resource Recovery Committee meeting be adopted as circulated.

Carried

2.4 Receipt of Minutes

The February 23, 2023 Central Resource Recovery Committee Minutes, have been received.

3. 2024-2028 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

Moved and seconded,
And resolved that it be recommended to the Board:

The Board approve an amendment to the 2023 Financial Plan for Service S187 Central Resource Recovery Account 56120 to include a payment in the amount of \$288,688 for the Short Term Borrowing Principal for the HB Loan No. 0035-0029, Board Resolution No. 428/22 and reduce Account 59000, Contribution to Reserves, to \$133,827.

Carried

4. PUBLIC TIME

The Chair called for questions from the public and members of the media at 4:08 pm (PST) / 5:08 pm (MST).

5. ADJOURNMENT

Moved and Seconded,
And Resolved:

The November 29, 2023 Central Resource Recovery Committee meeting adjourned at 4:10 pm (PST) / 5:10 pm (MST).

CERTIFIED CORRECT



Director Newell, 2023 Committee Chair
November 29, 2023 meeting

BOARD RESOLUTIONS AS ADOPTED AT THE NOVEMBER 29, 2023 CENTRAL RESOURCE RECOVERY COMMITTEE MEETING

RECOMMENDATION #1

The Board approve an amendment to the 2023 Financial Plan for Service S187 Central Resource Recovery Account 56120 to include a payment in the amount of \$288,688 for the Short Term Borrowing Principal for the HB Loan No. 0035-0029, Board Resolution No. 428/22 and reduce Account 59000, Contribution to Reserves, to \$133,827.

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|----|---------|-----------------------------------|-------------|--|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 9 | 41010 | Requisitions | | | -3,357,297 | -3,357,297 | -3,659,454 | -3,860,892 | -3,976,718 | -4,096,020 | -4,218,900 | -4,345,467 | 15% 24, 3% 25/26/27/28 |
| 10 | 41020 | Grants in lieu of Taxes | OVR153-100 | Central RR Subregion Administration | -10,725 | -12,270 | -10,725 | -12,270 | -10,725 | -10,725 | -10,725 | -10,725 | Placeholder |
| 11 | 41020 | Grants in lieu of Taxes | | | -10,725 | -12,270 | -10,725 | -12,270 | -10,725 | -10,725 | -10,725 | -10,725 | |
| 12 | 42020 | Sale of Services | OPR293-100 | BAL Facility O&M | -176,125 | -175,802 | -177,886 | -199,184 | -205,159 | -211,314 | -217,653 | -224,183 | Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024 |
| 13 | 42020 | Sale of Services | OPR296-100 | CEN Facility O&M | -137,509 | -138,007 | -138,884 | -156,362 | -161,053 | -165,885 | -170,861 | -175,987 | Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024 |
| 14 | 42020 | Sale of Services | OPR300-100 | KAS-Facility O& M | -176,440 | -175,270 | -178,205 | -198,581 | -204,539 | -210,675 | -216,995 | -223,505 | Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024 |
| 15 | 42020 | Sale of Services | OPR301-100 | MAR-Facility O&M | -41,728 | -37,945 | -42,146 | -42,992 | -44,281 | -45,610 | -46,978 | -48,387 | Placeholder, based on 2022 projected with 10% increase to ALL tipping fees in 2024 |
| 16 | 42020 | Sale of Services | OPR303-100 | GRO Facility O&M | -1,396,353 | -1,362,695 | -1,304,705 | -1,543,934 | -1,574,813 | -1,622,057 | -1,670,719 | -1,720,840 | Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024; remove organics starting 2024 |
| 17 | 42020 | Sale of Services | OPR614-100 | GRO - Compost | -29,369 | 0 | -58,739 | 0 | 0 | 0 | 0 | 0 | Placeholder GRO compost- |
| 18 | 42020 | Sale of Services | OPR418-100 | YMR TF Ymir TS | -18,312 | -21,807 | -18,495 | -24,707 | -25,448 | -26,212 | -26,998 | -27,808 | Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024 |
| 19 | 42020 | Sale of Services | | | -1,975,836 | -1,911,527 | -1,919,059 | -2,165,760 | -2,215,293 | -2,281,752 | -2,350,204 | -2,420,711 | 10% increasein 2024; 3% subsequent years |
| 20 | 42030 | User Fees | OVR153-100 | Central RR Subregion Administration | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | Estimate - waste soil disposal app fees; scrap metal rebates (metal prices high), 2023 \$5k MARR reimbursement incorrectly coded here. |
| 21 | 42030 | User Fees | | | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | |
| 22 | 42035 | User Fees - Specified | OPR590-100 | ENV-Central MARR Program reimbursement | -13,975 | -5,000 | -14,115 | -10,000 | -14,256 | -14,399 | -14,543 | -14,688 | Placeholder MARR reimbursement |
| 23 | 42035 | User Fees - Specified | | | -13,975 | -2,789 | -14,115 | -10,000 | -14,256 | -14,399 | -14,543 | -14,688 | |
| 24 | 43020 | Grants | OVR153-100 | Central RR Subregion Administration | 0 | -100,849 | 0 | 0 | 0 | 0 | 0 | 0 | Growing Communities Fund (GCF) Allocation - Fleet Hauling Buidling |
| 25 | 43020 | Grants | OVR153-100 | Central RR Subregion Administration | 0 | 0 | | -20,000 | 0 | 0 | 0 | 0 | MIABC Grant for GRO railings |
| 26 | 43025 | Grants - Specified | CAP1242-100 | Regional curbside program development | -6,485 | -5,333 | -83,018 | -87,298 | -37,015 | 0 | 0 | 0 | OICP grant 2/3 of cost for rural curbside programs; CBT grant funds. |
| 27 | 43025 | Grants - Specified | | | -6,485 | -106,182 | -83,018 | -107,298 | -37,015 | 0 | 0 | 0 | |
| 28 | 43100 | Proceeds from Borrowing | CAP1235-100 | CEN - Legacy Landfills | -415,000 | 0 | 0 | 0 | -324,151 | 0 | 0 | -4,000,000 | Legacy landfills - Nelson, Balfour, Kaslo, Marblehead and Salmo Landfills, both assessment and closure works deferred by 1 year (less remaining GCF grant reserve); Work in 23/24 funded by GCF and reserves. |
| 29 | 43100 | Proceeds from Borrowing | CAP1317-100 | CEN RR -Subregion - Hauling Building | -500,000 | 0 | 0 | 0 | -469,151 | 0 | 0 | 0 | CEN fleet building (less GCF grant) |
| 30 | 43100 | Proceeds from Borrowing | CAP1242-100 | Regional curbside program development | 0 | 0 | 0 | -98,483 | 0 | 0 | 0 | 0 | PENDING; Curbside - to be transferred to new service if proceeds or removed if not; 2024 amount is full value for 24&25 values @1/3rd RDCK portion (OICP grant funds other 2/3rd) |
| 31 | 43100 | Proceeds from Borrowing | CAP767-100 | NEL TS - Nelson Landfill Closure | 0 | 0 | 0 | 0 | -137,000 | -747,000 | 0 | 0 | 70 Lakeside drive landfill closure; \$29k previously in 2025 for assess/plan moved to reserve funding |
| 32 | 43100 | Proceeds from Borrowing | OPR417-301 | HBD Facility O&M | 0 | 0 | 0 | -449,827 | 0 | 0 | 0 | 0 | HB - short term borrowing for HB CAP works due to low reserves |
| 33 | 43100 | Proceeds from Borrowing | | | -915,000 | 0 | 0 | -548,310 | -930,302 | -747,000 | 0 | -4,000,000 | |
| 34 | 43200 | Proceeds from Equipment Financing | CAP970-100 | ENV - RR - Roll Off Truck & Bin Replacement | 0 | 0 | 0 | 0 | -400,000 | 0 | 0 | 0 | Truck and winch system |
| 35 | 43200 | Proceeds from Equipment Financing | CAP972-100 | ENV - RR - Waste Hauling Tractor Truck VIN:SKJJALD10LPLR5297 | 0 | 0 | 0 | 0 | -350,000 | 0 | 0 | 0 | Tractor |
| 36 | 43200 | Proceeds from Equipment Financing | CAP1400-100 | Central Loader | -325,000 | 0 | 0 | -325,000 | 0 | 0 | 0 | 0 | To replace 2006 Loader used at Central |
| 37 | 43200 | Proceeds from Equipment Financing | | RO bin trailer & bins | 0 | 0 | 0 | -220,000 | 0 | 0 | 0 | 0 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|----|--|---------------------------------------|-------------|--|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|--|
| 38 | 43200 | Proceeds from Equipment Financing | CAP1403-100 | GRO fleet unit | -60,000 | 0 | 0 | -60,000 | 0 | 0 | 0 | 0 | |
| 39 | 43200 | Proceeds from Equipment Financing | OVR153-100 | Central RR Subregion Administration | -250,000 | 0 | 0 | -250,000 | 0 | -250,000 | 0 | 0 | Compacting trailer 2024&26 |
| 40 | 43200 | Proceeds from Equipment Financing | | | -635,000 | 0 | 0 | -855,000 | -750,000 | -250,000 | 0 | 0 | |
| 41 | 43300 | Proceeds from Asset Disposal | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | -5,000 | 0 | -10,000 | 0 | 0 | placeholder- sale of KAS (24) and BAL (26) loaders |
| 42 | 43300 | Proceeds from Asset Disposal | | | 0 | 0 | 0 | -5,000 | 0 | -10,000 | 0 | 0 | |
| 43 | 43500 | External Contributions & Contracts | OVR153-100 | Central RR Subregion Administration | -9,500 | -8,624 | 0 | -7,900 | -8,690 | -8,690 | -8,690 | -9,559 | 2024-2028: assumes full Teck repayment for ML/ARD assessment in HB borrow. 2025 and 2028: assumes a 10% increase in ML/ARD assessment costs due to expiry of monitoring contract in January, and new contract being established. |
| 44 | 43500 | External Contributions & Contracts | OVR153-302 | CEN Central Subregion HHW Events | -3,000 | -3,000 | -3,000 | -3,000 | -3,000 | -3,000 | -3,000 | -3,000 | BCUOMA contribution to HHW events (\$1500/event) |
| 45 | 43500 | External Contributions & Contracts | | | -12,500 | -11,624 | -3,000 | -10,900 | -11,690 | -11,690 | -11,690 | -12,559 | |
| 46 | 45000 | Transfer from Reserves | OVR153-100 | Central RR Subregion Administration | -836,815 | -431,131 | -323,084 | -196,000 | -246,341 | -196,174 | -113,174 | -93,174 | CAP works not funded from borrowing |
| 47 | 45000 | Transfer from Reserves | CAP1317-100 | CEN RR -Subregion - Hauling Building | 0 | -10,000 | 0 | -60,000 | -30,849 | 0 | 0 | 0 | Growing Communities Fund (GCF) Allocation - Fleet Hauling Buidling |
| 48 | 45000 | Transfer from Reserves | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | -50,000 | 0 | 0 | 0 | 0 | Central Septage Reserve |
| 49 | 45000 | Transfer from Reserves | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Stabilization reserve |
| 50 | 45000 | Transfer from Reserves | | | -836,815 | -441,131 | -323,084 | -306,000 | -277,190 | -196,174 | -113,174 | -93,174 | |
| 51 | 45500 | Transfer from Other Service | OPR619-100 | OOT - Compost Hauling to CEN | -9,126 | -9,126 | -28,660 | -49,030 | -53,933 | -59,326 | -65,259 | -71,785 | Transfer from S188 for hauling of organics from OOT to CEN |
| 52 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | -8,000 | 0 | 0 | 0 | 0 | Transfer from A120 for 40Ft SeaCan |
| 53 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | -7,500 | 0 | 0 | 0 | 0 | Transfer from A120 for 1/2 of auto kiosk |
| 54 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | -1,519 | -1,519 | 0 | -1,519 | 0 | 0 | 0 | 0 | Transfer from S186 for HHW depot Reso # 785/21, remove once CRE ecodepot established |
| 55 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | -9,701 | -9,701 | 0 | -9,701 | 0 | 0 | 0 | 0 | transfer from S188 for HHW Reso # 845/21, remove once Cgar ecodepot established |
| 56 | 45500 | Transfer from Other Service | | | -20,345 | -20,345 | -28,660 | -75,749 | -53,933 | -59,326 | -65,259 | -71,785 | |
| 57 | 45900 | Transfer from Provisions | OVR153-102 | Central RR Subregion Administration - HB Mine | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | HB |
| 58 | 45900 | Transfer from Provisions | OVR153-103 | Central RR Subregion Administration - Nelson Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70 Lakeside |
| 59 | 45900 | Transfer from Provisions | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 60 | 49100 | Prior Year Surplus | OVR153-100 | Central RR Subregion Administration | -68,531 | 0 | 0 | -274,257 | 0 | 0 | 0 | 0 | Placeholder prior year surplus/deficit |
| 61 | 49100 | Prior Year Surplus | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | portion of surplus carried into next year to fund work carried over |
| 62 | 49100 | Prior Year Surplus | OVR153-102 | Central RR Subregion Administration - HB Mine | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | HB |
| 63 | 49100 | Prior Year Surplus | OVR153-103 | Central RR Subregion Administration - Nelson Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70 Lakeside |
| 64 | 49100 | Prior Year Surplus | | | -68,531 | 0 | 0 | -274,257 | 0 | 0 | 0 | 0 | |
| 65 | TOTAL REVENUE | | | | -7,902,510 | -5,913,165 | -6,091,115 | -8,281,436 | -8,327,123 | -7,727,086 | -6,834,496 | -11,019,109 | |
| 66 | TAXATION | | | | -3,357,297 | -3,357,297 | -3,659,454 | -3,860,892 | -3,976,718 | -4,096,020 | -4,218,900 | -4,345,467 | |
| 67 | TIPPING FEES | | | | -1,975,836 | -1,911,527 | -1,919,059 | -2,165,760 | -2,215,293 | -2,281,752 | -2,350,204 | -2,420,711 | |
| 68 | CAP FUNDING SUBTOTAL | | | | -2,415,300 | -455,088 | -409,102 | -1,840,408 | -2,014,887 | -1,223,554 | -133,554 | -4,115,292 | |
| 69 | TOTAL REVENUE (w/o Prior Year Surplus) | | | | -7,833,979 | -5,913,165 | -6,091,115 | -8,007,179 | -8,327,123 | -7,727,086 | -6,834,496 | -11,019,109 | |
| 70 | TOTAL OPERATING REVENUE | | | | -5,431,179 | -5,357,227 | -5,685,013 | -6,177,670 | -6,323,926 | -6,515,222 | -6,712,632 | -6,916,376 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|---------------------------------|------------|-------------------------------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 71 | 51010 | Salaries | OPR417-301 | HBD Facility O&M | 37,750 | 35,217 | 30,028 | 33,757 | 34,601 | 34,318 | 25,739 | 25,740 | 2024 reduced to 35% HB Tech - based on Salary Worksheet (6.2% CPI); continued reduction in coming years (35% in 2025, 40% in 2026; 30% in 2027) |
| 72 | 51010 | Salaries | OVR153-100 | Waste Spotter | 43,181 | 38,741 | 33,699 | 38,605 | 39,069 | 39,538 | 40,012 | 40,492 | Based on Salary Worksheet (6.2%); extra WS for GRO/CEN organics screening in 23 |
| 73 | 51010 | Salaries | OPR623-100 | CEN - Lead Hand | 32,560 | 20,532 | 32,950 | 35,302 | 35,726 | 36,154 | 36,588 | 37,027 | Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet (6.2%); portion of year LH focus on Strong transition |
| 74 | 51010 | Salaries | OVR153-100 | Central RR Subregion Administration | 582,311 | 501,959 | 589,298 | 432,205 | 443,010 | 454,085 | 465,438 | 477,073 | GRO Operators & Fleet & 70% RRMOSS - not previously broken out - based on Salary Worksheet (6.2%) |
| 75 | 51010 | Salaries | OVR153-100 | Central RR Subregion Administration | 218,302 | 236,782 | 222,668 | 264,246 | 269,531 | 274,922 | 280,420 | 286,029 | Attendants - Based on projected salary worksheet (6.2%) |
| 76 | 51010 | Salaries | | | 914,103 | 833,231 | 908,644 | 804,115 | 821,936 | 839,017 | 848,197 | 866,361 | |
| 77 | 51020 | Overtime | OPR417-301 | HBD Facility O&M | 1,000 | 402 | 0 | 500 | 0 | 0 | 0 | 0 | Based on previous budgets |
| 78 | 51020 | Overtime | OPR623-100 | CEN - Lead Hand | 500 | 466 | 500 | 1,000 | 500 | 500 | 500 | 500 | Lead Hand |
| 79 | 51020 | Overtime | OVR153-100 | Central RR Subregion Administration | 5,000 | 29,927 | 5,000 | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | Based on previous budgets; 2023 lack of drivers was over half expense |
| 80 | 51020 | Overtime | | | 6,500 | 30,795 | 5,500 | 11,500 | 5,500 | 5,500 | 5,500 | 5,500 | |
| 81 | 51030 | Benefits | OPR417-301 | HBD Facility O&M | 10,948 | 10,948 | 8,708 | 9,789 | 9,907 | 9,952 | 7,464 | 7,465 | HB Tech - based on Salary Worksheet |
| 82 | 51030 | Benefits | OVR153-100 | Waste Spotter | 7,632 | 7,632 | 7,784 | 14,348 | 14,635 | 14,928 | 15,227 | 15,531 | Based on projected salary worksheet |
| 83 | 51030 | Benefits | OPR623-100 | CEN - Lead Hand | 9,442 | 9,442 | 9,631 | 10,238 | 10,442 | 10,651 | 10,864 | 11,081 | Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet |
| 84 | 51030 | Benefits | OVR153-100 | Central RR Subregion Administration | 168,870 | 165,870 | 172,247 | 125,339 | 127,846 | 130,403 | 133,011 | 135,671 | GRO Operators & Fleet & 70% RRMOSS - based on Salary Worksheet |
| 85 | 51030 | Benefits | OVR153-100 | Central RR Subregion Administration | 27,899 | 28,899 | 28,457 | 66,062 | 67,383 | 68,730 | 70,105 | 71,507 | Attendants - Based on salary worksheet |
| 86 | 51030 | Benefits | | | 224,790 | 222,790 | 226,828 | 225,776 | 230,213 | 234,665 | 236,671 | 241,256 | |
| 87 | 51050 | Employee Health & Safety | OPR293-100 | BAL Facility O&M | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 88 | 51050 | Employee Health & Safety | OPR296-100 | CEN Facility O&M | 300 | 221 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 89 | 51050 | Employee Health & Safety | OPR300-100 | KAS-Facility O& M | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 90 | 51050 | Employee Health & Safety | OPR301-100 | MAR-Facility O&M | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 91 | 51050 | Employee Health & Safety | OPR303-100 | GRO Facility O&M | 300 | 345 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 92 | 51050 | Employee Health & Safety | OPR415-300 | Vehicle Operations | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Specific H&S supplies for hauling vehicles |
| 93 | 51050 | Employee Health & Safety | OPR417-301 | HBD Facility O&M | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 94 | 51050 | Employee Health & Safety | OPR418-100 | YMR TF Ymir TS | 300 | 0 | 300 | 300 | 300 | 300 | 300 | 300 | Coded to gen WO; Site specific H&S supplies |
| 95 | 51050 | Employee Health & Safety | OPR623-100 | CEN - Lead Hand | 100 | 308 | 100 | 100 | 100 | 100 | 100 | 100 | Coded to gen WO; General subregion supplies |
| 96 | 51050 | Employee Health & Safety | OVR153-100 | Central RR Subregion Administration | 13,481 | 11,200 | 13,818 | 10,812 | 11,082 | 11,359 | 11,643 | 11,934 | LFA, Driver, Operators, LH footwear, jackets, training, safety check-in monitoring, based on 2/3 H&S coordinator estimate |
| 97 | 51050 | Employee Health & Safety | | | 15,981 | 12,073 | 16,318 | 13,312 | 13,582 | 13,859 | 14,143 | 14,434 | |
| 98 | 51500 | Directors - Allowance & Stipend | OVR153-100 | Central RR Subregion Administration | 25,126 | 24,241 | 25,628 | 25,744 | 26,141 | 26,664 | 27,197 | 27,741 | 70% (other 20% A117, 10% A120) Based on up to 14 RR meetings for 6 Directors - 4 additional Chair meetings; Chair stipend |
| 99 | 51500 | Directors - Allowance & Stipend | | | 25,126 | 24,241 | 25,628 | 25,744 | 26,141 | 26,664 | 27,197 | 27,741 | |
| 100 | 51560 | Directors - Travel | OVR153-100 | Central RR Subregion Administration | 2,000 | 917 | 2,100 | 1,500 | 2,205 | 2,315 | 2,431 | 2,553 | Mix of remote or Board room. |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|-----------------------------------|------------|-------------------------------------|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 101 | 51560 | Directors - Travel | | | 2,000 | 1,090 | 2,100 | 1,500 | 2,205 | 2,315 | 2,431 | 2,553 | |
| 102 | 52010 | Travel | OPR417-301 | HBD Facility O&M | 500 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | HB Tech training |
| 103 | 52010 | Travel | OPR623-100 | CEN - Lead Hand | 9,192 | 7,442 | 9,652 | 9,303 | 9,768 | 10,256 | 10,769 | 11,307 | 70% Lead Hand - cash handling and gen site travel (10% increase) |
| 104 | 52010 | Travel | OVR153-100 | Central RR Subregion Administration | 5,868 | 5,038 | 6,161 | 5,542 | 6,469 | 6,793 | 7,133 | 7,489 | Landfill attendant - mileage for staff training/development/out of area shift coverage (10% increase) |
| 105 | 52010 | Travel | OVR153-302 | CEN Central Subregion HHW Events | 300 | 0 | 300 | 0 | 300 | 300 | 300 | 300 | Staff travel to HHW events |
| 106 | 52010 | Travel | | | 15,860 | 16,920 | 16,613 | 14,845 | 17,037 | 17,349 | 18,202 | 19,097 | |
| 107 | 52020 | Education & Training | OPR417-301 | HBD Facility O&M | 0 | 0 | 0 | 0 | 1,500 | 0 | 0 | 0 | HB Tech training |
| 108 | 52020 | Education & Training | OVR153-100 | Central RR Subregion Administration | 2,000 | 581 | 2,000 | 1,000 | 2,000 | 2,000 | 2,000 | 2,000 | Attendant training |
| 109 | 52020 | Education & Training | | | 2,000 | 684 | 2,000 | 1,000 | 3,500 | 2,000 | 2,000 | 2,000 | |
| 110 | 52030 | Memberships, Dues & Subscriptions | OPR417-301 | HBD Facility O&M | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | CDA membership; Reduced from \$200 and changed to CDA membership for individual. No benefit of corporate membership; Zoleo and mineral claim for HB coded here in 22. |
| 111 | 52030 | Memberships, Dues & Subscriptions | | | 90 | 0 | 90 | 90 | 90 | 90 | 90 | 90 | |
| 112 | 53020 | Admin, Office Supplies & Postage | OPR303-100 | GRO Facility O&M | 200 | 249 | 200 | 250 | 200 | 200 | 200 | 200 | Gen supplies |
| 113 | 53021 | Admin, Office Supplies & Postage | OPR300-100 | KAS-Facility O&M | 0 | 49 | 0 | 100 | 100 | 100 | 100 | 100 | Gen supplies |
| 114 | 53021 | Admin, Office Supplies & Postage | OPR296-100 | CEN Facility O&M | 0 | 157 | 0 | 150 | 150 | 150 | 150 | 150 | Gen supplies |
| 115 | 53020 | Admin, Office Supplies & Postage | OPR417-301 | HBD Facility O&M | 100 | 14 | 100 | 100 | 100 | 100 | 100 | 100 | Gen supplies |
| 116 | 53020 | Admin, Office Supplies & Postage | OVR153-100 | Central RR Subregion Administration | 200 | 1,400 | 200 | 500 | 200 | 200 | 200 | 200 | Gen supplies |
| 117 | 53020 | Admin, Office Supplies & Postage | OVR153-302 | CEN Central Subregion HHW Events | 300 | 61 | 300 | 150 | 300 | 300 | 300 | 300 | hand-outs, event lunch for volunteers |
| 118 | 53020 | Admin, Office Supplies & Postage | | | 800 | 1,931 | 800 | 1,250 | 1,050 | 1,050 | 1,050 | 1,050 | |
| 119 | 53030 | Communication | OPR293-100 | BAL Facility O&M | 1,560 | 3,184 | 1,591 | 3,312 | 1,623 | 1,655 | 1,689 | 1,722 | Based on projected + 4% |
| 120 | 53030 | Communication | OPR296-100 | CEN Facility O&M | 1,958 | 2,916 | 1,998 | 3,033 | 2,037 | 2,078 | 2,120 | 2,162 | Based on projected + 4% |
| 121 | 53030 | Communication | OPR300-100 | KAS-Facility O& M | 1,080 | 1,252 | 1,101 | 1,302 | 1,123 | 1,146 | 1,168 | 1,192 | Based on projected + 4% |
| 122 | 53030 | Communication | OPR301-100 | MAR-Facility O&M | 2,171 | 3,745 | 2,215 | 3,894 | 2,259 | 2,304 | 2,350 | 2,397 | Based on projected + 4% |
| 123 | 53030 | Communication | OPR303-100 | GRO Facility O&M | 2,023 | 1,530 | 2,064 | 1,592 | 2,105 | 2,147 | 2,190 | 2,234 | Based on projected + 4% |
| 124 | 53030 | Communication | OPR415-300 | Vehicle Operations | 3,433 | 0 | 3,502 | 1,000 | 3,572 | 3,643 | 3,716 | 3,791 | radios, Zoleo for drivers (one for lake run) |
| 125 | 53030 | Communication | OPR418-100 | YMR TF Ymir TS | 0 | 181 | 0 | 188 | 0 | 0 | 0 | 0 | new cell |
| 126 | 53030 | Communication | OVR153-100 | Central RR Subregion Administration | 5,100 | 9,500 | 5,202 | 9,880 | 5,306 | 5,412 | 5,520 | 5,631 | Based on projected +4%; Zoleo for lead hands |
| 127 | 53030 | Communication | | | 17,325 | 22,308 | 17,672 | 24,200 | 18,025 | 18,386 | 18,754 | 19,129 | |
| 128 | 53040 | Advertising | OVR153-100 | Central RR Subregion Administration | 5,000 | 1,000 | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | As per RRP improved education/communication |
| 129 | 53040 | Advertising | OVR153-302 | CEN Central Subregion HHW Events | 1,000 | 500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | As per RRP improved education/communication |
| 130 | 53040 | Advertising | | | 6,000 | 300 | 6,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|-------------------|------------|---|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 131 | 53050 | Insurance | OPR293-100 | BAL Facility O&M | 369 | 483 | 388 | 502 | 407 | 427 | 449 | 471 | projected + 4% |
| 132 | 53050 | Insurance | OPR296-100 | CEN Facility O&M | 487 | 761 | 511 | 791 | 537 | 563 | 592 | 621 | projected + 4% |
| 133 | 53050 | Insurance | OPR300-100 | KAS-Facility O& M | 274 | 359 | 288 | 373 | 303 | 318 | 334 | 350 | projected + 4% |
| 134 | 53050 | Insurance | OPR301-100 | MAR-Facility O&M | 35 | 46 | 37 | 48 | 39 | 40 | 42 | 45 | projected + 4% |
| 135 | 53050 | Insurance | OPR303-100 | GRO Facility O&M | 706 | 923 | 741 | 960 | 778 | 817 | 858 | 901 | projected + 4% |
| 136 | 53050 | Insurance | OPR415-154 | Roll Off Trailers (154,155,156) | 421 | 0 | 442 | 0 | 464 | 487 | 512 | 537 | projected + 4% |
| 137 | 53050 | Insurance | OPR415-160 | Cat Loader NTS | 668 | 896 | 702 | 932 | 737 | 774 | 812 | 853 | projected + 4% |
| 138 | 53050 | Insurance | OPR415-164 | 2006 Hyundai Loader Central | 1,071 | 1,239 | 1,125 | 1,288 | 1,181 | 1,240 | 1,302 | 1,367 | projected + 4% |
| 139 | 53050 | Insurance | OPR415-172 | 2012 Hyundai Loader Grohman | 742 | 1,003 | 780 | 1,043 | 819 | 859 | 902 | 948 | projected + 4% |
| 140 | 53050 | Insurance | OPR415-175 | 2014 Universal Compacting Trailer-PTO Drive | 973 | 1,386 | 1,022 | 1,442 | 1,073 | 1,126 | 1,183 | 1,242 | projected + 4% |
| 141 | 53050 | Insurance | OPR415-176 | 2014 Universal Compacting Trailer-Diesel | 973 | 1,386 | 1,022 | 1,442 | 1,073 | 1,126 | 1,183 | 1,242 | projected + 4% |
| 142 | 53050 | Insurance | OPR415-177 | 2015 Western Star Highway Tractor | 2,353 | 3,276 | 2,471 | 3,407 | 2,595 | 2,724 | 2,861 | 3,004 | projected + 4% |
| 143 | 53050 | Insurance | OPR415-178 | 2016 Compacting Trailer | 627 | 889 | 658 | 924 | 691 | 725 | 762 | 800 | projected + 4% |
| 144 | 53050 | Insurance | OPR415-183 | 2020 Western Star Highway Tractor | 3,865 | 5,446 | 4,058 | 5,664 | 4,261 | 4,474 | 4,698 | 4,932 | projected + 4% |
| 145 | 53050 | Insurance | OPR415-184 | 2020 Western Star Highway Tractor | 3,865 | 5,446 | 4,058 | 5,664 | 4,261 | 4,474 | 4,698 | 4,932 | projected + 4% |
| 146 | 53050 | Insurance | OPR415-185 | 2022 Western Star Highway Tractor | 2,174 | 2,461 | 2,283 | 2,560 | 2,397 | 2,517 | 2,643 | 2,775 | projected + 4% |
| 147 | 53050 | Insurance | OPR415-186 | 2022 Western Star Highway Tractor | 2,326 | 2,643 | 2,443 | 2,748 | 2,565 | 2,693 | 2,828 | 2,969 | projected + 4% |
| 148 | 53050 | Insurance | OPR415-300 | Vehicle Operations | 662 | 0 | 695 | 0 | 0 | 0 | 0 | 0 | remove |
| 149 | 53050 | Insurance | OPR418-302 | YMR Facility O&M | 26 | 35 | 28 | 36 | 29 | 31 | 32 | 34 | projected + 4% |
| 150 | 53050 | Insurance | OVR153-100 | Central RR Subregion Administration | 4,762 | 4,876 | 5,001 | 5,071 | 5,251 | 5,513 | 5,789 | 6,078 | projected + 4% |
| 151 | 53050 | Insurance | | | 27,380 | 27,293 | 28,749 | 34,895 | 29,458 | 30,930 | 32,477 | 34,101 | |
| 152 | 53080 | Licence & Permits | OPR293-100 | BAL Facility O&M | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | BAL water fees, may drop with meter |
| 153 | 53080 | Licence & Permits | OVR153-100 | Central RR Subregion Administration | 200 | 200 | 204 | 250 | 200 | 200 | 200 | 200 | water license fees for scale shack well |
| 154 | 53080 | Licence & Permits | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | Drone software |
| 155 | 53080 | Licence & Permits | OVR153-100 | Central RR Subregion Administration | 9,000 | 0 | 9,000 | 11,940 | 11,940 | 11,490 | 11,490 | 11,490 | Scale software license - site specific; some costs previous coded to A102 allocated to services based on use |
| 156 | 53080 | Licence & Permits | OPR417-303 | HBD - Remediation and Closure | 0 | 0 | 10,000 | 5,000 | 0 | 0 | 0 | 0 | 2024: revised cost based on EMLI being supportive of just doing the application to remove that section of permit via email but added ENV costs for potential meetings around Site Disclosure Statements (Scenario 1 release). HB release of mines permit for compost area - EMLI fees for permit amendment application review, ENV fees for meetings around future site management. |
| 157 | 53080 | Licence & Permits | OPR417-303 | HBD - Remediation and Closure | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 2027 - \$10k for HB Reclamation Permit Amendment for EMLI fees to submit 5 year reclamation plan to reduce monitoring frequencies. Assumes EMLI supports a delay of the dates requirement for next RCP, so shifting this cost by 1 year. |
| 158 | 53080 | Licence & Permits | | | 9,950 | 950 | 19,954 | 21,940 | 16,890 | 16,440 | 26,440 | 16,440 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|---------------------|------------|-------------------------------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|--|
| 159 | 54010 | Legal | OPR417-303 | HBD - Remediation and Closure | 60,000 | 61,935 | 0 | 60,000 | 0 | 0 | 0 | 0 | Teck negotiations |
| 160 | 54010 | Legal | | | 60,000 | 61,935 | 0 | 60,000 | 0 | 0 | 0 | 0 | |
| 161 | 54040 | Consulting Fees | OPR296-100 | CEN Facility O&M | 0 | 1,768 | 68,000 | 80,000 | 0 | 0 | 0 | 0 | 2024 Hydrogeo and Benthic Assessment. Last assessment completed 2019, report finalized 2020. |
| 162 | 54040 | Consulting Fees | OPR296-101 | CEN-Environmental Monitoring | 15,000 | 2,949 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 2023 landfill gas \$5k; \$5K general monitoring as placeholder |
| 163 | 54040 | Consulting Fees | OPR417-301 | HBD Facility O&M | 197,817 | 43,384 | 128,281 | 196,722 | 97,000 | 94,340 | 94,340 | 94,340 | 2024: \$56k DSR (have put full cost in 2024 budget, in the event it is finished quickly in 2024, but it will likely roll in 2025), \$8k EPRP facilitated test, Enviro Monitor (\$5k d/s channel and flume inspection and memo, \$8k Annual Reclamation report assistance, \$5.5k OMS/EPRP assistance and EPRP test participation, \$10k GISTM involvement, \$2.5k participate in ITRB meetings, \$10k DSR participation), EOR (\$3.15k 2023 DSI completion, \$22k ITRB/Teck meetings, \$32k DSI, OMS, DSR support, risk register, monitoring oversight, \$5k as needed EOR support, \$17.6k PM), \$20k for EOR/EM consultant support for permit amendments/SDS process, \$18k for ITRB general review. 2025: \$20k for ITRB DSR review involvement. 2025 - 2027: EOR (\$55k for DSI, mon oversight, OMS, risk register, PM), Enviro Monitor (\$20k meetings, reports/plan reviews, inspections), \$14k ITRB regular review. 2026 budget includes additional 6% to account for end of SRK's 3 yr contact and assumed rate increases under extension. Nov 22 - removed \$10k GISTM costs, \$8k for EPRP facility test, reduced DSR by \$8k assuming report will be completed in Q1 2025. |
| 164 | 54040 | Consulting Fees | OVR153-100 | Central RR Subregion Administration | 2,000 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 2024 FOI requests for historical landfills (\$500/site), |
| 165 | 54020 | Professional Fees | | | 214,817 | 48,101 | 201,281 | 283,722 | 102,000 | 99,340 | 99,340 | 99,340 | |
| 166 | 54030 | Contracted Services | OPR293-100 | BAL Facility O&M | 6,000 | 6,134 | 6,120 | 6,440 | 6,569 | 6,701 | 6,835 | 6,971 | Scale \$1000, gen maint est \$5000; projected x5% |
| 167 | 54030 | Contracted Services | OPR293-300 | BAL Material Processing | 45,045 | 42,090 | 47,297 | 44,194 | 46,404 | 48,724 | 51,160 | 53,718 | 2022 x 5% annual increase; mini propane \$2000, tires \$500, metal \$2000, wood \$10k, ODS \$1k; moving chips with in-house fleet |
| 168 | 54030 | Contracted Services | OPR293-301 | BAL Snow Removal | 17,199 | 10,827 | 18,059 | 11,909 | 12,505 | 13,130 | 13,787 | 14,476 | Based on projected x 10% |
| 169 | 54030 | Contracted Services | OPR296-100 | CEN Facility O&M | 5,000 | 5,623 | 5,100 | 5,904 | 6,022 | 6,143 | 6,266 | 6,391 | Biffy \$5000 (remove after 2022), fire \$300; scale \$1k; projected x5% |
| 170 | 54030 | Contracted Services | OPR296-101 | CEN-Environmental Monitoring | 17,853 | 23,789 | 18,210 | 24,265 | 24,750 | 28,050 | 28,611 | 29,183 | Contract renewal in 2023 based on contracts with Masse and lab x 2% annually; 2023 budget was developed prior to finalizing contract increases with Masse/ALS, so need to increase this to reflect that change. 2025 Contract change 10%, 2% thereafter. |
| 171 | 54030 | Contracted Services | OPR296-300 | CEN Material Processing | 122,529 | 155,745 | 128,655 | 163,532 | 166,803 | 175,143 | 183,900 | 193,095 | Tires \$500, mini propane \$500, metal \$10k, wood \$95k, \$1000 ODS |
| 172 | 54030 | Contracted Services | OPR296-301 | CEN Snow Removal | 15,225 | 11,080 | 15,986 | 12,188 | 12,432 | 13,053 | 13,706 | 14,391 | Based on projected x 10% |
| 173 | 54030 | Contracted Services | OPR300-100 | KAS-Facility O& M | 15,411 | 15,493 | 15,719 | 16,268 | 16,594 | 16,925 | 17,264 | 17,609 | Biffy \$3590 (remove after washroom install), fire \$200, est maint \$12k; projected x5% |
| 174 | 54030 | Contracted Services | OPR300-300 | KAS Material Processing | 23,100 | 30,039 | 3,100 | 3,100 | 25,000 | 3,100 | 25,000 | 25,001 | mini propane \$800, metal \$1000, tires \$400, wood \$20k (alternating years), ODS \$1000 |
| 175 | 54030 | Contracted Services | OPR300-301 | KAS Snow Removal | 16,494 | 22,713 | 17,319 | 23,848 | 25,041 | 26,293 | 27,608 | 28,988 | Based on projected (less 2022) x 5%; 2023 had 2022 carry-over |
| 176 | 54030 | Contracted Services | OPR301-100 | MAR-Facility O&M | 8,264 | 10,190 | 9,752 | 10,700 | 11,234 | 11,459 | 11,688 | 11,922 | Biffy \$3654, fire \$200, est maint \$4000; projected x5% |
| 177 | 54030 | Contracted Services | OPR301-300 | MAR Material Processing | 4,300 | 6,131 | 2,300 | 6,437 | 6,759 | 2,300 | 2,300 | 2,301 | Hauling wood \$2000, metal \$500, tires \$300, mini propane \$1000, ODS \$500 |
| 178 | 54030 | Contracted Services | OPR301-301 | MAR Snow Removal | 9,379 | 13,086 | 9,848 | 12,745 | 13,382 | 14,051 | 14,754 | 15,492 | Based on projected (less 2022) x 10%; 2023 had 2022 carry-over |
| 179 | 54030 | Contracted Services | OPR303-100 | GRO Facility O&M | 18,212 | 11,270 | 18,576 | 11,834 | 12,425 | 12,674 | 12,927 | 13,186 | Added B&L pick up \$7k, DHC, fire \$200, highway cleanup \$1500; scale \$1k; projected x5% |
| 180 | 54030 | Contracted Services | OPR303-101 | GRO Environmental Monitoring | 570 | 0 | 570 | 570 | 599 | 570 | 571 | 572 | Pacific Insight GW monitoring |
| 181 | 54030 | Contracted Services | OPR303-301 | GRO Snow Removal | 22,491 | 6,903 | 23,616 | 7,248 | 7,611 | 7,991 | 8,391 | 8,810 | Based on projected x 10% |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|-----------------------|------------|---|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|--|
| 182 | 54030 | Contracted Services | OPR303-305 | GRO - Material Processing | 8,275 | 18,680 | 8,441 | 19,614 | 20,595 | 21,007 | 21,427 | 21,855 | Based on projected X 5% Mini propane, tires, ODS |
| 183 | 54030 | Contracted Services | OPR417-302 | HBD Environmental Monitoring | 9,869 | 14,526 | 10,066 | 14,816 | 11,073 | 11,294 | 11,520 | 11,751 | 2025 Contract change 10%, 2% thereafter; Routine EMP sampling, reporting and lab costs, includes 2 events per year. HB project related costs for increased monitoring (additional 2 events per year) are allocated to CAP. |
| 184 | 54030 | Contracted Services | OPR418-300 | YMR Snow Removal | 6,615 | 3,680 | 6,946 | 3,863 | 4,057 | 4,259 | 4,472 | 4,696 | Based on projected x 10% |
| 185 | 54030 | Contracted Services | OPR418-302 | YMR Facility O&M | 2,463 | 6,526 | 2,513 | 6,852 | 7,195 | 7,339 | 7,486 | 7,635 | Biffy \$2k, fire \$100; projected x5% |
| 186 | 54030 | Contracted Services | OPR578-100 | CEN Central Subregion HHW Depot Operation | 162,265 | 153,445 | 170,378 | 161,117 | 169,173 | 177,632 | 186,514 | 195,839 | Nelson Leafs depot, dependant on volume of HHW collected |
| 187 | 54030 | Contracted Services | OVR153-100 | Central RR Subregion Administration | 2,000 | 2,000 | 2,000 | 0 | 0 | 0 | 0 | 0 | New scale software/support (moved to A102) |
| 188 | 54030 | Contracted Services | OVR153-100 | Central RR Subregion Administration | 3,000 | 500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | Site surveillance oversight (SAL/GRO/BAL) |
| 189 | 54030 | Contracted Services | OVR153-100 | Central RR Subregion Administration | 21,396 | 26,757 | 16,000 | 16,000 | 16,000 | 16,000 | 12,000 | 12,000 | CKISS / invasives management - 2024 HB, CEN, BAL, KAS, assumes costs for CEN/BAL/KAS see slight decrease but wide area treatment still needed at HB. Waiting on proposal from CKISS but lets |
| 190 | 54030 | Contracted Services | OVR153-302 | CEN Central Subregion HHW Events | 51,000 | 30,684 | 45,000 | 15,000 | 35,440 | 15,750 | 39,073 | 16,538 | Updated to alternate Salmo event every 2 yrs; Based on events in Kas & Salmo and 30% of EPR - Recycling Reg to include more HHW by 2024 |
| 191 | 54030 | Contracted Services | | | 613,956 | 627,910 | 604,571 | 601,448 | 660,663 | 642,589 | 710,259 | 715,422 | |
| 192 | 55010 | Repairs & Maintenance | OPR293-100 | BAL Facility O&M | 2,600 | 10,515 | 2,600 | 10,000 | 2,600 | 2,600 | 2,600 | 2,600 | Dust control (\$6.5K), scale maint, transtor, gen repairs |
| 193 | 55010 | Repairs & Maintenance | OPR293-302 | BAL Civil/Structural Repairs | 4,000 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | Bin apron and scale maintenance |
| 194 | 55010 | Repairs & Maintenance | OPR296-100 | CEN Facility O&M | 3,000 | 12,771 | 3,000 | 12,000 | 3,000 | 3,000 | 3,000 | 3,000 | Dust control (\$7.5k), scale maint, transtor, gen repairs |
| 195 | 55010 | Repairs & Maintenance | OPR296-302 | CEN Civil/Structural Repairs | 6,500 | 17,668 | 0 | 8,500 | 0 | 0 | 0 | 0 | Resurface scale & repair/replace traffic light, snow guard |
| 196 | 55010 | Repairs & Maintenance | OPR300-100 | KAS-Facility O& M | 3,000 | 7,013 | 3,000 | 14,000 | 3,000 | 3,000 | 3,000 | 3,000 | Gen repairs, transtor maint, generator maintenace, dust (\$7.5k); Flooring in shack (\$1500) |
| 197 | 55010 | Repairs & Maintenance | OPR300-302 | KAS Civil/Structural Repairs | 7,700 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | gen repairs, new flooring (\$1.5k), bin wall repair \$4.2K |
| 198 | 55010 | Repairs & Maintenance | OPR301-100 | MAR-Facility O&M | 1,400 | 5,199 | 1,400 | 9,400 | 4,000 | 4,000 | 4,000 | 4,000 | Gen Repairs, dust (\$4k) |
| 199 | 55010 | Repairs & Maintenance | OPR301-302 | MAR Civil/Structural Repairs | 5,000 | 5,000 | 0 | 5,000 | 0 | 0 | 0 | 0 | 2024: brushing \$5K based on feedback from lead hand and public. FireSmart assessment to be completed in spring 2024. |
| 200 | 55010 | Repairs & Maintenance | OPR303-100 | GRO Facility O&M | 8,000 | 18,151 | 8,000 | 32,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen repairs, Dust (\$3k), Railing painting \$20k |
| 201 | 55010 | Repairs & Maintenance | OPR303-302 | GRO Civil/Structural Repairs | 5,500 | 16,574 | 0 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | Transtor bin repairs; scale maintenance |
| 202 | 55010 | Repairs & Maintenance | OPR415-100 | Bin Maintenance | 15,000 | 18,414 | 13,000 | 15,000 | 13,000 | 13,000 | 13,000 | 13,000 | Gen repairs |
| 203 | 55010 | Repairs & Maintenance | OPR415-154 | Roll Off Trailers (154,155,156) | 2,000 | 0 | 2,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | Gen repairs |
| 204 | 55010 | Repairs & Maintenance | OPR415-160 | Cat Loader NTS | 5,000 | 0 | 5,000 | 2,000 | 5,000 | 0 | 0 | 0 | Gen repairs (Balfour loader); sell after purchase at CEN |
| 205 | 55010 | Repairs & Maintenance | OPR415-161 | Cat Loader Kaslo | 5,000 | 575 | 5,000 | 500 | 0 | 0 | 0 | 0 | Sell unit |
| 206 | 55010 | Repairs & Maintenance | OPR415-164 | 2006 Hyundai Loader Central | 8,000 | 5,598 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen Repairs; 2023 purchase tires from A120 - expense shown in Transfer to other service 59500 |
| 207 | 55010 | Repairs & Maintenance | OPR415-170 | 2011 Hyundai Excavator | 10,000 | 159 | 10,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen Repairs |
| 208 | 55010 | Repairs & Maintenance | OPR415-171 | 1998 International Dump Truck | 5,000 | 1,849 | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | Gen Repairs |
| 209 | 55010 | Repairs & Maintenance | OPR415-172 | 2012 Hyundai Loader Grohman | 8,000 | 7,592 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen Repairs |
| 210 | 55010 | Repairs & Maintenance | OPR415-175 | 2014 Universal Compacting Trailer-PTO Drive | 12,000 | 8,453 | 12,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | Gen Repairs |
| 211 | 55010 | Repairs & Maintenance | OPR415-176 | 2014 Universal Compacting Trailer-Diesel | 12,000 | 16,577 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | Gen Repairs |

| S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|--|---------|-----------------------|------------|-------------------------------------|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|---|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 212 | 55010 | Repairs & Maintenance | OPR415-177 | 2015 Western Star Highway Tractor | 10,000 | 6,150 | 10,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | Gen Repairs |
| 213 | 55010 | Repairs & Maintenance | OPR415-178 | 2016 Compacting Trailer | 6,000 | 3,384 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | Gen Repairs |
| 214 | 55010 | Repairs & Maintenance | OPR415-183 | 2020 Western Star Highway Tractor | 5,782 | 4,888 | 6,071 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen Repairs |
| 215 | 55010 | Repairs & Maintenance | OPR415-184 | 2020 Western Star Highway Tractor | 6,864 | 7,936 | 7,207 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | Gen Repairs |
| 216 | 55010 | Repairs & Maintenance | OPR415-185 | 2022 Western Star | 3,000 | 12,928 | 3,000 | 8,000 | 5,000 | 5,000 | 5,000 | 5,000 | Gen Repairs |
| 217 | 55010 | Repairs & Maintenance | OPR415-186 | 2022 Western Star | 3,000 | 10,771 | 3,000 | 8,000 | 5,000 | 5,000 | 5,000 | 5,000 | Gen Repairs |
| 218 | 55010 | Repairs & Maintenance | OPR415-300 | Vehicle Operations | 5,000 | 13,295 | 5,000 | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | Maintenance supplies for all units (note approx \$19.2K repairs miscoded to 55050, would have been coded to the individual unit WOs) |
| 219 | 55010 | Repairs & Maintenance | OPR417-300 | HBD Civil/Structural Repairs | 1,000 | 313 | 1,000 | 1,600 | 1,000 | 1,000 | 1,000 | 1,000 | Gen Repairs - piezos require some welding, added \$600 extra in 2024 to be completed when additional HB piezos are installed next year. |
| 220 | 55010 | Repairs & Maintenance | OPR418-301 | YMR Civil/Structural Repairs | 2,000 | 0 | 1,000 | 5,000 | 1,000 | 1,000 | 1,000 | 1,000 | Gen Repairs; gate/fence repair (\$5k) |
| 221 | 55010 | Repairs & Maintenance | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 13,000 | 4,000 | 4,000 | 4,000 | 4,000 | Road surface grading at various sites \$4k in 24, \$2k subsequent yrs and Gate repairs \$2k; Reuse shed repairs \$2K; FireSmart Recommendations est @\$5k |
| 222 | 55010 | Repairs & Maintenance | | | 171,346 | 246,051 | 142,278 | 247,000 | 144,600 | 139,600 | 139,600 | 139,600 | reno GRO railings, dust control, road maintenance, transtors |
| 223 | 55020 | Operating Supplies | OPR293-100 | BAL Facility O&M | 1,000 | 668 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | General supplies |
| 224 | 55020 | Operating Supplies | OPR296-100 | CEN Facility O&M | 1,200 | 1,319 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | General supplies |
| 225 | 55020 | Operating Supplies | OPR300-100 | KAS-Facility O& M | 1,500 | 139 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | General supplies |
| 226 | 55020 | Operating Supplies | OPR301-100 | MAR-Facility O&M | 1,000 | 273 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | General supplies |
| 227 | 55020 | Operating Supplies | OPR303-100 | GRO Facility O&M | 5,000 | 5,490 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | General supplies |
| 228 | 55020 | Operating Supplies | OPR415-300 | Vehicle Operations | 1,500 | 3,757 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | supplies for all units |
| 229 | 55020 | Operating Supplies | OPR417-301 | HBD Facility O&M | 400 | 1,569 | 400 | 400 | 400 | 400 | 400 | 400 | General supplies |
| 230 | 55020 | Operating Supplies | OPR418-302 | YMR Facility O&M | 900 | 160 | 900 | 900 | 900 | 900 | 900 | 900 | General supplies |
| 231 | 55020 | Operating Supplies | OVR153-100 | Central RR Subregion Administration | 7,000 | 6,700 | 2,000 | 19,000 | 2,000 | 2,000 | 2,000 | 2,000 | New site signage (entrance signs x6 @\$2k ea); General supplies; bulk purchase of winter salt; sandwich boards |
| 232 | 55020 | Operating Supplies | OVR153-302 | CEN Central Subregion HHW Events | 150 | 564 | 150 | 150 | 150 | 150 | 150 | 150 | General supplies |
| 233 | 55020 | Operating Supplies | | | 19,650 | 20,639 | 14,650 | 31,650 | 14,650 | 14,650 | 14,650 | 14,650 | |
| 234 | 55030 | Equipment | OPR296-100 | CEN Facility O&M | 1,200 | 2,991 | 0 | 1,200 | 0 | 0 | 0 | 0 | desk/chair, water cooler |
| 235 | 55030 | Equipment | OVR153-100 | Central RR Subregion Administration | 32,250 | 7,000 | 1,000 | 5,550 | 1,000 | 1,000 | 1,000 | 1,000 | 2023 Scale software equipment Plate readers, portable devices; general equipment (\$1k); \$1k for RFID cards |
| 236 | 55030 | Equipment | OPR293-100 | BAL Facility O&M | 0 | 0 | 0 | 1,500 | 0 | 0 | 0 | 0 | Scale weight display BAL |
| 237 | 55030 | Equipment | OPR303 | Grohman Narrows Transfer | 5,000 | 3,980 | 0 | 0 | 0 | 0 | 0 | 0 | gate fobs; 2023 included heat pump |
| 238 | 55030 | Equipment | OPR300-100 | KAS-Facility O& M | 1,000 | 0 | 0 | 1,650 | 0 | 0 | 0 | 0 | desk/chair; starlink |
| 239 | 55030 | Equipment | | | 39,450 | 13,972 | 1,000 | 9,900 | 1,000 | 1,000 | 1,000 | 1,000 | |
| 240 | 55040 | Utilities | OPR293-100 | BAL Facility O&M | 1,792 | 1,378 | 1,828 | 1,433 | 1,865 | 1,902 | 1,940 | 1,979 | Based on projected (4%) |
| 241 | 55040 | Utilities | OPR296-100 | CEN Facility O&M | 1,515 | 2,677 | 1,818 | 2,784 | 1,854 | 1,891 | 1,929 | 1,968 | Based on projected (4%) |
| 242 | 55040 | Utilities | OPR300-100 | KAS-Facility O& M | 600 | 967 | 612 | 1,005 | 624 | 637 | 649 | 662 | propane |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|--------------------------------|-------------|---------------------------------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|--|
| 243 | 55040 | Utilities | OPR301-100 | MAR-Facility O&M | 597 | 324 | 609 | 337 | 621 | 634 | 646 | 659 | Based on projected (4%) |
| 244 | 55040 | Utilities | OPR303-100 | GRO Facility O&M | 5,125 | 4,480 | 5,228 | 4,659 | 5,332 | 5,439 | 5,547 | 5,658 | Based on projected (4%) |
| 245 | 55040 | Utilities | OPR418-302 | YMR Facility O&M | 1,185 | 4,661 | 1,209 | 1,233 | 1,233 | 1,258 | 1,283 | 1,309 | Based on projected (4%) |
| 246 | 55040 | Utilities | | | 10,815 | 14,486 | 11,304 | 11,451 | 11,530 | 11,760 | 11,995 | 12,235 | |
| 247 | 55050 | Vehicles | OPR293-100 | BAL Facility O&M | 1,620 | 683 | 1,662 | 752 | 1,705 | 1,705 | 1,705 | 1,705 | Loader fuel |
| 248 | 55050 | Vehicles | OPR296-100 | CEN Facility O&M | 3,240 | 0 | 3,324 | 3,324 | 3,411 | 3,411 | 3,411 | 3,411 | Gasoline for pump, on-site equipment |
| 249 | 55050 | Vehicles | OPR300-100 | KAS-Facility O& M | 3,564 | 0 | 3,657 | 3,657 | 3,752 | 3,752 | 3,752 | 3,752 | Generator fuel |
| 250 | 55050 | Vehicles | OPR618-100 | GRO - Compost Hauling | 15,594 | 0 | 32,748 | 32,748 | 34,385 | 36,104 | 37,909 | 39,805 | Placeholder; cost hauling from GRO to CEN in house, dependant on volumes - late start to ICI, foodcycler |
| 251 | 55050 | Vehicles | OPR415-300 | Vehicle Operations | 146,350 | 165,700 | 160,985 | 167,004 | 175,354 | 184,122 | 193,328 | 202,994 | Fuel for GRO hauling fleet and loaders, (in 22 some repairs miscoded here, \$19.2k) based on 2022 projected +10% (most other fuel coded here rather than sites) |
| 252 | 55050 | Vehicles | | | 170,368 | 166,383 | 202,376 | 207,484 | 218,607 | 229,094 | 240,105 | 251,667 | |
| 253 | 55900 | Provisions | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Landfill Liability accrual (Landfill closed) |
| 254 | 55900 | Provisions | OVR153-103 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70 LAK CSR liability |
| 255 | 55900 | Provisions | OVR153-103 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | HB CSR liability |
| 256 | 55900 | Provisions | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 257 | 56110 | Short-Term Financing Interest | CAP1242-100 | Regional curbside program development | 0 | 0 | 0 | 0 | 5,990 | 4,058 | 2,951 | 1,844 | (Estimated) Pending outcome of referendum, if proceeds move to new service; updated 5.61% |
| 258 | 56110 | Short-Term Financing Interest | CAP809-100 | HBD - Remediation and Closure | 0 | 0 | 23,590 | 2,078 | 23,590 | 18,534 | 13,478 | 8,422 | (Estimated) 2024 ST for portion of HB works; borrowed due to lack of reserves; ; updated 5.61% |
| 259 | 56110 | Short-Term Financing Interest | CAP809-100 | HBD - Remediation and Closure | 5,312 | 71,443 | 60,343 | 60,343 | 60,343 | 47,418 | 34,492 | 0 | Short term borrowing repayment for HB legal/design/permitting; insufficient funds budgeted in 2023 |
| 260 | 56110 | Short-Term Financing Interest | | | 5,312 | 71,443 | 83,934 | 62,421 | 89,923 | 70,010 | 50,921 | 10,266 | |
| 261 | 56010 | Debenture Interest | OVR153-100 | Central RR Subregion Administration | 296,942 | 245,259 | 296,942 | 328,905 | 334,278 | 334,278 | 334,278 | 334,278 | Based on repayment schedule for all existing long term loans |
| 262 | | Debenture Interest | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 20,887 | 20,887 | 20,887 | 20,887 | Added - GRO Fleet Building 25yr 4.5% |
| 263 | 56010 | Debenture Interest | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 33,615 | 33,615 | 33,615 | 33,615 | Lakeside Closure - Updated 25yr 4.5% |
| 264 | 56010 | Debenture Interest | | | 296,942 | 245,259 | 296,942 | 328,905 | 388,780 | 388,780 | 388,780 | 388,780 | |
| 265 | 56120 | Short-Term Financing Principal | CAP1242-100 | Regional curbside program development | 0 | 0 | 0 | 0 | 0 | 19,697 | 19,697 | 19,697 | Pending outcome of referendum, if proceeds move to new service; Updated |
| 266 | 56120 | Short-Term Financing Principal | CAP809-100 | HBD - Remediation and Closure | 0 | 0 | 89,965 | 89,965 | 89,965 | 89,965 | 89,965 | 89,965 | 2024 ST for portion of HB works; borrowed due to lack of reserves |
| 267 | 56120 | Short-Term Financing Principal | CAP809-100 | HBD - Remediation and Closure | 0 | 0 | 360,835 | 360,835 | 360,835 | 360,835 | 360,835 | 0 | Short term borrowing repayment for HB legal/design/permitting (not budgeted in 2023 - creats deficit if added in 2023; suggest restructuring to 4yr load starting in 24) |
| 268 | 56120 | Short-Term Financing Principal | | | 0 | 0 | 450,800 | 450,800 | 450,800 | 470,497 | 470,497 | 109,662 | |
| 269 | 56020 | Debenture Principal | OVR153-100 | Central RR Subregion Administration | 341,766 | 347,905 | 341,766 | 348,007 | 350,808 | 350,808 | 350,808 | 350,808 | Based on repayment schedule for all existing long term loans |
| 270 | | Debenture Principal | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 11,603 | 11,603 | 11,603 | 11,603 | Added - GRO Fleet Building 25yr |
| 271 | 56020 | Debenture Principal | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 18,674 | 18,674 | 18,674 | 18,674 | Lakeside Closure -25 yr |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|--|-------------|---|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 272 | 56020 | Debenture Principal | | | 341,766 | 347,905 | 341,766 | 348,007 | 381,085 | 381,085 | 381,085 | 381,085 | |
| 273 | 56610 | Equipment Financing Interest | CAP970-100 | ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165- | 9,135 | 10,910 | 6,948 | 8,418 | 5,710 | 2,892 | 0 | 0 | Interest- 5yr repayment for 2 trucks & winch system \$480k |
| 274 | 56610 | Equipment Financing Interest | CAP972-100 | ENV - RR - Waste Hauling Tractor Truck VIN:SKJJALD10LPLR5297 | 8,042 | 10,900 | 5,193 | 6,305 | 2,762 | 0 | 0 | 0 | Interest - 5yr repayment for 2 tractors \$360k |
| 275 | 56610 | Equipment Financing Interest | CAP972-100 | GRO fleet unit | 0 | 0 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | Estimate Interest - 5yr repayment for GRO fleet \$60k |
| 276 | 56610 | Equipment Financing Interest | CAP1400-100 | Central Loader | 1,397 | 0 | 14,859 | 13,432 | 14,268 | 10,790 | 7,111 | 3,234 | Interest - 5yr repayment for loader \$325k; (5.61%) Updated |
| 277 | 56610 | Equipment Financing Interest | | RO bin trailer | 0 | 0 | 0 | 9,092 | 9,659 | 7,304 | 4,814 | 2,189 | Interest - 5yr repayment for trailer and bins \$220k; (5.61%) Updated |
| 278 | 56610 | Equipment Financing Interest | CAP1122-100 | ENV - RR - 2021 - Compacting Trailer | 0 | 0 | 4,899 | 10,273 | 10,915 | 8,253 | 5,440 | 2,474 | Interest - 5yr repayment for compacting trailer \$250K, Updated est |
| 279 | 56610 | Equipment Financing Interest | | | 18,574 | 21,810 | 33,899 | 49,519 | 45,314 | 31,239 | 19,365 | 9,897 | |
| 280 | 56620 | Equipment Financing Principal | CAP970-100 | ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165- | 52,340 | 50,565 | 54,527 | 53,058 | 55,766 | 85,285 | 0 | 0 | Principal - 5yr repayment for 2 trucks & winch system \$480k |
| 281 | 56620 | Equipment Financing Principal | CAP972-100 | ENV - RR - Waste Hauling Tractor Truck VIN:SKJJALD10LPLR5297 | 67,947 | 65,386 | 70,797 | 69,685 | 89,333 | 0 | 0 | 0 | Prinicial - 5yr repayment for 2 tractors \$360k |
| 282 | 56610 | Equipment Financing Interest | CAP972-100 | GRO fleet unit | 0 | 0 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | Estimate Principal - 5yr repayment for GRO fleet \$60k |
| 283 | 56620 | Equipment Financing Principal | CAP1400-100 | Central Loader | 4,837 | 0 | 43,087 | 43,087 | 60,424 | 63,903 | 67,582 | 71,459 | Principal - 5yr repayment for loader \$325k |
| 284 | 56620 | Equipment Financing Principal | | RO bin trailer | 0 | 0 | 0 | 29,167 | 40,902 | 43,257 | 45,747 | 48,372 | Principal - 5yr repayment for trailer and bins |
| 285 | 56620 | Equipment Financing Principal | CAP1122-100 | ENV - RR - 2021 - Compacting Trailer | 0 | 0 | 63,183 | 32,959 | 46,219 | 48,881 | 51,694 | 54,660 | Principal - 5yr repayment for compacting trailer \$250K, Updated est |
| 286 | 56620 | Equipment Financing Principal | | | 125,125 | 115,951 | 243,595 | 239,956 | 304,644 | 253,326 | 177,023 | 186,491 | |
| 287 | 57010 | Grants | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 39,796 | 0 | 0 | 0 | 0 | Funds for City of Nelson community bins for FC material - previously budgeted in CAP |
| 288 | 57010 | Grants | | | 0 | 0 | 0 | 39,796 | 0 | 0 | 0 | 0 | |
| 289 | 59000 | Contribution to Reserve | OVR153-100 | Central RR Subregion Administration | 461,250 | 461,250 | 113,556 | 359,860 | 213,933 | 591,744 | 773,756 | 1,426,401 | Regular reserve; reduced in 23 due to projected YE deficit |
| 290 | 59000 | Contribution to Reserve | OVR153-100 | Central RR Subregion Administration | 0 | 100,849 | 0 | 0 | 0 | 0 | 0 | 0 | Growing Communities Fund (GCF) Allocation to GCF Reserve - 2024 Fleet Building |
| 291 | 59000 | Contribution to Reserve | OVR153-100 | Central RR Subregion Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Cont to stabilization reserves, 1/2 of prior year surplus |
| 292 | 59000 | Contribution to Reserve | | | 461,250 | 562,099 | 113,556 | 359,860 | 213,933 | 591,744 | 773,756 | 1,426,401 | |
| 293 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 1,000 | 27,035 | 2,000 | 10,000 | 10,000 | 20,000 | 0 | 40,000 | A112 PM fees - all combined see notes |
| 294 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 255,015 | 255,015 | 260,115 | 343,108 | 349,970 | 356,970 | 364,109 | 371,391 | A102 Resource Recovery Placeholder: 70% (20% to A118 recycling allocation service and 10% to A120 C-W Compost allocation service) |
| 295 | 59500 | Transfer to Other Service | OVR153-303 | Contribution to West | 190,914 | 190,914 | 171,823 | 202,632 | 182,369 | 164,132 | 147,719 | 132,947 | Placeholder, cont to West for OOT landfill, (reduction expected from organics diversion) |
| 296 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 257,493 | 286,863 | 161,289 | 311,567 | 222,520 | 227,072 | 231,846 | 85,826 | Placeholder - transfer to A120 compost allocation service A120 (subsidization) |
| 297 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 29,369 | 0 | 58,739 | 20,000 | 40,000 | 80,000 | 82,400 | 84,872 | Placeholder; GRO organics Tipping fees - Transfer to A120 Compost Allocation Service for CEN compost facility |
| 298 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 696,216 | 696,216 | 920,212 | 786,140 | 977,624 | 841,534 | 866,351 | 891,015 | Transfer to Central Recycling Allocation Service A117 |
| 299 | 59500 | Transfer to Other Service | | | 1,430,007 | 1,456,042 | 1,574,178 | 1,673,447 | 1,782,483 | 1,689,707 | 1,692,425 | 1,606,051 | |
| 300 | 59510 | Transfer to Other Service - General Admin. | OVR153-100 | Central RR Subregion Administration | 162,618 | 162,619 | 184,878 | 182,783 | 186,439 | 190,167 | 193,971 | 197,850 | Gen Admin Placeholder; Feb 2 |
| 301 | 59510 | Transfer to Other Service - General | | | 162,618 | 162,619 | 184,878 | 182,783 | 186,439 | 190,167 | 193,971 | 197,850 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|-----|---------|---|-------------|---|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|---|
| 302 | 59520 | Transfer to Other Service - IT Fee | OVR153-100 | Central RR Subregion Administration | 38,612 | 38,613 | 39,384 | 34,090 | 34,772 | 35,467 | 36,177 | 36,900 | IT; Placeholder |
| 303 | 59520 | Transfer to Other Service - IT Fee | | | 38,612 | 38,613 | 39,384 | 34,090 | 34,772 | 35,467 | 36,177 | 36,900 | |
| 304 | 59550 | Transfer to Other Service - Environmental | OVR153-100 | Central RR Subregion Administration | 67,182 | 67,183 | 68,526 | 78,422 | 79,990 | 81,590 | 83,222 | 84,886 | A100 Enviro Services Placeholder; 80% A100 (10% to recycling allocation service and 10% to C-W Compost allocation service) |
| 305 | 59550 | Transfer to Other Service - Environmental | | | 67,182 | 67,183 | 68,526 | 78,422 | 79,990 | 81,590 | 83,222 | 84,886 | |
| 306 | 60000 | Capital Expenditures | CAP1412-100 | RR - CEN - Tractor truck 2025 - VIN | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | Waste Hauling Tractor Truck asset replacement; Investigate alternative fuel |
| 307 | 60000 | Capital Expenditures | CAP1411-100 | RR - CEN - Roll off truck 2025 - VIN #TBD | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | Roll off truck asset replacement; Investigate alternate fuel; Look at overhaul of dempster system |
| 308 | 60000 | Capital Expenditures | CAP1242-100 | Regional curbside program development | 47,909 | 2,877 | 127,528 | 185,781 | 37,941 | 0 | 0 | 0 | Moved funds for Nelson containers to Grants 57070; 2024/2025 containers and education for rural organics funded 2/3 by OICP. |
| 309 | 60000 | Capital Expenditures | CAP1117-100 | GRO TS-2021-Compost Upgrades | 55,000 | 17,757 | 0 | 0 | 0 | 0 | 0 | 0 | 2022- design; 2023 \$30k construction, \$10k contingency, bins (moved to own CAP), \$15k construction oversight and as-builts. |
| 310 | 60000 | Capital Expenditures | CAP1401-100 | GRO Organics Bins | 50,000 | 42,550 | 0 | 20,000 | 0 | 0 | 0 | 0 | in 2023 \$50k 2.5 roll off bins (S188 purchasing 2.5 - to be shared between sites); 2024 purchase shared bin and adapt bin lids |
| 311 | 60000 | Capital Expenditures | CAP1403-100 | GRO fleet unit | 60,000 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | purchase of fleet unit for GRO/CEN ops (SUV or small truck) |
| 312 | 60000 | Capital Expenditures | CAP1399-100 | Central Gravel stockpile | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | Stockpile of gravel for road maintenance; coded to operating exp |
| 313 | 60000 | Capital Expenditures | CAP1398-100 | Central Auto Kiosk | 15,000 | 0 | 0 | 22,000 | 0 | 0 | 0 | 0 | Replacement of former card scanner to allow for septage and other materials deposit outside regular hours (Wed/Sat) to work with new scale software; A120 to pay half for organcis; added \$7k for install |
| 314 | 60000 | Capital Expenditures | CAP1228-100 | Ymir building | 14,000 | 15,707 | 0 | 0 | 0 | 0 | 0 | 0 | Replacement of attendant shack |
| 315 | 60000 | Capital Expenditures | CAP1122-100 | ENV - RR - 2021 - Compacting Trailer | 250,000 | 0 | 0 | 250,000 | 0 | 250,000 | 0 | 0 | compacting trailer 2024.& 2026 |
| 316 | 60000 | Capital Expenditures | | RO bin trailer | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 | 0 | intended for tandem RO bin hauling - possibly triaxle to haul organics/weight restrictions |
| 317 | 60000 | Capital Expenditures | CAP1400-100 | Central Loader | 325,000 | 0 | 0 | 325,000 | 0 | 0 | 0 | 0 | Loader for replacing 2006 Central Loader |
| 318 | 60000 | Capital Expenditures | CAP1326-100 | Roll off bins | 40,000 | 0 | 0 | 45,000 | 40,000 | 0 | 20,000 | 0 | Rolling stock roll offs bin (\$20k ea; 2024 CAP1327; 2025 CAP1328; 2026 CAP1329), looking to transition away from Dempster system |
| 319 | 60000 | Capital Expenditures | CAP767-100 | NEL TS - Nelson Landfill Closure | 95,500 | 15,054 | 79,000 | 29,000 | 137,000 | 747,000 | 0 | | Moved \$90k to from 24 to 25 due to assessment of impacts in 80 Lakeside Dr; 2024: \$5k finalizing DSI with some info from Spring 80 Lakeside data (will be separate DSI's though), \$7k stakeholder meetings, \$97k risk assess and remediation plan, \$10k contingency. 2025: \$10 stateholkd meetings, \$37k abandonment of permit and landfill closure plan. (2023/2024 is full cost, including amount for City). 2026 Closure \$747k Have kept this at the amt in the RRP but realisitically, it will likely be in the \$900k to \$1M given this RRP value used was provided by SLR in 2018 - we only committed to \$740k total (reso 750/19) including investigations so will likely need to negotiate increased costs with the City. |

| S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|--|---------|----------------------|-------------|--|-------------|-------------------|---------------------------|-------------|-------------|-------------|-------------|-------------|--|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 320 | 60000 | Capital Expenditures | CAP809-100 | HBD - Remediation and Closure | 122,140 | 117,630 | 142,000 | 273,827 | 206,341 | 128,174 | 93,174 | 93,174 | 2024-2026: \$25k water monitoring, \$7.5k for reveg monitoring, \$10k for wildlife monitoring (2 events per year), \$5k settlement monitoring, \$7.5k for updates to EMA and WQMMP, \$10K for Reclamation Research Program monitoring, \$15k for summary reports/memos for all monitoring work, \$7.9k ML/ARD monitoring/reporting. 2024 extras: \$7k consultant participation in EMLI reclamation inspection and reponses (if needed), \$4.1k for completion of tailings geochem report, \$66k piezo install (eng design, procurement support, field oversight, as-builts), \$10k for vegetation metals uptake study, \$76k for 5 additional piezometers (drilling and materials) best estimate (SRK estimates could be up to \$126k), \$44k Risk Assessment (Jan-Feb 2024), Nov 22 - Removed \$7k participation in EMLI inspection, and \$10k reclamation research program,assuming SLR gets 100% covered by grant, and assume 50% of metals uptake study is covered by grant (reduced from \$10k to \$5k). 2025: all tasks depend on EMLI acceptance of 1 year extension to permit timelines - \$5k enviro review of WQ prediction model, \$28k seepage analysis, \$36k WQ prediction model, \$21.7k RCP update, \$21k CMM, \$6.6k liability estimate update. 2026: assumes 6% increase for all ongoing costs from previous years due to contract expiry/renewal, \$35k for permit amendment process (meetings with EMLI, closure plan amendments, additional studies). Nice to Have (but not shown in budget) ADAS system for piezos (\$40k) |
| 321 | 60000 | Capital Expenditures | CAP809-101 | HBD - Remediation and Closure - Construction | 230,493 | 194,596 | 60,000 | 176,000 | 0 | 0 | 0 | 0 | 2024 costs will depend heavily on freshet conditions. Added \$126k for ditch above borrow area; \$10k to 20k for EOR site maintenance support allowance, \$30k to 50k for cover/ditching repairs, \$20k to 30k for SLR turbidity/TSS monitoring during freshet, \$5k to 15k for seed purchase, \$10k for reseeding recommendations/oversight from enviro consultant. |
| 322 | 60000 | Capital Expenditures | CAP1397-100 | BAL - road improvements / paving | 60,000 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | Placeholder; Paving did not occur before season change - rolled into 2024 |
| 323 | 60000 | Capital Expenditures | CAP1230-100 | CEN - Surveillance Install/Upgrades | 8,973 | 6,517 | 0 | 0 | 0 | 0 | 0 | 0 | Project completed in Q3 of 2023 |
| 324 | 60000 | Capital Expenditures | CAP1317-100 | CEN RR -Subregion - Hauling Building | 500,000 | 10,000 | 0 | 60,000 | 500,000 | 0 | 0 | 0 | Survey in 23, Design in 2024; Construction into 2025, combine with Recycling Depot expansion |
| 325 | 60000 | Capital Expenditures | CAP979-100 | CEN TS - 2019 Washroom | 17,800 | 9,218 | 0 | 0 | 0 | 0 | 0 | 0 | Project completed in Q3 of 2023 |
| 326 | 60000 | Capital Expenditures | CAP981-100 | KAS TS - 2019 Washroom | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | Well, septic \$20k, Washroom \$2k, power \$22k |
| 327 | 60000 | Capital Expenditures | CAP1235-100 | CEN - Legacy Landfills | 415,000 | 0 | 0 | 60,000 | 355,000 | 0 | 0 | 4,000,000 | 2024 Phase 1 Assessments; 2025 Phase 2 - Balfour, Kaslo, Marblehead and Salmo Landfills. Closure in 2028. |
| 328 | 60000 | Capital Expenditures | CAP1402-100 | CEN Septage | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | assessment and design for septage& possibly compost leachate - use CEN Septage reserve to fund |
| 329 | 60000 | Capital Expenditures | CAP1304-100 | CEN Bin Wall | 10,000 | 2,102 | 0 | 5,000 | 0 | 0 | 0 | 0 | Minor regrading may be required to adjust bin level |
| 330 | 60000 | Capital Expenditures | | | 2,386,815 | 434,008 | 408,528 | 1,796,608 | 2,026,282 | 1,193,174 | 113,174 | 4,093,174 | |

S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)

| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes | | | |
|-----|---|------------|--|---------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|------------|--|--|--|
| 331 | TOTAL EXPENSES | | | | 7,902,510 | 5,917,016 | 6,294,341 | 8,281,436 | 8,327,123 | 7,727,086 | 6,834,496 | 11,019,109 | | | | |
| 332 | TOTAL CAP REVENUE | | | | -2,415,300 | -455,088 | -409,102 | -1,840,408 | -2,014,887 | -1,223,554 | -133,554 | -4,115,292 | | | | |
| 333 | TOTAL CAP (no HB) | | | | 2,034,182 | 121,782 | 206,528 | 1,346,781 | 1,819,941 | 1,065,000 | 20,000 | 4,000,000 | | | | |
| 334 | TOTAL OPERATING EXPENSES (no CAP or HB) | | | | 5,287,146 | 5,184,268 | 5,311,161 | 5,840,616 | 5,719,411 | 5,965,424 | 6,176,601 | 6,776,309 | | | | |
| 335 | TIPPING FEES | | | | -1,975,836 | -1,911,527 | -1,919,059 | -2,165,760 | -2,215,293 | -2,281,752 | -2,350,204 | -2,420,711 | | | | |
| 336 | TAXATION | | | | -3,357,297 | -3,357,297 | -3,659,454 | -3,860,892 | -3,976,718 | -4,096,020 | -4,218,900 | -4,345,467 | | | | |
| 337 | HB EXPENSES (OPs & CAP) | | | | 780,589 | 654,752 | 906,523 | 1,292,451 | 887,861 | 792,092 | 743,325 | 338,230 | | | | |
| 338 | TOTAL REVENUE | | | | -7,902,510 | -5,913,165 | -6,091,115 | -8,281,436 | -8,327,123 | -7,727,086 | -6,834,496 | -11,019,109 | | | | |
| 339 | | | | | 8,101,917 | 5,960,802 | 6,424,212 | 8,479,848 | 8,427,213 | 7,822,516 | 6,939,926 | 11,114,539 | | | | |
| 340 | SURPLUS/DEFICIT | | | | 0 | -274,257 | 203,226 | 0 | 0 | 0 | 0 | 0 | | | | |
| | | | Opening Regular Reserve Balance | | -765,974 | -539,423 | -440,408 | -242,119 | -405,979 | -373,571 | -769,141 | -1,429,722 | | | | |
| | | | Transfer From Regular Reserves | | 786,815 | 431,131 | 323,084 | 196,000 | 246,341 | 196,174 | 113,174 | 93,174 | | | | |
| | | | Contribution to Regular Reserves | | -461,250 | -133,827 | -113,556 | -359,860 | -213,933 | -591,744 | -773,756 | -1,426,401 | | | | |
| | | | Net Change for Year | | 325,565 | 297,304 | 209,528 | -163,860 | 32,408 | -395,570 | -660,582 | -1,333,227 | | | | |
| | | | Year End Regular Reserve | | -440,408 | -242,119 | -230,880 | -405,979 | -373,571 | -769,141 | -1,429,722 | -2,762,950 | | | | |
| | | | | | | | | | | | | | | | | |
| | | | Opening Stabilizatio Reserve Balance | | -3,685 | -3,739 | -3,685 | -3,739 | -3,685 | -3,685 | -3,685 | -3,685 | | | | |
| | | | Transfer From Stabilization Reserves | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| | | | Contribution to Stabilization Reserves | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| | | | Net Change for Year | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| | | | Year End Stabilization Reserve | | -3,685 | -3,739 | -3,685 | -3,739 | -3,685 | -3,685 | -3,685 | -3,685 | | | | |
| | | | Total Reserves | | -444,093 | -245,858 | -234,565 | -409,718 | -377,255 | -772,825 | -1,433,407 | -2,766,634 | | | | |
| | | | Central Septage Reserve | | -50,765 | | | | | | | | | | | |
| | | | GCF | | -100,849 | | | | | | | | | | | |
| | | | Landfill Liability | | -456,126 | | | | | | | | | | | |

| A117 - Central Recycling - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|--|-------------------------|-----------------------------------|-------------|-------------------------------------|---------------|----------------------|---------------|------------------------------|---------------|---------------|---------------|---------------|--|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget | 2024 Budget (set in 2023) | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 1 | 42035 | User Fees - Specified | OPR640-100 | Central Recycling - General | -151,500.00 | -178,238.24 | -180,020.62 | -153,015.00 | -181,820.83 | -183,639.04 | -185,475.43 | -187,330.18 | Placeholder RBC Financial Incentive - 2025 RBC to review financial incentive methodology |
| 2 | 42035 | User Fees - Specified | OPR641-100 | West Recycling - General | -29,859.03 | -29,859.03 | -29,859.03 | -29,859.03 | -29,859.03 | -29,859.03 | -29,859.03 | -29,859.03 | Placeholder - transfer of RBC Incentives for SR equalization |
| 3 | 42035 | User Fees - Specified | | | -181,359.03 | -208,097.27 | -209,879.65 | -182,874.03 | -211,679.86 | -213,498.07 | -215,334.46 | -217,189.21 | |
| 4 | 43025 | Grants - Specified | OPR640-100 | Central Recycling - General | 0.00 | -142,875.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Growing Communities Fund (GCF) Allocation - Groman Depot Expansion |
| 5 | 43025 | Grants - Specified | | | 0.00 | -142,875.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 6 | 43100 | Proceeds from Borrowing | CAP1239-100 | Nelson Recycling Depot | -2,000,000.00 | 0.00 | -97,125.00 | 0.00 | -2,000,000.00 | 0.00 | 0.00 | 0.00 | 2024 GRO recycling depot expansion design/tender; 2025 construction; combine project with fleet building - less \$142k CGF grant |
| 7 | 43100 | Proceeds from Borrowing | | | -2,000,000.00 | 0.00 | -97,125.00 | 0.00 | -2,000,000.00 | 0.00 | 0.00 | 0.00 | |
| 8 | 43200 | Proceeds from Equipment Financing | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Placeholder |
| 9 | 43200 | Proceeds from Equipment Financing | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 10 | 45000 | Transfer from Reserves | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | -142,875.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | In 2024 GCF grant funds for A117 GRO depot |
| 11 | 45000 | Transfer from Reserves | OVR153-100 | Central RR Subregion Administration | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -10,000.00 | 0.00 | 0.00 | Placeholder; CAP works |
| 12 | 45000 | Transfer from Reserves | | | 0.00 | 0.00 | -142,875.00 | 0.00 | 0.00 | -10,000.00 | 0.00 | 0.00 | |
| 13 | 45500 | Transfer from Other Service | OPR640-100 | Central Recycling - General | -696,215.80 | -696,215.80 | -786,139.86 | -909,163.85 | -977,623.97 | -841,533.64 | -866,351.17 | -891,015.10 | Revenue from S187 |
| 14 | 45500 | Transfer from Other Service | | | -696,215.80 | -696,215.80 | -786,139.86 | -909,163.85 | -977,623.97 | -841,533.64 | -866,351.17 | -891,015.10 | |
| 15 | 49100 | Prior Year Surplus | OPR640-100 | Central Recycling - General | -88,329.17 | -48,981.88 | -35,602.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Prior year surplus/deficit |
| 16 | 49100 | Prior Year Surplus | | | -88,329.17 | -48,981.88 | -35,602.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 17 | TOTAL REVENUE | | | | -2,965,904.00 | -1,096,169.95 | -1,271,622.40 | -1,092,037.88 | -3,189,303.83 | -1,065,031.71 | -1,081,685.62 | -1,108,204.31 | |
| 18 | TOTAL OPERATING REVENUE | | | | -965,904.00 | -953,294.95 | -931,622.40 | -1,092,037.88 | -1,189,303.83 | -1,055,031.71 | -1,081,685.62 | -1,108,204.31 | |
| 19 | CAP FUNDING SUBTOTAL | | | | -2,000,000.00 | -142,875.00 | -340,000.00 | 0.00 | -2,000,000.00 | -10,000.00 | 0.00 | 0.00 | Grants, reserves, borrowing |
| 20 | 51010 | Salaries | OPR640-100 | Central Recycling - General | 278,413.00 | 292,113.76 | 306,753.63 | 285,373.33 | 312,888.70 | 319,146.48 | 325,529.41 | 332,039.99 | RWE Based on Salary worksheet (6.2%), includes salary & training/onboarding related costs previously included with WS |
| 21 | 51010 | Salaries | OPR623-100 | CEN - Lead Hand | 13,953.90 | 8,799.61 | 15,129.39 | 14,232.98 | 15,431.98 | 15,740.62 | 16,055.43 | 16,376.54 | Lead Hand - 30% of S187 service; Based on Salary Worksheet (new CA rate) |
| 22 | 51010 | Salaries | | | 292,366.90 | 300,913.37 | 321,883.02 | 299,606.30 | 328,320.68 | 334,887.09 | 341,584.84 | 348,416.53 | |
| 23 | 51020 | Overtime | OPR640-100 | Central Recycling - General | 2,000.00 | 4,117.65 | 4,000.00 | 2,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | Limited budget for emerg coverage |
| 24 | 51020 | Overtime | | | 2,000.00 | 4,117.65 | 4,000.00 | 2,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | |
| 25 | 51030 | Benefits | OPR640-100 | Central Recycling - General | 64,035.00 | 65,512.47 | 72,574.00 | 65,315.70 | 74,025.48 | 75,505.99 | 77,016.11 | 78,556.43 | RWEs; Based on Salary Worksheet |
| 26 | 51030 | Benefits | OPR623-100 | CEN - Lead Hand | 4,046.69 | 3,562.44 | 4,538.82 | 4,127.63 | 4,629.59 | 4,722.19 | 4,816.63 | 4,912.96 | Lead Hand - 30% of S186; Based on Salary Worksheet |
| 27 | 51030 | Benefits | | | 68,081.69 | 69,074.91 | 77,112.82 | 69,443.33 | 78,655.07 | 80,228.17 | 81,832.74 | 83,469.39 | |
| 28 | 51050 | Employee Health & Safety | OPR640-100 | Central Recycling - General | 7,132.29 | 1,003.04 | 4,000.00 | 7,310.60 | 4,100.00 | 4,202.50 | 4,307.56 | 4,415.25 | RWE footwear, jackets, training, safety check-in monitoring, based estimate provided by H&S coord |
| 29 | 51050 | Employee Health & Safety | | | 7,132.29 | 1,003.04 | 4,000.00 | 7,310.60 | 4,100.00 | 4,202.50 | 4,307.56 | 4,415.25 | |
| 30 | 51500 | Directors - Allowance & Stipend | OPR640-100 | Central Recycling - General | 4,592.45 | 6,926.00 | 7,355.41 | 4,684.30 | 7,502.52 | 7,652.57 | 7,805.62 | 7,961.73 | 20% Based on up to 14 RR meetings for 6 Directors, budget meetings and Chair stipend |
| 31 | 51500 | Directors - Allowance & Stipend | | | 4,592.45 | 6,926.00 | 7,355.41 | 4,684.30 | 7,502.52 | 7,652.57 | 7,805.62 | 7,961.73 | |
| 32 | 51560 | Directors - Travel | OVR153-100 | Central RR Subregion Administration | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Increased travel with more in-person meetings |
| 33 | 51560 | Directors - Travel | | | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | |
| 34 | 52010 | Travel | OPR640-100 | Central Recycling - General | 500.00 | 1,832.77 | 2,000.00 | 500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | RWE - mileage for field staff training/development/out of area shift coverage |

| A117 - Central Recycling - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|--|---------|----------------------------------|------------|---------------------------------|-------------|-------------------|-------------|---------------------------|-------------|-------------|-------------|-------------|---|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget | 2024 Budget (set in 2023) | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 35 | 52010 | Travel | OPR623-100 | CEN - Lead Hand | 3,939.30 | 3,189.47 | 4,352.88 | 4,136.27 | 4,343.08 | 4,560.23 | 4,788.24 | 5,027.66 | 30% Lead Hand S187 - gen site travel (5% increases) |
| 36 | 52010 | Travel | | | 4,439.30 | 5,022.24 | 6,352.88 | 4,636.27 | 5,843.08 | 6,060.23 | 6,288.24 | 6,527.66 | |
| 37 | 52020 | Education & Training | OPR640-100 | Central Recycling - General | 2,000.00 | 0.00 | 1,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | RWE training |
| 38 | 52020 | Education & Training | | | 2,000.00 | 0.00 | 1,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | |
| 39 | 53020 | Admin, Office Supplies & Postage | OPR640-100 | Central Recycling - General | 500.00 | 97.90 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | General supplies |
| 40 | 53020 | Admin, Office Supplies & Postage | | | 500.00 | 97.90 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | |
| 41 | 53030 | Communication | OPR640-100 | Central Recycling - General | 2,835.00 | 3,075.00 | 3,198.00 | 2,976.75 | 3,357.90 | 3,125.59 | 3,525.80 | 3,281.87 | RWE cell allowance |
| 42 | 53030 | Communication | | | 2,835.00 | 3,075.00 | 3,198.00 | 2,976.75 | 3,357.90 | 3,125.59 | 3,525.80 | 3,281.87 | |
| 43 | 53040 | Advertising | OPR640-100 | Central Recycling - General | 2,000.00 | 0.00 | 1,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | Ads, brochures |
| 44 | 53040 | Advertising | | | 2,000.00 | 0.00 | 1,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | |
| 45 | 53050 | Insurance | OPR640-100 | Central Recycling - General | 525.00 | 0.00 | 0.00 | 551.25 | 578.81 | 607.75 | 638.14 | 670.05 | MIABC / Aon |
| 46 | 53050 | Insurance | | | 525.00 | 0.00 | 0.00 | 551.25 | 578.81 | 607.75 | 638.14 | 670.05 | |
| 47 | 54020 | Professional Fees | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Placeholder |
| 48 | 54020 | Professional Fees | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 49 | 54030 | Contracted Services | OPR640-100 | Central Recycling - General | 240,140.88 | 209,042.00 | 219,494.10 | 252,147.92 | 241,443.51 | 253,515.69 | 266,191.47 | 279,501.04 | 5% increase in 24 then 10% increase in 25 for new hauling contracts (mid-24) then 5% subsequent yrs; Satellite hauling; IC contract; City |
| 50 | 54030 | Contracted Services | OPR616-100 | RBC depot O&M (Biffy & garbage) | 10,404.00 | 5,000.00 | 5,000.00 | 10,612.08 | 5,000.00 | 5,100.00 | 5,202.00 | 5,306.04 | Garbage, portable toilets - some coded to OPR640 |
| 51 | 54030 | Contracted Services | OPR616-100 | RBC depot snow | 37,359.00 | 20,000.00 | 20,000.00 | 39,226.95 | 20,000.00 | 21,000.00 | 22,050.00 | 23,152.50 | Snow removal services - some coded to OPR640 |
| 52 | 54030 | Contracted Services | | | 287,903.88 | 234,042.00 | 244,494.10 | 301,986.95 | 266,443.51 | 279,615.69 | 293,443.47 | 307,959.58 | |
| 53 | 55010 | Repairs & Maintenance | OPR640-100 | Central Recycling - General | 3,000.00 | 2,902.89 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | General repairs |
| 54 | 55010 | Repairs & Maintenance | | | 3,000.00 | 2,902.89 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | |
| 55 | 55020 | Operating Supplies | OPR640-100 | Central Recycling - General | 1,500.00 | 1,857.19 | 2,500.00 | 1,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | General supplies; signage |
| 56 | 55020 | Operating Supplies | | | 1,500.00 | 1,857.19 | 2,500.00 | 1,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | |
| 57 | 55030 | Equipment | OPR640-100 | Central Recycling - General | 500.00 | 0.00 | 2,000.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | General equip; A/C SAL, KAS; mini fridge SAL,LAK, |
| 58 | 55030 | Equipment | | | 500.00 | 0.00 | 2,000.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | |
| 59 | 55040 | Utilities | OPR640-100 | Central Recycling - General | 800.00 | 637.22 | 9,962.71 | 800.00 | 800.00 | 800.00 | 800.00 | 800.00 | Power, propane; install new power SAL, LAK, KAS (\$5k) |
| 60 | 55040 | Utilities | | | 800.00 | 637.22 | 9,962.71 | 800.00 | 800.00 | 800.00 | 800.00 | 800.00 | |
| 61 | 55060 | Rentals | OPR640-100 | Central Recycling - General | 71,500.00 | 71,500.00 | 90,847.00 | 20,599.92 | 90,847.00 | 21,432.16 | 21,860.80 | 21,861.80 | Depot lease (Updated lease value LAK \$64k; KOK \$19.8k; SAL 7073); reduced in 26 assuming closing LAK and combining at GRO |
| 62 | 55060 | Rentals | | | 71,500.00 | 71,500.00 | 90,847.00 | 20,599.92 | 90,847.00 | 21,432.16 | 21,860.80 | 21,861.80 | |
| | 56110 | Short-Term Financing Interest | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 448.64 | 0.00 | 5,093.53 | 4,001.85 | 2,910.16 | 1,818.48 | ST - GRO depot design/tendering (remainder funded by GCF) |
| 63 | 56110 | Short-Term Financing Interest | OPR640-100 | Central Recycling - General | 10,452.48 | 12,747.64 | 6,531.46 | 6,531.46 | 2,610.44 | 0.00 | 0.00 | 0.00 | Short term borrowimg repayment for RBC- 4.51% |
| 64 | 56110 | Short-Term Financing Interest | | | 10,452.48 | 12,747.64 | 6,531.46 | 6,531.46 | 2,610.44 | 0.00 | 0.00 | 0.00 | |
| 65 | 56010 | Debenture Interest | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 83,756.34 | 90,000.00 | 90,000.00 | 90,000.00 | 90,000.00 | LT - New Recycling Depot - 25yr 4.51% |
| 66 | 56010 | Debenture Interest | | | 0.00 | 0.00 | 0.00 | 83,756.34 | 90,000.00 | 90,000.00 | 90,000.00 | 90,000.00 | |
| | 56120 | Short-Term Financing Principal | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 0.00 | 19,425.00 | 19,425.00 | 19,425.00 | 19,425.00 | ST - GRO depot design/tendering (remainder funded by GCF) |
| 67 | 56120 | Short-Term Financing Principal | OPR640-100 | Central Recycling - General | 86,941.00 | 86,941.00 | 86,941.00 | 86,941.00 | 86,941.00 | 0.00 | 0.00 | 0.00 | Short term borrowing repayment for RBC (increased value due to first payment deferral to 22) |

A117 - Central Recycling - 5 year Financial Plan (2024-2028)

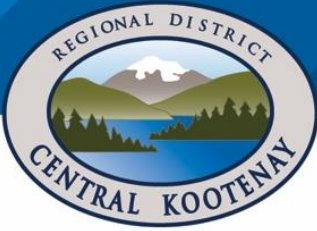
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget | 2024 Budget (set in 2023) | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
|----|--------------------------|---|-------------|--|---------------|----------------------|---------------|------------------------------|---------------|---------------|---------------|---------------|--|
| 68 | 56120 | Short-Term Financing Principal | | | 86,941.00 | 86,941.00 | 86,941.00 | 86,941.00 | 86,941.00 | 0.00 | 0.00 | 0.00 | |
| 69 | 56020 | Debenture Principal | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 59,854.24 | 49,997.00 | 49,997.00 | 49,997.00 | 49,997.00 | LT - New Recycling Depot - 25yr 4.51% |
| 70 | 56020 | Debenture Principal | | | 0.00 | 0.00 | 0.00 | 59,854.24 | 49,997.00 | 49,997.00 | 49,997.00 | 49,997.00 | |
| 71 | 59000 | Contribution to Reserve | OPR640-100 | Central Recycling - General | 0.00 | 142,875.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Growing Communities Fund (GCF) Allocation to GCF Reserve |
| 72 | 59000 | Contribution to Reserve | OPR640-100 | Central Recycling - General | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | Regular reserve - for asset replacement |
| 73 | 59000 | Contribution to Reserve | | | 5,000.00 | 147,875.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | |
| 74 | 59500 | Transfer to Other Service | OVR153-100 | Central RR Subregion Administration | 72,861.00 | 72,861.00 | 98,031.00 | 74,318.22 | 99,991.62 | 101,991.45 | 104,031.28 | 106,111.91 | A102 Resource Recovery; Placeholder; 20% of S187 transfer to A102 |
| 75 | 59500 | Transfer to Other Service | | | 72,861.00 | 72,861.00 | 98,031.00 | 74,318.22 | 99,991.62 | 101,991.45 | 104,031.28 | 106,111.91 | |
| 76 | 59510 | Transfer to Other Service - General Admin. Fee | OPR640-100 | Central Recycling - General | 29,575.00 | 29,575.00 | 45,110.00 | 41,975.00 | 46,012.20 | 46,932.44 | 47,871.09 | 48,828.51 | General Admin; Placeholder; Feb 2 |
| 77 | 59510 | Transfer to Other Service - General Admin. Fee | | | 29,575.00 | 29,575.00 | 45,110.00 | 41,975.00 | 46,012.20 | 46,932.44 | 47,871.09 | 48,828.51 | |
| 78 | 59520 | Transfer to Other Service - IT Fee | OPR640-100 | Central Recycling - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Placeholder (no workstations) |
| 79 | 59520 | Transfer to Other Service - IT Fee | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 80 | 59550 | Transfer to Other Service - Environmental Services Fee | OPR640-100 | Central Recycling - General | 8,398.00 | 8,398.00 | 9,803.00 | 8,565.96 | 9,803.00 | 9,999.06 | 10,199.04 | 10,403.02 | A100 Enviro Services; Placeholder 10% of S186 transfer to A100; updated Feb 14 |
| 81 | 59550 | Transfer to Other Service - Environmental Services Fee | | | 8,398.00 | 8,398.00 | 9,803.00 | 8,565.96 | 9,803.00 | 9,999.06 | 10,199.04 | 10,403.02 | |
| 82 | 60000 | Capital Expenditures | CAP1239-100 | NeLson Recycling Depot | 2,000,000.00 | 0.00 | 240,000.00 | 0.00 | 2,000,000.00 | 0.00 | 0.00 | 0.00 | Survey in 23, Design in 2024; Construction into 2025, combine with CEN fleet building expansion |
| 83 | 60000 | Capital Expenditures | | Balfour recycling area paving | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 10,000.00 | 0.00 | 0.00 | Paving in recycling area |
| 84 | 60000 | Capital Expenditures | | | 2,000,000.00 | 0.00 | 240,000.00 | 0.00 | 2,000,000.00 | 10,000.00 | 0.00 | 0.00 | |
| 85 | TOTAL EXPENSES | | | | 2,965,904.00 | 1,060,567.06 | 1,271,622.40 | 1,092,037.88 | 3,189,303.83 | 1,065,031.71 | 1,081,685.62 | 1,108,204.31 | |
| 86 | TOTAL OPERATING EXPENSES | | | | 965,904.00 | 1,060,567.06 | 1,031,622.40 | 1,092,037.88 | 1,189,303.83 | 1,055,031.71 | 1,081,685.62 | 1,108,204.31 | Increased debenture in 25, decreased ST in 26 |
| 87 | TOTAL CAP REVENUE | | | | -2,000,000.00 | 0.00 | -240,000.00 | 0.00 | -2,000,000.00 | 0.00 | 0.00 | 0.00 | |
| 88 | TOTAL REVENUE | | | | -2,965,904.00 | -1,096,169.95 | -1,271,622.40 | -1,092,037.88 | -3,189,303.83 | -1,065,031.71 | -1,081,685.62 | -1,108,204.31 | |
| 89 | SURPLUS/DEFICIT | | | | 0.00 | -35,602.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| | | | | Opening Regular Reserve Balance | -5,933.90 | -5,933.90 | -10,978.05 | -10,933.90 | -15,978.05 | -20,978.05 | -15,978.05 | -20,978.05 | |
| | | | | Transfer From Regular Reserves | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 10,000.00 | 0.00 | 0.00 | |
| | | | | Contribution to Regular Reserves | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | |
| | | | | Net Change for Year | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | 5,000.00 | -5,000.00 | -5,000.00 | |
| | | | | Year End Regular Reserve | -10,933.90 | -10,933.90 | -15,978.05 | -15,933.90 | -20,978.05 | -15,978.05 | -20,978.05 | -25,978.05 | |
| | | | | | | | | | | | | | |

| A120 - Central/West Compost - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|---|----------------------|-----------------------------------|-------------|--------------------------------------|---------------|----------------------|------------------------------|---------------|-------------|-------------|-------------|-------------|---|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 1 | 42020 | Sale of Services | OPR643-100 | Central-West Organics - General | -60,000.00 | -14,321.27 | -132,000.00 | -132,000.00 | -133,320.00 | -134,653.20 | -135,999.73 | -137,359.73 | Placeholder Central Compost Facility TF revenue- start composting mid-2023; tipping fees from RDKB start Oct |
| 2 | 42020 | Sale of Services | | | -60,000.00 | -14,321.27 | -132,000.00 | -132,000.00 | -133,320.00 | -134,653.20 | -135,999.73 | -137,359.73 | |
| 3 | 42030 | User Fees | OPR643-100 | Central-West Organics - General | -2,500.00 | 0.00 | -10,000.00 | -5,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | Placeholder, Sales of finished compost, dropped 2024 by 1/2 based on lower tonnages, later Cgar start etc., no ICI, and only having 1 compost sale in 2024. Have not accounted for rural program (if proceeds) |
| 4 | 42030 | User Fees | | | -2,500.00 | 0.00 | -10,000.00 | -5,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | -10,000.00 | |
| 5 | 43025 | Grants - Specified | CAP1113-100 | ENV-Central RR-2020-Compost Facility | 0.00 | -69,095.32 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Growing Communities Fund (GCF) Allocation - Composting Facility Completion |
| 6 | 43025 | Grants - Specified | CAP1113-100 | ENV-Central RR-2020-Compost Facility | -1,452,632.00 | -1,257,943 | 0.00 | -175,482.00 | 0.00 | 0.00 | 0.00 | 0.00 | Values present incoming funds from OIP grant, which covers 2/3rds of costs. Claims are made in April each year for the previous April 1 to March 31 period. 2023 amount paid out. 2024 amount can be submitted whenever now that project is complete, but requires final OIP report to be submitted so will likely be early 2024 before that is submitted (requires contractor info) and then paid out. |
| 7 | 43025 | Grants - Specified | | | -1,452,632.00 | -1,327,038.58 | 0.00 | -175,482.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 8 | 43100 | Proceeds from Borrowing | CAP1113-100 | ENV-Central RR-2020-Compost Facility | -276,065.09 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Financing carried over into 2023; short term borrowing - compost; RDCK 1/3rd portion; all borrowed in 22, but some funds to carry over into 23 to fund remaining CAP works |
| 9 | 43100 | Proceeds from Borrowing | | | -276,065.09 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 10 | 43200 | Proceeds from Equipment Financing | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | -6,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | Placeholder; 24 sale of loader tires |
| 11 | 43200 | Proceeds from Equipment Financing | | | 0.00 | 0.00 | 0.00 | -6,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 12 | 45000 | Transfer from Reserves | OPR643-100 | Central-West Organics - General | 0.00 | -69,095.32 | 0.00 | -8,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | CAP works not funded from borrowing; 2023 used GCF for CAP works; 2024 Seacan |
| 13 | 45000 | Transfer from Reserves | | | 0.00 | -69,095.32 | 0.00 | -8,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 14 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | -29,369.31 | 0.00 | -58,738.62 | -58,738.62 | -64,612.48 | -67,843.10 | -68,521.53 | -68,521.53 | Transfer from S187 - in lieu of tipping fees @ \$80/T |
| 15 | 45500 | Transfer from Other Service | OVR153-100 | Central RR Subregion Administration | -257,493.25 | -286,862.56 | -161,289.09 | -311,567.15 | -222,519.83 | -227,072.10 | -231,846.27 | -85,825.70 | Placeholder Transfer from S187 - organics (subidization) - no S187 Tipping fees in 2023 so tranfered funds to taxation subsidy |
| 17 | 45500 | Transfer from Other Service | OVR154-100 | West RR Subregion Administration | -43,697.68 | -31,180.28 | -131,224.27 | -131,224.27 | -132,536.51 | -133,861.88 | -135,200.50 | -136,552.50 | Transfer from S188 - in lieu of tipping fees @\$80/T (\$12k less tipping fees in 23 added to subsidy) |
| 18 | 45500 | Transfer from Other Service | OVR154-100 | West RR Subregion Administration | -257,493.25 | -270,010.65 | -161,289.09 | -311,567.15 | -222,519.83 | -227,072.10 | -231,846.27 | -85,825.70 | Placeholder Transfer from S188 - organics (subidization) |
| 19 | 45500 | Transfer from Other Service | | | -588,053.50 | -588,053.50 | -512,541.07 | -813,097.19 | -642,188.65 | -655,849.17 | -667,414.57 | -376,725.42 | |
| 20 | 49100 | Prior Year Surplus | OPR643-100 | Central-West Organics - General | 867,000.00 | 866,882.52 | 0.00 | -72,121.92 | 0.00 | 0.00 | 0.00 | 0.00 | Deficit carried into 2023 to be offset by OIP grant funds for 2022 not received until 2023 |
| 21 | 49100 | Prior Year Surplus | | | 867,000.00 | 866,882.52 | 0.00 | -72,121.92 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 22 | TOTAL REVENUE | | | | -1,512,250.59 | -1,131,626.15 | -654,541.07 | -1,211,701.10 | -785,508.65 | -800,502.37 | -813,414.30 | -524,085.15 | |
| 23 | TIPPING FEES | | | | -574,986.50 | -571,194.49 | -454,578.19 | -755,134.30 | -578,359.66 | -588,797.39 | -599,692.27 | -309,011.12 | |
| 24 | CAP FUNDING SUBTOTAL | | | | -1,728,697.09 | -1,396,133.90 | 0.00 | -189,482.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 25 | 51010 | Salaries | OPR643-100 | Central-West Organics - General | 49,364.51 | 32,909.68 | 66,609.18 | 59,749.50 | 61,243.24 | 62,774.32 | 64,343.68 | 65,952.27 | Based on one FT operator. 2023: Adjusted based on July start date for operator |
| 26 | 51010 | Salaries | | | 49,364.51 | 32,909.68 | 66,609.18 | 59,749.50 | 61,243.24 | 62,774.32 | 64,343.68 | 65,952.27 | |
| 27 | 51020 | Overtime | OPR643-100 | Central-West Organics - General | 1,000.00 | 0.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | limited OT, est more in first few years while establishing system |
| 28 | 51020 | Overtime | | | 1,000.00 | 0.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | |
| 29 | 51030 | Benefits | OPR643-100 | Central-West Organics - General | 14,315.71 | 9,872.90 | 19,316.66 | 19,316.66 | 17,760.54 | 18,204.55 | 18,659.67 | 19,126.16 | based on salary worksheet |
| 30 | 51030 | Benefits | | | 14,315.71 | 9,872.90 | 19,316.66 | 19,316.66 | 17,760.54 | 18,204.55 | 18,659.67 | 19,126.16 | |
| 31 | 51050 | Employee Health & Safety | OPR643-100 | Central-West Organics - General | 1,150.00 | 0.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | Ops footwear, jackets, training, safety check-in monitoring. Added 2 pairs per person coveralls/gloves (\$350), respirators/fit tests/filters (\$300) to increase from 500 to 1150. |
| 32 | 51050 | Employee Health & Safety | | | 1,150.00 | 0.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | 1,150.00 | |
| 33 | 51500 | Directors - Allowance & Stipend | OPR643-100 | Central-West Organics - General | 5,740.56 | 7,641.60 | 5,855.37 | 7,947.26 | 8,106.21 | 8,268.33 | 8,433.70 | 8,602.37 | Based on up to 14 RR meetings @ \$268/meeting for for 6 Dir Central and 9 Dir West - 10% each of total S188/S187 stipend |

| A120 - Central/West Compost - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|---|---------|-----------------------------------|------------|---------------------------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|--|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 34 | 51500 | Directors - Allowance & Stipend | | | 5,740.56 | 7,641.60 | 5,855.37 | 7,947.26 | 8,106.21 | 8,268.33 | 8,433.70 | 8,602.37 | |
| 35 | 51560 | Directors - Travel | OPR643-100 | Central-West Organics - General | 500.00 | 0.00 | 525.00 | 500.00 | 525.00 | 551.25 | 578.81 | 607.75 | Assumes remote |
| 36 | 51560 | Directors - Travel | | | 500.00 | 0.00 | 525.00 | 500.00 | 525.00 | 551.25 | 578.81 | 607.75 | |
| 37 | 52010 | Travel | OPR643-100 | Central-West Organics - General | 750.00 | 533.54 | 500.00 | 1,000.00 | 500.00 | 500.00 | 500.00 | 500.00 | mileage for ops staff; travel/overnight for staff for compost facility tour |
| 38 | 52010 | Travel | | | 750.00 | 533.54 | 500.00 | 1,000.00 | 500.00 | 500.00 | 500.00 | 500.00 | |
| 39 | 52020 | Education & Training | OPR643-100 | Central-West Organics - General | 2,000.00 | 161.08 | 2,000.00 | 2,500.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | Compost operations training - 2 staff trained to have coverage for sickness/time off/etc., and allow additional funds for staff associated with trialing training etc. 2024: increased by \$500 for CCC Operators exam for Cam (needs 500 hours of operators time). |
| 40 | 52020 | Education & Training | | | 2,000.00 | 161.08 | 2,000.00 | 2,500.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | |
| 41 | 52030 | Memberships, Dues & Subscriptions | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Compost Council of Canada membership within A102 |
| 42 | 52030 | Memberships, Dues & | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 43 | 53020 | Admin, Office Supplies & Postage | OPR643-100 | Central-West Organics - General | 300.00 | 77.53 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | Shipping samples, sampling supplies, etc |
| 44 | 53020 | Admin, Office Supplies & Postage | | | 300.00 | 77.53 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | |
| 45 | 53030 | Communication | OPR643-100 | Central-West Organics - General | 1,870.00 | 176.82 | 811.50 | 1,720.00 | 2,056.32 | 2,097.45 | 2,139.40 | 2,246.37 | 2023: reotemp remote view (\$500) Starlink purchase (\$199, plus \$140/mo for 4 months). 2024 onward: monthly cell for operator (assumes \$60/mo), internet for facility (\$75/mo, (\$150/mo split with scale shack), software for probes (\$25/mo, starting September 2024); |
| 46 | 53030 | Communication | | | 1,870.00 | 176.82 | 811.50 | 1,720.00 | 2,056.32 | 2,097.45 | 2,139.40 | 2,246.37 | |
| 47 | 53040 | Advertising | OPR643-100 | Central-West Organics - General | 3,500.00 | 204.46 | 3,500.00 | 3,500.00 | 2,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | On-going Education/Communication costs. 2024/2025: increased to reflect start of programs (NEL/Cgar/Rural) and likelihood of needing additional funds. Decrease 2026 onward, to reflect stabilization of program. |
| 48 | 53040 | Advertising | | | 3,500.00 | 204.46 | 3,500.00 | 3,500.00 | 2,000.00 | 2,000.00 | 1,000.00 | 1,000.00 | |
| 49 | 53050 | Insurance | OPR643-100 | Central-West Organics - General | 2,000.00 | 1,417.00 | 2,000.00 | 1,473.68 | 1,532.63 | 1,593.93 | 1,593.93 | 1,657.69 | compost facility/equipment |
| 50 | 53050 | Insurance | | | 2,000.00 | 1,417.00 | 2,000.00 | 1,473.68 | 1,532.63 | 1,593.93 | 1,593.93 | 1,657.69 | |
| 51 | 53080 | Licence & Permits | OPR643-100 | Central-West Organics - General | 200.00 | 0.00 | 204.00 | 250.00 | 0.00 | 200.00 | 204.00 | 208.08 | 2024: Well license application is \$250. 2025: \$0 due to 2 year backlog for license applications. 2026:Annual rent is \$200 for estimated annual quantity increase by 2% per year. |
| 52 | 53080 | Licence & Permits | | | 200.00 | 0.00 | 204.00 | 250.00 | 0.00 | 200.00 | 204.00 | 208.08 | |
| 53 | 54040 | Consulting Fees | OPR643-100 | Central-West Organics - General | 8,731.50 | 5,914.95 | 0.00 | 4,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2024: Compost facility in-person follow-up training and administering CCC operators exam with Transform Compost Systems, and ongoing virtual support |
| 54 | 54020 | Professional Fees | | | 8,731.50 | 5,914.95 | 0.00 | 4,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 55 | 54030 | Contracted Services | OPR643-100 | Central-West Organics - General | 5,000.00 | 0.00 | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | \$5k for each 2024/2025 for additional analysis fees for staff to run a pilot program with biosolids and compostable plastics, other items. |
| 56 | 54030 | Contracted Services | OPR643-100 | Central-West Organics - General | 45,000.00 | 6,319.39 | 80,000.00 | 83,000.00 | 88,000.00 | 89,760.00 | 91,555.20 | 93,386.30 | Lab costs: Assumes lower volumes received on site in 2024 (2 sample sets required per year if less than 2000 tonnes produced) but that additional tests are required in 2024 as part of process training. 2024: \$5k for lab samples and collection (C:N to calibrate new pile mix, 7 samples once per year for metals and pathogens, 3 additional pathogen sample tests for first few batches, 1 foreign matter test), \$5k contingency for quality failure retesting, \$5k for water monitoring based on 3 wells to sample 2x/yr, leachate pond sampling, reporting etc. 2024 onward compost sampling costs increase to \$15k to due to 3-4 OMRR sampling events required/yr when running at full tonnages, but fewer calibration tests are needed compared to when operations first start. Water sampling remains \$5k. Added 2% annual adjustment for increases to lab sampling costs and analysis etc. Draining Leachate Pond: Assumes 4 pond draining events a year (2 in 2023), at \$17k per drain (unless there is a spot closer than Nelson?). Have kept leachate pond draining costs assuming using Nelson or Fruitvale WWTP instead of just septage pits with hourly rates for truck, in case we have to go that route. |
| 57 | 54030 | Contracted Services | | | 50,000.00 | 6,319.39 | 85,000.00 | 88,000.00 | 88,000.00 | 89,760.00 | 91,555.20 | 93,386.30 | Nice to Have, in CAP: \$250K for larger pond (sugest 5-6 times the size of current pond) so pond draining is hopefully no longer needed. If this item is approved, then we could reduce |

| A120 - Central/West Compost - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|---|---------|--------------------------------|-------------|--------------------------------------|-------------|----------------------|------------------------------|-------------|-------------|-------------|-------------|-------------|---|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 58 | 55010 | Repairs & Maintenance | OPR643-100 | Central-West Organics - General | 5,000.00 | 0.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | Facility |
| 59 | 55010 | Repairs & Maintenance | OPR643-100 | Central-West Organics - General | 3,000.00 | 5,291.03 | 3,000.00 | 11,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | Equipment - winter tires for loader (moved to 2024) |
| 60 | 55010 | Repairs & Maintenance | | | 8,000.00 | 5,291.03 | 8,000.00 | 16,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | |
| 61 | 55020 | Operating Supplies | OPR643-100 | Central-West Organics - General | 1,000.00 | 1,829.70 | 1,000.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | General supplies, winter sand |
| 62 | 55020 | Operating Supplies | | | 1,000.00 | 1,829.70 | 1,000.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | |
| 63 | 55030 | Equipment | OPR643-100 | Central-West Organics - General | 1,000.00 | 1,074.01 | 1,000.00 | 1,000.00 | 1,000.00 | 2,500.00 | 2,500.00 | 2,500.00 | sampling & testing equipment. 2024: \$3k for bulk purchase of Solvita test kits, pie plates, thermos etc. for field tests. Not included, but something to consider - EcoProbes will need replacement or repairs likely within 3 to 5 years. |
| 64 | 55030 | Equipment | | | 1,000.00 | 1,074.01 | 1,000.00 | 1,000.00 | 1,000.00 | 2,500.00 | 2,500.00 | 2,500.00 | |
| 65 | 55040 | Utilities | OPR643-100 | Central-West Organics - General | 28,527.50 | 532.08 | 49,411.00 | 30,000.00 | 30,600.00 | 31,212.00 | 31,836.24 | 32,472.96 | power, propane, diesel (generator) |
| 66 | 55040 | Utilities | | | 28,527.50 | 532.08 | 49,411.00 | 30,000.00 | 30,600.00 | 31,212.00 | 31,836.24 | 32,472.96 | |
| 67 | 55050 | Vehicles | OPR643-100 | Central-West Organics - General | 31,384.50 | 57.14 | 62,769.00 | 40,000.00 | 44,000.00 | 48,400.00 | 53,240.00 | 58,564.00 | Fuel - loader / equipment |
| 68 | 55050 | Vehicles | | | 31,384.50 | 57.14 | 62,769.00 | 40,000.00 | 44,000.00 | 48,400.00 | 53,240.00 | 58,564.00 | |
| 69 | 55060 | Rentals | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 30,000.00 | 30,000.00 | 31,500.00 | 33,075.00 | 34,728.75 | 36,465.19 | Rental of Screener |
| 70 | 55060 | Rentals | | | 0.00 | 0.00 | 30,000.00 | 30,000.00 | 31,500.00 | 33,075.00 | 34,728.75 | 36,465.19 | |
| 71 | 56110 | Short-Term Financing Interest | CAP1113-100 | ENV-Central RR-2020-Compost Facility | 7,122.43 | 54,300.00 | 7,122.43 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 0.00 | ST loan for 1/3 of compost facility |
| 72 | 56110 | Short-Term Financing Interest | OPR643-100 | Central-West Organics - General | 0.00 | 11,550.00 | 0.00 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | 0.00 | Was budgeted to 56610 in 2023; Interest - 5yr repayment for CEN Loader \$250K |
| 73 | 56110 | Short-Term Financing Interest | | | 7,122.43 | 65,850.00 | 7,122.43 | 67,000.00 | 67,000.00 | 67,000.00 | 67,000.00 | 0.00 | |
| 74 | 56120 | Short-Term Financing Principal | CAP1113-100 | ENV-Central RR-2020-Compost Facility | 152,653.47 | 227,096.00 | 152,653.47 | 227,096.00 | 227,096.00 | 227,096.00 | 227,096.00 | 0.00 | ST loan for 1/3 of compost facility |
| 75 | 56120 | Short-Term Financing Principal | OPR643-100 | Central-West Organics - General | 0.00 | 50,000.00 | 0.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 0.00 | Was budgeted to 56620 in 2023; Prinicial - 5yr repayment for CEN Loader \$250K |
| 76 | 56120 | Short-Term Financing Principal | | | 152,653.47 | 277,096.00 | 152,653.47 | 277,096.00 | 277,096.00 | 277,096.00 | 277,096.00 | 0.00 | |
| 77 | 56610 | Equipment Financing Interest | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | placeholder - removed costs for purchase of equipment (screener, chipper) to rental for early stages |
| 78 | 56610 | Equipment Financing Interest | CAP1121-100 | ENV - RR- 2020 - Loader | 3,222.85 | 0.00 | 2,244.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Moved to 56110 in 2024; Interest - 5yr repayment for CEN Loader \$200K |
| 79 | 56610 | Equipment Financing Interest | | | 3,222.85 | 0.00 | 2,244.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 80 | 56620 | Equipment Financing Principal | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | placeholder - removed costs for purchase of equipment (screener, chipper) to rental for early stages |
| 81 | 56620 | Equipment Financing Principal | CAP1121-100 | ENV - RR- 2020 - Loader | 39,328.55 | 0.00 | 40,307.03 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Moved to 5610 in 2024; Prinicial - 5yr repayment for CEN Loader \$250K |
| 82 | 56620 | Equipment Financing Principal | | | 39,328.55 | 0.00 | 40,307.03 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 83 | 59000 | Contribution to Reserve | OPR643-100 | Central-West Organics - General | 0 | 69,095.32 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Growing Communities Fund (GCF) Allocation to GCF Reserve |
| 84 | 59000 | Contribution to Reserve | OPR643-100 | Central-West Organics - General | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 45,000.00 | Regular reserve for asset replacement - Increase by \$40k in 2028 for asset replacement after ST borrowing |
| 85 | 59000 | Contribution to Reserve | | | 5,000.00 | 74,095.32 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 45,000.00 | |
| 86 | 59500 | Transfer to Other Service | CAP1113-100 | ENV-Central RR-2020-Compost Facility | 2,000.00 | 6,800.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | A112 PM fees. See note in row 91 about PM fees. 2023: \$2k PM for completion of facility. |
| 87 | 59500 | Transfer to Other Service | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | 8,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | Transfer to S187 for 40ft seacan - using for mechanical and storage - funded by A120 reserves |
| 88 | 59500 | Transfer to Other Service | OPR643-100 | Central-West Organics - General | 7,500.00 | 0.00 | 0.00 | 7,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | Transfer to S187 for half of Automatic Kiosk (Strong) to allow for deposits of organics outside regular hours |
| 89 | 59500 | Transfer to Other Service | OPR643-100 | Central-West Organics - General | 78,046.00 | 78,046.00 | 79,606.92 | 97,681.00 | 99,634.62 | 101,627.31 | 103,659.86 | 105,733.06 | A102 Resource Recovery: Placeholder 10% of S187 and 10% of S188 transfer to A102 |
| 90 | 59500 | Transfer to Other Service | | | 87,546.00 | 84,846.00 | 79,606.92 | 113,181.00 | 99,634.62 | 101,627.31 | 103,659.86 | 105,733.06 | |

| A120 - Central/West Compost - 5 year Financial Plan (2024-2028) | | | | | | | | | | | | | |
|---|----------------------|--|-------------|--------------------------------------|---------------|-------------------|---------------------------|---------------|-------------|-------------|-------------|-------------|---|
| | Account | Account(T) | Work Order | Work Order(T) | 2023 Budget | 2023 Projected YE | 2024 Budget (set in 2023) | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget | 2024 Notes |
| 91 | 59510 | Transfer to Other Service - General Admin. Fee | OPR643-100 | Central-West Organics - General | 15,322.00 | 15,322.00 | 3,178.00 | 7,611.00 | 7,609.98 | 7,800.22 | 7,995.23 | 8,195.11 | General Admin; Placeholder; Feb 2 |
| 92 | 59510 | Transfer to Other Service - General Admin. Fee | | | 15,322.00 | 15,322.00 | 3,178.00 | 7,611.00 | 7,609.98 | 7,800.22 | 7,995.23 | 8,195.11 | |
| 93 | 59520 | Transfer to Other Service - IT Fee | OPR643-100 | Central-West Organics - General | 5,516.00 | 5,516.00 | 5,626.32 | 4,870.00 | 4,967.40 | 5,066.75 | 5,168.08 | 5,271.44 | IT; Placeholder, based on one workstation and some automated systems support |
| 94 | 59520 | Transfer to Other Service - IT Fee | | | 5,516.00 | 5,516.00 | 5,626.32 | 4,870.00 | 4,967.40 | 5,066.75 | 5,168.08 | 5,271.44 | |
| 95 | 59550 | Transfer to Other Service - Environmental Services Fee | OPR643-100 | Central-West Organics - General | 17,991.00 | 17,991.00 | 18,350.82 | 19,536.00 | 19,926.72 | 20,325.25 | 20,731.76 | 21,146.39 | A100 Enviro Services; Placeholder; 10 % of S188 and 10% of S187 transfer to A100 |
| 96 | 59550 | Transfer to Other Service - Environmental Services Fee | | | 17,991.00 | 17,991.00 | 18,350.82 | 19,536.00 | 19,926.72 | 20,325.25 | 20,731.76 | 21,146.39 | |
| 97 | 60000 | Capital Expenditures | CAP1385-100 | ENV-Central RR-2020-Compost Facility | 967,214.00 | 444,775.00 | 0.00 | 406,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2024: Placeholder of \$250k for water storage capacity increase (larger pond, tanks) or treatment; \$45k Orkin bird netting before bird nesting window in spring, \$6k for moving ditch from middle of flat area in borrow to around perimeter to expand storage room, \$25k for irrigation or more efficient pond/well watering system, \$10k for SeaCan upgrades (shelving, venting to meet WSBC). \$40k contingency, \$20k for contracting, \$10k solar set up for electric fence. |
| 98 | 60000 | Capital Expenditures | OPR643-100 | Central-West Organics - General | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | Screeners - purchase shared with East A119 (\$200k) has been removed and will be rented/contracted initially |
| 99 | 60000 | Capital Expenditures | | | 967,214.00 | 444,775.00 | 0.00 | 406,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 100 | TOTAL EXPENSES | | | | 1,512,250.58 | 1,059,504.23 | 654,541.07 | 1,211,701.11 | 785,508.65 | 800,502.37 | 813,414.30 | 524,085.15 | |
| 101 | Operational Expenses | | | | 545,036.58 | 614,729.23 | 654,541.07 | 805,701.11 | 785,508.65 | 800,502.37 | 813,414.30 | 524,085.15 | |
| 102 | TOTAL REVENUE | | | | -1,512,250.59 | -1,131,626.15 | -654,541.07 | -1,211,701.10 | -785,508.65 | -800,502.37 | -813,414.30 | -524,085.15 | |
| 103 | SURPLUS/DEFICIT | | | | -0.00 | -72,121.92 | -0.00 | 0.00 | -0.00 | 0.00 | 0.00 | -0.00 | |
| | | | | Opening Regular Reserve Balance | -7,332.37 | -7,332.37 | -12,332.37 | -12,393.62 | -9,393.62 | -14,393.62 | -19,393.62 | -24,393.62 | |
| | | | | Transfer From Regular Reserves | 0.00 | 0.00 | 0.00 | 8,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| | | | | Contribution to Regular Reserves | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -45,000.00 | |
| | | | | Net Change for Year | -5,000.00 | -5,000.00 | -5,000.00 | 3,000.00 | -5,000.00 | -5,000.00 | -5,000.00 | -45,000.00 | |
| | | | | Year End Regular Reserve | -12,332.37 | -12,332.37 | -17,332.37 | -9,393.62 | -14,393.62 | -19,393.62 | -24,393.62 | -69,393.62 | |
| | | | | | | | | | | | | | |



Committee Report

Date of Report: February 5, 2024
Date & Type of Meeting: February 9, 2024, Central Resource Recovery Committee
Author: Akane Norimatsu, Resource Recovery Technician
Subject: KOKANEE CREEK MARINA RECYCLING DEPOT UPDATE
File: 06-2230-10
Electoral Area/Municipality Central Sub-Region

SECTION 1: EXECUTIVE SUMMARY

The purpose of this report is to present an update on the Kokanee Creek Marina Recycling Depot lease and obtain direction from the Central Resource Recovery Committee for future operation of this depot.

SECTION 2: BACKGROUND/ANALYSIS

Kokanee Creek Marina Recycling Depot (the Kokanee Depot) on 5110 Highway 3A Nelson is a Satellite Recycling depot in the Central Sub-region. The Kokanee Depot is open Monday, Tuesday and Thursday from 8:30 am to 4:00 pm to serve residents residing in Electoral Areas E and F. As a Satellite depot, the Kokanee Depot accepts three main streams of recyclable materials: Mixed Fibre, Mixed Containers and Glass.

The land where the Kokanee Depot is located is leased from Kokanee Park Marine Ltd. (Owner). The depot lease includes snow removal services and access to the washroom for our staff, for a monthly fee of \$1000. The lease agreement expired on May 31, 2023. Staff reached out to the Owner for an extension in early June, and the Owner agreed to renew the lease agreement with the current terms and conditions. However the signed lease agreement extension letter was returned late August without the Certificate of Insurance (COI) required for the extension. The Owner stated that they will not be renewing their general liability insurance in the amount of \$5,000,000. Staff continued to negotiate with the Owner to renew their general liability insurance with additional coverage for his snow removal activities at the Kokanee Depot.

The insurance clause from the current Lease Agreement Contract Number: 6500-07 reads as follows:

*7. During the Term of this Agreement, take out and maintain commercial general liability insurance, against claims for bodily injury, death or property damage arising out of this Agreement or the provision of the Services in a form acceptable to the Chief Financial Officer of the RDCK, in the amount of **\$5,000,000** per occurrence , naming the RDCK as an additional insured and shall provide the RDCK with a certificate of insurance upon execution of this Agreement, with such insurance including a cross liability clause and requiring the insurer not to cancel or materially change the insurance without first giving the RDCK thirty days' prior written notice; provided that **if the Contractor does not provide or maintain in force the insurance required by this Agreement, the Contractor agrees that the RDCK may take out the necessary insurance and the Contractor shall pay to the RDCK the amount of the premium immediately on demand.***

8. The Contractor shall provide proof of insurance coverage, showing the RDCK as an additional insured, on each anniversary date of the Contract.

Staff was authorized by the Owner to talk directly to his insurer, HUB international, regarding the insurance coverage. HUB international estimated that the insurance premium for snow removal coverage would be \$1,835 annually. Staff agreed to lower the amount of insurance required from \$5,000,000 to \$2,000,000 per occurrence and offered to pay for the premium for the snow removal coverage for this term as an exemption. The Owner does not wish to advance with any adjustment to insurance and has not submitted the COI required for the contract.

Staff sought services from third party snow removal providers in the local area and out of the area, however no providers were available to service the Kokanee Depot this winter. Therefore the Kokanee Depot has been operating and maintained without appropriate insurance to cover against potential occurrences this winter. The RDCK has one more term for contract extension left under the current terms and conditions. Based on the experience throughout 2023, it is unlikely the Owner will renew his required insurance for the next term. Staff raised the concern for maintaining the operation of the Kokanee Depot without adequate insurance provided by the Owner.

All resident use nearby CORE depots such as Lakeside and Balfour Recycling Depots for Styrofoam and Flexible Plastics. The distance from Balfour to Nelson is approximately 30 km, half of the Stewardship Association of BC's criteria for collection service of 60 km for rural communities.

Considering the significant costs of providing recycling services, it is an opportunity for the RDCK to reduce operational costs if the RDCK permanently closes the Kokanee Depot and encourage the residents to utilise nearby CORE depots in Balfour and Nelson to offset the costs to the Central Subregion. SeaCans and staff building could be redeployed to other Central recycling depots for increased storage and/or sold.

Staff could be directed to investigate a new location that meets RDCK insurance and contract policy requirements. On November 15, 2023, the RDCK Board passed a resolution to prepare a service establishment Bylaw for Curbside Collection Services in Area F and H. Residents within the proposed service area boundaries will be eligible to vote in the referendum in spring 2024. If Area F starts receiving biweekly curbside recycling collection service in 2025 there may be some impact in the volume collected at the Depot. Staff recommend waiting until after the spring referendum on curbside services before considering an alternate location.

Staff recommend permanently closing the Kokanee Depot on May 31, 2024 or negotiate a lease amendment with the Owner to remove snow services and depot operations from April to October, with storage (Recycling SeaCans) only during the winter.

SECTION 3: DETAILED ANALYSIS

3.1 Financial Considerations – Cost and Resource Allocations:

Included in Financial Plan: ☒ Yes ☐ No Financial Plan Amendment: ☐ Yes ☒ No
 Debt Bylaw Required: ☐ Yes ☒ No Public/Gov't Approvals Required: ☐ Yes ☒ No

The Kokanee Depot is considered the second busiest and the second most expensive Satellite Depot (see **Appendix C** for more details) to operate in Central Sub-Region based on the CENTRAL SUB-REGION RECYCLING ANALYSIS. The costs associated with the operation of the Depot are listed in **Table 1** below.

Table 1: Total Operational Costs for Kokanee Creek Marina Recycling Depot (2023)

| Expenses | Operating Cost in 2023 |
|---------------------------------|-----------------------------|
| Rent and snow removal | \$12,000 (\$1,000/month) |
| Hauling of Recycle BC materials | \$18,870 (\$320/service) |
| Staff Salary | \$37,460 (salary + benefit) |
| Supplies | \$232 |
| Total | \$68,562 |

The total operational costs for Residential Recycling Services in Central sub-region in 2023 was \$744,830 (excluding the hauling costs for Industrial Commercial and Institutional Old Corrugated Cardboards at Salmo, Kaslo and Lakeside Recycling Depots). Kokanee Depot consists of approximately 8% of total operational costs in the Central Recycling Service (A117).

Table 2: Estimated Operational Costs for Kokanee Creek Marina with seasonal site closure during winter

| Expenses | Total Cost with seasonal closure |
|--|--|
| Lease | \$7,000 negotiate seasonal rate |
| Hauling of Recycle BC materials (satellite depot) | \$12,280 (based on the data from 2023) |
| Staff Salary (April to October) | \$21,852 |
| Supplies (April to October) | \$135 |
| Total operational costs with seasonal closure in 2024 | \$41,270 |

As **Table 2** shows, if the RDCK adopts a seasonal closure to the Depot (operate from April to October) an annual savings of \$27,292 could be realized. However, closing the Kokanee depot permanently would save the Central Subregion approximately \$68,562 annually as shown in **Table 1** above. Considering the close proximity to nearby CORE depots in Balfour and Nelson staff recommend closing the Kokanee Depot.

3.2 Legislative Considerations (Applicable Policies and/or Bylaws):

N/A

3.3 Environmental Considerations

N/A

3.4 Social Considerations:

Residents in Area E and F have alternative locations/options available for their recycling services if the Depot will be permanently closed or seasonally closed but with a reduced convenience because of longer driving distances. Residents in Area F who have chosen not to participate in curbside recycling service may oppose to the closure of the Depot.

3.5 Economic Considerations:

N/A

3.6 Communication Considerations:

If the decision is made to (seasonally) close operation of the Depot, the residents affected by the decision will be given sufficient notification in advance and alternative locations/options for recycling services will be identified.

3.7 Staffing/Departmental Workplace Considerations:

Staff who has been assigned to work at the Depot may be required to work at other depots.

3.8 Board Strategic Plan/Priorities Considerations:

Recourse Recovery Plan 2021, approved February 2023, states one of the strategies in pursuit to zero waste as follows: *3. Increase resident participation in recycling while reducing direct costs to the RDCK.*

The RDCK Strategic Plan (Draft) also focuses on developing more cost effective and practical approach to asset management.

Our objective is to optimize the utilization of our financial resources, ensuring maximum efficiency and delivering exceptional value.

SECTION 4: OPTIONS & PROS / CONS

Option 1: That the Board direct staff not to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of lands associated with the Kokanee Creek Marina Recycling Depot and permanently close the Kokanee Creek Marina Recycling Depot effective May 31, 2024.

PROS:

- It will reduce the costs currently allocated for the rent/snow removal service and divert the recyclable materials collected at Kokanee Creek Marina Recycling Depot to nearby CORE depots, which will be fully funded by Recycle BC.
- If the recycling curbside collection service is implemented in 2025, it will eliminate the duplicated services in the northern portion of Area F.

CONS:

- Lower service level for residents in vicinity of Kokanee Depot.

Option 2: That the Board direct Staff to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of Kokanee Creek Marina Recycling Depot from June 1 2024 until May 31 2025, and temporarily close Kokanee Creek Marina Recycling Depot during the snow season.

PROS:

- The RDCK will be able to secure the second busiest Satellite Recycling Depot in Area F with the option of safer operational plans without exposing the RDCK staff and residents to potential risks during snow season.
- As Kokanee Creek Marine Ltd. will no longer provide snow removal services, the rental fee should be reviewed and reduced.

CONS:

- The RDCK shall continue monthly payment to Kokanee Creek Marine Ltd. for the rental fee during the seasonal closure, which will only remain as costs to the RDCK.

SECTION 5: RECOMMENDATIONS

That the Board direct staff not to enter into a Lease Agreement with Kokanee Creek Marine Ltd. for the lease of lands associated with the Kokanee Creek Marina Recycling Depot and permanently close the Kokanee Creek Marina Recycling Depot effective May 31, 2024.

Respectfully submitted,

Akane Norimatsu-Resource Recovery Technician

CONCURRENCE

Amy Wilson – Resource Recovery Manager

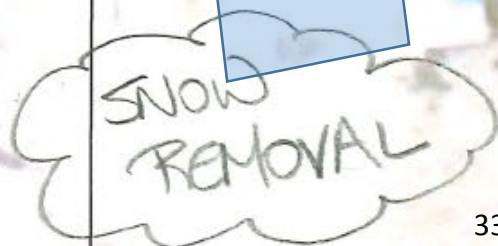
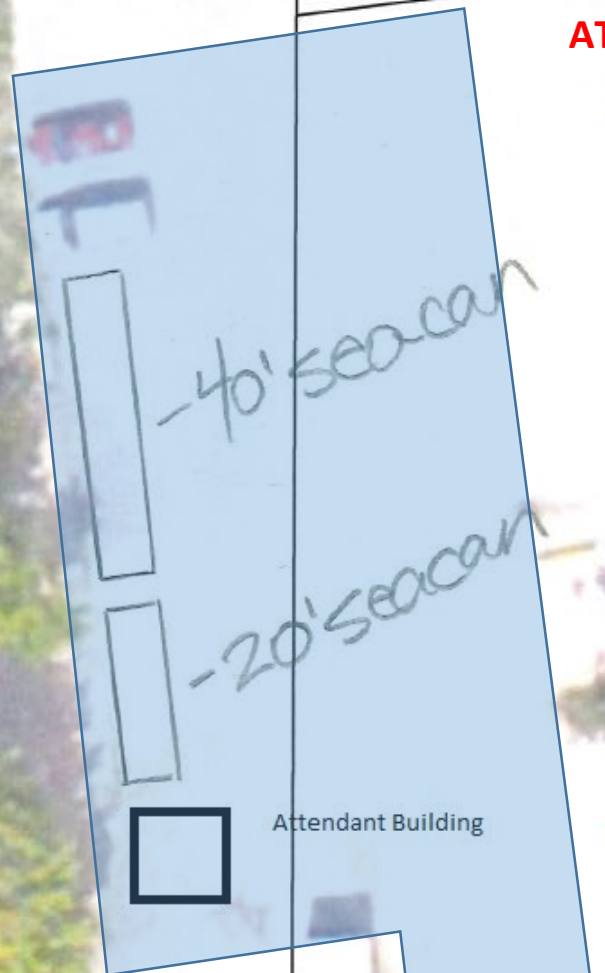
ATTACHMENTS:

Attachment A: Kokanee Creek Marina Recycling Depot Site Plan

Attachment B: Supplement terms and conditions for snow removal service

Attachment C: Satellite Depots cost analysis 2023

ATTACHMENT A



Legend

- Civic Address
- Streets
- Property Boundaries



Map Projection:
UTM Zone 11
Map Datum:
NAD83
Date:
7/16/2019

0 1.75 3.5 7
Meters

DATA SOURCES

The following sources of data are updated as changes occur:

Cadastral Lot - Surveyed lots/parcels of land.
Source: Crown Land Registry Services and RDCK

District Lot - Source: Crown Land Registry Services, Integrated Cadastral Initiative (ICI) and RDCK

TRIM Data - Parametry, Unsurveyed Roads, and Contours. Source: Ministry of Water, Land and Air Protection

ALR - Agricultural Land Reserve. Source: BC Land Reserve Commission

Zoning - Rural Land Use, Land Use and Zoning Bylaws, where bylaws are in place. Source: RDCK

Roads - Road centerline compiled 2003. Source: RDCK

Regional District of Central Kootenay
Box 590, 202 Lakeside Drive, Nelson,
BC V1L 5R4
Phone: (250) 352-6945
Toll-Free 1-800-268-7325 (BC)
Fax: (250) 352-9300 Internet: www.rdck.bc.ca

SUPPLEMENTAL TERMS AND CONDITIONS**1. Snow Removal Services**

Snow Removal Services will consist of, but not be limited to, the following:

- a. Clear the depot area once an accumulation of three (2) inches has been recorded within 24 hrs; or, less preferably as close to opening time as possible. Snow removal and stockpiling shall be in accordance with the detailed site map.
- b. Snow removal will be conducted as close as possible to the specified opening hours of the Site but no more than twice per day. Snow removal is not required on days the site is not open to the public unless large storm accumulations justify removal between opening days or weather conditions are predicted that would make it impossible to clear snow in time for the site to be open. *For example, if the weather forecast is for a warming then freezing period, the snow should be cleared so that it doesn't melt and freeze, becoming impossible to clear.*
- c. The *Contractor* is expected to monitor the weather at the site to determine if snow removal or sanding is necessary. This may require the *Contractor* to make a visit to the site, or to have staff that are local to the site which can provide the *Contractor* with real time weather updates. Prior to each snow removal service the *Contractor* will communicate to the Resource Recovery Operations Supervisor (RROS) the snow removal to be done. If requested, pictures of the area pre and post snow removal and weather reports will be submitted to the RROS.
- d. Hand shoveling of some portions of the Recycling Depot will be required to achieve the expected standards of the sites. The *Contractor* is expected to work this into the cost of snow removal as additional payment will not be made. Areas that will require manual shoveling include but are not limited to the roadways, bins, stockpile areas and access, gates, base of bins, and attendant hut.
- e. Sanding or spreading of salt in the depot area will be conducted with each snow clearing that occurs as close as possible to the specified opening hours of the site to ensure public areas are safe for foot and vehicle traffic. It is not required on days the site is not open to the public, even if snow clearing services have been required. Ensure the depot area is maintained in such a way that the user has safe footing in the pedestrian areas and driving areas.
- f. Sanding or spreading of salt may be required on days even if snow removal is not required. The same level of expectation around monitoring and providing this service applies.
- g. Snow will be stored in such a manner and location that it does not interfere with access to the operations of the depot and does not damage *RDCK* property. Areas that must be left clear of snow berms include but are not limited to the roadways, bins, stockpile areas and access, gates, base of bins, and attendant hut.
- h. The *Contractor* is expected to perform snow removal in such a way that plans ahead for snow storage needs throughout the snow season. This includes pre-planning for snow storage areas during the examination of site. A sketch or map of the planned storage areas will be provided by the *Contractor* to the RROS prior to the start of the snow season as requested.
- i. A three-foot radius around the bins must be cleared of snow. If the equipment cannot remove the snow flush to the bins they must be hand shoveled.

Appendix C: Satellite Depots Costs Analysis 2023

Central Sub-Region Hauling Costs 2023

| Depots | January | February | March | April | May | June | July | August | September | October | November | December | Total |
|--------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| GRO | \$3,546.54 | \$2,738.42 | \$3,152.48 | \$3,152.48 | \$3,574.35 | \$3,574.35 | \$4,160.61 | \$4,160.61 | \$3,698.32 | \$4,160.61 | \$4,160.61 | \$3,698.32 | \$43,777.70 |
| YMR | \$840.27 | \$1,119.46 | \$1,120.36 | \$1,120.36 | \$1,228.20 | \$1,535.25 | \$1,429.68 | \$1,429.68 | \$1,787.10 | \$1,429.68 | \$1,429.68 | \$1,787.10 | \$16,256.82 |
| KOK | \$1,667.20 | \$1,333.76 | \$1,333.76 | \$1,333.76 | \$1,827.70 | \$1,462.16 | \$1,702.00 | \$2,127.50 | \$1,702.00 | \$2,127.50 | \$1,702.00 | \$1,702.00 | \$20,021.34 |
| MAR | \$1,127.62 | \$1,127.62 | \$1,127.62 | \$1,127.62 | \$1,854.27 | \$1,236.18 | \$1,438.96 | \$1,438.96 | \$1,438.96 | \$2,158.44 | \$1,438.96 | \$1,438.96 | \$16,954.17 |
| Total | \$7,181.63 | \$6,319.26 | \$6,734.22 | \$6,734.22 | \$8,484.52 | \$7,807.94 | \$8,731.25 | \$9,156.75 | \$8,626.38 | \$9,876.23 | \$8,731.25 | \$8,626.38 | \$97,010.03 |

Central Sub-Region Staffing Costs 2023

| Depots | Salaries + Benefit / annual |
|--------|-----------------------------|
| GRO | \$112,380.88 |
| YMR | \$12,726.13 |
| KOK | \$37,460.29 |
| MAR | \$18,293.81 |