



Regional District of Central Kootenay  
CENTRAL RESOURCE RECOVERY COMMITTEE  
Open Meeting Agenda

**Date:** Wednesday, November 29, 2023  
**Time:** 1:00 pm  
**Location:** Hybrid Model - In-person and Remote

Directors will have the opportunity to participate in the meeting electronically. Proceedings are open to the public.

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Pages

**1. WEBEX REMOTE MEETING INFO**

To promote openness, transparency and provide accessibility to the public we provide the ability to attend all RDCK meetings in-person or remote (hybrid model).

**Meeting Time:**

1:00 pm PST  
2:00 pm MST

**Join by Meeting Link:**

<https://nelsonho.webex.com/nelsonho/j.php?MTID=mf48f68e677dcc3828871d4e883667ecb>

**Join by Meeting Number:**

**Meeting Number (access code):** 2772 188 8527  
**Meeting Password:** MTjfSKut537 (68537588 from phones)

**Join by Phone:**

+1-604-449-3026 Canada Toll (Vancouver)

**In-Person Location:** RDCK Board Room, 202 Lakeside Drive, Nelson, BC

**2. CALL TO ORDER & WELCOME**

Chair Newell to call the meeting to order at 1:00 pm PST / 2:00 pm MST.

**2.1 Traditional Lands Acknowledgement Statement**

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

## 2.2 Freedom of the Floor

**RECOMMENDATION:**

That East Resource Recovery Committee Chair Director Jackman and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

## 2.3 Adoption of the Agenda

**RECOMMENDATION:**

The agenda for the November 29, 2023 Central Resource Recovery Committee meeting be adopted as circulated.

## 2.4 Receipt of Minutes

The February 23, 2023 Central Resource Recovery minutes, have been received.

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## 3. 2024-2028 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

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1. Service S187: Central Resource Recovery
2. Service A117: Recycling Program - Central Subregion
3. Service A120: Organics Program - Central & West Subregions

**RECOMMENDATION:**

The Board approve an amendment to the 2023 Financial Plan from Service S187 Central Resource Recovery Account 56120 to include a payment in the amount of \$288,688 for the Short Term Borrowing Principal for the HB Loan No. 0035-0029, Board Resolution No. 428/22 and reduce Account 59000, Contribution to Reserves, to \$133,827.

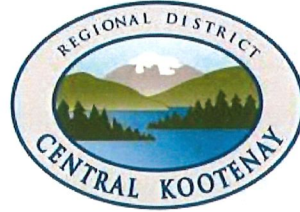
## 4. PUBLIC TIME

The Chair will call for questions from the public and members of the media at 3:45 pm PST / 4:45 pm MST.

## 5. ADJOURNMENT

**RECOMMENDATION:**

The November 29, 2023 Central Resource Recovery Committee meeting adjourn at \_\_\_\_\_ pm.



## Central Resource Recovery Committee Open Meeting **MINUTES**

A Central Resource Recovery Committee meeting was held on Thursday, February 23, 2023 at 1:00 pm (PST) / 2:00 pm (MST) by remote meeting due to Novel Coronavirus 2019 (COVID-19).

<b>ELECTED OFFICIALS PRESENT</b>	Director T. Newell Director A. Watson Alt. Director J. Smienk Director K. Page Director D. Lockwood Director S. Hewat	Area F (2023 Committee Chair) Area D Area E City of Nelson Village of Salmo Village of Kaslo	In-Person     In-Person
<b>ELECTED OFFICIALS ABSENT</b>	Director H. Cunningham	Area G	
<b>GUESTS</b>	Director W. Popoff Director G. Jackman	Chair West Resource Recovery Committee Chair East Resource Recovery Committee	
<b>STAFF PRESENT</b>	S. Horn Y. Malloff U. Wolf A. Wilson S. Eckman	Chief Administrative Officer General Manager of Finance, IT, ED General Manager of Environmental Services Resource Recovery Manager Meeting Coordinator	In-Person In-Person In-Person In-Person

### 1. WEBEX REMOTE MEETING INFO

**Join by Video:**

<https://nelsonho.webex.com/nelsonho/j.php?MTID=madc8644853da704417aadad0ce46d293>

**Join by Phone:**

1-844-426-4405 Canada Toll Free  
+1-604-449-3026 Canada Toll (Vancouver)

**Meeting Number (access code):** 2773 161 6435

**Meeting Password:** ZtkgJRdz722

**In-Person Location:**

Board Room, 202 Lakeside Drive, Nelson, BC

**2. CALL TO ORDER**

Committee Chair Newell called the meeting to order at 1:03 pm (PST) / 2:03 pm (MST).

**2.1 Traditional Lands Acknowledgement Statement**

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

**2.2 Freedom of the Floor**

**Moved** and Seconded,  
And Resolved:

That East Resource Recovery Committee Chair Director Jackman and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

**Carried**

**2.3 Adoption of the Agenda**

**Moved** and Seconded,  
And Resolved:

The Agenda for the February 23, 2023 Central Resource Recovery Committee meeting be adopted as circulated.

**Carried**

**2.4 Receipt of Minutes**

The January 11, 2023 Central Resource Recovery Committee Minutes, have been received.

*Director K. Page, City of Nelson joined the meeting at 1:06 pm PST.*

**3. DRAFT 2023 FINANCIAL PLANS**

The following Draft Financial Plans, have been received:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Subregion
- c. Service A120: Organics Program - Central & West Subregions

**Moved** and seconded,  
And resolved:

That the Central Resource Recovery Committee approve the Draft 2023-2027 Financial Plans for:

- a. Service S187: Central Resource Recovery
- b. Service A117: Recycling Program - Central Sub-region
- c. Service A120: Organics Program - Central & West Sub-regions

subject to contribution changes to or from other services.

**Carried**

4. **PUBLIC TIME**

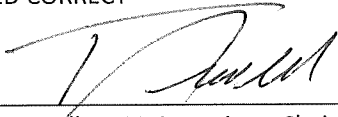
The Chair called for questions from the public and members of the media at 2:35 pm (PST) / 3:35 pm (MST).

5. **ADJOURNMENT**

**Moved** and Seconded,  
And Resolved:

The January 11, 2023 Central Resource Recovery Committee meeting adjourned at 2:36 pm (PST) / 3:36 pm (MST).

CERTIFIED CORRECT



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Director Newell, 2023 Committee Chair  
February 23, 2023 meeting

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	41010	Requisitions			-3,357,297	-3,860,892	-3,659,454	-4,092,545	-4,215,321	-4,341,781	-4,472,034	15% 24, 6% in 2025, 3% 26/27/28
3	41020	Grants in lieu of Taxes	OVR153-100	Central RR Subregion Administration	-10,725	-12,270	-10,725	-10,725	-10,725	-10,725	-10,725	Placeholder
4	41020	Grants in lieu of Taxes			-10,725	-12,270	-10,725	-10,725	-10,725	-10,725	-10,725	
5	42020	Sale of Services	OPR293-100	BAL Facility O&M	-176,125	-185,516	-177,886	-191,081	-196,814	-202,718	-208,800	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
6	42020	Sale of Services	OPR296-100	CEN Facility O&M	-137,509	-155,836	-138,884	-160,511	-165,326	-170,286	-175,395	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
7	42020	Sale of Services	OPR300-100	KAS-Facility O& M	-176,440	-191,272	-178,205	-197,010	-202,920	-209,008	-215,278	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
8	42020	Sale of Services	OPR301-100	MAR-Facility O&M	-41,728	-43,519	-42,146	-44,824	-46,169	-47,554	-48,981	Placeholder, based on 2022 projected with 10% increase to ALL tipping fees in 2024
9	42020	Sale of Services	OPR303-100	GRO Facility O&M	-1,396,353	-1,472,100	-1,304,705	-1,516,263	-1,561,751	-1,608,604	-1,656,862	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024; remove organics starting mid 2023
10	42020	Sale of Services	OPR614-100	GRO - Compost	-29,369	-32,306	-58,739	-33,275	-34,274	-35,302	-36,361	Placeholder GRO compost - assumes January start and only 10% of MW portion due to Nelson FC program
11	42020	Sale of Services	OPR418-100	YMR TF Ymir TS	-18,312	-22,120	-18,495	-22,783	-23,467	-24,171	-24,896	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
12	42020	Sale of Services			-1,975,836	-2,102,668	-1,919,059	-2,165,748	-2,230,721	-2,297,642	-2,366,572	10% increase in 2024; 3% subsequent years
13	42030	User Fees	OVR153-100	Central RR Subregion Administration	-50,000	-60,704	-50,000	-50,000	-50,000	-50,000	-50,000	Estimate - waste soil disposal app fees; scrap metal rebates (metal prices high), 2023 \$5k MARR reimbursement incorrectly coded here
14	42030	User Fees			-50,000	-60,704	-50,000	-50,000	-50,000	-50,000	-50,000	
15	42035	User Fees - Specified	OPR590-100	ENV-Central MARR Program reimbursement	-13,975	-10,000	-14,115	-14,256	-14,399	-14,543	-14,688	Placeholder MARR reimbursement
16	42035	User Fees - Specified			-13,975	-10,000	-14,115	-14,256	-14,399	-14,543	-14,688	
17	43020	Grants	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Growing Communities Fund (GCF) Allocation - Fleet Hauling Building
18	43025	Grants - Specified	CAP1242-100	Regional curbside program development	-6,485	-42,507	-83,018	-17,676	0	0	0	OICP grant 2/3 of cost for rural curbside programs; CBT grant funds.
19	43025	Grants - Specified			-6,485	-42,507	-83,018	-17,676	0	0	0	
20	43100	Proceeds from Borrowing	CAP1235-100	CEN - Legacy Landfills	-415,000	0	0	-319,151	0	0	-4,000,000	Legacy landfills - Nelson, Balfour, Kaslo, Marblehead and Salmo Landfills, both assessment and closure works deferred by 1 year (less remaining GCF grant reserve); Work in 23/24 funded by GCF and reserves
21	43100	Proceeds from Borrowing	CAP1317-100	CEN RR -Subregion - Hauling Building	-500,000	0	0	-464,151	0	0	0	CEN fleet building (less GCF grant)
22	43100	Proceeds from Borrowing	CAP1242-100	Regional curbside program development	0	-143,274	0	0	0	0	0	PENDING; Curbside - to be transferred to new service if proceeds or removed if not; 2024 amount is full value for 24&25 values @1/3rd RDCK portion (OICP grant funds other 2/3rd)
23	43100	Proceeds from Borrowing	CAP767-100	NEL TS - Nelson Landfill Closure	0	-119,000	0	-47,000	-747,000	0	0	70 Lakeside drive landfill closure
24	43100	Proceeds from Borrowing	OPR417-301	HBD Facility O&M	0	-323,827	0	0	0	0	0	HB - short term borrowing for HB CAP works due to low reserves
25	43100	Proceeds from Borrowing			-915,000	-586,101	0	-830,302	-747,000	0	-4,000,000	
26	43200	Proceeds from Equipment Financing	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement	0	0	0	-400,000	0	0	0	Truck and winch system
27	43200	Proceeds from Equipment Financing	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJALD10LPLR5297	0	0	0	-350,000	0	0	0	Tractor
28	43200	Proceeds from Equipment Financing	CAP1400-100	Central Loader	-325,000	-325,000	0	0	0	0	0	To replace 2006 Loader used at Central

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
29	43200	Proceeds from Equipment Financing		RO bin trailer & bins	0	-220,000	0	0	0	0	0	
30	43200	Proceeds from Equipment Financing	CAP1403-100	GRO fleet unit	-60,000	-60,000	0	0	0	0	0	
31	43200	Proceeds from Equipment Financing	OVR153-100	Central RR Subregion Administration	-250,000	-250,000	0	0	-250,000	0	0	Compacting trailer 2024&26
32	43200	Proceeds from Equipment Financing			-635,000	-855,000	0	-750,000	-250,000	0	0	
33	43300	Proceeds from Asset Disposal	OVR153-100	Central RR Subregion Administration	0	-13,000	0	0	-10,000	0	0	placeholder- sale of KAS (24) and BAL (26) loaders
34	43300	Proceeds from Asset Disposal			0	-13,000	0	0	-10,000	0	0	
35	43500	External Contributions & Contracts	OVR153-100	Central RR Subregion Administration	-9,500	-7,900	0	-8,690	-8,690	-8,690	-9,559	2024-2028: assumes full Teck repayment for ML/ARD assessment in HB borrow. 2025 and 2028: assumes a 10% increase in ML/ARD assessment costs due to expiry of monitoring contract in January, and new contract being established.
36	43500	External Contributions & Contracts	OVR153-302	CEN Central Subregion HHW Events	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000	-3,000	BCUOMA contribution to HHW events (\$1500/event)
37	43500	External Contributions & Contracts			-12,500	-10,900	-3,000	-11,690	-11,690	-11,690	-12,559	
38	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	-836,815	-395,827	-323,084	-246,341	-196,174	-113,174	-93,174	CAP works not funded from borrowing
39	45000	Transfer from Reserves	CAP1317-100	CEN RR -Subregion - Hauling Building	0	-60,000	0	-35,849	0	0	0	Growing Communities Fund (GCF) Allocation - Fleet Hauling Buidling
40	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0	-50,000	0	0	0	0	0	Central Septage Reserve
41	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Stabilization reserve
42	45000	Transfer from Reserves			-836,815	-505,827	-323,084	-282,190	-196,174	-113,174	-93,174	
43	45500	Transfer from Other Service	OPR619-100	OOT - Compost Hauling to CEN	-9,126	-49,030	-28,660	-53,933	-59,326	-65,259	-71,785	Transfer from S188 for hauling of organics from OOT to CEN
44	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	0	-8,000	0	0	0	0	0	Transfer from A120 for 40ft SeaCan
45	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	0	-7,500	0	0	0	0	0	Transfer from A120 for 1/2 of auto kiosk
46	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	-1,519	-1,519	0	0	0	0	0	Transfer from S186 for HHW depot Reso # 785/21, remove once CRE ecodepot established
47	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	-9,701	-9,701	0	0	0	0	0	transfer from S188 for HHW Reso # 845/21, remove once Cgar ecodepot established
48	45500	Transfer from Other Service			-20,345	-75,749	-28,660	-53,933	-59,326	-65,259	-71,785	
49	49100	Prior Year Surplus	OVR153-100	Central RR Subregion Administration	-68,531	-96,933	0	0	0	0	0	Placeholder prior year surplus/deficit
50	49100	Prior Year Surplus	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	portion of surplus carried into next year to fund work carried over
51	49100	Prior Year Surplus	OVR153-102	Central RR Subregion Administration - HB Mine	0	0	0	0	0	0	0	HB
52	49100	Prior Year Surplus	OVR153-103	Central RR Subregion Administration - Nelson Transfer	0	0	0	0	0	0	0	70 Lakeside
53	49100	Prior Year Surplus			-68,531	-96,933	0	0	0	0	0	
54	<b>TOTAL REVENUE</b>				<b>-7,902,510</b>	<b>-8,232,551</b>	<b>-6,091,115</b>	<b>-8,279,066</b>	<b>-7,795,357</b>	<b>-6,904,815</b>	<b>-11,091,538</b>	
55	<b>TAXATION</b>				<b>-3,357,297</b>	<b>-3,860,892</b>	<b>-3,659,454</b>	<b>-4,092,545</b>	<b>-4,215,321</b>	<b>-4,341,781</b>	<b>-4,472,034</b>	
56	<b>TIPPING FEES</b>				<b>-1,975,836</b>	<b>-2,102,668</b>	<b>-1,919,059</b>	<b>-2,165,748</b>	<b>-2,230,721</b>	<b>-2,297,642</b>	<b>-2,366,572</b>	
57	<b>CAP FUNDING SUBTOTAL</b>				<b>-2,415,300</b>	<b>-2,021,235</b>	<b>-409,102</b>	<b>-1,900,548</b>	<b>-1,223,554</b>	<b>-133,554</b>	<b>-4,115,292</b>	
58	<b>TOTAL REVENUE (w/o Prior Year Surplus)</b>				<b>-7,833,979</b>	<b>-8,135,618</b>	<b>-6,091,115</b>	<b>-8,279,066</b>	<b>-7,795,357</b>	<b>-6,904,815</b>	<b>-11,091,538</b>	

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
59	<b>TOTAL OPERATING REVENUE</b>				<b>-5,431,179</b>	<b>-6,125,283</b>	<b>-5,685,013</b>	<b>-6,390,208</b>	<b>-6,583,493</b>	<b>-6,782,951</b>	<b>-6,988,805</b>	
60	51010	Salaries	OPR417-301	HBD Facility O&M	37,750	33,757	30,028	34,601	34,318	25,739	25,740	2024 reduced to 35% HB Tech - based on Salary Worksheet (6.2% CPI); continued reduction in coming years (35% in 2025, 40% in 2026; 30% in 2027)
61	51010	Salaries	OVR153-100	Waste Spotter	43,181	57,393	33,699	58,082	58,779	59,484	60,198	Based on Salary Worksheet (6.2%); extra WS for GRO/CEN organics screening in 23
62	51010	Salaries	OPR623-100	CEN - Lead Hand	32,560	35,302	32,950	35,726	36,154	36,588	37,027	Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet (6.2%)
63	51010	Salaries	OVR153-100	Central RR Subregion Administration	582,311	552,312	589,298	566,120	580,273	594,780	609,649	GRO Operators & Fleet & 70% RRMoss - not previously broken out - based on Salary Worksheet (6.2%)
64	51010	Salaries	OVR153-100	Central RR Subregion Administration	218,302	264,246	222,668	269,531	274,922	280,420	286,029	Attendants - Based on projected salary worksheet (6.2%)
65	<b>51010</b>	<b>Salaries</b>			<b>914,103</b>	<b>943,010</b>	<b>908,644</b>	<b>964,059</b>	<b>984,446</b>	<b>997,011</b>	<b>1,018,643</b>	
66	51020	Overtime	OPR417-301	HBD Facility O&M	1,000	500	0	0	0	0	0	Based on previous budgets
67	51020	Overtime	OPR623-100	CEN - Lead Hand	500	1,000	500	500	500	500	500	Lead Hand
68	51020	Overtime	OVR153-100	Central RR Subregion Administration	5,000	10,000	5,000	5,000	5,000	5,000	5,000	Based on previous budgets
69	<b>51020</b>	<b>Overtime</b>			<b>6,500</b>	<b>11,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	
70	51030	Benefits	OPR417-301	HBD Facility O&M	10,948	9,789	8,708	9,907	9,952	7,464	7,465	HB Tech - based on Salary Worksheet
71	51030	Benefits	OVR153-100	Waste Spotter	7,632	14,348	7,784	14,635	14,928	15,227	15,531	Based on projected salary worksheet
72	51030	Benefits	OPR623-100	CEN - Lead Hand	9,442	10,238	9,631	10,442	10,651	10,864	11,081	Lead Hand - 70% (other 30% to allocation service); Based on Salary Worksheet
73	51030	Benefits	OVR153-100	Central RR Subregion Administration	168,870	160,170	172,247	163,374	166,641	169,974	173,374	GRO Operators & Fleet & 70% RRMoss - based on Salary Worksheet
74	51030	Benefits	OVR153-100	Central RR Subregion Administration	27,899	66,062	28,457	67,383	68,730	70,105	71,507	Attendants - Based on salary worksheet
75	<b>51030</b>	<b>Benefits</b>			<b>224,790</b>	<b>260,607</b>	<b>226,828</b>	<b>265,741</b>	<b>270,903</b>	<b>273,634</b>	<b>278,959</b>	
76	51050	Employee Health & Safety	OPR293-100	BAL Facility O&M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
77	51050	Employee Health & Safety	OPR296-100	CEN Facility O&M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
78	51050	Employee Health & Safety	OPR300-100	KAS-Facility O& M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
79	51050	Employee Health & Safety	OPR301-100	MAR-Facility O&M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
80	51050	Employee Health & Safety	OPR303-100	GRO Facility O&M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
81	51050	Employee Health & Safety	OPR415-300	Vehicle Operations	300	300	300	300	300	300	300	Specific H&S supplies for hauling vehicles
82	51050	Employee Health & Safety	OPR417-301	HBD Facility O&M	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
83	51050	Employee Health & Safety	OPR418-100	YMR TF Ymir TS	300	300	300	300	300	300	300	Coded to gen WO; Site specific H&S supplies
84	51050	Employee Health & Safety	OPR623-100	CEN - Lead Hand	100	100	100	100	100	100	100	Coded to gen WO; General subregion supplies
85	51050	Employee Health & Safety	OVR153-100	Central RR Subregion Administration	13,481	10,812	13,818	11,082	11,359	11,643	11,934	LFA, Driver, Operators, LH footwear, jackets, training, safety check-in monitoring, based on 2/3 H&S coordinator estimate
86	<b>51050</b>	<b>Employee Health &amp; Safety</b>			<b>15,981</b>	<b>13,312</b>	<b>16,318</b>	<b>13,582</b>	<b>13,859</b>	<b>14,143</b>	<b>14,434</b>	



**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
87	51500	Directors - Allowance & Stipend	OVR153-100	Central RR Subregion Administration	25,126	26,684	25,628	26,141	26,664	27,197	27,741	70% (other 20% A117, 10% A120) Based on up to 14 RR meetings for 6 Directors \$268/meeting - 4 additional Chair meetings; Chair stipend \$4380
88	51500	<b>Directors - Allowance &amp; Stipend</b>			<b>25,126</b>	<b>26,684</b>	<b>25,628</b>	<b>26,141</b>	<b>26,664</b>	<b>27,197</b>	<b>27,741</b>	
89	51560	Directors - Travel	OVR153-100	Central RR Subregion Administration	2,000	1,500	2,100	2,205	2,315	2,431	2,553	Mix of remote or Board room.
90	51560	<b>Directors - Travel</b>			<b>2,000</b>	<b>1,500</b>	<b>2,100</b>	<b>2,205</b>	<b>2,315</b>	<b>2,431</b>	<b>2,553</b>	
91	52010	Travel	OPR417-301	HBD Facility O&M	500	0	500	500	0	0	0	HB Tech training
92	52010	Travel	OPR623-100	CEN - Lead Hand	9,192	11,172	9,652	10,134	10,641	11,173	11,732	70% Lead Hand - cash handling and gen site travel (10% increase)
93	52010	Travel	OVR153-100	Central RR Subregion Administration	5,868	5,542	6,161	6,469	6,793	7,133	7,489	Landfill attendant - mileage for staff training/development/out of area shift coverage (10% increase)
94	52010	Travel	OVR153-302	CEN Central Subregion HHW Events	300	0	300	300	300	300	300	Staff travel to HHW events
95	52010	<b>Travel</b>			<b>15,860</b>	<b>16,715</b>	<b>16,613</b>	<b>17,404</b>	<b>17,734</b>	<b>18,606</b>	<b>19,521</b>	
96	52020	Education & Training	OPR417-301	HBD Facility O&M	0	0	0	1,500	0	0	0	HB Tech training
97	52020	Education & Training	OVR153-100	Central RR Subregion Administration	2,000	1,000	2,000	2,000	2,000	2,000	2,000	Attendant training
98	52020	<b>Education &amp; Training</b>			<b>2,000</b>	<b>1,000</b>	<b>2,000</b>	<b>3,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	
99	52030	Memberships, Dues & Subscriptions	OPR417-301	HBD Facility O&M	90	90	90	90	90	90	90	CDA membership; Reduced from \$200 and changed to CDA membership for individual. No benefit of corporate membership; Zoleo and mineral claim for HB coded here in 22.
100	52030	<b>Memberships, Dues &amp; Subscriptions</b>			<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	
101	53020	Admin, Office Supplies & Postage	OPR303-100	GRO Facility O&M	200	250	200	200	200	200	200	Gen supplies
102	53021	Admin, Office Supplies & Postage	OPR300-100	KAS-Facility O&M	0	100	0	100	100	100	100	Gen supplies
103	53021	Admin, Office Supplies & Postage	OPR296-100	CEN Facility O&M	0	150	0	150	150	150	150	Gen supplies
104	53020	Admin, Office Supplies & Postage	OPR417-301	HBD Facility O&M	100	100	100	100	100	100	100	Gen supplies
105	53020	Admin, Office Supplies & Postage	OVR153-100	Central RR Subregion Administration	200	500	200	200	200	200	200	Gen supplies
106	53020	Admin, Office Supplies & Postage	OVR153-302	CEN Central Subregion HHW Events	300	150	300	300	300	300	300	hand-outs, event lunch for volunteers
107	53020	<b>Admin, Office Supplies &amp; Postage</b>			<b>800</b>	<b>1,250</b>	<b>800</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>	<b>1,050</b>	
108	53030	Communication	OPR293-100	BAL Facility O&M	1,560	3,312	1,591	1,623	1,655	1,689	1,722	Based on projected + 4%
109	53030	Communication	OPR296-100	CEN Facility O&M	1,958	3,033	1,998	2,037	2,078	2,120	2,162	Based on projected + 4%
110	53030	Communication	OPR300-100	KAS-Facility O& M	1,080	1,302	1,101	1,123	1,146	1,168	1,192	Based on projected + 4%
111	53030	Communication	OPR301-100	MAR-Facility O&M	2,171	3,894	2,215	2,259	2,304	2,350	2,397	Based on projected + 4%
112	53030	Communication	OPR303-100	GRO Facility O&M	2,023	1,592	2,064	2,105	2,147	2,190	2,234	Based on projected + 4%
113	53030	Communication	OPR415-300	Vehicle Operations	3,433	1,000	3,502	3,572	3,643	3,716	3,791	radios, Zoleo for drivers (one for lake run)
114	53030	Communication	OPR418-100	YMR TF Ymir TS	0	188	0	0	0	0	0	new cell

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
115	53030	Communication	OVR153-100	Central RR Subregion Administration	5,100	6,313	5,202	5,306	5,412	5,520	5,631	Based on projected +4%; Zoleo for lead hands
116	<b>53030</b>	<b>Communication</b>			<b>17,325</b>	<b>20,633</b>	<b>17,672</b>	<b>18,025</b>	<b>18,386</b>	<b>18,754</b>	<b>19,129</b>	
117	53040	Advertising	OVR153-100	Central RR Subregion Administration	5,000	3,000	5,000	5,000	5,000	5,000	5,000	As per RRP improved education/communication
118	53040	Advertising	OVR153-302	CEN Central Subregion HHW Events	1,000	1,000	1,000	1,000	1,000	1,000	1,000	As per RRP improved education/communication
119	<b>53040</b>	<b>Advertising</b>			<b>6,000</b>	<b>4,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	
120	53050	Insurance	OPR293-100	BAL Facility O&M	369	502	388	407	427	449	471	projected + 4%
121	53050	Insurance	OPR296-100	CEN Facility O&M	487	791	511	537	563	592	621	projected + 4%
122	53050	Insurance	OPR300-100	KAS-Facility O& M	274	373	288	303	318	334	350	projected + 4%
123	53050	Insurance	OPR301-100	MAR-Facility O&M	35	48	37	39	40	42	45	projected + 4%
124	53050	Insurance	OPR303-100	GRO Facility O&M	706	960	741	778	817	858	901	projected + 4%
125	53050	Insurance	OPR415-154	Roll Off Trailers (154,155,156)	421	0	442	464	487	512	537	projected + 4%
126	53050	Insurance	OPR415-160	Cat Loader NTS	668	932	702	737	774	812	853	projected + 4%
127	53050	Insurance	OPR415-164	2006 Hyundai Loader Central	1,071	1,288	1,125	1,181	1,240	1,302	1,367	projected + 4%
128	53050	Insurance	OPR415-172	2012 Hyundai Loader Grohman	742	1,043	780	819	859	902	948	projected + 4%
129	53050	Insurance	OPR415-175	2014 Universal Compacting Trailer-PTO Drive	973	1,442	1,022	1,073	1,126	1,183	1,242	projected + 4%
130	53050	Insurance	OPR415-176	2014 Universal Compacting Trailer-Diesel	973	1,442	1,022	1,073	1,126	1,183	1,242	projected + 4%
131	53050	Insurance	OPR415-177	2015 Western Star Highway Tractor	2,353	3,407	2,471	2,595	2,724	2,861	3,004	projected + 4%
132	53050	Insurance	OPR415-178	2016 Compacting Trailer	627	924	658	691	725	762	800	projected + 4%
133	53050	Insurance	OPR415-183	2020 Western Star Highway Tractor	3,865	5,664	4,058	4,261	4,474	4,698	4,932	projected + 4%
134	53050	Insurance	OPR415-184	2020 Western Star Highway Tractor	3,865	5,664	4,058	4,261	4,474	4,698	4,932	projected + 4%
135	53050	Insurance	OPR415-185	2022 Western Star Highway Tractor	2,174	2,560	2,283	2,397	2,517	2,643	2,775	projected + 4%
136	53050	Insurance	OPR415-186	2022 Western Star Highway Tractor	2,326	2,748	2,443	2,565	2,693	2,828	2,969	projected + 4%
137	53050	Insurance	OPR415-300	Vehicle Operations	662	0	695	0	0	0	0	remove
138	53050	Insurance	OPR418-302	YMR Facility O&M	26	36	28	29	31	32	34	projected + 4%
139	53050	Insurance	OVR153-100	Central RR Subregion Administration	4,762	5,071	5,001	5,251	5,513	5,789	6,078	projected + 4%
140	<b>53050</b>	<b>Insurance</b>			<b>27,380</b>	<b>34,895</b>	<b>28,749</b>	<b>29,458</b>	<b>30,930</b>	<b>32,477</b>	<b>34,101</b>	
141	53080	Licence & Permits	OPR293-100	BAL Facility O&M	750	750	750	750	750	750	750	BAL water fees, may drop with meter
142	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	200	250	204	200	200	200	200	water license fees for scale shack well

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
143	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	0	4,000	0	4,000	4,000	4,000	4,000	Drone software
144	53080	Licence & Permits	OVR153-100	Central RR Subregion Administration	9,000	9,480	9,000	9,480	9,480	9,480	9,480	Scale software license - site specific
145	53080	Licence & Permits	OPR417-303	HBD - Remediation and Closure	0	5,000	10,000	0	0	0	0	2024: revised cost based on EMLI being supportive of just doing the application to remove that section of permit via email but added ENV costs for potential meetings around Site Disclosure Statements (Scenario 1 release). HB release of mines permit for compost area - EMLI fees for permit amendment application review, ENV fees for meetings around future site management
146	53080	Licence & Permits	OPR417-303	HBD - Remediation and Closure	0	0	0	0	0	10,000	0	2027 - \$10k for HB Reclamation Permit Amendment for EMLI fees to submit 5 year reclamation plan to reduce monitoring frequencies. Assumes EMLI supports a delay of the dates requirement for next RCP, so shifting this cost by 1 year.
147	53080	Licence & Permits			9,950	19,480	19,954	14,430	14,430	24,430	14,430	
148	54010	Legal	OPR417-303	HBD - Remediation and Closure	60,000	60,000	0	0	0	0	0	Teck negotiations
149	54010	Legal			60,000	60,000	0	0	0	0	0	
150	54040	Consulting Fees	OPR296-100	CEN Facility O&M	0	80,000	68,000	0	0	0	0	2024 Hydrogeo and Benthic Assessment. Last assessment completed 2019, report finalized 2020.
151	54040	Consulting Fees	OPR296-101	CEN-Environmental Monitoring	15,000	5,000	5,000	5,000	5,000	5,000	5,000	2023 landfill gas \$5k; \$5K general monitoring as placeholder
152	54040	Consulting Fees	OPR417-301	HBD Facility O&M	197,817	196,722	128,281	97,000	94,340	94,340	94,340	2024: \$56k DSR (have put full cost in 2024 budget, in the event it is finished quickly in 2024, but it will likely roll in 2025), \$8k EPRP facilitated test, Enviro Monitor (\$5k d/s channel and flume inspection and memo, \$8k Annual Reclamation report assistance, \$5.5k OMS/EPRP assistance and EPRP test participation, \$10k GISTM involvement, \$2.5k participate in ITRB meetings, \$10k DSR participation), EOR (\$3.15k 2023 DSI completion, \$22k ITRB/Teck meetings, \$32k DSI, OMS, DSR support, risk register, monitoring oversight, \$5k as needed EOR support, \$17.6k PM), \$20k for EOR/EM consultant support for permit amendments/SDS process, \$18k for ITRB general review. 2025: \$20k for ITRB DSR review involvement. 2025 - 2027: EOR (\$55k for DSI, mon oversight, OMS, risk register, PM), Enviro Monitor (\$20k meetings, reports/plan reviews, inspections), \$14k ITRB regular review. 2026 budget includes additional 6% to account for end of SRK's 3 yr contact and assumed rate increases under extension. Nov 22 - removed \$10k GISTM costs, \$8k for EPRP facility test, reduced DSR by \$8k assuming report will be completed in Q1 2025.
153	54040	Consulting Fees	OVR153-100	Central RR Subregion Administration	2,000	0	0	0	0	0	0	2023/4 FOI requests for historical landfills (\$500/site),
154	54020	Professional Fees			214,817	281,722	201,281	102,000	99,340	99,340	99,340	
155	54030	Contracted Services	OPR293-100	BAL Facility O&M	6,000	6,886	6,120	6,242	6,367	6,495	6,624	Scale \$1000, gen maint est \$5000; projected x5%
156	54030	Contracted Services	OPR293-300	BAL Material Processing	45,045	49,549	47,297	49,662	52,145	54,752	57,490	2022 x 5% annual increase; mini propane \$2000, tires \$500, metal \$2000, wood \$10k, ODS \$1k; moving chips with in-house fleet
157	54030	Contracted Services	OPR293-301	BAL Snow Removal	17,199	12,973	18,059	18,962	19,910	20,905	21,951	Based on projected x 10%
158	54030	Contracted Services	OPR296-100	CEN Facility O&M	5,000	5,950	5,100	5,202	5,306	5,412	5,520	Biffy \$5000 (remove after 2022), fire \$300; scale \$1k; projected x5%
159	54030	Contracted Services	OPR296-101	CEN-Environmental Monitoring	17,853	25,779	18,210	27,500	28,050	28,611	29,183	Contract renewal in 2023 based on contracts with Masse and lab x 2% annually; 2023 budget was developed prior to finalizing contract increases with Masse/ALS, so need to increase this to reflect
160	54030	Contracted Services	OPR296-300	CEN Material Processing	122,529	134,782	128,655	135,088	141,842	148,935	156,381	Tires \$500, mini propane \$500, metal \$10k, wood \$95k, \$1000 ODS
161	54030	Contracted Services	OPR296-301	CEN Snow Removal	15,225	24,376	15,986	16,786	17,625	18,506	19,431	Based on projected x 10%

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
162	54030	Contracted Services	OPR300-100	KAS-Facility O& M	15,411	18,820	15,719	16,034	16,354	16,681	17,015	Biffy \$3590 (remove after washroom install), fire \$200, est maint \$12k; projected x5%
163	54030	Contracted Services	OPR300-300	KAS Material Processing	23,100	3,100	3,100	23,100	3,100	25,000	25,001	mini propane \$800, metal \$1000, tires \$400, wood \$20k (alternating years), ODS \$1000
164	54030	Contracted Services	OPR300-301	KAS Snow Removal	16,494	23,334	17,319	18,185	19,094	20,049	21,051	Based on projected (less 2022) x 10%; 2023 had 2022 carry-over
165	54030	Contracted Services	OPR301-100	MAR-Facility O&M	8,264	11,141	9,752	9,947	10,146	10,349	10,555	Biffy \$3654, fire \$200, est maint \$4000; projected x5%
166	54030	Contracted Services	OPR301-300	MAR Material Processing	4,300	4,300	2,300	2,300	2,300	2,300	2,301	Hauling wood \$2000, metal \$500, tires \$300, mini propane \$1000, ODS \$500
167	54030	Contracted Services	OPR301-301	MAR Snow Removal	9,379	12,745	9,848	10,340	10,857	11,400	11,970	Based on projected (less 2022) x 10%; 2023 had 2022 carry-over
168	54030	Contracted Services	OPR303-100	GRO Facility O&M	18,212	12,979	18,576	18,948	19,327	19,713	20,108	Added B&L pick up \$7k, DHC, fire \$200, highway cleanup \$1500; scale \$1k; projected x5%
169	54030	Contracted Services	OPR303-101	GRO Environmental Monitoring	570	570	570	570	570	571	572	Pacific Insight GW monitoring
170	54030	Contracted Services	OPR303-301	GRO Snow Removal	22,491	11,110	23,616	24,796	26,036	27,338	28,705	Based on projected x 10%
171	54030	Contracted Services	OPR303-305	GRO - Material Processing	8,275	7,885	8,441	8,610	8,782	8,957	9,137	Based on projected X 5% Mini propane, tires, ODS
172	54030	Contracted Services	OPR417-302	HBD Environmental Monitoring	9,869	10,066	10,066	11,073	11,294	11,520	11,751	2025 Contract change 10%, 2% thereafter; Routine EMP sampling, reporting and lab costs, includes 2 events per year. HB project related costs for increased monitoring (additional 2 events per year) are allocated to CAP.
173	54030	Contracted Services	OPR418-300	YMR Snow Removal	6,615	4,905	6,946	7,293	7,658	8,041	8,443	Based on projected x 10%
174	54030	Contracted Services	OPR418-302	YMR Facility O&M	2,463	6,939	2,513	2,563	2,614	2,666	2,720	Biffy \$2k, fire \$100; projected x5%
175	54030	Contracted Services	OPR578-100	CEN Central Subregion HHW Depot Operation	162,265	136,537	170,378	178,897	187,842	197,234	207,096	Nelson Leafs depot, dependant on volume of HHW collected
176	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	2,000	0	2,000	0	0	0	0	New scale software/support (moved to A102)
177	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	3,000	3,000	3,000	3,000	3,000	3,000	3,000	Site surveillance oversight (SAL/GRO/BAL)
178	54030	Contracted Services	OVR153-100	Central RR Subregion Administration	21,396	16,000	16,000	16,000	16,000	12,000	12,000	CKISS / invasives management - 2024 HB, CEN, BAL, KAS, assumes costs for CEN/BAL/KAS see slight decrease but wide area treatment still needed at HB. Waiting on proposal from CKISS but lets discuss
179	54030	Contracted Services	OVR153-302	CEN Central Subregion HHW Events	51,000	33,752	45,000	35,440	37,212	39,073	41,026	Based on events in Kas & Salmo and 30% of EPR - Recycling Reg to include more HHW by 2024
180	54030	Contracted Services			613,956	577,478	604,571	646,537	653,432	699,509	729,031	
181	55010	Repairs & Maintenance	OPR293-100	BAL Facility O&M	2,600	10,000	2,600	2,600	2,600	2,600	2,600	Dust control (\$6.5K), scale maint, transtor, gen repairs
182	55010	Repairs & Maintenance	OPR293-302	BAL Civil/Structural Repairs	4,000	8,000	0	0	0	0	0	Bin apron and scale maintenance
183	55010	Repairs & Maintenance	OPR296-100	CEN Facility O&M	3,000	12,000	3,000	3,000	3,000	3,000	3,000	Dust control (\$7.5k), scale maint, transtor, gen repairs
184	55010	Repairs & Maintenance	OPR296-302	CEN Civil/Structural Repairs	6,500	8,500	0	0	0	0	0	Resurface scale & repair/replace traffic light, snow guard
185	55010	Repairs & Maintenance	OPR300-100	KAS-Facility O& M	3,000	14,000	3,000	3,000	3,000	3,000	3,000	Gen repairs, transtor maint, generator maintenace, dust (\$7.5k); Flooring in shack (\$1500)
186	55010	Repairs & Maintenance	OPR300-302	KAS Civil/Structural Repairs	7,700	2,000	2,000	2,000	2,000	2,000	2,000	gen repairs, new flooring (\$1.5k), bin wall repair \$4.2K
187	55010	Repairs & Maintenance	OPR301-100	MAR-Facility O&M	1,400	9,400	1,400	4,000	4,000	4,000	4,000	Gen Repairs, dust (\$4k)
188	55010	Repairs & Maintenance	OPR301-302	MAR Civil/Structural Repairs	5,000	5,000	0	0	0	0	0	2024: brushing \$5K based on feedback from lead hand and public. FireSmart assessment to be completed in spring 2024.

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
189	55010	Repairs & Maintenance	OPR303-100	GRO Facility O&M	8,000	32,000	8,000	8,000	8,000	8,000	8,000	Gen repairs, Dust (\$3k), Railing painting \$20k
190	55010	Repairs & Maintenance	OPR303-302	GRO Civil/Structural Repairs	5,500	5,000	0	5,000	5,000	5,000	5,000	Transtor bin repairs; scale maintenance
191	55010	Repairs & Maintenance	OPR415-100	Bin Maintenance	15,000	15,000	13,000	13,000	13,000	13,000	13,000	Gen repairs
192	55010	Repairs & Maintenance	OPR415-154	Roll Off Trailers (154,155,156)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	Gen repairs
193	55010	Repairs & Maintenance	OPR415-160	Cat Loader NTS	5,000	2,000	5,000	5,000	0	0	0	Gen repairs (Balfour loader); sell after purchase at CEN
194	55010	Repairs & Maintenance	OPR415-161	Cat Loader Kaslo	5,000	500	5,000	0	0	0	0	Sell unit
195	55010	Repairs & Maintenance	OPR415-164	2006 Hyundai Loader Central	8,000	8,000	8,000	8,000	8,000	8,000	8,000	Gen Repairs; 2023 purchase tires from A120 - expense shown in Transfer to other service 59500
196	55010	Repairs & Maintenance	OPR415-170	2011 Hyundai Excavator	10,000	8,000	10,000	10,000	10,000	10,000	10,000	Gen Repairs
197	55010	Repairs & Maintenance	OPR415-171	1998 International Dump Truck	5,000	5,000	5,000	5,000	5,000	5,000	5,000	Gen Repairs
198	55010	Repairs & Maintenance	OPR415-172	2012 Hyundai Loader Grohman	8,000	8,000	8,000	8,000	8,000	8,000	8,000	Gen Repairs
199	55010	Repairs & Maintenance	OPR415-175	2014 Universal Compacting Trailer-PTO Drive	12,000	12,000	12,000	12,000	12,000	12,000	12,000	Gen Repairs
200	55010	Repairs & Maintenance	OPR415-176	2014 Universal Compacting Trailer-Diesel	12,000	12,000	12,000	12,000	12,000	12,000	12,000	Gen Repairs
201	55010	Repairs & Maintenance	OPR415-177	2015 Western Star Highway Tractor	10,000	10,000	10,000	10,000	10,000	10,000	10,000	Gen Repairs
202	55010	Repairs & Maintenance	OPR415-178	2016 Compacting Trailer	6,000	6,000	6,000	6,000	6,000	6,000	6,000	Gen Repairs
203	55010	Repairs & Maintenance	OPR415-183	2020 Western Star Highway Tractor	5,782	8,000	6,071	6,374	6,693	7,028	7,379	Gen Repairs
204	55010	Repairs & Maintenance	OPR415-184	2020 Western Star Highway Tractor	6,864	8,000	7,207	7,567	7,946	8,343	8,760	Gen Repairs
205	55010	Repairs & Maintenance	OPR415-185	2022 Western Star	3,000	8,000	3,000	3,000	3,000	3,000	3,000	Gen Repairs
206	55010	Repairs & Maintenance	OPR415-186	2022 Western Star	3,000	8,000	3,000	3,000	3,000	3,000	3,000	Gen Repairs
207	55010	Repairs & Maintenance	OPR415-300	Vehicle Operations	5,000	10,000	5,000	5,000	5,000	5,000	5,000	Maintenance supplies for all units (note approx \$19.2K repairs miscoded to 55050, would have been coded to the individual unit WOs)
208	55010	Repairs & Maintenance	OPR417-300	HBD Civil/Structural Repairs	1,000	1,600	1,000	1,000	1,000	1,000	1,000	Gen Repairs - piezos require some welding, added \$600 extra in 2024 to be completed when additional HB piezos are installed next year.
209	55010	Repairs & Maintenance	OPR418-301	YMR Civil/Structural Repairs	2,000	5,000	1,000	1,000	1,000	1,000	1,000	Gen Repairs; gate/fence repair (\$5k)
210	55010	Repairs & Maintenance	OVR153-100	Central RR Subregion Administration	0	13,000	0	4,000	4,000	4,000	4,000	Road surface grading at various sites \$4k in 24, \$2k subsequent yrs and Gate repairs \$2k; Reuse shed repairs \$2K; FireSmart Recommendations est @\$5k
211	55010	Repairs & Maintenance			171,346	256,000	142,278	149,542	145,239	145,971	146,739	reno GRO railings, dust control, road maintenance, transtors
212	55020	Operating Supplies	OPR293-100	BAL Facility O&M	1,000	1,000	1,000	1,000	1,000	1,000	1,000	General supplies
213	55020	Operating Supplies	OPR296-100	CEN Facility O&M	1,200	1,200	1,200	1,200	1,200	1,200	1,200	General supplies
214	55020	Operating Supplies	OPR300-100	KAS-Facility O& M	1,500	1,500	1,500	1,500	1,500	1,500	1,500	General supplies
215	55020	Operating Supplies	OPR301-100	MAR-Facility O&M	1,000	1,000	1,000	1,000	1,000	1,000	1,000	General supplies

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
216	55020	Operating Supplies	OPR303-100	GRO Facility O&M	5,000	5,000	5,000	5,000	5,000	5,000	5,000	General supplies
217	55020	Operating Supplies	OPR415-300	Vehicle Operations	1,500	1,500	1,500	1,500	1,500	1,500	1,500	supplies for all units
218	55020	Operating Supplies	OPR417-301	HBD Facility O&M	400	400	400	400	400	400	400	General supplies
219	55020	Operating Supplies	OPR418-302	YMR Facility O&M	900	900	900	900	900	900	900	General supplies
220	55020	Operating Supplies	OVR153-100	Central RR Subregion Administration	7,000	19,000	2,000	2,000	2,000	2,000	2,000	New branding site signage (entrance signs x6 @\$2k ea); General supplies; bulk purchase of winter salt; sandwich boards
221	55020	Operating Supplies	OVR153-302	CEN Central Subregion HHW Events	150	150	150	150	150	150	150	General supplies
222	<b>55020</b>	<b>Operating Supplies</b>			<b>19,650</b>	<b>31,650</b>	<b>14,650</b>	<b>14,650</b>	<b>14,650</b>	<b>14,650</b>	<b>14,650</b>	
223	55030	Equipment	OPR296-100	CEN Facility O&M	1,200	1,200	0	0	0	0	0	desk/chair, water cooler
224	55030	Equipment	OVR153-100	Central RR Subregion Administration	32,250	5,550	1,000	1,000	1,000	1,000	1,000	2023 Scale software equipment Plate readers, portable devices; general equipment (\$1k); \$1k for RFID cards
225	55030	Equipment	OPR293-100	BAL Facility O&M	0	1,500	0	0	0	0	0	Scale weight display BAL
226	55030	Equipment	OPR303	Grohman Narrows Transfer	5,000	0	0	0	0	0	0	gate fobs; 2023 included heat pump
227	55030	Equipment	OPR300-100	KAS-Facility O& M	1,000	1,650	0	0	0	0	0	desk/chair; starlink
228	<b>55030</b>	<b>Equipment</b>			<b>39,450</b>	<b>9,900</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	
229	55040	Utilities	OPR293-100	BAL Facility O&M	1,792	1,433	1,828	1,865	1,902	1,940	1,979	Based on projected (4%)
230	55040	Utilities	OPR296-100	CEN Facility O&M	1,515	2,784	1,818	1,854	1,891	1,929	1,968	Based on projected (4%)
231	55040	Utilities	OPR300-100	KAS-Facility O& M	600	1,005	612	624	637	649	662	propane
232	55040	Utilities	OPR301-100	MAR-Facility O&M	597	337	609	621	634	646	659	Based on projected (4%)
233	55040	Utilities	OPR303-100	GRO Facility O&M	5,125	4,659	5,228	5,332	5,439	5,547	5,658	Based on projected (4%)
234	55040	Utilities	OPR418-302	YMR Facility O&M	1,185	479	1,209	1,233	1,258	1,283	1,309	Based on projected (4%)
235	<b>55040</b>	<b>Utilities</b>			<b>10,815</b>	<b>10,698</b>	<b>11,304</b>	<b>11,530</b>	<b>11,760</b>	<b>11,995</b>	<b>12,235</b>	
236	55050	Vehicles	OPR293-100	BAL Facility O&M	1,620	752	1,662	1,705	1,705	1,705	1,705	Loader fuel
237	55050	Vehicles	OPR296-100	CEN Facility O&M	3,240	3,324	3,324	3,411	3,411	3,411	3,411	Gasoline for pump, on-site equipment
238	55050	Vehicles	OPR300-100	KAS-Facility O& M	3,564	0	3,657	3,752	3,752	3,752	3,752	Generator fuel
239	55050	Vehicles	OPR618-100	GRO - Compost Hauling	15,594	32,748	32,748	34,385	36,104	37,909	39,805	Placeholder; cost hauling from GRO to CEN in house, dependant on volumes - late start to ICI, foodcycler
240	55050	Vehicles	OPR415-300	Vehicle Operations	146,350	181,272	160,985	177,083	194,792	214,271	235,698	Fuel for GRO hauling fleet and loaders, (in 22 some repairs miscoded here, \$19.2k) based on 2022 projected +10% (most other fuel coded here rather than sites)
241	<b>55050</b>	<b>Vehicles</b>			<b>170,368</b>	<b>218,095</b>	<b>202,376</b>	<b>220,337</b>	<b>239,764</b>	<b>261,049</b>	<b>284,371</b>	
242	55900	Provisions	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Landfill Liability accrual (Landfill closed)

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
243	55900	Provisions	OVR153-103	Central RR Subregion Administration	0	0	0	0	0	0	0	70 LAK CSR liability
244	55900	Provisions	OVR153-103	Central RR Subregion Administration	0	0	0	0	0	0	0	HB CSR liability
245	<b>55900</b>	<b>Provisions</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
246	56110	Short-Term Financing Interest	CAP1242-100	Regional curbside program development	0	0	0	2,000	2,000	2,000	2,000	(Estimated) Pending outcome of referendum, if proceeds move to new service
247	56110	Short-Term Financing Interest	CAP809-100	HBD - Remediation and Closure	0	5,000	0	5,000	5,000	5,000	5,000	(Estimated) 2024 ST for portion of HB works; borrowed due to lack of reserves
248	56110	Short-Term Financing Interest	CAP809-100	HBD - Remediation and Closure	5,312	60,343	60,343	60,343	47,418	34,492	0	Short term borrowing repayment for HB legal/design/permitting; insufficient funds budgeted in 2023
249	<b>56110</b>	<b>Short-Term Financing Interest</b>			<b>5,312</b>	<b>65,343</b>	<b>60,343</b>	<b>67,343</b>	<b>54,418</b>	<b>41,492</b>	<b>7,000</b>	
250	56010	Debenture Interest	OVR153-100	Central RR Subregion Administration	296,942	328,905	296,942	334,278	334,278	334,278	334,278	Based on repayment schedule for all existing long term loans
251	56010	Debenture Interest	OVR153-100	Central RR Subregion Administration	0	0	0	14,940	14,940	14,940	14,940	Lakeside Closure - 20yr 2%
252	<b>56010</b>	<b>Debenture Interest</b>			<b>296,942</b>	<b>328,905</b>	<b>296,942</b>	<b>349,218</b>	<b>349,218</b>	<b>349,218</b>	<b>349,218</b>	
253	56120	Short-Term Financing Principal	CAP1242-100	Regional curbside program development	0	0	0	14,766	14,766	14,766	14,766	Pending outcome of referendum, if proceeds move to new service
254	56120	Short-Term Financing Principal	CAP809-100	HBD - Remediation and Closure	0	64,765	0	64,765	64,765	64,765	64,765	2024 ST for portion of HB works; borrowed due to lack of reserves
255	56120	Short-Term Financing Principal	CAP809-100	HBD - Remediation and Closure	0	288,668	286,600	288,668	288,668	288,668	0	Short term borrowing repayment for HB legal/design/permitting (not budgeted in 2023 - contributes to deficit)
256	<b>56120</b>	<b>Short-Term Financing Principal</b>			<b>0</b>	<b>353,433</b>	<b>286,600</b>	<b>368,199</b>	<b>368,199</b>	<b>368,199</b>	<b>79,531</b>	
257	56020	Debenture Principal	OVR153-100	Central RR Subregion Administration	341,766	348,007	341,766	350,808	350,808	350,808	350,808	Based on repayment schedule for all existing long term loans
258	56020	Debenture Principal	OVR153-100	Central RR Subregion Administration	0	0	0	29,243	29,243	29,243	29,243	Lakeside Closure -20 yr 2%
259	<b>56020</b>	<b>Debenture Principal</b>			<b>341,766</b>	<b>348,007</b>	<b>341,766</b>	<b>380,051</b>	<b>380,051</b>	<b>380,051</b>	<b>380,051</b>	
260	56610	Equipment Financing Interest	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165-	9,135	8,418	6,948	5,710	2,892	0	0	Interest- 5yr repayment for 2 trucks & winch system \$480k
261	56610	Equipment Financing Interest	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJJALD10LPLR5297	8,042	6,305	5,193	2,762	0	0	0	Interest - 5yr repayment for 2 tractors \$360k
262	56610	Equipment Financing Interest	CAP1400-100	Central Loader	1,397	14,859	14,859	11,709	8,441	5,004	2,000	Interest - 5yr repayment for loader \$325k
263	56610	Equipment Financing Interest		RO bin trailer	0	2,182	0	8,165	6,415	4,665	2,915	Interest - 5yr repayment for trailer and bins
264	56610	Equipment Financing Interest	CAP1122-100	ENV - RR - 2021 - Compacting Trailer	0	4,899	4,899	4,899	3,338	1,716	1,716	Interest - 5yr repayment for compacting trailer \$250K
265	<b>56610</b>	<b>Equipment Financing Interest</b>			<b>18,574</b>	<b>36,662</b>	<b>31,899</b>	<b>33,244</b>	<b>21,086</b>	<b>11,385</b>	<b>6,631</b>	
266	56620	Equipment Financing Principal	CAP970-100	ENV - RR - Roll Off Truck & Bin Replacement (replaces Unit 165-	52,340	53,058	54,527	55,766	85,285	0	0	Principal - 5yr repayment for 2 trucks & winch system \$480k
267	56620	Equipment Financing Principal	CAP972-100	ENV - RR - Waste Hauling Tractor Truck VIN:5KJJALD10LPLR5297	67,947	69,685	70,797	89,333	0	0	0	Principal - 5yr repayment for 2 tractors \$360k
268	56620	Equipment Financing Principal	CAP1400-100	Central Loader	4,837	4,837	59,945	59,945	63,095	66,362	69,799	Principal - 5yr repayment for loader \$325k
269	56620	Equipment Financing Principal		RO bin trailer	0	35,000	0	35,000	35,000	35,000	35,000	Principal - 5yr repayment for trailer and bins
270	56620	Equipment Financing Principal	CAP1122-100	ENV - RR - 2021 - Compacting Trailer	0	63,183	63,183	64,744	66,366	33,829	33,829	Principal - 5yr repayment for compacting trailer \$250K

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

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271	56620	Equipment Financing Principal			125,125	225,762	248,452	304,787	249,745	135,191	138,628	
272	57010	Grants	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Funds for City of Nelson community bins for FC material - previously budgeted in CAP
273	57010	Grants			0	0	0	0	0	0	0	
274	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	461,250	290,803	95,264	253,161	592,609	772,728	1,329,441	Regular reserve; reduced in 23 due to projected YE deficit
275	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Growing Communities Fund (GCF) Allocation to GCF Reserve - 2024 Fleet Building
276	59000	Contribution to Reserve	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Cont to stabilization reserves, 1/2 of prior year surplus
277	59000	Contribution to Reserve			461,250	290,803	95,264	253,161	592,609	772,728	1,329,441	
278	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	1,000	10,000	2,000	5,000	0	0	0	A112 PM fees - all combined see notes
279	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	255,015	387,336	260,115	395,083	402,985	411,044	419,265	A102 Resource Recovery Placeholder: 70% (20% to A118 recycling allocation service and 10% to A120 C-W Compost allocation service)
280	59500	Transfer to Other Service	OVR153-303	Contribution to West	190,914	190,914	171,823	171,823	173,541	175,276	177,029	Placeholder, cont to West for OOT landfill, (removed reduction expected from organics diversion b/c of CoN)
281	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	257,493	331,837	161,289	253,279	259,470	266,016	121,914	Placeholder - transfer to A120 compost allocation service A120 (subsidization)
282	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	0	0	0	0	0	0	0	Transfer to A120 for Loader tires
283	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	29,369	29,369	58,739	32,306	33,921	35,617	37,398	Placeholder; GRO organics Tipping fees - Transfer to A120 Compost Allocation Service for CEN compost facility
284	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	696,216	757,734	920,212	909,878	844,683	869,567	895,341	Transfer to Central Recycling Allocation Service A117
285	59500	Transfer to Other Service			1,430,007	1,707,191	1,574,178	1,767,369	1,714,600	1,757,521	1,650,947	
286	59510	Transfer to Other Service - General Admin.	OVR153-100	Central RR Subregion Administration	162,618	172,701	184,878	176,155	179,679	183,272	186,938	Gen Admin Placeholder
287	59510	Transfer to Other Service - General			162,618	172,701	184,878	176,155	179,679	183,272	186,938	
288	59520	Transfer to Other Service - IT Fee	OVR153-100	Central RR Subregion Administration	38,612	39,385	39,384	40,173	40,976	41,796	42,632	IT; Placeholder
289	59520	Transfer to Other Service - IT Fee			38,612	39,385	39,384	40,173	40,976	41,796	42,632	
290	59550	Transfer to Other Service - Environmental	OVR153-100	Central RR Subregion Administration	67,182	88,531	68,526	90,302	92,108	93,950	95,829	A100 Enviro Services Placeholder; 80% A100 (10% to recycling allocation service and 10% to C-W Compost allocation service)
291	59550	Transfer to Other Service - Environmental			67,182	88,531	68,526	90,302	92,108	93,950	95,829	
292	60000	Capital Expenditures	CAP1412-100	RR - CEN - Tractor truck 2025 - VIN	0	0	0	350,000	0	0	0	Waste Hauling Tractor Truck asset replacement; EV
293	60000	Capital Expenditures	CAP1411-100	RR - CEN - Roll off truck 2025 - VIN #TBD	0	0	0	400,000	0	0	0	Roll off truck asset replacement; EV?; Look at overhaul of dempster system
294	60000	Capital Expenditures	CAP1242-100	Regional curbside program development	47,909	185,781	127,528	37,941	0	0	0	Moved funds for Nelson containers to Grants 57070; 2024/2025 containers and education for rural organics funded 2/3 by OICP.
295	60000	Capital Expenditures	CAP1117-100	GRO TS-2021-Compost Upgrades	55,000	0	0	0	0	0	0	2022- design; 2023 \$30k construction, \$10k contingency, bins (moved to own CAP), \$15k construction oversight and as-builts.
296	60000	Capital Expenditures	CAP1401-100	GRO Organics Bins	50,000	15,000	0	0	0	0	0	in 2023 \$50k 2.5 roll off bins (S188 purchasing 2.5 - to be shared between sites); 2024 purchase last shared bin or trailer
297	60000	Capital Expenditures	CAP1403-100	GRO fleet unit	60,000	60,000	0	0	0	0	0	purchase of fleet unit for GRO/CEN ops (SUV or small truck)
298	60000	Capital Expenditures	CAP1399-100	Central Gravel stockpile	20,000	0	0	0	0	0	0	Stockpile of gravel for road maintenance



**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

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299	60000	Capital Expenditures	CAP1398-100	Central Auto Kiosk	15,000	22,000	0	0	0	0	0	Replacement of former card scanner to allow for septage and other materials deposit outside regular hours (Wed/Sat) to work with new scale software; A120 to pay half for organcis; added \$7k for install
300	60000	Capital Expenditures	CAP1228-100	Ymir building	14,000	0	0	0	0	0	0	Replacement of attendant shack
301	60000	Capital Expenditures	CAP1122-100	ENV - RR - 2021 - Compacting Trailer	250,000	250,000	0	0	250,000	0	0	compacting trailer 2024.& 2026
302	60000	Capital Expenditures		RO bin trailer	0	175,000	0	0	0	0	0	intended for tandem RO bin hauling - possibly triaxle to haul organics/weight restrictions
303	60000	Capital Expenditures	CAP1400-100	Central Loader	325,000	325,000	0	0	0	0	0	Loader for replacing 2006 Central Loader
304	60000	Capital Expenditures	CAP1326-100	Roll off bins	40,000	45,000	0	40,000	0	20,000	0	Rolling stock roll offs bin (\$20k ea; 2024 CAP1327; 2025 CAP1328; 2026 CAP1329), looking to transition away from Dempster system
305	60000	Capital Expenditures	CAP767-100	NEL TS - Nelson Landfill Closure	95,500	119,000	79,000	47,000	747,000	0	0	2024: \$5k finalizing DSI with some info from Spring 80 Lakeside data (will be separate DSI's though), \$7k stakeholder meetings, \$97k risk assess and remediation plan, \$10k contingency. 2025: \$10 stakeholkd meetings, \$37k abandonment of permit and landfill closure plan. (2023/2024 is full cost, including amount for City). 2026 Closure \$747k Have kept this at the amt in the RRP but realistically, it will likely be in the \$900k to \$1M given this RRP value used was provided by SLR in 2018 - we only committed to \$740k total (reso 750/19) including investigations so will likely need to negotiate increased costs with the City.
306	60000	Capital Expenditures	CAP809-100	HBD - Remediation and Closure	122,140	273,827	142,000	206,341	128,174	93,174	93,174	2024-2026: \$25k water monitoring, \$7.5k for reveg monitoring, \$10k for wildlife monitoring (2 events per year), \$5k settlement monitoring, \$7.5k for updates to EMA and WQMMP, \$10K for Reclamation Research Program monitoring, \$15k for summary reports/memos for all monitoring work, \$7.9k ML/ARD monitoring/reporting. 2024 extras: \$7k consultant participation in EMLI reclamation inspection and reponses (if needed), \$4.1k for completion of tailings geochem report, \$66k piezo install (eng design, procurement support, field oversight, as-builts), \$10k for vegetation metals uptake study, \$76k for 5 additional piezometers (drilling and materials) best estimate (SRK estimates could be up to \$126k), \$44k Risk Assessment (Jan-Feb 2024), Nov 22 - Removed \$7k participation in EMLI inspection, and \$10k reclamation research program,assuming SLR gets 100% covered by grant, and assume 50% of metals uptake study is covered by grant (reduced from \$10k to \$5k). 2025: all tasks depend on EMLI acceptance of 1 year extension to permit timelines - \$5k enviro review of WQ prediction model, \$28k seepage analysis, \$36k WQ prediction model, \$21.7k RCP update, \$21k CMM, \$6.6k liability estimate update. 2026: assumes 6% increase for all ongoing costs from previous years due to contract expiry/renewal, \$35k for permit amendment process (meetings with EMLI, closure plan amendments, additional studies). Nice to Have (but not shown in budget) ADAS system for piezos (\$40k)
307	60000	Capital Expenditures	CAP809-101	HBD - Remediation and Closure - Construction	230,493	50,000	60,000	0	0	0	0	2024: higher values in cell, but possible range noted here - will depend heavily on freshet conditions. \$10k to 20k for EOR site maintenance support allowance, \$30k to 50k for cover/ditching repairs, \$20k to 30k for SLR turbidity/TSS monitoring during freshet, \$5k to 15k for seed purchase, \$10k for reseeding recommendations/oversight from enviro consultant.
308	60000	Capital Expenditures	CAP1397-100	BAL - road improvements / paving	60,000	80,000	0	0	0	0	0	Placeholder; Paving did not occur before season change - rolled into 2024 with added scope of access road
309	60000	Capital Expenditures	CAP1230-100	CEN - Surveillance Install/Upgrades	8,973	0	0	0	0	0	0	Project completed in Q3 of 2023
310	60000	Capital Expenditures	CAP1317-100	CEN RR -Subregion - Hauling Building	500,000	60,000	0	500,000	0	0	0	Survey in 23, Design in 2024; Construction into 2025, combine with Recycling Depot expansion
311	60000	Capital Expenditures	CAP979-100	CEN TS - 2019 Washroom	17,800	0	0	0	0	0	0	Project completed in Q3 of 2023
312	60000	Capital Expenditures	CAP981-100	KAS TS - 2019 Washroom	0	0	0	0	68,000	0	0	Well, septic \$20k, Washroom \$2k, power \$22k

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

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313	60000	Capital Expenditures	CAP1235-100	CEN - Legacy Landfills	415,000	60,000	0	355,000	0	0	4,000,000	2024 Phase 1 Assessments; 2025 Phase 2 - Balfour, Kaslo, Marblehead and Salmo Landfills. Closure in 2028.

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
314	60000	Capital Expenditures	CAP1402-100	CEN Septage	50,000	50,000	0	0	0	0	0	assessment and design for septage& possibly compost leachate - use CEN Septage reserve to fund
315	60000	Capital Expenditures	CAP1304-100	CEN Bin Wall	10,000	5,000	0	0	0	0	0	Minor regrading may be required to adjust bin level
316	60000	Capital Expenditures			2,386,815	1,775,608	408,528	1,936,282	1,193,174	113,174	4,093,174	

**S187 - Central Resource Recovery - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
317	TOTAL EXPENSES				7,902,510	8,232,551	6,091,116	8,279,066	7,795,357	6,904,815	11,091,538	
318	TOTAL CAP REVENUE				-2,415,300	-2,021,235	-409,102	-1,900,548	-1,223,554	-133,554	-4,115,292	
319	TOTAL CAP (no HB)				2,034,182	1,451,781	206,528	1,729,941	1,065,000	20,000	4,000,000	
320	TOTAL OPERATING EXPENSES (no CAP or HB)				5,287,146	5,889,648	5,182,171	5,833,521	6,105,861	6,319,087	6,848,737	
321	TIPPING FEES				-1,975,836	-2,102,668	-1,919,059	-2,165,748	-2,230,721	-2,297,642	-2,366,572	
322	TAXATION				-3,357,297	-3,860,892	-3,659,454	-4,092,545	-4,215,321	-4,341,781	-4,472,034	
323	HB EXPENSES (OPs & CAP)				780,589	1,089,534	832,288	815,694	719,925	671,158	338,230	
324	TOTAL REVENUE				-7,902,510	-8,232,551	-6,091,115	-8,279,066	-7,795,357	-6,904,815	-11,091,538	
325					8,101,917	8,430,963	6,220,987	8,379,156	7,890,787	7,010,245	11,186,968	
326	SURPLUS/DEFICIT				0	0	0	0	0	0	0	
				Opening Regular Reserve Balance	-765,974	-141,270	-440,408	-36,246	-43,067	-439,502	-1,099,057	
				Transfer From Regular Reserves	786,815	395,827	323,084	246,341	196,174	113,174	93,174	
				Contribution to Regular Reserves	-461,250	-290,803	-95,264	-253,161	-592,609	-772,728	-1,329,441	
				Net Change for Year	325,565	105,024	227,820	-6,820	-396,435	-659,554	-1,236,267	
				Year End Regular Reserve	-440,408	-36,246	-212,588	-43,067	-439,502	-1,099,057	-2,335,324	
				Opening Stabilizatio Reserve Balance	-3,685	-3,739	-3,685	-3,685	-3,685	-3,685	-3,685	
				Transfer From Stabilization Reserves	0	0	0	0	0	0	0	
				Contribution to Stabilization Reserves	0	0	0	0	0	0	0	
				Net Change for Year	0	0	0	0	0	0	0	
				Year End Stabilization Reserve	-3,685	-3,739	-3,685	-3,685	-3,685	-3,685	-3,685	
				Total Reserves	-444,093	-39,986	-216,273	-46,751	-443,187	-1,102,741	-2,339,008	
				Central Septage Reserve	-50,765							
				GCF	-100,849							
				Landfill Liability	-456,126							

**A117 - Central Recycling - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	42035	User Fees - Specified	OPR640-100	Central Recycling - General	-151,500.00	-156,104.11	-157,665.15	-153,015.00	-159,241.80	-160,834.22	-162,442.56	-164,066.99	Placeholder RBC Financial Incentive - 2025 RBC to review financial incentive methodology
2	42035	User Fees - Specified	OPR641-100	West Recycling - General	-29,859.03	-29,859.03	-29,859.03	-29,859.03	-29,859.03	-29,859.03	-29,859.03	-29,859.03	Placeholder - transfer of RBC Incentives for SR equalization
3	42035	User Fees - Specified			-181,359.03	-185,963.14	-187,524.18	-182,874.03	-189,100.83	-190,693.25	-192,301.59	-193,926.02	
4	43025	Grants - Specified	OPR640-100	Central Recycling - General	0.00	-142,875.00	0.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation - Groman Depot Expansion
5	43025	Grants - Specified			0.00	-142,875.00	0.00	0.00	0.00	0.00	0.00	0.00	
6	43100	Proceeds from Borrowing	CAP1239-100	Nelson Recycling Depot	-2,000,000.00	0.00	-97,125.00	0.00	-2,000,000.00	0.00	0.00	0.00	2024 GRO recycling depot expansion design/tender; 2025 construction; combine project with fleet building - less \$142k CGF grant
7	43100	Proceeds from Borrowing			-2,000,000.00	0.00	-97,125.00	0.00	-2,000,000.00	0.00	0.00	0.00	
8	43200	Proceeds from Equipment Financing	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
9	43200	Proceeds from Equipment Financing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
10	45000	Transfer from Reserves	OPR640-100	Central Recycling - General	0.00	0.00	-142,875.00	0.00	0.00	0.00	0.00	0.00	In 2024 GCF grant funds for depot from A117 reserves
11	45000	Transfer from Reserves	OVR153-100	Central RR Subregion Administration	0.00	0.00	-10,000.00	0.00	0.00	-10,000.00	0.00	0.00	Placeholder; 2023 to contribute to CAP works
12	45000	Transfer from Reserves			0.00	0.00	-152,875.00	0.00	0.00	-10,000.00	0.00	0.00	
13	45500	Transfer from Other Service	OPR640-100	Central Recycling - General	-696,215.80	-696,215.80	-757,733.89	-909,163.85	-909,878.25	-844,683.47	-869,566.79	-895,340.64	Revenue from S187
14	45500	Transfer from Other Service			-696,215.80	-696,215.80	-757,733.89	-909,163.85	-909,878.25	-844,683.47	-869,566.79	-895,340.64	
15	49100	Prior Year Surplus	OPR640-100	Central Recycling - General	-88,329.17	-48,981.88	-34,028.10	0.00	0.00	0.00	0.00	0.00	Prior year surplus/deficit
16	49100	Prior Year Surplus			-88,329.17	-48,981.88	-34,028.10	0.00	0.00	0.00	0.00	0.00	
17	<b>TOTAL REVENUE</b>				<b>-2,965,904.00</b>	<b>-1,074,035.82</b>	<b>-1,229,286.17</b>	<b>-1,092,037.88</b>	<b>-3,098,979.08</b>	<b>-1,045,376.72</b>	<b>-1,061,868.38</b>	<b>-1,089,266.66</b>	
18	<b>TOTAL OPERATING REVENUE</b>				<b>-965,904.00</b>	<b>-931,160.82</b>	<b>-879,286.17</b>	<b>-1,092,037.88</b>	<b>-1,098,979.08</b>	<b>-1,035,376.72</b>	<b>-1,061,868.38</b>	<b>-1,089,266.66</b>	
19	<b>CAP FUNDING SUBTOTAL</b>				<b>-2,000,000.00</b>	<b>-142,875.00</b>	<b>-350,000.00</b>	<b>0.00</b>	<b>-2,000,000.00</b>	<b>-10,000.00</b>	<b>0.00</b>	<b>0.00</b>	Grants, reserves, borrowing
20	51010	Salaries	OPR640-100	Central Recycling - General	278,413.00	292,113.76	290,296.81	285,373.33	297,554.23	304,993.09	312,617.91	320,433.36	RWE Based on Salary worksheet (6.2%), includes only salary (training/ misc related salary costs included with WS salary in S187)
21	51010	Salaries	OPR623-100	CEN - Lead Hand	13,953.90	13,953.90	15,129.39	14,232.98	15,431.98	15,740.62	16,055.43	16,376.54	Lead Hand - 30% of S187 service; Based on Salary Worksheet (new CA rate)
22	51010	Salaries			292,366.90	306,067.66	305,426.20	299,606.30	312,986.21	320,733.70	328,673.34	336,809.90	
23	51020	Overtime	OPR640-100	Central Recycling - General	2,000.00	4,117.65	4,000.00	2,000.00	3,000.00	3,000.00	3,000.00	3,000.00	Limited budget for emerg coverage
24	51020	Overtime			2,000.00	4,117.65	4,000.00	2,000.00	3,000.00	3,000.00	3,000.00	3,000.00	
25	51030	Benefits	OPR640-100	Central Recycling - General	64,035.00	65,512.47	72,574.00	65,315.70	74,025.48	75,505.99	77,016.11	78,556.43	RWEs; Based on Salary Worksheet
26	51030	Benefits	OPR623-100	CEN - Lead Hand	4,046.69	4,046.69	4,387.52	4,127.63	4,475.27	4,564.78	4,656.07	4,749.19	Lead Hand - 30% of S186; Based on Salary Worksheet
27	51030	Benefits			68,081.69	69,559.17	76,961.52	69,443.33	78,500.75	80,070.77	81,672.18	83,305.62	
28	51050	Employee Health & Safety	OPR640-100	Central Recycling - General	7,132.29	1,003.04	4,000.00	7,310.60	4,100.00	4,202.50	4,307.56	4,415.25	RWE footwear, jackets, training, safety check-in monitoring, based estimate provided by H&S coord
29	51050	Employee Health & Safety			7,132.29	1,003.04	4,000.00	7,310.60	4,100.00	4,202.50	4,307.56	4,415.25	
30	51500	Directors - Allowance & Stipend	OPR640-100	Central Recycling - General	4,592.45	4,592.45	4,684.30	4,684.30	4,777.98	4,873.54	4,971.01	5,070.43	20% Based on up to 14 RR meetings for 6 Directors \$268 meeting
31	51500	Directors - Allowance & Stipend			4,592.45	4,592.45	4,684.30	4,684.30	4,777.98	4,873.54	4,971.01	5,070.43	
32	51560	Directors - Travel	OVR153-100	Central RR Subregion Administration	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Increased travel with more in-person meetings
33	51560	Directors - Travel			1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	

**A117 - Central Recycling - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
34	52010	Travel	OPR640-100	Central Recycling - General	500.00	1,832.77	2,000.00	500.00	1,500.00	1,500.00	1,500.00	1,500.00	RWE - mileage for field staff training/development/out of area shift coverage
35	52010	Travel	OPR623-100	CEN - Lead Hand	3,939.30	3,939.30	4,352.88	4,136.27	4,343.08	4,560.23	4,788.24	5,027.66	30% Lead Hand S187 - gen site travel (5% increases)
36	52010	Travel			4,439.30	5,772.07	6,352.88	4,636.27	5,843.08	6,060.23	6,288.24	6,527.66	
37	52020	Education & Training	OPR640-100	Central Recycling - General	2,000.00	0.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	RWE training
38	52020	Education & Training			2,000.00	0.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
39	53020	Admin, Office Supplies & Postage	OPR640-100	Central Recycling - General	500.00	97.90	500.00	500.00	500.00	500.00	500.00	500.00	General supplies
40	53020	Admin, Office Supplies & Postage			500.00	97.90	500.00	500.00	500.00	500.00	500.00	500.00	
41	53030	Communication	OPR640-100	Central Recycling - General	2,835.00	2,625.00	2,730.00	2,976.75	2,866.50	3,125.59	3,009.83	3,281.87	RWE cell allowance
42	53030	Communication			2,835.00	2,625.00	2,730.00	2,976.75	2,866.50	3,125.59	3,009.83	3,281.87	
43	53040	Advertising	OPR640-100	Central Recycling - General	2,000.00	0.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Ads, brochures
44	53040	Advertising			2,000.00	0.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
45	53050	Insurance	OPR640-100	Central Recycling - General	525.00	525.00	546.00	551.25	578.81	607.75	638.14	670.05	MIABC / Aon
46	53050	Insurance			525.00	525.00	546.00	551.25	578.81	607.75	638.14	670.05	
47	54020	Professional Fees	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
48	54020	Professional Fees			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
49	54030	Contracted Services	OPR640-100	Central Recycling - General	240,140.88	181,020.49	199,122.54	252,147.92	219,034.79	229,986.53	241,485.86	253,560.15	10% increase in both 24 & 25 for new hauling contracts (mid-24) then 5% subsequent yrs; Satellite hauling; IC contract; City of
50	54030	Contracted Services	OPR616-100	RBC depot O&M (Biffy & garbage)	10,404.00	5,000.00	5,000.00	10,612.08	5,000.00	5,100.00	5,202.00	5,306.04	Garbage, portable toilets - some coded to OPR640
51	54030	Contracted Services	OPR616-100	RBC depot snow	37,359.00	20,000.00	20,000.00	39,226.95	20,000.00	21,000.00	22,050.00	23,152.50	Snow removal services - some coded to OPR640
52	54030	Contracted Services			287,903.88	206,020.49	224,122.54	301,986.95	244,034.79	256,086.53	268,737.86	282,018.69	
53	55010	Repairs & Maintenance	OPR640-100	Central Recycling - General	3,000.00	2,716.11	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	General repairs
54	55010	Repairs & Maintenance			3,000.00	2,716.11	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	
55	55020	Operating Supplies	OPR640-100	Central Recycling - General	1,500.00	2,284.81	2,500.00	1,500.00	2,500.00	2,500.00	2,500.00	2,500.00	General supplies; signage
56	55020	Operating Supplies			1,500.00	2,284.81	2,500.00	1,500.00	2,500.00	2,500.00	2,500.00	2,500.00	
57	55030	Equipment	OPR640-100	Central Recycling - General	500.00	500.00	2,000.00	500.00	500.00	500.00	500.00	500.00	General equip; A/C SAL, KAS; mini fridge SAL,LAK,
58	55030	Equipment			500.00	500.00	2,000.00	500.00	500.00	500.00	500.00	500.00	
59	55040	Utilities	OPR640-100	Central Recycling - General	800.00	523.88	9,844.83	800.00	800.00	800.00	800.00	800.00	Power, propane; install new power SAL, LAK, KAS (\$5k)
60	55040	Utilities			800.00	523.88	9,844.83	800.00	800.00	800.00	800.00	800.00	
61	55060	Rentals	OPR640-100	Central Recycling - General	71,500.00	71,500.00	71,500.00	20,599.92	21,011.92	21,432.16	21,860.80	21,861.80	Depot lease (LAK \$51k until combined with GRO; KOK \$19.8k); reduced in 25 assuming closing LAK and combining at GRO
62	55060	Rentals			71,500.00	71,500.00	71,500.00	20,599.92	21,011.92	21,432.16	21,860.80	21,861.80	
63	56110	Short-Term Financing Interest	OPR640-100	Central Recycling - General	10,452.48	10,452.48	6,531.46	6,531.46	2,610.44	0.00	0.00	0.00	Short term borrowing repayment for RBC- 4.51%
64	56110	Short-Term Financing Interest			10,452.48	10,452.48	6,531.46	6,531.46	2,610.44	0.00	0.00	0.00	
65	56010	Debenture Interest	OPR640-100	Central Recycling - General	0.00	0.00	0.00	83,756.34	83,756.34	83,756.34	83,756.34	83,756.34	LT - New Recycling Depot - 25yr 4.51%
66	56010	Debenture Interest			0.00	0.00	0.00	83,756.34	83,756.34	83,756.34	83,756.34	83,756.34	

**A117 - Central Recycling - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
67	56120	Short-Term Financing Principal	OPR640-100	Central Recycling - General	86,941.00	86,941.00	86,941.00	86,941.00	86,941.00	0.00	0.00	0.00	Short term borrowing repayment for RBC (increased value due to first payment deferral to 22)
68	56120	Short-Term Financing Principal			86,941.00	86,941.00	86,941.00	86,941.00	86,941.00	0.00	0.00	0.00	
69	56020	Debenture Principal	OPR640-100	Central Recycling - General	0.00	0.00	0.00	59,854.24	59,854.24	59,854.24	59,854.24	59,854.24	LT - New Recycling Depot - 25yr 4.51%
70	56020	Debenture Principal			0.00	0.00	0.00	59,854.24	59,854.24	59,854.24	59,854.24	59,854.24	
71	59000	Contribution to Reserve	OPR640-100	Central Recycling - General	0.00	142,875.00	0.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation to GCF Reserve
72	59000	Contribution to Reserve	OPR640-100	Central Recycling - General	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Regular reserve - for asset replacement
73	59000	Contribution to Reserve			5,000.00	147,875.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
74	59500	Transfer to Other Service	OVR153-100	Central RR Subregion Administration	72,861.00	72,861.00	110,667.54	74,318.22	112,880.89	115,138.51	117,441.28	119,790.10	A102 Resource Recovery; Placeholder; 20% of S187 transfer to A102
75	59500	Transfer to Other Service			72,861.00	72,861.00	110,667.54	74,318.22	112,880.89	115,138.51	117,441.28	119,790.10	
76	59510	Transfer to Other Service - General Admin. Fee	OPR640-100	Central Recycling - General	29,575.00	29,575.00	47,911.50	41,975.00	48,869.73	49,847.12	50,844.07	51,860.95	General Admin; Placeholder
77	59510	Transfer to Other Service - General Admin. Fee			29,575.00	29,575.00	47,911.50	41,975.00	48,869.73	49,847.12	50,844.07	51,860.95	
78	59520	Transfer to Other Service - IT Fee	OPR640-100	Central Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder (no workstations)
79	59520	Transfer to Other Service - IT Fee			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
80	59550	Transfer to Other Service - Environmental Services Fee	OPR640-100	Central Recycling - General	8,398.00	8,398.00	11,066.41	8,565.96	11,066.41	11,287.74	11,513.49	11,743.76	A100 Enviro Services; Placeholder 10% of S186 transfer to A100; updated Feb 14
81	59550	Transfer to Other Service - Environmental Services Fee			8,398.00	8,398.00	11,066.41	8,565.96	11,066.41	11,287.74	11,513.49	11,743.76	
82	60000	Capital Expenditures	CAP1239-100	Nelson Recycling Depot	2,000,000.00	5,000.00	240,000.00	0.00	2,000,000.00	0.00	0.00	0.00	Survey in 23, Design in 2024; Construction into 2025, combine with CEN fleet building expansion
83	60000	Capital Expenditures		Balfour recycling area paving	0.00	0.00	0.00	0.00	0.00	10,000.00	0.00	0.00	Paving in recycling area
84	60000	Capital Expenditures			2,000,000.00	5,000.00	240,000.00	0.00	2,000,000.00	10,000.00	0.00	0.00	
85	<b>TOTAL EXPENSES</b>				<b>2,965,904.00</b>	<b>1,040,007.72</b>	<b>1,229,286.17</b>	<b>1,092,037.88</b>	<b>3,098,979.08</b>	<b>1,045,376.72</b>	<b>1,061,868.38</b>	<b>1,089,266.66</b>	
86	<b>TOTAL OPERATING EXPENSES</b>				<b>965,904.00</b>	<b>1,035,007.72</b>	<b>989,286.17</b>	<b>1,092,037.88</b>	<b>1,098,979.08</b>	<b>1,035,376.72</b>	<b>1,061,868.38</b>	<b>1,089,266.66</b>	Increased debenture in 25, decreased ST in 26
87	<b>TOTAL CAP REVENUE</b>				<b>-2,000,000.00</b>	<b>0.00</b>	<b>-240,000.00</b>	<b>0.00</b>	<b>-2,000,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
88	<b>TOTAL REVENUE</b>				<b>-2,965,904.00</b>	<b>-1,074,035.82</b>	<b>-1,229,286.17</b>	<b>-1,092,037.88</b>	<b>-3,098,979.08</b>	<b>-1,045,376.72</b>	<b>-1,061,868.38</b>	<b>-1,089,266.66</b>	
89	<b>SURPLUS/DEFICIT</b>				<b>0.00</b>	<b>-34,028.10</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
				Opening Regular Reserve Balance	-5,933.90	-5,933.90	-10,978.05	-10,933.90	-5,978.05	-10,978.05	-5,978.05	-10,978.05	
				Transfer From Regular Reserves	0.00	0.00	10,000.00	0.00	0.00	10,000.00	0.00	0.00	
				Contribution to Regular Reserves	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	
				Net Change for Year	-5,000.00	-5,000.00	5,000.00	-5,000.00	-5,000.00	5,000.00	-5,000.00	-5,000.00	
				Year End Regular Reserve	-10,933.90	-10,933.90	-5,978.05	-15,933.90	-10,978.05	-5,978.05	-10,978.05	-15,978.05	

**A120 - Central/West Compost - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	42020	Sale of Services	OPR643-100	Central-West Organics - General	-60,000.00	-20,000.00	-132,000.00	-132,000.00	-133,320.00	-134,653.20	-135,999.73	-137,359.73	Placeholder Central Compost Facility TF revenue- start composting mid-2023; tipping fees from RDKB start Oct
2	42020	Sale of Services			-60,000.00	-20,000.00	-132,000.00	-132,000.00	-133,320.00	-134,653.20	-135,999.73	-137,359.73	
3	42030	User Fees	OPR643-100	Central-West Organics - General	-2,500.00	0.00	-5,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	Placeholder, Sales of finished compost, dropped 2024 by 1/2 based on lower tonnages, later Cgar start etc., no ICI, and only having 1 compost sale in 2024. Have not accounted for rural program (if proceeds)
4	42030	User Fees			-2,500.00	0.00	-5,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	-10,000.00	
5	43025	Grants - Specified	CAP1113-100	ENV-Central RR-2020-Compost Facility	0.00	-69,095.32	0.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation - Composting Facility Completion
6	43025	Grants - Specified	CAP1113-100	ENV-Central RR-2020-Compost Facility	-1,452,632.00	-1,257,943	-175,482.00	0.00	0.00	0.00	0.00	0.00	Values present incoming funds from OIP grant, which covers 2/3rds of costs. Claims are made in April each year for the previous April 1 to March 31 period. 2023 amount paid out. 2024 amount can be submitted whenever now that project is complete, but requires final OIP report to be submitted so will likely be early 2024 before that is submitted (requires contractor info) and then paid out.
7	43025	Grants - Specified			-1,452,632.00	-1,327,038.58	-175,482.00	0.00	0.00	0.00	0.00	0.00	
8	43100	Proceeds from Borrowing	CAP1113-100	ENV-Central RR-2020-Compost Facility	-276,065.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Financing carried over into 2023; short term borrowing - compost; RDCK 1/3rd portion; all borrowed in 22, but some funds to carry over into 23 to fund remaining CAP works
9	43100	Proceeds from Borrowing			-276,065.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
10	43200	Proceeds from Equipment Financing	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
11	43200	Proceeds from Equipment Financing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
12	45000	Transfer from Reserves	OPR643-100	Central-West Organics - General	0.00	-69,095.32	-8,000.00	0.00	0.00	0.00	0.00	0.00	CAP works not funded from borrowing; 2023 used GCF for CAP works; 2024 Seacan
13	45000	Transfer from Reserves			0.00	-69,095.32	-8,000.00	0.00	0.00	0.00	0.00	0.00	
14	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	-29,369.31	0.00	-58,738.62	-58,738.62	-64,612.48	-67,843.10	-68,521.53	-68,521.53	Transfer from S187 - in lieu of tipping fees @ \$80/T
15	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	-257,493.25	-286,862.56	-331,837.49	-161,289.09	-253,278.87	-259,469.81	-266,016.15	-121,913.94	Placeholder Transfer from S187 - organics (subidization) - no S187 Tipping fees in 2023 so tranfered funds to taxation subsidy
16	45500	Transfer from Other Service	OVR153-100	Central RR Subregion Administration	0.00	-6,000.00	0.00	0.00	0.00	0.00	0.00	0.00	Transfer from S187 for Loader tires
17	45500	Transfer from Other Service	OVR154-100	West RR Subregion Administration	-43,697.68	-43,697.68	-131,224.27	-131,224.27	-132,536.51	-133,861.88	-135,200.50	-136,552.50	Transfer from S188 - in lieu of tipping fees @\$80/T
18	45500	Transfer from Other Service	OVR154-100	West RR Subregion Administration	-257,493.25	-257,493.25	-331,837.49	-161,289.09	-253,278.87	-259,469.81	-266,016.15	-121,913.94	Placeholder Transfer from S188 - organics (subidization)
19	45500	Transfer from Other Service			-588,053.50	-594,053.50	-853,637.86	-512,541.07	-703,706.73	-720,644.59	-735,754.33	-448,901.91	
20	49100	Prior Year Surplus	OPR643-100	Central-West Organics - General	867,000.00	866,882.52	-88,277.11	0.00	0.00	0.00	0.00	0.00	Deficit carried into 2023 to be offset by OIP grant funds for 2022 not received until 2023
21	49100	Prior Year Surplus			867,000.00	866,882.52	-88,277.11	0.00	0.00	0.00	0.00	0.00	
22	<b>TOTAL REVENUE</b>				<b>-1,512,250.59</b>	<b>-1,143,304.88</b>	<b>-1,262,396.96</b>	<b>-654,541.07</b>	<b>-847,026.73</b>	<b>-865,297.79</b>	<b>-881,754.06</b>	<b>-596,261.64</b>	
23	<b>TIPPING FEES</b>				<b>-574,986.50</b>	<b>-564,355.81</b>	<b>-795,674.97</b>	<b>-454,578.19</b>	<b>-639,877.74</b>	<b>-653,592.81</b>	<b>-668,032.03</b>	<b>-381,187.61</b>	
24	<b>CAP FUNDING SUBTOTAL</b>				<b>-1,728,697.09</b>	<b>-1,396,133.90</b>	<b>-183,482.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
25	51010	Salaries	OPR643-100	Central-West Organics - General	49,364.51	32,909.68	59,749.50	66,609.18	61,243.24	62,774.32	64,343.68	65,952.27	Based on one FT operator. 2023: Adjusted based on July start date for operator
26	51010	Salaries			49,364.51	32,909.68	59,749.50	66,609.18	61,243.24	62,774.32	64,343.68	65,952.27	
27	51020	Overtime	OPR643-100	Central-West Organics - General	1,000.00	0.00	500.00	500.00	500.00	500.00	500.00	500.00	limited OT, est more in first few years while establishing system
28	51020	Overtime			1,000.00	0.00	500.00	500.00	500.00	500.00	500.00	500.00	
29	51030	Benefits	OPR643-100	Central-West Organics - General	14,315.71	9,872.90	19,316.66	19,316.66	17,760.54	18,204.55	18,659.67	19,126.16	based on salary worksheet
30	51030	Benefits			14,315.71	9,872.90	19,316.66	19,316.66	17,760.54	18,204.55	18,659.67	19,126.16	
31	51050	Employee Health & Safety	OPR643-100	Central-West Organics - General	1,150.00	300.00	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00	Ops footwear, jackets, training, safety check-in monitoring. Added 2 pairs per person coveralls/gloves (\$350), respirators/fit tests/filters (\$300) to increase from 500 to 1150.
32	51050	Employee Health & Safety			1,150.00	300.00	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00	



**A120 - Central/West Compost - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
33	51500	Directors - Allowance & Stipend	OPR643-100	Central-West Organics - General	5,740.56	5,740.56	5,855.37	5,855.37	5,972.48	6,091.93	6,213.77	6,338.04	Based on up to 14 RR meetings @ \$268/meeting for for 6 Dir Central and 9 Dir West - 10% each of total S188/S187 stipend
34	51500	<b>Directors - Allowance &amp; Stipend</b>			<b>5,740.56</b>	<b>5,740.56</b>	<b>5,855.37</b>	<b>5,855.37</b>	<b>5,972.48</b>	<b>6,091.93</b>	<b>6,213.77</b>	<b>6,338.04</b>	
35	51560	Directors - Travel	OPR643-100	Central-West Organics - General	500.00	0.00	500.00	525.00	525.00	551.25	578.81	607.75	Assumes remote
36	51560	<b>Directors - Travel</b>			<b>500.00</b>	<b>0.00</b>	<b>500.00</b>	<b>525.00</b>	<b>525.00</b>	<b>551.25</b>	<b>578.81</b>	<b>607.75</b>	
37	52010	Travel	OPR643-100	Central-West Organics - General	750.00	533.54	1,000.00	500.00	500.00	500.00	500.00	500.00	mileage for ops staff; travel/overnight for staff for compost facility tour
38	52010	<b>Travel</b>			<b>750.00</b>	<b>533.54</b>	<b>1,000.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>	
39	52020	Education & Training	OPR643-100	Central-West Organics - General	2,000.00	310.00	2,500.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Compost operations training - 2 staff trained to have coverage for sickness/time off/etc., and allow additional funds for staff associated with trialing training etc. 2024: increased by \$500 for CCC Operators exam for Cam (needs 500 hours of operators time).
40	52020	<b>Education &amp; Training</b>			<b>2,000.00</b>	<b>310.00</b>	<b>2,500.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	
41	52030	Memberships, Dues & Subscriptions	OPR643-100	Central-West Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Compost Council of Canada membership within A102
42	52030	<b>Memberships, Dues &amp;</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
43	53020	Admin, Office Supplies & Postage	OPR643-100	Central-West Organics - General	300.00	0.00	300.00	300.00	300.00	300.00	300.00	300.00	Shipping samples, sampling supplies, etc
44	53020	<b>Admin, Office Supplies &amp; Postage</b>			<b>300.00</b>	<b>0.00</b>	<b>300.00</b>	<b>300.00</b>	<b>300.00</b>	<b>300.00</b>	<b>300.00</b>	<b>300.00</b>	
45	53030	Communication	OPR643-100	Central-West Organics - General	1,870.00	1,300.00	1,720.00	811.50	2,056.32	2,097.45	2,139.40	2,246.37	2023: reotemp remote view (\$500) Starlink purchase (\$199, plus \$140/mo for 4 months). 2024 onward: monthly cell for operator (assumes \$60/mo), internet for facility (\$75/mo, (\$150/mo split with scale shack), software for probes (\$25/mo, starting September 2024);
46	53030	<b>Communication</b>			<b>1,870.00</b>	<b>1,300.00</b>	<b>1,720.00</b>	<b>811.50</b>	<b>2,056.32</b>	<b>2,097.45</b>	<b>2,139.40</b>	<b>2,246.37</b>	
47	53040	Advertising	OPR643-100	Central-West Organics - General	3,500.00	150.00	3,500.00	3,500.00	2,000.00	2,000.00	1,000.00	1,000.00	On-going Education/Communication costs. 2024/2025: increased to reflect start of programs (NEL/Cgar/Rural) and likelihood of needing additional funds. Decrease 2026 onward, to reflect stabilization of program.
48	53040	<b>Advertising</b>			<b>3,500.00</b>	<b>150.00</b>	<b>3,500.00</b>	<b>3,500.00</b>	<b>2,000.00</b>	<b>2,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	
49	53050	Insurance	OPR643-100	Central-West Organics - General	2,000.00	1,417.00	1,473.68	2,000.00	1,532.63	1,593.93	1,593.93	1,657.69	compost facility/equipment
50	53050	<b>Insurance</b>			<b>2,000.00</b>	<b>1,417.00</b>	<b>1,473.68</b>	<b>2,000.00</b>	<b>1,532.63</b>	<b>1,593.93</b>	<b>1,593.93</b>	<b>1,657.69</b>	
51	53080	Licence & Permits	OPR643-100	Central-West Organics - General	200.00	0.00	250.00	204.00	0.00	200.00	204.00	208.08	2024: Well license application is \$250. 2025: \$0 due to 2 year backlog for license applications. 2026:Annual rent is \$200 for estimated annual quantity increase by 2% per year.
52	53080	<b>Licence &amp; Permits</b>			<b>200.00</b>	<b>0.00</b>	<b>250.00</b>	<b>204.00</b>	<b>0.00</b>	<b>200.00</b>	<b>204.00</b>	<b>208.08</b>	
53	54040	Consulting Fees	OPR643-100	Central-West Organics - General	8,731.50	8,731.50	4,000.00	0.00	0.00	0.00	0.00	0.00	2024: Compost facility in-person follow-up training and administering CCC operators exam with Transform Compost Systems, and ongoing virtual support
54	54020	<b>Professional Fees</b>			<b>8,731.50</b>	<b>8,731.50</b>	<b>4,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
55	54030	Contracted Services	OPR643-100	Central-West Organics - General	5,000.00	0.00	5,000.00	5,000.00	0.00	0.00	0.00	0.00	\$5k for each 2024/2025 for additional analysis fees for staff to run a pilot program with biosolids and compostable plastics, other items.

**A120 - Central/West Compost - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
													Lab costs: Assumes lower volumes received on site in 2024 (2 sample sets required per year if less than 2000 tonnes produced) but that additional tests are required in 2024 as part of process training. 2024: \$5k for lab samples and collection (C:N to calibrate new pile mix, 7 samples once per year for metals and pathogens, 3 additional pathogen sample tests for first few batches, 1 foreign matter test), \$5k contingency for quality failure retesting, \$5k for water monitoring based on 3 wells to sample 2x/yr, leachate pond sampling, reporting etc. 2024 onward compost sampling costs increase to \$15k to due to 3-4 OMRR sampling events required/yr when running at full tonnages, but fewer calibration tests are needed compared to when operations first start. Water sampling remains \$5k. Added 2% annual adjustment for increases to lab sampling costs and analysis etc. Draining Leachate Pond: Assumes 4 pond draining events a year (2 in 2023), at \$17k per drain (unless there is a spot closer than Nelson?). Have kept leachate pond draining costs assuming using Nelson or Fruitvale WWTP instead of just septage pits with hourly rates for truck, in case we have to go that route.
56	54030	Contracted Services	OPR643-100	Central-West Organics - General	45,000.00	20,000.00	83,000.00	80,000.00	88,000.00	89,760.00	91,555.20	93,386.30	Nice to Have, in CAP: \$250K for larger pond (sugest 5-6 times the size of current pond) so pond draining is hopefully no longer needed. If this item is approved, then we could reduce
57	54030	<b>Contracted Services</b>			<b>50,000.00</b>	<b>20,000.00</b>	<b>88,000.00</b>	<b>85,000.00</b>	<b>88,000.00</b>	<b>89,760.00</b>	<b>91,555.20</b>	<b>93,386.30</b>	
58	55010	Repairs & Maintenance	OPR643-100	Central-West Organics - General	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Facility
59	55010	Repairs & Maintenance	OPR643-100	Central-West Organics - General	3,000.00	11,000.00	3,000.00	3,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Equipment - winter tires for loader - offset by \$6k for current tires transfer to S187
60	55010	<b>Repairs &amp; Maintenance</b>			<b>8,000.00</b>	<b>16,000.00</b>	<b>8,000.00</b>	<b>8,000.00</b>	<b>9,000.00</b>	<b>9,000.00</b>	<b>9,000.00</b>	<b>9,000.00</b>	
61	55020	Operating Supplies	OPR643-100	Central-West Organics - General	1,000.00	1,000.00	2,500.00	1,000.00	2,500.00	2,500.00	2,500.00	2,500.00	General supplies, winter sand
62	55020	<b>Operating Supplies</b>			<b>1,000.00</b>	<b>1,000.00</b>	<b>2,500.00</b>	<b>1,000.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	
63	55030	Equipment	OPR643-100	Central-West Organics - General	1,000.00	882.91	1,000.00	1,000.00	1,000.00	2,500.00	2,500.00	2,500.00	sampling & testing equipment. 2024: \$3k for bulk purchase of Solvita test kits, pie plates, thermos etc. for field tests. Not included, but something to consider - EcoProbes will need replacement or repairs likely within 3 to 5 years.
64	55030	<b>Equipment</b>			<b>1,000.00</b>	<b>882.91</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	
65	55040	Utilities	OPR643-100	Central-West Organics - General	28,527.50	15,000.00	49,411.00	49,411.00	50,399.22	51,407.20	52,435.35	53,484.06	power, propane, diesel (2024 used first full year, 2023 @50%)
66	55040	<b>Utilities</b>			<b>28,527.50</b>	<b>15,000.00</b>	<b>49,411.00</b>	<b>49,411.00</b>	<b>50,399.22</b>	<b>51,407.20</b>	<b>52,435.35</b>	<b>53,484.06</b>	
67	55050	Vehicles	OPR643-100	Central-West Organics - General	31,384.50	15,692.25	62,769.00	62,769.00	69,045.90	75,950.49	83,545.54	91,900.09	Fuel - loader / equipment (2024 used first full year, 2023 @50%).
68	55050	<b>Vehicles</b>			<b>31,384.50</b>	<b>15,692.25</b>	<b>62,769.00</b>	<b>62,769.00</b>	<b>69,045.90</b>	<b>75,950.49</b>	<b>83,545.54</b>	<b>91,900.09</b>	
69	55060	Rentals	OPR643-100	Central-West Organics - General	0.00	0.00	30,000.00	30,000.00	31,500.00	33,075.00	34,728.75	36,465.19	Rental of Screener
70	55060	<b>Rentals</b>			<b>0.00</b>	<b>0.00</b>	<b>30,000.00</b>	<b>30,000.00</b>	<b>31,500.00</b>	<b>33,075.00</b>	<b>34,728.75</b>	<b>36,465.19</b>	
71	56110	Short-Term Financing Interest	CAP1113-100	ENV-Central RR-2020-Compost Facility	7,122.43	55,000.00	55,000.00	7,122.43	55,000.00	55,000.00	55,000.00	0.00	ST loan for 1/3 of compost facility
72	56110	Short-Term Financing Interest	OPR643-100	Central-West Organics - General	0.00	12,000.00	12,000.00	0.00	12,000.00	12,000.00	12,000.00	0.00	Was budgeted to 56610 in 2023; Interest - 5yr repayment for CEN Loader \$250K
73	56110	<b>Short-Term Financing Interest</b>			<b>7,122.43</b>	<b>67,000.00</b>	<b>67,000.00</b>	<b>7,122.43</b>	<b>67,000.00</b>	<b>67,000.00</b>	<b>67,000.00</b>	<b>0.00</b>	
74	56120	Short-Term Financing Principal	CAP1113-100	ENV-Central RR-2020-Compost Facility	152,653.47	227,096.00	227,096.00	152,653.47	227,096.00	227,096.00	227,096.00	0.00	ST loan for 1/3 of compost facility
75	56120	Short-Term Financing Principal	OPR643-100	Central-West Organics - General	0.00	50,000.00	50,000.00	0.00	50,000.00	50,000.00	50,000.00	0.00	Was budgeted to 56620 in 2023; Prinicial - 5yr repayment for CEN Loader \$250K
76	56120	<b>Short-Term Financing Principal</b>			<b>152,653.47</b>	<b>277,096.00</b>	<b>277,096.00</b>	<b>152,653.47</b>	<b>277,096.00</b>	<b>277,096.00</b>	<b>277,096.00</b>	<b>0.00</b>	
77	56610	Equipment Financing Interest	OPR614-100	CEN - Compost Facility O&M	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	placeholder - removed costs for purchase of equipment (screener, chipper) to rental for early stages
78	56610	Equipment Financing Interest	CAP1121-100	ENV - RR- 2020 - Loader	3,222.85	0.00	0.00	2,244.37	0.00	0.00	0.00	0.00	Moved to 56110 in 2024; Interest - 5yr repayment for CEN Loader \$200K
79	56610	<b>Equipment Financing Interest</b>			<b>3,222.85</b>	<b>0.00</b>	<b>0.00</b>	<b>2,244.37</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
80	56620	Equipment Financing Principal	OPR614-100	CEN - Compost Facility O&M	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	placeholder - removed costs for purchase of equipment (screener, chipper) to rental for early stages

**A120 - Central/West Compost - 5 year Financial Plan (2024-2028)**

	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
81	56620	Equipment Financing Principal	CAP1121-100	ENV - RR- 2020 - Loader	39,328.55	0.00	0.00	40,307.03	0.00	0.00	0.00	0.00	Moved to 5610 in 2024; Prinicial - 5yr repayment for CEN Loader \$250K
82	56620	<b>Equipment Financing Principal</b>			<b>39,328.55</b>	<b>0.00</b>	<b>0.00</b>	<b>40,307.03</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
83	59000	Contribution to Reserve	OPR614-100	CEN - Compost Facility O&M	0	69,095.32	0.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation to GCF Reserve
84	59000	Contribution to Reserve	OPR614-100	CEN - Compost Facility O&M	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00	Regular reserve for asset replacement - Increase by \$40k in 2028 for asset replacement after ST borrowing
85	59000	<b>Contribution to Reserve</b>			<b>5,000.00</b>	<b>74,095.32</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>45,000.00</b>	
86	59500	Transfer to Other Service	CAP1113-100	ENV-Central RR-2020-Compost Facility	2,000.00	4,000.00	0.00	0.00	0.00	0.00	0.00	0.00	A112 PM fees. See note in row 91 about PM fees. 2023: \$2k PM for completion of facility.
87	59500	Transfer to Other Service	OPR614-100	CEN - Compost Facility O&M	0.00	0.00	8,000.00	0.00	0.00	0.00	0.00	0.00	Transfer to S187 for 40ft seacan - using for mechanical and storage - funded by A120 reserves
88	59500	Transfer to Other Service	OPR614-100	CEN - Compost Facility O&M	7,500.00	0.00	7,500.00	0.00	0.00	0.00	0.00	0.00	Transfer to S187 for half of Automatic Kiosk (Strong) to allow for deposits of organics outside regular hours
89	59500	Transfer to Other Service	OPR614-100	CEN - Compost Facility O&M	78,046.00	78,046.00	105,340.10	79,606.92	107,446.91	109,595.85	111,787.76	114,023.52	A102 Resource Recovery: Placeholder 10% of S187 and 10% of S188 transfer to A102
90	59500	<b>Transfer to Other Service</b>			<b>78,046.00</b>	<b>78,046.00</b>	<b>105,340.10</b>	<b>79,606.92</b>	<b>107,446.91</b>	<b>109,595.85</b>	<b>111,787.76</b>	<b>114,023.52</b>	
91	59510	Transfer to Other Service - General Admin. Fee	OPR614-100	CEN - Compost Facility O&M	15,322.00	15,322.00	16,271.96	3,178.00	16,270.94	16,677.71	17,094.66	17,522.02	General Admin; Placeholder
92	59510	<b>Transfer to Other Service - General Admin. Fee</b>			<b>15,322.00</b>	<b>15,322.00</b>	<b>16,271.96</b>	<b>3,178.00</b>	<b>16,270.94</b>	<b>16,677.71</b>	<b>17,094.66</b>	<b>17,522.02</b>	
93	59520	Transfer to Other Service - IT Fee	OPR614-100	CEN - Compost Facility O&M	5,516.00	5,516.00	5,626.32	5,626.32	5,738.85	5,853.62	5,970.70	6,090.11	IT; Placeholder, based on one workstation and some automated systems support
94	59520	<b>Transfer to Other Service - IT Fee</b>			<b>5,516.00</b>	<b>5,516.00</b>	<b>5,626.32</b>	<b>5,626.32</b>	<b>5,738.85</b>	<b>5,853.62</b>	<b>5,970.70</b>	<b>6,090.11</b>	
95	59550	Transfer to Other Service - Environmental Services Fee	OPR614-100	CEN - Compost Facility O&M	17,991.00	17,991.00	21,067.37	18,350.82	21,488.71	21,918.49	22,356.86	22,803.99	A100 Enviro Services; Placeholder; 10 % of S188 and 10% of S187 transfer to A100
96	59550	<b>Transfer to Other Service - Environmental Services Fee</b>			<b>17,991.00</b>	<b>17,991.00</b>	<b>21,067.37</b>	<b>18,350.82</b>	<b>21,488.71</b>	<b>21,918.49</b>	<b>22,356.86</b>	<b>22,803.99</b>	
97	60000	Capital Expenditures	CAP1385-100	ENV-Central RR-2020-Compost Facility	967,214.00	386,121.11	406,000.00	0.00	0.00	0.00	0.00	0.00	2024: \$250k for water storage capacity increase (larger pond?) (Nice to Have for now, but if we need to truck water to Fruitvale or Nelson, then this is necessary), \$45k Orkin bird netting before bird nesting window in spring, \$6k for moving ditch from middle of flat area in borrow to around perimeter to expand storage room, \$25k for irrigation or more efficient pond/well watering system (would free up Cams time to work on other items, potentially assist with landfill tasks), \$10k for SeaCan upgradades (shelving, venting to meet WSBC).
98	60000	Capital Expenditures	OPR614-100	Screener/grider	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Screener - purchase shared with East A119 (\$200k) has been removed and will be rented/contracted initially
99	60000	<b>Capital Expenditures</b>			<b>967,214.00</b>	<b>386,121.11</b>	<b>406,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
100	<b>TOTAL EXPENSES</b>				<b>1,512,250.58</b>	<b>1,055,027.77</b>	<b>1,262,396.97</b>	<b>654,541.07</b>	<b>847,026.73</b>	<b>865,297.79</b>	<b>881,754.06</b>	<b>596,261.64</b>	
101	<b>Operational Expenses</b>				<b>545,036.58</b>	<b>668,906.66</b>	<b>856,396.97</b>	<b>654,541.07</b>	<b>847,026.73</b>	<b>865,297.79</b>	<b>881,754.06</b>	<b>596,261.64</b>	
102	<b>TOTAL REVENUE</b>				<b>-1,512,250.59</b>	<b>-1,143,304.88</b>	<b>-1,262,396.96</b>	<b>-654,541.07</b>	<b>-847,026.73</b>	<b>-865,297.79</b>	<b>-881,754.06</b>	<b>-596,261.64</b>	
103	<b>SURPLUS/DEFICIT</b>				<b>-0.00</b>	<b>-88,277.11</b>	<b>0.00</b>	<b>-0.00</b>	<b>-0.00</b>	<b>0.00</b>	<b>-0.00</b>	<b>-0.00</b>	
				Opening Regular Reserve Balance	-7,332.37	-7,332.37	-12,393.62	-12,332.37	-9,393.62	-14,393.62	-19,393.62	-24,393.62	
				Transfer From Regular Reserves	0.00	0.00	8,000.00	0.00	0.00	0.00	0.00	0.00	
				Contribution to Regular Reserves	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-45,000.00	
				Net Change for Year	-5,000.00	-5,000.00	3,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-45,000.00	
				Year End Regular Reserve	-12,332.37	-12,332.37	-9,393.62	-17,332.37	-14,393.62	-19,393.62	-24,393.62	-69,393.62	