



Regional District of Central Kootenay
EASTRESOURCE RECOVERY COMMITTEE
Open Meeting Agenda

Date: Monday, November 27, 2023
Time: 1:00 pm
Location: Hybrid Model - In-person and Remote

Directors will have the opportunity to participate in the meeting electronically. Proceedings are open to the public.

Pages

1. WEBEX REMOTE MEETING INFO

To promote openness, transparency and provide accessibility to the public we provide the ability to attend all RDCK meetings in-person or remote (hybrid model).

Meeting Time:

1:00 pm PST
2:00 pm MST

Join by Meeting Link:

<https://nelsonho.webex.com/nelsonho/j.php?MTID=m5ffacacd5df566d398ac2ca167b94650>

Meeting Number (access code): 2771 727 6353

Meeting Password: ywN7TvZMt93 (99678896 from phones)

Join by Phone:

+1-604-449-3026 Canada Toll (Vancouver)

In-Person Locations:

Erickson Meeting Room, Creston & District Community Complex
Board Room, RDCK Head Office, 202 Lakeside Drive, Nelson

2. CALL TO ORDER & WELCOME

Chair Jackman to call the meeting to order at 1:00 pm PST / 2:00 pm MST.

2.1 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

2.2 Freedom of the Floor

RECOMMENDATION:

That Central Resource Recovery Committee Chair Director Newell and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

2.3 Adoption of the Agenda

RECOMMENDATION:

The agenda for the November 27, 2023 East Resource Recovery Committee meeting be adopted as circulated.

2.4 Receipt of Minutes

The February 27, 2023 East Resource Recovery minutes, have been received.

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3. 2024-2028 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

- a. Service S186: East Resource Recovery
- b. Service A116: Recycling Program - East Subregion
- c. Service A119: Organics Program - East Subregion

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4. DISCUSSION ITEM: LANDFILL DEVELOPMENT

5. PUBLIC TIME

The Chair will call for questions from the public and members of the media at 3:45 pm PST / 4:45 pm MST.

6. IN CAMERA

6.1 MEETING CLOSED TO THE PUBLIC

The Open meeting will be adjourned after In-Camera without reconvening back into the open session unless there is business that needs to be addressed.

RECOMMENDATION:

In the opinion of the Board and, in accordance with Section 90 of the *Community Charter* the public interest so requires that persons other than DIRECTORS, ALTERNATE DIRECTORS, DELEGATIONS AND STAFF be excluded from the meeting; AND FURTHER, in accordance with Section 90 of the *Community Charter*, the meeting is to be closed on the basis identified in the following Subsections:

90 (1)A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:

(e)the acquisition, disposition or expropriation of land or improvements, if the council considers that disclosure could reasonably be expected to harm the interests of the municipality;

6.2 RECESS OF OPEN MEETING

RECOMMENDATION:

The Open meeting be recessed at _____ pm in order to conduct the *Closed In-Camera* meeting.

7. ADJOURNMENT

RECOMMENDATION:

The East Resource Recovery Committee meeting adjourn at _____ pm.



East Resource Recovery Committee Open Meeting **MINUTES**

An East Resource Recovery Committee meeting was held on Monday, February 27, 2023 at 9:00 am (PST) / 10:00 am (MST) by remote meeting due to Novel Coronavirus 2019 (COVID-19).

ELECTED OFFICIALS	Director G. Jackman	Area A (2023 Committee Chair)	(1)In-Person
PRESENT	Director R. Tierney	Area B	(1)In-Person
	Director K. Vandenberghe	Area C	(1)In-Person
	Councillor A. Mondia	Town of Creston	(2)In-Person
GUESTS	Director T. Newell	Chair Central Resource Recovery Committee	
	Director W. Popoff	Chair West Resource Recovery Committee	
STAFF PRESENT	U. Wolf	General Manager of Environmental Services	(2)In-Person
	A. Wilson	Resource Recovery Manager	
	Y. Malloff	General Manager of Finance, IT, ED	
	T. Barrington	Resource Recovery Technician	(2)In-Person
	S. Eckman	Meeting Coordinator	(2)In-Person

1. WEBEX REMOTE MEETING INFO

Join by Video:

<https://nelsonho.webex.com/nelsonho/j.php?MTID=mf6e99ccc1fbe40dd7c89231e020a8f30>

Join by Phone:

1-844-426-4405 Canada Toll Free

+1-604-449-3026 Canada Toll (Vancouver)

Meeting Number (access code): 2773 018 0621

Meeting Password: Z3yef3JTp3K

In-Person Locations:

(1)Conference Room, Creston & District Community Complex, 312 - 19th Avenue North, Creston, BC

(2)Board Room, 202 Lakeside Drive, Nelson, BC

2. CALL TO ORDER

Committee Chair Jackman called the meeting to order at 9:01 am (PST) / 10:01 am (MST).

2.1 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

2.2 Freedom of the Floor

Moved and Seconded,
And Resolved:

That Central Resource Recovery Committee Chair Director Newell and West Resource Recovery Committee Chair Director Popoff have freedom of the floor.

Carried

2.3 Adoption of the Agenda

Moved and Seconded,
And Resolved:

The Agenda for the February 27, 2023 East Resource Recovery Committee meeting be adopted with the inclusion of the following, before circulation.

- Agenda Item No. 6 - Future Meetings

Carried

2.4 Receipt of Minutes

The January 13, 2023 East Resource Recovery Committee Minutes, have been received.

3. DRAFT 2023 FINANCIAL PLANS

The following Draft Financial Plans, have been received:

- a. Service S186: East Resource Recovery
- b. Service A116: Recycling Program - East Subregion
- c. Service A119: Organics Program - East West Subregion

Meeting recessed from 10:25 am to 10:34 am for a break.

Moved and seconded,
And resolved:

That the East Resource Recovery Committee approve the updated Draft 2023-2027 Financial Plans for:

- a. Service S186: East Resource Recovery
- b. Service A116: Recycling Program - East Sub-region
- c. Service A119: Organics Program - East Sub-region

subject to contribution changes to or from other services

Carried

4. CRESTON CAR WASH/HELEN STREET RECYCLING DEPOT - HOURS OF OPERATION

The February 22, 2023 Committee Report from Travis Barrington, Resource Recovery Technician, summarizing the collection performance of the Creston Car Wash (CCW) recycling depot in 2022 following the launch of curbside recycling collection in the Town of Creston and present options for new depot opening hours, has been received.

Moved and seconded,
MOTION ONLY

That the Board direct staff to change the opening hours of the Creston Car Wash recycling depot to be closed on Sundays and implement summer opening hours from May 1 to October 31 of Tuesday to Saturday 8:00 am to 5:00 pm and winter hours from November 1 to April 30 of Tuesday to Saturday from 9:00 am to 4:00 pm.

Moved and seconded,
And Resolved,
AMENDMENT TO THE MOTION

The foregoing motion being

That the Board direct staff to change the opening hours of the Creston Car Wash recycling depot to be closed on Sundays and implement summer opening hours from May 1 to October 31 of Tuesday to Saturday 8:00 am to 5:00 pm and winter hours from November 1 to April 30 of Tuesday to Saturday from 9:00 am to 4:00 pm.

be amended to remove reference to summer and winter hours and change the hours of operation to 9:0am to 5:00pm, Tuesday to Saturday, year round, thus reading:

That the Board direct staff to change the opening hours of the Creston Car Wash recycling depot to be closed on Sundays and the revised hours being 9:00 am-5:00 pm Tuesday to Saturday, year round.

Carried

Moved and seconded,
And resolved that it be **recommended** to the Board:
MAIN MOTION

That the Board direct staff to change the opening hours of the Creston Car Wash recycling depot to be closed on Sundays and revise the operating hours to be 9:00 am-5:00 pm Tuesday to Saturday, year round.

Carried

5. STAFF VERBAL REPORTS

- a. Update on the bird control measures at the Creston Compost Facility

6. FUTURE MEETINGS

Moved and seconded,
And resolved:

That unless otherwise instructed by the Chair of East Resources Recovery Committee, hybrid meetings for future East Resource Recovery Committee meetings shall include the Creston & District Community Complex and be noted in the Agenda and Calendars including time with time zone specified;

AND FURTHER, that the room selected at the Creston & District Community Complex be prepared for hybrid meetings and seating arrangements.

Carried

7. PUBLIC TIME

The Chair called for questions from the public and members of the media at 11:36 am (PST) / 12:36 pm (MST).

8. ADJOURNMENT

Moved and Seconded,
And Resolved:

The February 27, 2023 East Resource Recovery Committee meeting adjourn at 11:36 am (PST) / 12:36 pm (MST).

CERTIFIED CORRECT

'Digitally approved by Director G. Jackman'

Director Jackman, 2023 Committee Chair
February 27, 2023 meeting

BOARD RESOLUTIONS AS ADOPTED AT THE FEBRUARY 27, 2023 EAST RESOURCE RECOVERY COMMITTEE MEETING

RECOMMENDATION #1

That the Board direct staff to change the opening hours of the Creston Car Wash recycling depot to be closed on Sundays and revise the operating hours to be 9:00 am-5:00 pm Tuesday to Saturday, year round.

S186 - East Resource Recovery - 5 Year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	41010	Requisitions			-1,323,672.37	-1,323,672.00	-1,456,039.20	-1,389,855.98	-1,459,348.78	-1,532,316.22	-1,608,932.03	-1,689,378.64	10% increase in 2024; 5% increase yr after yr
2	41020	Grants in lieu of Taxes			-4,236.00	-727.68	-1,000.00	-4,236.00	-4,236.00	-4,235.00	-4,234.00	-4,233.00	
3	42020	Sale of Services	OPR294-100	BOS-Facility O&M	-25,116.75	-20,911.76	-23,002.93	-25,367.91	-23,693.02	-24,403.81	-25,135.92	-25,890.00	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
4	42020	Sale of Services	OPR297-100	CRA-Facility O&M	-88,673.25	-83,356.53	-91,692.18	-89,559.98	-94,442.95	-97,276.23	-100,194.52	-103,200.36	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024
5	42020	Sale of Services	OPR298-100	CRE-Facility O&M	-1,065,205.54	-972,765.12	-1,070,041.64	-1,075,857.60	-1,102,142.89	-1,135,207.17	-1,169,263.39	-1,204,341.29	Placeholder, based on 2023 projected with 10% increase to ALL tipping fees in 2024; with 66k reallocated to A119 for organics
6	42020	Sale of Services			-1,178,995.53	-1,077,033.41	-1,184,736.75	-1,190,785.49	-1,220,278.85	-1,256,887.22	-1,294,593.83	-1,333,431.65	10% Increase in 2023; 3% all subsequent years
7	42030	User Fees			-148,974.44	-116,218.05	-118,542.41	-151,953.93	-120,913.26	-123,331.52	-125,798.15	-128,314.12	
8	42035	User Fees - Specified			-7,236.31	-2,150.40	-2,150.40	-7,424.45	-7,617.49	-7,617.49	-7,616.49	-7,615.49	
9	43025	Grants - Specified			-111,898.85	-212,112.37	0.00	-243,544.51	0.00	0.00	0.00	0.00	
10	43100	Proceeds from Borrowing	CAP1100-100	CRE LF-2020-Phase 1E Closure	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	project completed - remove
11	43100	Proceeds from Borrowing	CAP1226-100	CRE Landfill Closure Phase 2	0.00	0.00	0.00	0.00	0.00	-1,780,000.00	0.00	0.00	LT borrowing
12	43100	Proceeds from Borrowing	CAP1227-100	CRE Landfill development Phase 2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	LT borrowing
13	43100	Proceeds from Borrowing	CAP1234-100	Legacy Landfills	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-2,000,000.00	LT borrowing
14	43100	Proceeds from Borrowing	CAP759-100	CRE LF - Phase 1C/D Closure, Stabilizing Berm, and Drainage	0.00	0.00	0.00	-2,031,480.00	0.00	-2,031,480.00	0.00	0.00	Phase 1C/D - long term
15	43100	Proceeds from Borrowing	CAP1115-100	TOC-2020/21-Septage Receiving Facility	-1,383,942.30	0.00	-1,383,942.30	0.00	0.00	0.00	0.00	0.00	Septage Receiving Station - Town of Creston WWTP, facility design 2023 and construction asap following RRP approval
16	43100	Proceeds from Borrowing			-1,383,942.30	0.00	-1,383,942.30	-2,031,480.00	0.00	-3,811,480.00	0.00	-2,000,000.00	
17	43505	External Contributions & Contracts - Specified	OVR152-100	East RR Subregion Administration	-1,500.00	-1,500.00	0.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	BCUOMA contribution to HHW event
18	43505	External Contributions & Contracts - Specified			-1,500.00	-1,500.00	0.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	
19	45000	Transfer from Reserves	OVR152-100	East RR Subregion Administration	-493,527.17	-54,052.07	-183,000.00	-281,655.79	-241,300.00	0.00	-20,000.00	-20,000.00	Regular Reserves - CAP works not funded from borrowing; moved
20	45000	Transfer from Reserves	OVR152-100	East RR Subregion Administration	-300,000.00	0.00	-500,000.00	0.00	0.00	0.00	0.00	0.00	Regular Reserves - LKB lands \$300k & A119 leachate pond \$200k
21	45000	Transfer from Reserves	OVR152-100	East RR Subregion Administration	-300,000.00	-300,000.00	-150,000.00	0.00	-396,250.00	-50,000.00	0.00	0.00	Stabilization reserves - 2023 \$300k economic develop for LKB; 24 & 26 - gen operating revenue; 25 Phase 2 works
22	45000	Transfer from Reserves	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	-325,000.00	0.00	0.00	0.00	LL Reserves - 2025 - Phase 1C/D/berm design&tender
23		Transfer from Reserves	OVR152-100	East RR Subregion Administration	0.00	0.00	-115,399.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation -CRE Septage Facility
24	45000	Transfer from Reserves	OVR152-100	East RR Subregion Administration	-25,000.00	-25,000.00	0.00	0.00	0.00	0.00	0.00	0.00	Transfer in for A119 Bird Control measures
25	45000	Transfer from Reserves			-1,118,527.17	-379,052.07	-948,399.00	-281,655.79	-962,550.00	-50,000.00	-20,000.00	-20,000.00	
26	45500	Transfer from Other Service	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
27	45500	Transfer from Other Service			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
28	45900	Transfer from Provisions	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Landfill Liability Fund - 2022 Phase 1E Closure works
29	45900	Transfer from Provisions	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
30	49100	Prior Year Surplus	OVR152-100	East RR Subregion Administration	-399,458.21	-271,149.56	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder 2022 projected actual surplus/deficit
31	49100	Prior Year Surplus	OVR152-100	East RR Subregion Administration	-188,000.00	-188,000.00	0.00	0.00	0.00	0.00	0.00	0.00	Surplus to remain in service to fund carried over work - no surplus to carry over in 24

S186 - East Resource Recovery - 5 Year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
32	49100	Prior Year Surplus			-587,458.21	-459,149.56	0.00	0.00	0.00	0.00	0.00	0.00	
33	TOTAL REVENUE				-5,866,441.17	-3,571,615.53	-5,094,810.06	-5,302,436.14	-3,776,444.38	-6,787,367.45	-3,062,674.51	-5,184,472.89	
34	TAXATION				-1,323,672.37	-1,323,672.00	-1,456,039.20	-1,389,855.98	-1,459,348.78	-1,532,316.22	-1,608,932.03	-1,689,378.64	
35	TIPPING FEES				-1,178,995.53	-1,077,033.41	-1,184,736.75	-1,190,785.49	-1,220,278.85	-1,256,887.22	-1,294,593.83	-1,333,431.65	
36	GRANTS				-111,898.85	-212,112.37	0.00	-243,544.51	0.00	0.00	0.00	0.00	
37	BORROWING				-1,383,942.30	0.00	-1,383,942.30	-2,031,480.00	0.00	-3,811,480.00	0.00	-2,000,000.00	
38	RESERVES				-1,118,527.17	-379,052.07	-948,399.00	-281,655.79	-962,550.00	-50,000.00	-20,000.00	-20,000.00	
39	CAP FUNDING SUBTOTAL				-2,614,368.32	-591,164.44	-2,332,341.30	-2,556,680.29	-962,550.00	-3,861,480.00	-20,000.00	-2,020,000.00	
40	TOTAL REVENUE (w/o Prior Year Surplus)				-5,278,982.96	-3,112,465.97	-5,094,810.06	-5,302,436.14	-3,776,444.38	-6,787,367.45	-3,062,674.51	-5,184,472.89	
41	TOTAL OPERATING REVENUE				-2,664,614.65	-2,521,301.53	-2,762,468.76	-2,745,755.85	-2,813,894.38	-2,925,887.45	-3,042,674.51	-3,164,472.89	
42	51010	Salaries	OPR622-100	East Lead Hand	23,256.80	23,256.80	25,215.65	23,721.94	25,846.04	26,492.19	27,154.50	27,833.36	Lead Hand - 30% to allocation service; Based on Salary Worksheet (6.2%)
43	51010	Salaries	OPR650-100	Waste Spotters	41,476.00	46,300.90	62,761.62	42,305.52	64,016.85	65,297.19	66,603.13	67,935.20	Waste spotters - based on projected salaries (6.2% CPI) in 2023; 2% thereafter, some increase for organics, includes all RWE training, onboarding, misc
44	51010	Salaries	OVR152-100	East RR Subregion Administration	72,442.00	91,668.29	119,557.64	74,253.05	122,546.58	125,610.25	128,750.50	131,969.26	Attendants - based on Salaries worksheet (6.2%); 2% thereafter; added onboarding, training, misc hours, and LFA breaks
45	51010	Salaries			137,174.80	161,225.99	207,534.91	140,280.51	212,409.47	217,399.63	222,508.13	227,737.82	
46	51020	Overtime	OPR622-100	Lead Hand East	2,000.00	3,419.27	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Based on projected + 2%; Staffing issues on East shore caused extra OT
47	51020	Overtime	OVR152-100	East RR Subregion Administration	2,000.00	697.92	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	limited
48	51020	Overtime			4,000.00	4,117.20	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	
49	51030	Benefits	OPR622-100	East Lead Hand	6,744.49	6,744.49	7,312.54	6,879.38	7,458.79	7,607.97	7,760.13	7,915.33	Lead Hand - based on salary worksheet
50	51030	Benefits	OPR650-100	East Waste Spotters	9,539.48	7,149.71	15,690.40	9,730.27	16,004.21	16,324.29	16,650.78	16,983.79	Waste spotter - based on salary worksheet
51	51030	Benefits	OVR152-100	East RR Subregion Administration	9,258.00	13,895.82	29,889.41	9,443.16	30,487.20	31,096.94	31,718.88	32,353.26	Attendants, Based on Salary Worksheet (6.2%), 2% subsequent years
52	51030	Benefits			25,541.97	27,790.03	52,892.35	26,052.81	53,950.20	55,029.20	56,129.78	57,252.38	
53	51050	Employee Health & Safety	OPR294-100	BOS-Facility O&M	125.00	0.00	125.00	125.00	125.00	125.00	125.00	125.00	Site specific safety supplies
54	51050	Employee Health & Safety	OPR297-100	CRA-Facility O&M	125.00	227.34	125.00	125.00	125.00	125.00	125.00	125.00	Site specific safety supplies
55	51050	Employee Health & Safety	OPR298-100	CRE-Facility O&M	125.00	0.00	125.00	125.00	125.00	125.00	125.00	125.00	Site specific safety supplies
56	51050	Employee Health & Safety	OVR152-100	East RR Subregion Administration	6,387.00	1,594.69	4,520.00	6,514.74	4,610.40	4,702.61	4,796.66	4,892.59	LFA, LH footwear, jackets, training, safety check-in monitoring, based on 2/3 provided by H&S coord
57	51050	Employee Health & Safety			6,762.00	1,822.02	4,895.00	6,889.74	4,985.40	5,077.61	5,171.66	5,267.59	
58	51500	Directors - Allowance & Stipend	OVR152-100	East RR Subregion Administration	15,948.72	15,948.72	16,586.67	16,267.69	16,918.40	17,256.77	17,601.91	17,953.94	70% (moved 20% to recycling and 10% to compost allocation) Based on up to 14 RR meetings (4 directors) @ \$268/meeting + Chair at 4 other RRC meetings: Chair Stipend \$4380
59	51500	Directors - Allowance & Stipend			15,948.72	15,948.72	16,586.67	16,267.69	16,918.40	17,256.77	17,601.91	17,953.94	
60	51560	Directors - Travel	OVR152-100	East RR Subregion Administration	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	70% (20% recycling & 10% organics) Based on up to 12 RR meetings (4 directors)
61	51560	Directors - Travel			3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	3,150.00	

S186 - East Resource Recovery - 5 Year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
62	52010	Travel	OPR622-100	East Lead Hand	10,353.00	10,353.00	11,704.23	10,560.06	11,938.31	12,177.08	12,420.62	12,669.03	Lead Hand 70% - cash handling and gen site travel - assess cost vs. fleet
63	52010	Travel	OVR152-100	East RR Subregion Administration	2,040.00	428.25	1,000.00	2,080.80	1,020.00	1,040.40	1,061.21	1,082.43	Landfill attendant - mileage for staff training/development/out of area shift coverage
64	52010	Travel			12,393.00	10,781.25	12,704.23	12,640.86	12,958.31	13,217.48	13,481.83	13,751.47	
65	52020	Education & Training	OVR152-100	East RR Subregion Administration	2,000.00	200.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Field staff training/development
66	52020	Education & Training			2,000.00	200.00	1,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
67	53020	Admin, Office Supplies & Postage	OPR298-101	CRE-Environmental Monitoring	300.00	0.00	100.00	300.00	300.00	300.00	300.00	300.00	Limited budget (new syringes consumables)
68	53020	Admin, Office Supplies & Postage	OPR622-100	East Lead Hand	0.00	244.40	300.00	0.00	0.00	0.00	0.00	0.00	LH laptop (not sure where this was coded?)
69	53020	Admin, Office Supplies & Postage	OVR152-100	East RR Subregion Administration	600.00	218.20	300.00	600.00	600.00	600.00	600.00	600.00	Limited budget
70	53020	Admin, Office Supplies & Postage	OVR152-302	East Subregion HW Events	100.00	363.69	300.00	100.00	100.00	100.00	100.00	100.00	Limited budget
71	53020	Admin, Office Supplies & Postage			1,000.00	826.29	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
72	53030	Communication	OPR294-100	BOS-Facility O&M	805.13	739.20	768.77	845.38	807.21	847.57	889.95	934.44	Based on projected + 4%
73	53030	Communication	OPR297-100	CRA-Facility O&M	1,650.94	1,523.12	1,584.05	1,733.48	1,663.25	1,746.42	1,833.74	1,925.42	Based on projected + 4%
74	53030	Communication	OPR298-100	CRE-Facility O&M	2,474.24	1,899.24	1,975.21	2,597.95	2,073.97	2,177.67	2,286.55	2,400.88	Based on projected + 4%
75	53030	Communication	OPR622-100	East Lead Hand	300.00	93.75	97.50	300.00	102.38	300.00	300.00	300.00	Based on projected + 4%
76	53030	Communication	OPR613-100	CRE Compost Facility O&M	0.00	277.69	0.00	0.00	0.00	0.00	0.00	0.00	miscode should be A119; internet for compost facility
77	53030	Communication	OVR152-100	East RR Subregion Administration	1,250.00	437.50	455.00	1,312.50	477.75	501.64	526.72	553.06	2022 projected + 2% + new LFAcell allowance + Zoleo for LH
78	53030	Communication			6,480.30	4,970.50	4,880.52	6,789.32	5,124.55	5,573.29	5,836.95	6,113.80	
79	53040	Advertising	OVR152-100	East RR Subregion Administration	2,000.00	208.35	1,500.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	Education/communication
80	53040	Advertising	OVR152-302	East Subregion HW Events	500.00	216.35	1,000.00	500.00	500.00	500.00	500.00	500.00	Education/communication
81	53040	Advertising			2,500.00	424.70	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	
82	53050	Insurance	OPR294-100	BOS-Facility O&M	64.85	55.72	57.95	66.14	59.11	60.30	61.50	62.73	Based on 2022 projected + 2%
83	53050	Insurance	OPR297-100	CRA-Facility O&M	123.20	105.88	110.11	125.67	112.31	114.56	116.85	119.19	Based on 2022 projected + 2%
84	53050	Insurance	OPR298-100	CRE-Facility O&M	140.06	120.36	125.18	142.86	145.72	148.63	151.60	154.64	Based on 2022 projected + 2%
85	53050	Insurance	OVR152-100	East RR Subregion Administration	3,690.05	3,262.17	3,392.66	3,763.86	3,839.13	3,915.91	3,994.23	4,074.12	Based on 2022 projected + 2%
86	53050	Insurance			4,018.16	3,544.14	3,685.90	4,098.53	4,156.27	4,239.40	4,324.19	4,410.67	
87	53070	Bad Debts	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	placeholder
88	53070	Bad Debts			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
89	53080	Licence & Permits	OPR298-100	CRE-Facility O&M	600.00	100.00	600.00	100.00	100.00	100.00	100.00	100.00	Water licence; LoO/wedge permit fees 2023
90	53080	Licence & Permits	OVR152-100	East RR Subregion Administration	3,000.00	1,320.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	scale software license (site specific)
91	53080	Licence & Permits	OVR152-100	East RR Subregion Administration	4,000.00	2,828.55	3,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	Drone software license (1/3)
92	53080	Licence & Permits	OPR298-101	CRE-Environmental Monitoring	800.00	800.00	800.00	800.00	800.00	800.00	800.00	800.00	LKB access agreement

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93	53080	Licence & Permits			8,400.00	5,048.55	7,400.00	7,900.00	7,900.00	7,900.00	7,900.00	7,900.00	
94	54010	Legal	OVR152-100	East RR Subregion Administration	6,000.00	6,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	2024 increase for land transaction expense
95	54010	Legal			6,000.00	6,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	
96	54040	Consulting Fees	OPR298-100	CRE-Facility O&M	25,000.00	12,977.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	25,000.00	Annual flare inspection GHG report (\$12K), Engineering oversight (\$8K), landfill gas assessment in 2028
97	54040	Consulting Fees	OPR298-100	CRE-Facility O&M	100,000.00	55,000.00	5,000.00	0.00	0.00	0.00	0.00	0.00	Hydrogeo with liner exemption to be completed in 23; 2024 consultant support with Ministry discussions
98	54040	Consulting Fees	OPR298-100	CRE-Facility O&M	80,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	Design, Operations & Closure Plan
99	54041	Consulting Fees	OPR298-101	CRE-Environmental Monitoring	0.00	0.00	10,000.00	8,000.00	0.00	0.00	0.00	0.00	Bentic Study sampling in 2024
100	54042	Consulting Fees	OVR152-100	East RR Subregion Administration	1,000.00	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	2023: FOI requests for legacy landfills (\$500/site).
101	54020	Professional Fees			206,000.00	68,977.00	115,000.00	28,000.00	20,000.00	20,000.00	20,000.00	25,000.00	
102	54030	Contracted Services	OPR294-100	BOS-Facility O&M	3,583.14	3,696.38	3,881.19	3,762.30	4,075.25	4,279.02	4,492.97	4,717.62	Biffy, fire , site monitoring (in 2022 some miscodes for other accounts - insurance, utilities, communications)
103	54030	Contracted Services	OPR294-300	BOS Material Processing	150.00	0.00	150.00	150.00	150.00	150.00	150.00	151.00	Minimal expenses; batteries
104	54030	Contracted Services	OPR294-301	BOS Snow Removal	13,965.00	11,225.00	11,786.25	14,663.25	12,375.56	12,994.34	13,644.06	14,326.26	Snow removal
105	54030	Contracted Services	OPR294-304	BOS Bin Haul	10,825.65	10,473.75	12,568.50	11,366.93	13,196.93	13,856.77	14,549.61	15,277.09	Projected with 20% increase for new contract; subject to volumes; road restrictions, etc.
106	54030	Contracted Services	OPR297-100	CRA-Facility O&M	11,000.00	13,621.22	14,302.29	11,550.00	15,017.40	15,768.27	16,556.68	17,384.52	Based on previous years (include \$2100 biffy and \$100 fire)(in 2022 some miscodes for communications account - internet)
107	54030	Contracted Services	OPR297-300	CRA Material Processing	45,000.00	9,490.25	9,964.76	20,000.00	47,250.00	21,000.00	49,612.50	22,050.00	Mini propane , ODS, wood (alternating years), tires, metal; 2023 move chip
108	54030	Contracted Services	OPR297-301	CRA Snow Removal	20,948.00	17,193.75	18,053.44	21,995.40	18,956.11	19,903.91	20,899.11	21,944.07	Snow removal
109	54030	Contracted Services	OPR297-304	CRA Bin Haul	27,513.20	16,558.50	19,870.20	27,512.15	19,869.15	19,868.10	19,867.05	19,866.00	Projected with 20% increase for new contract; subject to volumes; road restrictions, etc.
110	54030	Contracted Services	OPR298-100	CRE-Facility O&M	449,918.70	390,497.81	372,547.76	472,414.64	391,175.14	410,733.90	431,270.60	452,834.13	Based on projected + 5% for annual increases; Landfill ops (\$371k Annually with adjustments) in 2023 \$35690 in outstanding billing; Scale \$1000; Fire \$400; Septage hauling \$16.5k;
112	54030	Contracted Services	OPR298-101	CRE-Environmental Monitoring	32,268.50	32,265.00	32,913.87	32,913.87	36,205.26	36,929.36	37,667.95	38,421.31	CRE - Based on 2021 budget, new contract in 2023 (sampling/reporting and lab). 10% increase in 2025 due to expiry of monitoring and lab contract, then 2% increase per year after.
123	54030	Contracted Services	OPR298-300	CRE Material Processing	60,540.88	93,085.35	97,739.62	63,567.92	102,626.60	107,757.93	113,145.82	118,803.12	Mini propane, Wood, metal, tires, ODS
124	54030	Contracted Services	OPR423-100	YAH Facility O&M	16,500.00	10,654.20	10,973.83	18,000.00	11,193.30	11,417.17	11,645.51	11,878.42	Based on contract, current hours (2 days/week); updated with Society proposal
125	54030	Contracted Services	OVR152-100	East RR Subregion Administration	21,509.00	21,509.00	11,000.00	11,000.00	8,000.00	7,500.00	7,500.00	7,500.00	CKISS - 2023: \$16k for BOS, CRA, CRE LF, New assessment at area surrounding compost facility. \$5 for contingency for potential treatments at compost facility area that would be completed under scope change letter.
126	54030	Contracted Services	OVR152-302	East Subregion HW Events	41,700.00	42,851.50	55,000.00	30,000.00	40,000.00	40,000.00	40,000.00	40,000.00	\$36K for CRE event (plus \$1k for flaggers and 30% EPR); subsequent years \$40K for EcoDepot; 2024 mix of depot/event
127	54030	Contracted Services			755,422.07	673,121.71	670,751.70	738,896.46	720,090.70	722,158.77	781,001.86	785,153.52	
128	55010	Repairs & Maintenance	OPR294-100	BOS-Facility O&M	350.00	1,556.25	2,000.00	350.00	350.00	350.00	350.00	350.00	General repairs, dust(\$1.2k)
129	55010	Repairs & Maintenance	OPR294-302	BOS Civil/Structural Repairs	500.00	0.00	2,000.00	500.00	500.00	500.00	500.00	500.00	General ; 2024 move recycle area up to top?
130	55010	Repairs & Maintenance	OPR297-100	CRA-Facility O&M	1,000.00	3,037.50	3,300.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	General repairs, dust (\$2.3k)
131	55010	Repairs & Maintenance	OPR297-302	CRA Civil/Structural Repairs	500.00	0.00	0.00	500.00	500.00	500.00	500.00	500.00	General repairs

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132	55010	Repairs & Maintenance	OPR298-100	CRE-Facility O&M	1,000.00	29,097.46	5,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	General repairs - scale had numerous repairs in 2023 (looking for a local service provider), heat pump (miscode - \$2k)
133	55010	Repairs & Maintenance	OPR298-301	CRE Civil/Structural Repairs	14,000.00	9,990.00	26,500.00	500.00	500.00	500.00	500.00	500.00	Bear fence repair in 2023; Scale maintenance 2024; Window (\$1.5k); landfill access road drainage repairs (phase 1E)
134	55010	Repairs & Maintenance	OVR152-100	East RR Subregion Administration	1,000.00	0.00	9,000.00	1,000.00	5,000.00	5,000.00	5,000.00	5,000.00	Fire extinguisher maintenance/replacement; Road surface grading at various sites \$2k and Gate repairs \$2k; Reuse shed repairs \$2K; FireSmart Recommendations \$2K
135	55010	Repairs & Maintenance	OPR516-100	East Subregion Bin Maintenance	1,500.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Budget used for winches and gen repairs on bins
136	55010	Repairs & Maintenance			19,850.00	43,681.21	48,800.00	5,850.00	9,850.00	9,850.00	9,850.00	9,850.00	
137	55020	Operating Supplies	OPR294-100	BOS-Facility O&M	100.00	244.86	200.00	100.00	100.00	100.00	100.00	100.00	Site signs, gen supplies
138	55020	Operating Supplies	OPR297-100	CRA-Facility O&M	100.00	1,045.81	1,000.00	100.00	100.00	100.00	100.00	100.00	Site signs, gen supplies
139	55020	Operating Supplies	OPR298-100	CRE-Facility O&M	2,000.00	2,316.00	17,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	General site supplies/signs 2024: \$2k Gen site supplies and \$15k litter fence. fencing costs from quote we received earlier in 2023, but deferred to 2024.
140	55020	Operating Supplies	OVR152-100	East RR Subregion Administration	5,500.00	1,797.70	8,000.00	500.00	500.00	500.00	500.00	500.00	New branding site signage (entrance signs x3 @ \$2k ea); General supplies; Lead Hand supplies
141	55020	Operating Supplies	OVR152-302	East Subregion HW Events	125.00	304.96	300.00	125.00	125.00	125.00	125.00	125.00	General supplies
142	55020	Operating Supplies			7,825.00	5,709.34	26,500.00	2,825.00	2,825.00	2,825.00	2,825.00	2,825.00	
143	55030	Equipment	OPR298-100	CRE-Facility O&M	15,450.00	2,686.77	7,000.00	500.00	500.00	500.00	500.00	500.00	General site supplies \$500; Scale software equip - Plate reader, portable devices (\$5k); Scale weight display (\$1.5k)
144	55030	Equipment			15,450.00	2,686.77	7,000.00	500.00	500.00	500.00	500.00	500.00	
145	55040	Utilities	OPR294-100	BOS-Facility O&M	642.26	529.10	550.26	674.37	770.37	808.89	849.33	891.80	Based on 2022 projected + 4%
146	55040	Utilities	OPR297-100	CRA-Facility O&M	500.00	0.00	0.00	525.00	0.00	0.00	0.00	0.00	Placeholder
147	55040	Utilities	OPR298-100	CRE-Facility O&M	1,639.10	2,213.69	2,302.23	1,721.05	3,223.13	3,384.29	3,553.50	3,731.17	Based on 2022 projected + 4%
148	55040	Utilities			2,781.35	2,742.79	2,852.50	2,920.42	3,993.50	4,193.17	4,402.83	4,622.97	
149	55060	Rentals	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
150	55060	Rentals			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
151	55900	Provisions	OVR152-100	East RR Subregion Administration	178,740.00	280,947.80	280,947.80	178,740.00	280,947.80	280,947.80	280,947.80	280,947.80	Placeholder, Landfill Liability Fund accrual; 2023 updated with 2022 calculation value
152	55900	Provisions			178,740.00	280,947.80	280,947.80	178,740.00	280,947.80	280,947.80	280,947.80	280,947.80	
153	56010	Debenture Interest	CAP759-100	CRE LF - Phase 1C/D Closure, Stabilizing Berm, and Drainage	0.00	0.00	0.00	0.00	0.00	31,894.24	31,894.24	31,894.24	Placeholder LT loan for Phase 1C
154	56010	Debenture Interest	CAP1115-100	TOC-2020/21-Septage Receiving Facility	0.00	0.00	0.00	21,709.05	21,709.05	21,709.05	21,709.05	21,709.05	Placeholder LT for septage facility - to be covered by septage tipping fees
155	56010	Debenture Interest	CAP1226-100	CRE Landfill Closure Phase 2	0.00	0.00	0.00	0.00	0.00	27,946.00	27,946.00	27,946.00	Placeholder LT borrowing for Phase 2 closure works
156	56010	Debenture Interest	CAP1227-100	CRE Landfill development Phase 2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder LT borrowing for landfill development works - moved to Stab Reserves
157	56010	Debenture Interest	CAP1234-100	Legacy Landfills	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31,000.00	Placeholder LT borrowing for legacy landfill closure
158	56010	Debenture Interest	OVR152-100	East RR Subregion Administration	85,247.96	64,695.03	85,247.96	85,247.96	85,247.96	85,247.96	85,247.96	85,247.96	Based on all existing LT loans repayment schedule for 2023
159	56010	Debenture Interest			85,247.96	64,695.03	85,247.96	106,957.01	106,957.01	166,797.25	166,797.25	197,797.25	
160	56110	Short-Term Financing Interest	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
161	56110	Short-Term Financing Interest			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

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162	56020	Debenture Principal	CAP759-100	CRE LF - Phase 1C/D Closure, Stabilizing Berm, and Drainage	0.00	0.00	0.00	0.00	0.00	79,526.61	79,526.61	79,526.61	Placeholder LT loan for Phase 1C
163	56020	Debenture Principal	CAP1115-100	TOC-2020/21-Septage Receiving Facility	0.00	0.00	0.00	54,130.38	54,130.38	54,130.38	54,130.38	54,130.38	Placeholder LT for septage facility - to be covered by septage tipping fees
168	56020	Debenture Principal	CAP1226-100	CRE Landfill Closure Phase 2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder LT borrowing for Phase 2 closure works - moved to Stab Reserves
165	56020	Debenture Principal	CAP1227-100	CRE Landfill development Phase 2	0.00	0.00	0.00	0.00	0.00	15,512.05	15,512.05	15,512.05	Placeholder LT borrowing for landfill development works
166	56020	Debenture Principal	CAP1234-100	Legacy Landfills	0.00	0.00	0.00	0.00	0.00	0.00	0.00	78,000.00	Placeholder LT borrowing for legacy landfill closure
167	56020	Debenture Principal	OVR152-100	East RR Subregion Administration	92,444.29	92,444.29	92,444.29	92,444.29	92,444.29	92,444.29	92,444.29	92,444.29	Placeholder - Based on all existing LT loans repayment schedule for 2022
168	56020	Debenture Principal			92,444.29	92,444.29	92,444.29	146,574.67	146,574.67	241,613.33	241,613.33	319,613.33	
169	56120	Short-Term Financing Principal	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
170	56120	Short-Term Financing Principal			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
171	57010	Grants	OVR152-100	East RR Subregion Administration	300,000.00	300,000.00	0.00	0.00	0.00	0.00	0.00	0.00	Payment to LKB for economic development
172	57010	Grants	OVR152-100	East RR Subregion Administration	148,896.99	142,998.58	0.00	0.00	0.00	0.00	0.00	0.00	Transfer to Town of Creston for OICP (bins,etc)
173	57010	Grants	OVR152-100	East RR Subregion Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Remove
174	57010	Grants			448,896.99	442,998.58	0.00	0.00	0.00	0.00	0.00	0.00	
175	59000	Contribution to Reserve	OVR152-100	East RR Subregion Administration	370,523.41	370,523.41	271,713.16	150,341.06	10,201.34	45,471.27	161,757.19	126,085.90	Transfer to regular reserves
176	59000	Contribution to Reserve	OVR152-100	East RR Subregion Administration	0.00	115,398.74	0.00	0.00	0.00	0.00	0.00	0.00	Growing Communities Fund (GCF) Allocation to GCF Reserve (For CRE septage project)
177	59000	Contribution to Reserve	OVR152-100	East RR Subregion Administration	199,729.00	45,931.86	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder, transfer to stabilization reserves (1/2 of prior year's surplus) - reduced due to projected deficit in 23
178	59000	Contribution to Reserve			570,252.41	531,854.01	271,713.16	150,341.06	10,201.34	45,471.27	161,757.19	126,085.90	
179	59500	Transfer to Other Service	OVR152-100	East RR Subregion Administration	5,000.00	0.00	2,000.00	35,000.00	10,000.00	5,000.00	0.00	10,000.00	A112, PM fees
180	59500	Transfer to Other Service	OPR424-300	East Subregion Recycling	426,111.58	426,111.58	360,468.32	475,965.64	424,007.80	388,897.27	397,603.52	406,544.65	Transfer to A116 East Recycling Allocation Service
181	59500	Transfer to Other Service	OVR152-100	East RR Subregion Administration	2,009.00	2,009.00	2,009.00	0.00	0.00	0.00	0.00	0.00	Transfer to S187 for HHW depot Reso # 785/21, expect ecodepot 23 or 24
182	59500	Transfer to Other Service	OPR613-100	CRE Compost Facility O&M	377,567.00	377,567.00	569,648.92	370,237.00	389,410.03	384,636.62	257,804.61	263,068.79	Placeholder; Transfer to subsidize A119 East Compost Allocation Service for compost facility,2024 includes \$200k for A119 CAP works from reserves
183	59500	Transfer to Other Service	OVR152-100	East RR Subregion Administration	167,302.00	167,302.00	208,523.67	170,648.04	212,694.14	216,948.02	221,286.98	225,712.72	A102 Resource Recovery Placeholder, 70% (20% to A116 recycling allocation service and 10% to A119 compost allocation service)
184	59500	Transfer to Other Service			977,989.58	972,989.58	1,142,649.90	1,051,850.68	1,036,111.96	995,481.91	876,695.12	905,326.16	
185	59510	Transfer to Other Service - General Admin. Fee	OVR152-100	East RR Subregion Administration	73,501.00	73,502.00	78,059.12	86,839.00	79,620.31	81,212.71	82,836.97	84,493.71	General Admin Placeholder
186	59510	Transfer to Other Service - General Admin. Fee			73,501.00	73,502.00	78,059.12	86,839.00	79,620.31	81,212.71	82,836.97	84,493.71	
187	59520	Transfer to Other Service - IT Fee	OVR152-100	East RR Subregion Administration	16,548.00	16,549.00	17,210.96	16,878.96	17,555.18	17,906.28	18,264.41	18,629.70	IT
188	59520	Transfer to Other Service - IT Fee			16,548.00	16,549.00	17,210.96	16,878.96	17,555.18	17,906.28	18,264.41	18,629.70	
189	59550	Transfer to Other Service - Environmental Services Fee	OVR152-100	East RR Subregion Administration	44,075.00	44,076.00	47,661.07	44,956.50	48,614.29	49,586.58	50,578.31	51,589.88	Placeholder A100 80% (10% to recycling allocation service and 10% to compost allocation service)
190	59550	Transfer to Other Service - Environmental Services Fee			44,075.00	44,076.00	47,661.07	44,956.50	48,614.29	49,586.58	50,578.31	51,589.88	
191	60000	Capital Expenditures	CAP1020-100	CRE LF - 2019 Asbestos Area	0.00	0.00	50,000.00	50,000.00	0.00	0.00	0.00	0.00	Development of separate Asbestos area - advance once wedge lease obtained

S186 - East Resource Recovery - 5 Year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
192	60000	Capital Expenditures	CAP1241-100	EAST - Curbside compost collection	13,306.56	2,878.36	0.00	288,956.93	0.00	0.00	0.00	0.00	2024: no additional works proceeding in east.
193	60000	Capital Expenditures	CAP1100-100	CRE LF-2020-Phase 1E Closure	5,000.00	5,912.68	0.00	0.00	0.00	0.00	0.00	0.00	Project completed
194	60000	Capital Expenditures	CAP1115-100	TOC-2020/21-Septage Receiving Facility	1,382,742.00	0.00	1,382,742.00	0.00	0.00	0.00	0.00	0.00	Deferred to 2023/24 with 20% inflation - CRE Septage Facility - cost provided by Town (includes 15% conting) +5% (Jan 27 - design \$125K); design/building completed by Town; RDCK finance full cost to be repaid by user fees; decom old pits following construction
195	60000	Capital Expenditures	CAP268-100	ENV - RR - Purchase of Land	300,000.00	0.00	300,000.00	0.00	0.00	0.00	0.00	0.00	To be paid in 2024
196	60000	Capital Expenditures	CAP759-100	CRE LF - Phase 1C/D Closure, Stabilizing Berm, and Drainage	225,000.00	0.00	0.00	0.00	225,000.00	0.00	0.00	0.00	1C/D & Berm design to proceed once LKB land transfer completed
197	60000	Capital Expenditures	CAP759-101	CRE LF - Phase 1C/D Closure, Stabilizing Berm, and Drainage - Construction	0.00	0.00	0.00	2,031,480.00	0.00	2,031,480.00	0.00	0.00	1C/D & Berm construction deferred to 2026 (with 20% inflation)
198	60000	Capital Expenditures	CAP1226-100	CRE Landfill Closure Phase 2	0.00	0.00	0.00	0.00	100,000.00	1,780,000.00	0.00	0.00	2025 Closure planning, 2026 closure
199	60000	Capital Expenditures	CAP1227-100	CRE Landfill development Phase 2	0.00	0.00	0.00	0.00	396,250.00	0.00	0.00	0.00	Landfill development from 2019 model
200	60000	Capital Expenditures	CAP976-100	RR - East Subregion - Ecodepot Infrastructure	0.00	0.00	35,000.00	35,000.00	0.00	0.00	0.00	0.00	Deferred until 2024; estimated costs for site prep/containers/supplies/training
201	60000	Capital Expenditures	CAP1234-100	Legacy Landfills	150,000.00	0.00	38,000.00	0.00	120,000.00	0.00	0.00	2,000,000.00	CRA & BOS Moved closure to 2028, as Stage 1's in 2024. Added \$8k to 2024 for Kitchener Stage 1 (likely very simplified report, stating there was nothing
202	60000	Capital Expenditures	CAP977-100	BOS TS - 2019 Washroom	0.00	0.00	0.00	57,000.00	57,000.00	0.00	0.00	0.00	Well/septic/washroom install in 2025 - or new contained unit PM is investigating?
203	60000	Capital Expenditures	CAP978-100	CRA TS - 2019 Washroom	0.00	0.00	0.00	44,300.00	44,300.00	0.00	0.00	0.00	Washroom with well/septic Possibly creek source or new contained unit PM is investigating
204	60000	Capital Expenditures	CAP1321	Roll off bins	60,000.00	0.00	60,000.00	0.00	20,000.00	0.00	20,000.00	20,000.00	rolling stock roll off bins (CAP 1323 in 25)
205	60000	Capital Expenditures			2,136,048.56	8,791.04	1,865,742.00	2,506,736.93	962,550.00	3,811,480.00	20,000.00	2,020,000.00	
206	TOTAL EXPENSES				5,866,441.17	3,571,615.53	5,094,810.06	5,302,436.14	3,776,444.38	6,787,367.45	3,062,674.51	5,184,472.89	
207	TOTAL CAP EXPENDITURES				2,136,048.56	8,791.04	1,865,742.00	2,506,736.93	962,550.00	3,811,480.00	20,000.00	2,020,000.00	
208	TOTAL OPERATING EXPENSES (no CAP)				3,730,392.61	3,562,824.49	3,229,068.06	2,795,699.21	2,813,894.38	2,975,887.45	3,042,674.51	3,164,472.89	
209	BORROWING				177,692.25	157,139.32	177,692.25	253,531.68	253,531.68	408,410.57	408,410.57	517,410.57	
210	CONT TO RESERVES				570,252.41	531,854.01	271,713.16	150,341.06	10,201.34	45,471.27	161,757.19	126,085.90	
211	TIPPING FEES				-1,178,995.53	-1,077,033.41	-1,184,736.75	-1,190,785.49	-1,220,278.85	-1,256,887.22	-1,294,593.83	-1,333,431.65	
213	TAXATION				-1,323,672.37	-1,323,672.00	-1,456,039.20	-1,389,855.98	-1,459,348.78	-1,532,316.22	-1,608,932.03	-1,689,378.64	
213	TOTAL REVENUE				-5,866,441.17	-3,571,615.53	-5,094,810.06	-5,302,436.14	-3,776,444.38	-6,787,367.45	-3,062,674.51	-5,184,472.89	
214	SURPLUS/DEFICIT				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				Opening Regular Reserve Balance	-1,071,251.57	-560,090.99	-876,562.33	-648,247.81	-465,275.50	-234,176.84	-279,648.11	-421,405.29	
				Transfer From Regular Reserves	793,527.17	54,052.07	683,000.00	281,655.79	241,300.00	0.00	20,000.00	20,000.00	
				Contribution to Regular Reserves	-370,523.41	-370,523.41	-271,713.16	-150,341.06	-10,201.34	-45,471.27	-161,757.19	-126,085.90	
				Net Change for Year	423,003.76	-316,471.34	411,286.84	131,314.73	231,098.66	-45,471.27	-141,757.19	-106,085.90	
				Year End Regular Reserve	-648,247.81	-876,562.33	-465,275.50	-516,933.08	-234,176.84	-279,648.11	-421,405.29	-527,491.19	
				Opening LL Reserve Balance	-995,368.00	-995,368.00	-995,368.00	-995,368.00	-995,365.00	-670,365.00	-670,365.00	-670,365.00	
				Transfer From LL Reserves	0.00	0.00	0.00	0.00	325,000.00	0.00	0.00	0.00	
				Contribution to LL Reserves	0.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	
				Net Change for Year	0.00	0.00	3.00	0.00	325,000.00	0.00	0.00	0.00	
				Year End LLF Reserve	-995,368.00	-995,368.00	-995,365.00	-995,368.00	-670,365.00	-670,365.00	-670,365.00	-670,365.00	
				Opening Stabilizatio Reserve Balance	-333,823.52	-977,128.14	-723,060.00	-233,552.52	-573,060.00	-176,810.00	-126,810.00	-126,810.00	
				Transfer From Stabilization Reserves	300,000.00	300,000.00	150,000.00	0.00	396,250.00	50,000.00	0.00	0.00	
				Contribution to Stabilization Reserves	-199,729.00	-45,931.86	0.00	0.00	0.00	0.00	0.00	0.00	
				Net Change for Year	100,271.00	254,068.14	150,000.00	0.00	396,250.00	50,000.00	0.00	0.00	
				Year End Stabilization Reserve	-233,552.52	-723,060.00	-573,060.00	-233,552.52	-176,810.00	-126,810.00	-126,810.00	-126,810.00	
				Total Reserves	-1,877,168.33	-2,594,990.33	-2,033,700.50	-1,745,853.60	-1,081,351.84	-1,076,823.11	-1,218,580.29	-1,324,666.20	
				CGF	-115,398.74								
				Landfill Liability	-624,165.00								

A116 - East Recycling - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	42035	User Fees - Specified	OPR639-100	East Recycling - Genera	-75,000.00	-77,143.13	-78,685.99	-76,500.00	-80,259.71	-81,864.90	-83,502.20	-85,172.24	Placeholder RBC Financial Incentive - 2025 RBC to review financial incentive methodology
2	42035	User Fees - Specified	OPR641-100	West Recycling - Genera	-24,552.50	-24,552.50	-24,552.50	-24,552.50	-24,552.50	-24,552.50	-24,552.50	-24,552.50	Placeholder - transfer of RBC Incentives for SR equalization
3	42035	User Fees - Specified			-99,552.50	-101,695.63	-103,238.49	-101,052.50	-104,812.21	-106,417.40	-108,054.70	-109,724.74	
4	43025	Grants - Specified	OPR639-100	East Recycling - Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
5	43025	Grants - Specified			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
6	43100	Proceeds from Borrowing	OPR639-100	East Recycling - Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
7	43100	Proceeds from Borrowing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
8	43200	Proceeds from Equipment Financing	OPR639-100	East Recycling - Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
9	43200	Proceeds from Equipment Financing			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
10	45000	Transfer from Reserves	OPR639-100	East Recycling - Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
12	45000	Transfer from Reserves			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
13	45500	Transfer from Other Service	OVR152-100	East RR Subregion Administration	-828,477.35	-828,477.35	-360,468.32	-475,965.64	-424,007.80	-388,897.27	-397,603.52	-406,544.65	Revenue from S186; 2023 included transfer from A119 done in error in 2022
14	45500	Transfer from Other Service			-828,477.35	-828,477.35	-360,468.32	-475,965.64	-424,007.80	-388,897.27	-397,603.52	-406,544.65	
15	49100	Prior Year Surplus	OPR639-100	East Recycling - Genera	366,395.00	343,115.00	-74,312.24	0.00	0.00	0.00	0.00	0.00	Placeholder 2022 projected surplus/deficit; 2023 reflects A119 error offset by funds in 45500;
16	49100	Prior Year Surplus			366,395.00	343,115.00	-74,312.24	0.00	0.00	0.00	0.00	0.00	
17	TOTAL REVENUE				-561,634.85	-587,057.98	-538,019.05	-577,018.14	-528,820.00	-495,314.67	-505,658.22	-516,269.39	
18	51010	Salaries	OPR639-100	East Recycling - Genera	191,886.00	178,453.74	173,931.44	196,683.15	178,279.73	182,736.72	187,305.14	191,987.77	RWE Based on Salary worksheet (6.2%)
19	51010	Salaries	OPR622-100	East Lead Hand	9,967.23	9,967.23	10,806.71	10,216.41	11,076.88	11,353.80	11,637.64	11,928.59	Lead Hand - 30% of S186 service; Based on Salary Worksheet
20	51010	Salaries			201,853.23	188,420.97	184,738.15	206,899.56	189,356.60	194,090.52	198,942.78	203,916.35	
21	51020	Overtime	OPR639-100	East Recycling - Genera	1,000.00	1,199.51	1,200.00	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00	limited budget for emerg coverage
22	51020	Overtime			1,000.00	1,199.51	1,200.00	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00	
23	51030	Benefits	OPR639-100	East Recycling - Genera	44,133.73	41,931.36	43,482.86	45,237.07	22,179.98	22,734.48	23,302.84	23,885.42	RWEs; Based on Salary Worksheet
24	51030	Benefits	OPR622-100	East Lead Hand	2,890.50	2,890.50	3,133.94	2,962.76	3,212.29	3,292.60	3,374.91	3,459.28	Lead Hand - 30% of S186; Based on Salary Worksheet
25	51030	Benefits			47,024.23	44,821.86	46,616.80	48,199.84	25,392.27	26,027.08	26,677.76	27,344.70	
26	51050	Employee Health & Safety	OPR639-100	East Recycling - Genera	4,437.34	1,117.72	2,000.00	4,526.09	2,040.00	2,080.80	2,122.42	2,164.86	RWE footwear, jackets, training, safety check-in monitoring, based estimate provided by H&S coord
27	51050	Employee Health & Safety			4,437.34	1,117.72	2,000.00	4,526.09	2,040.00	2,080.80	2,122.42	2,164.86	
28	51500	Directors - Allowance & Stipend	OPR639-100	East Recycling - Genera	4,592.45	4,592.45	4,684.30	4,684.30	4,777.98	4,873.54	4,971.01	5,070.43	20% Based on up to 14 RR meetings (4 directors) @ \$268/meeting
29	51500	Directors - Allowance & Stipend			4,592.45	4,592.45	4,684.30	4,684.30	4,777.98	4,873.54	4,971.01	5,070.43	
30	51560	Directors - Travel	OPR639-100	East Recycling - Genera	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Increased travel with more in-person meetings
31	51560	Directors - Travel			1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
32	52010	Travel	OPR639-100	East Recycling - Genera	500.00	241.24	500.00	500.00	500.00	500.00	500.00	500.00	RWE - mileage for field staff training/development/out of area shift coverage
33	52010	Travel	OPR639-100	East Recycling - Genera	4,567.50	4,567.50	5,016.10	4,795.88	5,035.67	5,287.45	5,551.82	5,829.42	30% Lead Hand
34	52010	Travel			5,067.50	4,808.74	5,516.10	5,295.88	5,535.67	5,787.45	6,051.82	6,329.42	
35	52020	Education & Training	OPR639-100	East Recycling - Genera	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	RWE training/development

A116 - East Recycling - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
36	52020	Education & Training			1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
37	53020	Admin, Office Supplies & Postage	OPR639-100	East Recycling - Genera	200.00	0.00	200.00	200.00	200.00	200.00	200.00	200.00	gen supplies
38	53020	Admin, Office Supplies & Postage			200.00	0.00	200.00	200.00	200.00	200.00	200.00	200.00	
39	53030	Communication	OPR639-100	East Recycling - Genera	2,256.75	2,062.50	2,145.00	2,301.89	2,187.90	2,231.66	2,276.29	2,321.82	RWE cell allowance
40	53030	Communication			2,256.75	2,062.50	2,145.00	2,301.89	2,187.90	2,231.66	2,276.29	2,321.82	
41	53040	Advertising	OPR639-100	East Recycling - Genera	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	Ads, brochures
42	53040	Advertising			1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
43	53050	Insurance	OPR639-100	East Recycling - Genera	535.50	535.50	556.92	546.21	557.13	568.28	579.64	591.24	MIABC / Aon
44	53050	Insurance			535.50	535.50	556.92	546.21	557.13	568.28	579.64	591.24	
45	54020	Professional Fees	OPR639-100	East Recycling - Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
46	54020	Professional Fees			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
47	54030	Contracted Services	OPR639-100	East Recycling - Genera	61,236.00	73,217.89	80,539.68	62,460.72	88,593.64	90,365.52	92,172.83	94,016.28	10% increase in both 24 & 25 for new hauling contracts (mid-24) then 5% subsequent yrs; Satellite hauling; IC contract
48	54030	Contracted Services	OPR639-100	East Recycling - Genera	28,050.00	0.00	0.00	28,611.00	0.00	0.00	0.00	0.00	Remove - combine with above
49	54030	Contracted Services	OPR615-100	EAST - RBC Depot Maintenance	2,143.05	2,000.00	2,000.00	2,250.20	2,100.00	2,205.00	2,315.25	2,431.01	Garbage, portable toilets - some coded to OPR639
50	54030	Contracted Services	OPR615-100	EAST - RBC Depot Maintenance	17,200.00	10,000.00	10,000.00	18,060.00	10,500.00	11,025.00	11,576.25	12,155.06	Snow removal services - some coded to OPR639
51	54030	Contracted Services			108,629.05	85,217.89	92,539.68	111,381.92	101,193.64	103,595.52	106,064.33	108,602.36	
52	55010	Repairs & Maintenance	OPR639-100	East Recycling - Genera	1,000.00	827.51	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	General repairs
53	55010	Repairs & Maintenance			1,000.00	827.51	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
54	55020	Operating Supplies	OPR639-100	East Recycling - Genera	3,000.00	1,425.88	2,000.00	3,000.00	2,000.00	2,000.00	2,000.00	2,000.00	General site supplies & signage
55	55020	Operating Supplies			3,000.00	1,425.88	2,000.00	3,000.00	2,000.00	2,000.00	2,000.00	2,000.00	
56	55030	Equipment	OPR639-100	East Recycling - Genera	2,000.00	0.00	1,250.00	0.00	500.00	500.00	500.00	500.00	General equip; A/C and mini fridge CCW
57	55030	Equipment			2,000.00	0.00	1,250.00	0.00	500.00	500.00	500.00	500.00	
58	55040	Utilities	OPR639-100	East Recycling - Genera	500.00	500.00	3,300.00	525.00	3,465.00	3,638.25	3,820.16	4,011.17	Power, propane; add power to CCW
59	55040	Utilities			500.00	500.00	3,300.00	525.00	3,465.00	3,638.25	3,820.16	4,011.17	
60	55060	Rentals	OPR639-100	East Recycling - Genera	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	Based on depot lease CCW
61	55060	Rentals			40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	
62	56110	Short-Term Financing Interest	OVR152-100	East RR Subregion Administration	6,721.81	6,398.21	4,200.27	4,200.27	1,678.72	0.00	0.00	0.00	Repayment of short term loan for RBC infrastructure
63	56110	Short-Term Financing Interest			6,721.81	6,398.21	4,200.27	4,200.27	1,678.72	0.00	0.00	0.00	
64	56120	Short-Term Financing Principal	OVR152-100	East RR Subregion Administration	55,910.00	55,910.00	55,910.00	55,910.00	55,910.00	0.00	0.00	0.00	Repayment of short term loan for RBC infrastructure
65	56120	Short-Term Financing Principal			55,910.00	55,910.00	55,910.00	55,910.00	55,910.00	0.00	0.00	0.00	
66	59000	Contribution to Reserve	OPR639-100	East Recycling - Genera	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	18,000.00	18,000.00	18,000.00	Regular reserve - for asset replacement
67	59000	Contribution to Reserve			4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	18,000.00	18,000.00	18,000.00	
68	59500	Transfer to Other Service	OPR639-100	East Recycling - Genera	47,801.00	47,801.00	59,578.19	48,757.02	60,769.75	61,985.15	63,224.85	64,489.35	A102 Resource Recovery Placeholder; 20% of S186 transfer to A102

A116 - East Recycling - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
69	59500	Transfer to Other Service			47,801.00	47,801.00	59,578.19	48,757.02	60,769.75	61,985.15	63,224.85	64,489.35	
70	59510	Transfer to Other Service - General Admin. Fee	OPR639-100	East Recycling - General	16,597.00	16,597.00	17,626.01	25,971.00	17,978.53	18,338.10	18,704.87	19,078.96	General Admin Placeholder
71	59510	Transfer to Other Service -			16,597.00	16,597.00	17,626.01	25,971.00	17,978.53	18,338.10	18,704.87	19,078.96	
72	59520	Transfer to Other Service - IT Fee	OPR639-100	East Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	IT Placeholder - no workstations
73	59520	Transfer to Other Service - IT			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
74	59550	Transfer to Other Service - Environmental Services Fee	OPR639-100	East Recycling - General	5,509.00	5,509.00	5,957.63	5,619.18	6,076.79	6,198.32	6,322.29	6,448.73	A100 Enviro Services Placeholder 10% of S186 transfer to A100
75	59550	Transfer to Other Service - Environmental Services Fee			5,509.00	5,509.00	5,957.63	5,619.18	6,076.79	6,198.32	6,322.29	6,448.73	
76	60000	Capital Expenditures	OPR639-100	East Recycling - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder, new bins, site works
77	60000	Capital Expenditures			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

A116 - East Recycling - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
78	TOTAL EXPENSES				561,634.85	512,745.74	538,019.05	577,018.14	528,820.00	495,314.67	505,658.22	516,269.39	
79	TOTAL REVENUE				-561,634.85	-587,057.98	-538,019.05	-577,018.14	-528,820.00	-495,314.67	-505,658.22	-516,269.39	
80	SURPLUS/DEFICIT				0.00	-74,312.24	0.00	0.00	0.00	0.00	0.00	0.00	
		Opening Regular Reser			-4,000.00	-4,000.00	-8,029.79	-8,000.00	-12,029.79	-16,029.79	-34,029.79	-52,029.79	
		Transfer From Regular			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
		Contribution to Regular			-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-18,000.00	-18,000.00	-18,000.00	
		Net Change for Year			-4,000.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	-18,000.00	-18,000.00	-18,000.00	
		Year End Regular Reser			-8,000.00	-8,000.00	-12,029.79	-12,000.00	-16,029.79	-34,029.79	-52,029.79	-70,029.79	

A119 - East Compost - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
1	42020	Sale of Services	OPR642-100	East Organics - General	-66,552.81	-66,552.81	-79,863.37	-79,863.37	-80,662.00	-81,468.62	-82,283.31	-83,106.14	Placeholder compost tipping fees - Creston curbside and minimal self haul (little to no ICI yet)
2	42020	Sale of Services			-66,552.81	-66,552.81	-79,863.37	-79,863.37	-80,662.00	-81,468.62	-82,283.31	-83,106.14	
3	42030	User Fees	OPR642-100	East Organics - General	-1,500.00	0.00	-1,071.00	-1,530.00	-1,092.42	-1,114.27	-1,136.55	-1,159.28	Placeholder, Sales of finished compost; Dropped 2024 by 30% based on lower tonnages (no ICI in 2023 or early 2024) but more accumulated compost due to not screening in 2023.
4	42030	User Fees			-1,500.00	0.00	-1,071.00	-1,530.00	-1,092.42	-1,114.27	-1,136.55	-1,159.28	
5	43025	Grants - Specified	CAP1114-100	CRE LF-2020/21 Composting Facility	-280,427.00	-262,211.16	0.00	0.00	0.00	0.00	0.00	0.00	\$262k is all remaining in OIP grant. Claims submitted in May.
6	43025	Grants - Specified			-280,427.00	-262,211.16	0.00	0.00	0.00	0.00	0.00	0.00	
7	43100	Proceeds from Borrowing	CAP1114-100	CRE LF-2020/21 Composting Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	RDCK's 1/3 portion of composting design borrowed in S186 in 2021 - see 45500
8	43100	Proceeds from			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
9	45000	Transfer from Reserves	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Regular Reserves - CAP works not funded from borrowing
10	45000	Transfer from Reserves			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
11	45500	Transfer from Other Service	OPR642-100	East Organics - General	-377,566.00	-377,566.00	-569,648.92	-371,236.76	-389,410.03	-384,636.62	-257,804.61	-263,068.79	Placeholder Transfer from S186 - organics (subsidization)
13	45500	Transfer from Other Service			-377,566.00	-377,566.00	-569,648.92	-371,236.76	-389,410.03	-384,636.62	-257,804.61	-263,068.79	
14	49100	Prior Year Surplus	OPR642-100	East Organics - General	-190,446.22	-190,446.00	-24,401.65	0.00	0.00	0.00	0.00	0.00	Placeholder projected actual surplus/deficit of previous year
15	49100	Prior Year Surplus			-190,446.22	-190,446.00	-24,401.65	0.00	0.00	0.00	0.00	0.00	
16	TOTAL REVENUE				-916,492.03	-896,775.97	-674,984.94	-452,630.13	-471,164.45	-467,219.52	-341,224.48	-347,334.22	
17	TIPPING FEES				-66,552.81	-66,552.81	-79,863.37	-79,863.37	-80,662.00	-81,468.62	-82,283.31	-83,106.14	
18	CAP FUNDING SUBTOTAL				-280,427.00	-262,211.16	0.00	0.00	0.00	0.00	0.00	0.00	
19	51010	Salaries	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Contracted
20	51010	Salaries			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
21	51020	Overtime	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Contracted
22	51020	Overtime			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
23	51030	Benefits	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Contracted
24	51030	Benefits			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
25	51050	Employee Health & Safety	OPR642-100	East Organics - General	200.00	0.00	100.00	200.00	100.00	100.00	100.00	100.00	General H&S site supplies
26	51050	Employee Health &			200.00	0.00	100.00	200.00	100.00	100.00	100.00	100.00	
27	51500	Directors - Allowance & Stipend	OPR642-100	East Organics - General	1,605.20	1,605.20	1,637.30	1,637.30	1,670.05	1,703.45	1,737.52	1,772.27	Based on 10% up to 14 RR meetings (4 directors) + 4 Chair meetings
28	51500	Directors - Allowance & Stipend			1,605.20	1,605.20	1,637.30	1,637.30	1,670.05	1,703.45	1,737.52	1,772.27	
29	51560	Directors - Travel	OPR642-100	East Organics - General	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	Based on 10% up to 14 RR meetings (4 directors); increased with more in person meetings
30	51560	Directors - Travel			500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	
31	52010	Travel	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
32	52010	Travel			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
33	52020	Education & Training	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
34	52020	Education & Training			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

A119 - East Compost - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
35	52030	Memberships, Dues & Subscriptions	OPR642-100	East Organics - General	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Placeholder
36	52030	Memberships, Dues & Subscriptions			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
37	53020	Admin, Office Supplies & Postage	OPR642-100	East Organics - General	300.00	300.00	300.00	300.00	300.00	300.00	300.00	301.00	Shipping samples, sampling supplies, etc
38	53020	Admin, Office Supplies & Postage			300.00	300.00	300.00	300.00	300.00	300.00	300.00	301.00	
39	53030	Communication	OPR642-100	East Organics - General	720.00	446.62	464.49	720.00	473.78	720.00	720.00	720.00	Internet for facility ~\$60/month
40	53030	Communication			720.00	446.62	464.49	720.00	473.78	720.00	720.00	720.00	
41	53040	Advertising	OPR642-100	East Organics - General	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	On-going Education/Communciation costs
42	53040	Advertising			1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	
43	53050	Insurance	OPR642-100	East Organics - General	1,020.00	1,020.00	1,060.80	1,040.40	1,082.02	1,103.66	1,125.73	1,148.24	Compost facility/equipment
44	53050	Insurance			1,020.00	1,020.00	1,060.80	1,040.40	1,082.02	1,103.66	1,125.73	1,148.24	
45	53080	Licence & Permits	OPR642-100	East Organics - General	200.00	0.00	204.00	204.00	208.08	212.24	216.49	220.82	GW license annual rent. Still do not have license acceptance from province. Estimating its received in 2024, but most likely will be 2025.
46	53080	Licence & Permits	OPR642-100	East Organics - General	500.00	0.00	500.00	100.00	100.00	100.00	100.00	100.00	Remote viewer software
47	53080	Licence & Permits	OPR642-100	East Organics - General	150.00	0.00	300.00	300.00	300.00	300.00	300.00	300.00	ReoTemp software subscription
48	53080	Licence & Permits			850.00	0.00	1,004.00	604.00	608.08	612.24	616.49	620.82	
49	54042	Consulting Fees	OPR642-100	East Organics - General	8,731.50	3,510.00	1,500.00	0.00	0.00	0.00	0.00	0.00	Compost facility virtual operations support with Transform Compost Systems.
50	54020	Professional Fees			8,731.50	3,510.00	1,500.00	0.00	0.00	0.00	0.00	0.00	
51	54030	Contracted Services	OPR642-100	East Organics - General	154,500.00	156,000.00	157,590.00	157,590.00	160,741.80	163,956.64	167,235.77	170,580.48	\$12.8k/mo plus 2% in subsequent yrs
52	54030	Contracted Services	OPR642-100	East Organics - General	41,000.00	41,000.00	56,020.00	41,820.00	57,060.40	54,121.61	55,204.04	56,308.12	2024 onward: Labs 1 sample set required per year to meet OMRR requirements but additional tests may be required as part of process development, and re-testing if batches fail. \$3k for lab samples and collection (C:N to calibrate new pile mix, 7 samples once per year for metals and pathogens, 3 additional pathogen sample tests for first few batches, 1 foreign matter test), \$3k contingency for quality failure retesting, \$5k for water monitoring based on 3 wells to sample 2x/yr, leachate pond sampling, reporting etc. Added 2% annual adjustment for increases to lab sampling costs and analysis etc. Draining Leachate Pond: Assumes 4 pond draining events a year, at \$10k per drain (increased from 3 events in 2023 budget). CKISS \$4K
53	54030	Contracted Services			195,500.00	197,000.00	213,610.00	199,410.00	217,802.20	218,078.24	222,439.81	226,888.61	
54	55010	Repairs & Maintenance	OPR642-100	East Organics - General	2,000.00	0.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	Facility/equipment - increased by \$1k now that warranties are ending.
56	55010	Repairs & Maintenance			2,000.00	0.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	
57	55020	Operating Supplies	OPR642-100	East Organics - General	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	General supplies - increased by \$500/yr
58	55020	Operating Supplies			1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	

A119 - East Compost - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
59	55030	Equipment	OPR642-100	East Organics - General	1,250.00	1,250.00	500.00	0.00	500.00	2,000.00	2,000.00	2,000.00	Sampling & testing equipment; Ring camera for pond level gauge monitorin \$250; EcoProbes will need replacement or repairs likely within maybe 3 to 5 years \$2k ea, assumes 1 repair per year 2026 onward.
60	55030	Equipment			1,250.00	1,250.00	500.00	0.00	500.00	2,000.00	2,000.00	2,000.00	
61	55040	Utilities	OPR642-100	East Organics - General	10,000.00	0.00	10,400.00	10,500.00	11,025.00	11,576.25	12,155.06	12,762.82	Power- miscoded to S186 - corrected for 2024
62	55040	Utilities			10,000.00	0.00	10,400.00	10,500.00	11,025.00	11,576.25	12,155.06	12,762.82	
63	56110	Short-Term Financing Interest	CAP1384-100	CRE LF-2022 Composting Facility	27,602.33	25,476.49	20,072.55	20,072.55	12,542.76	5,012.98	0.00	0.00	Repayment of short term 5 yr loan for compost facility (\$834K)
64	56110	Short-Term Financing Interest			27,602.33	25,476.49	20,072.55	20,072.55	12,542.76	5,012.98	0.00	0.00	
65	56120	Short-Term Financing Principal	CAP1384-100	CRE LF-2022 Composting Facility	166,954.00	166,957.00	166,954.00	166,954.00	166,954.00	166,954.00	0.00	0.00	Repayment of short term 5 yr loan for compost facility (\$834K)
66	56120	Short-Term Financing Principal			166,954.00	166,957.00	166,954.00	166,954.00	166,954.00	166,954.00	0.00	0.00	
67	59000	Contribution to Reserve	OPR642-100	East Organics - General	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00	45,000.00	Transfer to regular reserves - for asset replacement
68	59000	Contribution to Reserve			5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	45,000.00	45,000.00	
69	59500	Transfer to Other Service	CAP1384-100	CRE LF-2022 Composting Facility	0.00	1,050.00	0.00	0.00	0.00	0.00	0.00	0.00	A112 PM fees
70	59500	Transfer to Other Service	OPR642-100	East Organics - General	402,365.00	402,365.00	0.00	0.00	0.00	0.00	0.00	0.00	For funds transfer in 2022 in error (intended for A116)
71	59500	Transfer to Other Service	OPR642-100	East Organics - General	23,900.00	23,900.00	29,789.10	24,378.00	30,384.88	30,992.57	31,612.43	32,244.67	A102 Resource Recovery Placeholder; 10% of S186 transfer to A102
72	59500	Transfer to Other			426,265.00	427,315.00	29,789.10	24,378.00	30,384.88	30,992.57	31,612.43	32,244.67	
73	59510	Transfer to Other Service - General Admin. Fee	OPR642-100	East Organics - General	4,969.00	4,969.00	5,277.08	5,068.38	5,169.75	5,273.14	5,378.61	5,486.18	General Admin Placeholder
74	59510	Transfer to Other			4,969.00	4,969.00	5,277.08	5,068.38	5,169.75	5,273.14	5,378.61	5,486.18	
75	59520	Transfer to Other Service - IT Fee	OPR642-100	East Organics - General	5,516.00	5,516.00	5,857.99	5,626.32	5,975.15	6,094.65	6,216.55	6,340.88	M01 Updated; IT; Placeholder, based on one workstation and some automated systems support
76	59520	Transfer to Other			5,516.00	5,516.00	5,857.99	5,626.32	5,975.15	6,094.65	6,216.55	6,340.88	
77	59550	Transfer to Other Service - Environmental Services	OPR642-100	East Organics - General	5,509.00	5,509.00	5,957.63	5,619.18	6,076.79	6,198.32	6,322.29	6,448.73	A100 Enviro Services Placeholder 10% of S186 transfer to A100
78	59550	Transfer to Other Service - Environmental			5,509.00	5,509.00	5,957.63	5,619.18	6,076.79	6,198.32	6,322.29	6,448.73	
	60000	Capital Expenditures	CAP1384-100	CRE LF-2022 Composting Facility	0.00	0.00	175,000.00	0.00	0.00	0.00	0.00	0.00	Larger leachate pond (transfer from S186 to fund from Reg Reserves)
80	60000	Capital Expenditures	CAP1384-100	CRE LF-2022 Composting Facility	50,000.00	25,000.00	25,000.00	0.00	0.00	0.00	0.00	0.00	2023: Bird Control \$25k; 2024: Irrigation system for \$25k
81	60000	Capital Expenditures			50,000.00	25,000.00	200,000.00	0.00	0.00	0.00	0.00	0.00	

A119 - East Compost - 5 year Financial Plan (2024-2028)

No.	Account	Account(T)	Work Order	Work Order(T)	2023 Budget	2023 Projected YE	Dec 2024 DRAFT	2024 Budget (set in 2023)	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2024 Notes
82	TOTAL EXPENSES				916,492.03	872,374.31	674,984.94	452,630.13	471,164.45	467,219.52	341,224.48	347,334.22	
83	Operating expenses				866,492.03	847,374.31	474,984.94	452,630.13	471,164.45	467,219.52	341,224.48	347,334.22	
84	TOTAL REVENUE				-916,492.03	-896,775.97	-674,984.94	-452,630.13	-471,164.45	-467,219.52	-341,224.48	-347,334.22	
85	SURPLUS/DEFICIT				0.00	-24,401.65	0.00	0.00	0.00	0.00	0.00	0.00	
				Opening Regular Reserve B	-4,667.63	-4,667.63	-9,702.36	-9,667.63	-14,702.36	-19,702.36	-24,702.36	-69,702.36	
				Transfer From Regular Rese	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
				Contribution to Regular Res	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-45,000.00	-45,000.00	
				Net Change for Year	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-45,000.00	-45,000.00	
				Year End Regular Reserve	-9,667.63	-9,702.36	-14,702.36	-14,667.63	-19,702.36	-24,702.36	-69,702.36	-114,702.36	