

**S100 General Administration**

**INCOME**

| Account             | Description   | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|---------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 41010               | Requisitions  | 1,289,610.15        | 1,289,607.00        | 1,289,600.00        | 1,608,710.18        | 1,589,227.24        | 1,625,229.57        | 1,643,727.34        |
| 41020               | Grants in lieu of Taxes                             | 4,412.74            | 9,000.00            | 9,000.00            | 9,000.00            | 9,000.00            | 9,000.00            | 9,000.00            |
| 42025               | Sale of Services - Specified                        | 225.00              | 0.00                | 4,480.00            | 4,524.80            | 4,570.05            | 4,615.75            | 4,661.91            |
| 42030               | User Fees   | 602.78              | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 43020               | Grants  | 150,000.00          | 150,000.00          | 150,000.00          | 150,000.00          | 150,000.00          | 150,000.00          | 150,000.00          |
| 43025               | Grants - Specified                                  | 2,149,072.54        | 1,897,465.10        | 224,561.00          | 82,261.00           | 82,261.00           | 82,261.00           | 82,261.00           |
| 43030               | Community Works Grants (Internal)                   | 0.00                | 0.00                | 30,000.00           | 0.00                | 0.00                | 0.00                | 0.00                |
| 43200               | Proceeds from Equipment Financing                   | 44,000.00           | 44,000.00           | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 43500               | External Contributions & Contracts                  | 98,923.00           | 287,627.17          | 192,930.00          | 193,869.30          | 194,817.99          | 195,776.17          | 196,743.93          |
| 43505               | External Contributions & Contracts - Specified      | 221,487.49          | 0.00                | 16,000.00           | 16,000.00           | 16,000.00           | 16,000.00           | 16,000.00           |
| 44010               | Penalties & Fees                                    | 25.00               | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 44020               | Investment Income & Interest                        | 34,796.52           | 15,000.00           | 4,000.00            | 4,000.00            | 4,000.00            | 4,000.00            | 4,000.00            |
| 45000               | Transfer from Reserves                              | 312,470.27          | 278,000.21          | 224,000.00          | 0.00                | 0.00                | 0.00                | 0.00                |
| 45500               | Transfer from Other Service                         | 466.25              | 60,000.00           | 60,000.00           | 60,000.00           | 60,000.00           | 60,000.00           | 60,000.00           |
| 45510               | Transfer from Other Service - General Admin. Fee    | 2,505,847.99        | 2,476,584.05        | 2,490,034.95        | 2,648,000.00        | 2,700,960.00        | 2,760,000.00        | 2,825,000.00        |
| 45520               | Transfer from Other Service - IT Fee                | 954,983.00          | 929,000.00          | 960,000.00          | 979,200.00          | 998,784.00          | 1,018,759.68        | 1,039,134.87        |
| 45530               | Transfer from Other Service - Community Services Fe | 616,052.08          | 616,052.00          | 627,276.92          | 694,407.73          | 706,143.26          | 718,077.10          | 730,212.71          |
| 49100               | Prior Year Surplus                                  | 93,179.37           | -796,835.62         | 487,334.58          | 3,186.59            | 3,231.99            | 7,498.27            | 4,232.61            |
| <b>Total Income</b> |   | <b>8,476,154.18</b> | <b>7,255,499.91</b> | <b>6,769,217.45</b> | <b>6,453,159.60</b> | <b>6,518,995.53</b> | <b>6,651,217.54</b> | <b>6,764,974.37</b> |

**EXPENSES**

| Account | Description                       | 2020 To Date | 2020 Budget  | 2021 Budget  | 2022 Budget  | 2023 Budget  | 2024 Budget  | 2025 Budget  |
|---------|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 51010   | Salaries                          | 2,967,192.66 | 2,953,100.41 | 3,080,928.63 | 3,275,999.62 | 3,356,125.61 | 3,438,840.87 | 3,525,186.74 |
| 51020   | Overtime                          | 36,729.83    | 28,000.00    | 30,000.00    | 22,858.00    | 20,724.99    | 21,101.19    | 16,486.86    |
| 51030   | Benefits                          | 780,986.87   | 859,102.63   | 912,891.39   | 967,362.06   | 991,701.48   | 1,018,517.71 | 1,044,823.17 |
| 51050   | Employee Health & Safety          | 49,208.15    | 26,400.00    | 11,500.00    | 11,615.00    | 11,731.15    | 11,848.46    | 11,966.95    |
| 51060   | Employee Incentives               | 22,904.13    | 13,010.00    | 13,010.00    | 13,100.35    | 13,191.60    | 13,283.77    | 13,376.86    |
| 51500   | Directors - Allowance & Stipend   | 387,571.07   | 419,000.00   | 414,000.00   | 418,284.00   | 422,614.58   | 426,992.32   | 431,417.76   |
| 51550   | Directors - Expenses              | 6,286.03     | 12,000.00    | 12,120.00    | 12,241.20    | 12,363.61    | 12,487.25    | 12,612.12    |
| 51560   | Directors - Travel                | 17,294.52    | 23,193.00    | 23,403.94    | 23,671.58    | 23,942.76    | 24,217.56    | 24,496.03    |
| 51565   | Directors - Mileage               | 223.46       | 0.00         | 0.00         | 0.00         | 0.00         | 0.00         | 0.00         |
| 51570   | Directors - Conference            | 3,315.68     | 85,000.00    | 75,000.00    | 115,000.00   | 115,000.00   | 115,000.00   | 115,000.00   |
| 52010   | Travel                            | 16,033.38    | 34,844.01    | 16,040.00    | 22,957.30    | 23,186.87    | 23,418.74    | 23,652.93    |
| 52020   | Education & Training              | 10,177.50    | 57,929.00    | 46,187.00    | 41,093.87    | 41,504.81    | 41,919.86    | 42,339.06    |
| 52030   | Memberships, Dues & Subscriptions | 49,186.78    | 46,734.01    | 52,600.00    | 53,126.00    | 53,657.26    | 54,193.83    | 54,735.77    |
| 53020   | Admin, Office Supplies & Postage  | 63,427.53    | 79,380.82    | 61,543.00    | 62,158.43    | 62,780.01    | 63,407.81    | 64,041.89    |

| Account               | Description   | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|-----------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 53030                 | Communication   | 30,727.55           | 29,993.84           | 21,735.00           | 21,997.95           | 22,264.72           | 22,535.36           | 22,809.97           |
| 53040                 | Advertising   | 29,617.01           | 7,500.00            | 14,300.00           | 11,010.00           | 11,020.10           | 11,030.30           | 11,040.60           |
| 53050                 | Insurance   | 39,841.98           | 44,447.86           | 47,940.00           | 47,874.00           | 48,352.74           | 48,836.27           | 49,324.63           |
| 53060                 | Bank Charges  | 8,460.05            | 7,000.00            | 8,000.00            | 8,080.00            | 8,160.80            | 8,242.41            | 8,324.83            |
| 53080                 | Licence & Permits                                     | 390,234.89          | 334,717.16          | 358,600.00          | 362,186.00          | 365,807.86          | 369,465.94          | 373,160.60          |
| 54010                 | Legal   | 13,914.99           | 19,500.00           | 18,500.00           | 14,645.00           | 14,791.45           | 14,939.36           | 15,088.76           |
| 54020                 | Audit - Professional Fees                             | 64,000.00           | 55,550.00           | 65,000.00           | 65,650.00           | 66,306.50           | 66,969.56           | 67,639.26           |
| 54030                 | Contracted Services                                   | 987,013.72          | 1,242,123.82        | 226,000.00          | 79,945.00           | 50,394.45           | 54,448.39           | 51,306.88           |
| 55010                 | Repairs & Maintenance                                 | 34,428.01           | 38,719.00           | 44,701.00           | 45,613.61           | 46,546.94           | 47,501.49           | 48,477.77           |
| 55015                 | Repairs & Maintenance - Specified                     | 859.97              | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 55020                 | Operating Supplies                                    | 45,938.80           | 18,200.00           | 10,522.00           | 7,272.00            | 7,344.72            | 7,418.17            | 7,492.35            |
| 55025                 | Chemicals   | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 55030                 | Equipment   | 109,728.41          | 92,500.00           | 85,200.00           | 83,427.00           | 79,161.27           | 79,902.88           | 80,651.91           |
| 55040                 | Utilities   | 19,744.26           | 19,196.00           | 20,541.00           | 21,042.41           | 21,556.53           | 22,083.69           | 22,624.22           |
| 55050                 | Vehicles  | 26,905.41           | 25,767.55           | 24,780.22           | 24,018.03           | 24,258.21           | 24,500.79           | 24,745.80           |
| 55060                 | Rentals   | 21,450.51           | 45,745.00           | 34,620.00           | 34,966.20           | 35,315.86           | 35,669.02           | 36,025.71           |
| 56010                 | Debenture Interest                                    | 0.00                | 14,896.53           | 12,000.00           | 12,000.00           | 12,000.00           | 12,000.00           | 12,000.00           |
| 56020                 | Debenture Principal                                   | 0.00                | 25,092.80           | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 56110                 | Short-Term Financing Interest                         | 1,697.28            | 0.00                | 2,200.00            | 2,200.00            | 2,200.00            | 2,200.00            | 2,200.00            |
| 56120                 | Short-Term Financing Principal                        | 25,092.80           | 0.00                | 25,092.80           | 25,092.80           | 25,092.80           | 25,092.80           | 25,092.80           |
| 56610                 | Equipment Financing Interest                          | 524.44              | 1,629.73            | 1,629.73            | 1,226.33            | 1,022.99            | 809.72              | 686.52              |
| 56620                 | Equipment Financing Principal                         | 29,863.91           | 38,335.75           | 38,605.75           | 39,315.43           | 39,828.10           | 40,353.80           | 31,184.56           |
| 57010                 | Grants  | 267,768.00          | 53,000.00           | 25,000.00           | 25,000.00           | 25,000.00           | 25,000.00           | 25,000.00           |
| 59000                 | Contribution to Reserve                               | 1,051,337.89        | 194,000.00          | 205,261.00          | 168,000.00          | 168,000.00          | 168,000.00          | 168,000.00          |
| 59100                 | Appropriated Operating Surplus                        | 0.00                | 26,496.00           | 49,020.00           | 0.00                | 0.00                | 0.00                | 0.00                |
| 59500                 | Transfer to Other Service                             | 9,119.27            | 11,700.00           | 212,646.00          | 130,420.46          | 131,707.66          | 133,007.74          | 134,320.82          |
| 59520                 | Transfer to Other Service - IT Fee                    | 119,695.00          | 119,695.00          | 121,099.00          | 122,309.99          | 123,533.09          | 124,768.42          | 126,016.11          |
| 59550                 | Transfer to Other Service - Environmental Services Fe | 46,000.00           | 46,000.00           | 40,000.00           | 40,400.00           | 40,804.00           | 41,212.04           | 41,624.16           |
| 60000                 | Capital Expenditures                                  | 81,524.01           | 106,000.00          | 307,000.00          | 20,000.00           | 0.00                | 0.00                | 0.00                |
| <b>Total Expenses</b> |   | <b>7,866,025.75</b> | <b>7,255,499.91</b> | <b>6,769,217.45</b> | <b>6,453,159.60</b> | <b>6,518,995.53</b> | <b>6,651,217.54</b> | <b>6,764,974.38</b> |
| <b>Total Service</b>  |   | <b>610,128.43</b>   | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         |

**S101 Rural Administration**

**INCOME**

| Account             | Description                                     | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|---------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 41010               | Requisitions                                    | 1,216,997.26        | 1,216,997.26        | 1,278,218.67        | 1,289,281.04        | 1,311,299.15        | 1,333,749.16        | 1,347,128.23        |
| 41020               | Grants in lieu of Taxes                         | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 42020               | Sale of Services                                | 2,475.00            | 3,000.00            | 3,000.00            | 3,000.00            | 3,000.00            | 3,000.00            | 3,000.00            |
| 42025               | Sale of Services - Specified                    | 46,836.00           | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 42040               | Rental Income                                   | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 42045               | Rental Income - Specified                       | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 43025               | Grants - Specified                              | 199,996.00          | 400,000.00          | 400,000.00          | 0.00                | 0.00                | 0.00                | 0.00                |
| 43100               | Proceeds from Borrowing                         | 0.00                | 0.00                | 550,000.00          | 0.00                | 0.00                | 0.00                | 0.00                |
| 43200               | Proceeds from Equipment Financing               | 90,000.00           | 90,000.74           | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 43505               | External Contributions & Contracts - Specified  | 10,751.40           | 0.00                | 10,000.00           | 0.00                | 0.00                | 0.00                | 0.00                |
| 45000               | Transfer from Reserves                          | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 45500               | Transfer from Other Service                     | 80,415.11           | 72,620.00           | 80,000.00           | 80,100.00           | 80,201.00           | 80,303.01           | 80,406.04           |
| 45540               | Transfer from Other Service - Fire Services Fee | 471,732.00          | 473,230.00          | 523,420.00          | 633,531.51          | 639,771.70          | 646,074.30          | 652,439.91          |
| 49100               | Prior Year Surplus                              | 65,728.76           | 101,050.00          | 51,000.00           | 0.00                | 0.00                | 0.00                | 0.00                |
| <b>Total Income</b> |   | <b>2,184,931.53</b> | <b>2,356,898.00</b> | <b>2,895,638.67</b> | <b>2,005,912.55</b> | <b>2,034,271.85</b> | <b>2,063,126.46</b> | <b>2,082,974.18</b> |

**EXPENSES**

| Account | Description                       | 2020 To Date | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget |
|---------|-----------------------------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 51010   | Salaries                          | 616,659.28   | 855,854.00  | 814,718.00  | 709,570.32  | 720,720.78  | 732,088.16  | 743,677.38  |
| 51020   | Overtime                          | 5,772.96     | 21,383.59   | 17,224.00   | 17,412.24   | 17,602.78   | 17,795.65   | 17,990.89   |
| 51030   | Benefits                          | 183,076.53   | 279,297.00  | 284,152.00  | 234,626.00  | 238,736.98  | 242,934.95  | 247,221.98  |
| 51050   | Employee Health & Safety          | 15,833.49    | 11,505.00   | 13,050.00   | 12,776.50   | 12,904.26   | 13,033.31   | 13,163.64   |
| 51060   | Employee Incentives               | 8,276.50     | 500.00      | 500.00      | 505.00      | 510.05      | 515.15      | 520.30      |
| 51500   | Directors - Allowance & Stipend   | 288,088.89   | 288,000.00  | 294,000.00  | 299,880.00  | 305,877.60  | 311,995.15  | 318,235.06  |
| 51550   | Directors - Expenses              | 247.41       | 1,500.00    | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        |
| 51560   | Directors - Travel                | 10,357.77    | 11,000.00   | 20,500.00   | 20,500.00   | 20,500.00   | 20,500.00   | 20,500.00   |
| 51565   | Directors - Mileage               | 140.48       | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        |
| 51570   | Directors - Conference            | 0.00         | 0.00        | 15,000.00   | 15,000.00   | 15,000.00   | 15,000.00   | 15,000.00   |
| 52010   | Travel                            | 12,623.98    | 30,500.00   | 22,500.00   | 7,260.00    | 7,320.60    | 7,381.81    | 7,443.62    |
| 52020   | Education & Training              | 5,753.67     | 14,250.00   | 23,048.00   | 14,870.48   | 14,994.18   | 15,119.13   | 15,245.32   |
| 52030   | Memberships, Dues & Subscriptions | 3,277.23     | 1,717.00    | 2,402.00    | 2,426.02    | 2,450.28    | 2,474.78    | 2,499.53    |
| 53020   | Admin, Office Supplies & Postage  | 13,921.01    | 12,322.41   | 13,500.00   | 13,635.00   | 13,771.35   | 13,909.06   | 14,048.15   |
| 53030   | Communication                     | 11,553.78    | 9,910.00    | 11,620.10   | 11,736.30   | 11,853.66   | 11,972.20   | 12,091.92   |
| 53040   | Advertising                       | 3,940.75     | 3,600.00    | 1,601.00    | 1,617.01    | 1,633.18    | 1,649.51    | 1,666.00    |
| 53050   | Insurance                         | 14,423.11    | 9,700.00    | 11,912.00   | 9,506.12    | 9,601.18    | 9,697.19    | 9,794.16    |
| 53060   | Bank Charges                      | 0.00         | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        | 0.00        |

This presentation contains DRAFT budget numbers as of March 05, 2021, is subject to change and is for discussion purposes only

| Account               | Description   | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|-----------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 53070                 | Bad Debts   | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 53080                 | Licence & Permits                                     | 916.28              | 0.00                | 620.02              | 626.22              | 632.48              | 638.81              | 645.20              |
| 54010                 | Legal   | 14,460.59           | 9,515.00            | 4,530.16            | 4,575.46            | 4,621.21            | 4,667.42            | 4,714.10            |
| 54030                 | Contracted Services                                   | -4,321.19           | 67,500.00           | 68,000.00           | 1,010.00            | 1,020.10            | 1,030.30            | 1,040.60            |
| 55010                 | Repairs & Maintenance                                 | 5,949.40            | 6,387.60            | 7,880.00            | 6,443.80            | 6,508.24            | 6,573.32            | 6,639.05            |
| 55020                 | Operating Supplies                                    | 592.50              | 1,500.00            | 1,500.00            | 505.00              | 510.05              | 515.15              | 520.30              |
| 55030                 | Equipment   | 17,395.72           | 45,492.00           | 37,462.00           | 3,030.00            | 3,060.30            | 3,090.90            | 3,121.81            |
| 55035                 | Radio Equipment                                       | 1,080.59            | 1,500.00            | 1,500.00            | 1,515.00            | 1,530.15            | 1,545.45            | 1,560.91            |
| 55040                 | Utilities   | 3,290.33            | 2,609.96            | 2,791.74            | 2,819.66            | 2,847.85            | 2,876.33            | 2,905.10            |
| 55050                 | Vehicles  | 19,308.87           | 15,595.00           | 18,000.00           | 15,620.00           | 15,741.20           | 15,863.61           | 15,987.25           |
| 55055                 | Vehicles - Specified                                  | 156.17              | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 55060                 | Rentals   | 8,882.96            | 4,434.60            | 10,708.59           | 6,763.29            | 6,818.55            | 6,874.35            | 6,930.71            |
| 56610                 | Equipment Financing Interest                          | 42.14               | 0.00                | 512.30              | 512.30              | 512.30              | 512.30              | 0.00                |
| 56620                 | Equipment Financing Principal                         | 0.00                | 0.00                | 54,000.00           | 9,000.00            | 9,000.00            | 9,000.00            | 0.00                |
| 57010                 | Grants  | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 59000                 | Contribution to Reserve                               | 13,633.66           | 13,633.66           | 14,668.50           | 14,815.19           | 14,963.34           | 15,112.97           | 15,264.10           |
| 59100                 | Appropriated Operating Surplus                        | 0.00                | 2,800.00            | 6,000.00            | 0.00                | 0.00                | 0.00                | 0.00                |
| 59500                 | Transfer to Other Service                             | 56,818.31           | 28,787.22           | 568,875.10          | 8,963.85            | 9,053.49            | 9,144.02            | 9,235.46            |
| 59510                 | Transfer to Other Service - General Admin. Fee        | 389,583.96          | 389,583.96          | 409,063.16          | 413,153.79          | 417,285.33          | 421,458.18          | 425,672.76          |
| 59520                 | Transfer to Other Service - IT Fee                    | 37,520.00           | 37,520.00           | 38,000.00           | 38,380.00           | 38,763.80           | 39,151.44           | 39,542.95           |
| 59550                 | Transfer to Other Service - Environmental Services Fe | 89,000.00           | 89,000.00           | 105,800.00          | 106,858.00          | 107,926.58          | 109,005.85          | 110,095.90          |
| 60000                 | Capital Expenditures                                  | 90,839.39           | 90,000.00           | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| <b>Total Expenses</b> |   | <b>1,939,096.52</b> | <b>2,356,898.01</b> | <b>2,895,638.67</b> | <b>2,005,912.55</b> | <b>2,034,271.86</b> | <b>2,063,126.47</b> | <b>2,082,974.18</b> |
| <b>Total Service</b>  |   | <b>245,835.01</b>   | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         |

## S102 Geospatial Information Systems

### INCOME

| Account             | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                                   | 298,632.50        | 298,632.81        | 350,000.00        | 348,623.46        | 357,293.38        | 366,178.04        | 375,282.99        |
| 41020               | Grants in lieu of Taxes                        | 813.80            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 42025               | Sale of Services - Specified                   | 815.00            | 2,000.00          | 900.00            | 909.00            | 918.09            | 927.27            | 936.54            |
| 42030               | User Fees                                      | 7,995.00          | 5,500.00          | 9,000.00          | 9,090.00          | 9,180.90          | 9,272.71          | 9,365.44          |
| 42035               | User Fees - Specified                          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43025               | Grants - Specified                             | 0.00              | 117,000.00        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43500               | External Contributions & Contracts             | 0.00              | 0.00              | 13,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 43505               | External Contributions & Contracts - Specified | 2,000.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 45500               | Transfer from Other Service                    | 13,834.00         | 12,134.00         | 76,362.64         | 45,464.00         | 45,797.30         | 46,133.93         | 46,473.93         |
| 49100               | Prior Year Surplus                             | 51,328.88         | 50,220.82         | -44,465.79        | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |  | <b>375,419.18</b> | <b>485,487.63</b> | <b>404,796.85</b> | <b>404,086.46</b> | <b>413,189.67</b> | <b>422,511.95</b> | <b>432,058.90</b> |

### EXPENSES

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51010                 | Salaries                                       | 200,915.29        | 204,131.24        | 238,000.00        | 244,188.00        | 250,536.89        | 257,050.85        | 263,734.17        |
| 51020                 | Overtime                                       | 1,049.81          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 51030                 | Benefits                                       | 62,759.17         | 59,198.06         | 69,000.00         | 70,794.00         | 72,634.64         | 74,523.14         | 76,460.75         |
| 51050                 | Employee Health & Safety                       | 0.00              | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          |
| 51060                 | Employee Incentives                            | 15.50             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 52010                 | Travel   | 28.90             | 2,500.00          | 500.00            | 1,200.00          | 1,300.00          | 1,400.00          | 1,500.00          |
| 52020                 | Education & Training                           | 2,872.00          | 3,250.00          | 4,500.00          | 7,500.00          | 7,700.00          | 7,900.00          | 8,100.00          |
| 52030                 | Memberships, Dues & Subscriptions              | 0.00              | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            |
| 53020                 | Admin, Office Supplies & Postage               | 6,508.01          | 6,450.00          | 6,066.42          | 6,127.08          | 6,188.36          | 6,250.24          | 6,312.74          |
| 53030                 | Communication                                  | 1,351.17          | 1,332.00          | 1,267.80          | 1,280.48          | 1,293.28          | 1,306.22          | 1,319.28          |
| 53040                 | Advertising                                    | 0.00              | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            |
| 53050                 | Insurance                                      | 713.54            | 715.00            | 772.20            | 779.92            | 787.72            | 795.60            | 803.55            |
| 53080                 | Licence & Permits                              | 596.02            | 625.00            | 631.25            | 637.56            | 643.94            | 650.38            | 656.88            |
| 54020                 | Audit - Professional Fees                      | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 54030                 | Contracted Services                            | 59,899.00         | 126,098.02        | 13,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 55010                 | Repairs & Maintenance                          | 3,393.34          | 3,200.00          | 3,360.75          | 3,394.36          | 3,428.30          | 3,462.58          | 3,497.21          |
| 55030                 | Equipment                                      | 0.00              | 0.00              | 1,267.80          | 1,267.80          | 1,267.80          | 1,267.80          | 1,267.80          |
| 55040                 | Utilities                                      | 1,589.59          | 1,500.00          | 1,633.01          | 1,649.34          | 1,665.83          | 1,682.49          | 1,699.32          |
| 55050                 | Vehicles                                       | 0.00              | 200.00            | 202.00            | 204.02            | 206.06            | 208.12            | 210.21            |
| 55060                 | Rentals  | 2,532.14          | 2,507.68          | 2,476.34          | 2,501.10          | 2,526.11          | 2,551.38          | 2,576.89          |
| 59000                 | Contribution to Reserve                        | 15,612.00         | 15,612.00         | 15,768.12         | 15,768.12         | 15,768.12         | 15,768.12         | 15,768.12         |
| 59500                 | Transfer to Other Service                      | 2.38              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 59510                 | Transfer to Other Service - General Admin. Fee | 28,028.64         | 28,028.63         | 28,533.15         | 28,818.48         | 29,106.67         | 29,397.73         | 29,691.71         |
| 59520                 | Transfer to Other Service - IT Fee             | 28,140.00         | 28,140.00         | 15,818.00         | 15,976.18         | 16,135.94         | 16,297.30         | 16,460.27         |
| <b>Total Expenses</b> |  | <b>416,006.50</b> | <b>485,487.63</b> | <b>404,796.85</b> | <b>404,086.46</b> | <b>413,189.67</b> | <b>422,511.95</b> | <b>432,058.90</b> |
| <b>Total Service</b>  |  | <b>-40,587.32</b> | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |

**S103 Building Inspection**

**INCOME**

| Account             | Description                 | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 41010               | Requisitions                | 541,267.68          | 541,266.75          | 562,078.28          | 786,220.60          | 805,194.91          | 824,645.14          | 838,201.93          |
| 41020               | Grants in lieu of Taxes     | 929.21              | 1,020.00            | 1,020.00            | 0.00                | 0.00                | 0.00                | 0.00                |
| 42030               | User Fees                   | 816,905.69          | 650,000.00          | 700,000.00          | 718,200.00          | 736,873.20          | 756,031.90          | 775,688.73          |
| 42035               | User Fees - Specified       | 331.45              | 0.00                | 0.00                | 50,000.00           | 50,000.00           | 50,000.00           | 50,000.00           |
| 45000               | Transfer from Reserves      | 0.00                | 0.00                | 66,000.00           | 0.00                | 0.00                | 84,000.00           | 56,000.00           |
| 45500               | Transfer from Other Service | 4,062.95            | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 49100               | Prior Year Surplus          | 411,278.52          | 410,230.63          | 418,000.00          | 0.00                | 0.00                | 0.00                | 0.00                |
| <b>Total Income</b> |                             | <b>1,774,775.50</b> | <b>1,602,517.38</b> | <b>1,747,098.28</b> | <b>1,554,420.60</b> | <b>1,592,068.11</b> | <b>1,714,677.04</b> | <b>1,719,890.66</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date        | 2020 Budget         | 2021 Budget         | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |
|-----------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 51010                 | Salaries                                       | 710,746.23          | 809,245.53          | 899,000.00          | 922,374.00          | 946,355.72          | 970,960.97          | 996,205.96          |
| 51020                 | Overtime                                       | 9,632.42            | 5,000.00            | 5,000.00            | 5,000.00            | 5,000.00            | 5,000.00            | 5,000.00            |
| 51030                 | Benefits                                       | 200,439.17          | 234,681.13          | 260,000.00          | 266,760.00          | 273,695.76          | 280,811.85          | 288,112.96          |
| 51050                 | Employee Health & Safety                       | 1,710.26            | 7,100.00            | 7,100.00            | 7,171.00            | 7,242.71            | 7,315.14            | 7,388.29            |
| 51060                 | Employee Incentives                            | 2,572.65            | 5,000.00            | 3,000.00            | 3,030.00            | 3,060.30            | 3,090.90            | 3,121.81            |
| 52010                 | Travel   | 555.06              | 20,000.00           | 10,000.00           | 10,100.00           | 10,201.00           | 10,303.01           | 10,406.04           |
| 52020                 | Education & Training                           | 3,696.02            | 15,000.00           | 17,000.00           | 17,442.00           | 17,895.49           | 18,360.77           | 18,838.15           |
| 52030                 | Memberships, Dues & Subscriptions              | 4,224.91            | 5,760.00            | 5,760.00            | 5,817.60            | 5,875.78            | 5,934.53            | 5,993.88            |
| 53020                 | Admin, Office Supplies & Postage               | 16,016.99           | 19,000.00           | 19,000.00           | 19,190.00           | 19,381.90           | 19,575.72           | 19,771.48           |
| 53030                 | Communication                                  | 13,040.67           | 16,000.00           | 16,000.00           | 16,160.00           | 16,321.60           | 16,484.82           | 16,649.66           |
| 53040                 | Advertising                                    | 740.00              | 3,000.00            | 1,500.00            | 1,500.00            | 1,500.00            | 1,500.00            | 1,500.00            |
| 53050                 | Insurance                                      | 27,962.19           | 29,000.00           | 29,000.00           | 29,754.00           | 30,527.60           | 31,321.32           | 32,135.68           |
| 53080                 | Licence & Permits                              | 10,958.70           | 14,000.00           | 14,000.00           | 14,140.00           | 14,281.40           | 14,424.21           | 14,568.46           |
| 54010                 | Legal  | 3,729.81            | 60,000.00           | 30,000.00           | 30,300.00           | 30,603.00           | 30,909.03           | 31,218.12           |
| 54030                 | Contracted Services                            | 256.20              | 6,700.00            | 700.00              | 700.00              | 700.00              | 700.00              | 0.00                |
| 55010                 | Repairs & Maintenance                          | 7,455.63            | 5,500.00            | 5,800.00            | 5,800.00            | 5,800.00            | 5,800.00            | 5,800.00            |
| 55020                 | Operating Supplies                             | 0.00                | 7,978.00            | 0.00                | 0.00                | 0.00                | 0.00                | 0.00                |
| 55030                 | Equipment                                      | 1,905.84            | 15,000.00           | 15,000.00           | 5,000.00            | 5,000.00            | 5,000.00            | 0.00                |
| 55040                 | Utilities                                      | 2,781.79            | 2,610.00            | 3,000.00            | 3,030.00            | 3,060.30            | 3,090.90            | 3,121.81            |
| 55050                 | Vehicles                                       | 6,687.88            | 12,000.00           | 9,000.00            | 9,234.00            | 9,474.08            | 9,720.41            | 9,973.14            |
| 55055                 | Vehicles - Specified                           | 5,094.97            | 9,000.00            | 8,000.00            | 8,000.00            | 8,000.00            | 8,000.00            | 8,000.00            |
| 55060                 | Rentals  | 10,121.29           | 11,900.00           | 11,400.00           | 11,400.00           | 11,400.00           | 11,400.00           | 11,400.00           |
| 59000                 | Contribution to Reserve                        | 80,639.26           | 53,832.60           | 153,000.00          | 0.00                | 0.00                | 0.00                | 0.00                |
| 59500                 | Transfer to Other Service                      | 737.42              | 2,000.00            | 2,000.00            | 2,000.00            | 2,000.00            | 2,000.00            | 2,000.00            |
| 59510                 | Transfer to Other Service - General Admin. Fee | 96,930.36           | 96,930.37           | 99,838.28           | 102,036.00          | 104,688.93          | 107,410.85          | 109,522.00          |
| 59520                 | Transfer to Other Service - IT Fee             | 56,280.00           | 56,280.00           | 57,000.00           | 58,482.00           | 60,002.53           | 61,562.60           | 63,163.23           |
| 60000                 | Capital Expenditures                           | 70,391.66           | 80,000.00           | 66,000.00           | 0.00                | 0.00                | 84,000.00           | 56,000.00           |
| <b>Total Expenses</b> |  | <b>1,345,307.38</b> | <b>1,602,517.63</b> | <b>1,747,098.28</b> | <b>1,554,420.60</b> | <b>1,592,068.11</b> | <b>1,714,677.04</b> | <b>1,719,890.66</b> |

|                      |  |                   |              |             |             |             |             |             |
|----------------------|--|-------------------|--------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>429,468.12</b> | <b>-0.25</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|-------------------|--------------|-------------|-------------|-------------|-------------|-------------|

**S104 Planning & Land Use**

**INCOME**

| Account             | Description                                    | 2020 To Date        | 2020 Budget         | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|--|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                                   | 786,769.93          | 786,769.93          | 811,693.16        | 829,918.78        | 831,281.62        | 831,548.89        | 832,731.83        |
| 42030               | User Fees                                      | 39,384.66           | 0.00                | 40,000.00         | 40,400.00         | 40,804.00         | 41,212.04         | 41,624.16         |
| 42035               | User Fees - Specified                          | 30,750.00           | 75,000.00           | 30,000.00         | 30,300.00         | 30,603.00         | 30,909.03         | 31,218.12         |
| 42040               | Rental Income                                  | 0.00                | 0.00                | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43025               | Grants - Specified                             | 195,318.83          | 79,000.00           | 7,630.87          | 7,707.18          | 7,784.25          | 7,862.09          | 7,940.71          |
| 43030               | Community Works Grants (Internal)              | 0.00                | 35,000.00           | 35,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 43500               | External Contributions & Contracts             | 0.00                | 0.00                | 4,000.00          | 4,040.00          | 4,080.40          | 4,121.20          | 4,162.42          |
| 43505               | External Contributions & Contracts - Specified | 11,123.00           | 0.00                | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 45000               | Transfer from Reserves                         | 0.00                | 0.00                | 9,000.00          | 0.00              | 0.00              | 0.00              | 0.00              |
| 45500               | Transfer from Other Service                    | 7,000.00            | 0.00                | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 49100               | Prior Year Surplus                             | -20,655.16          | 123,000.00          | -53,000.00        | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |  | <b>1,049,691.26</b> | <b>1,098,769.93</b> | <b>884,324.03</b> | <b>912,365.96</b> | <b>914,553.27</b> | <b>915,653.26</b> | <b>917,677.24</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date        | 2020 Budget         | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51010                 | Salaries                                       | 554,563.22          | 534,693.28          | 514,000.00        | 519,140.00        | 524,331.40        | 529,574.71        | 534,870.46        |
| 51030                 | Benefits                                       | 151,985.16          | 153,895.00          | 163,000.00        | 164,630.00        | 166,276.30        | 167,939.06        | 169,618.45        |
| 51060                 | Employee Incentives                            | 3,406.91            | 3,000.00            | 500.00            | 0.00              | 0.00              | 0.00              | 0.00              |
| 52010                 | Travel   | 1,123.58            | 8,000.00            | 3,000.00          | 3,030.00          | 3,060.30          | 3,090.90          | 3,121.81          |
| 52020                 | Education & Training                           | 1,629.23            | 5,000.00            | 7,440.00          | 10,000.00         | 10,000.00         | 10,000.00         | 0.00              |
| 52030                 | Memberships, Dues & Subscriptions              | 2,668.51            | 3,000.00            | 3,500.00          | 3,535.00          | 3,570.35          | 3,606.05          | 3,642.11          |
| 53020                 | Admin, Office Supplies & Postage               | 12,296.54           | 13,000.00           | 13,000.00         | 13,130.00         | 13,261.30         | 13,393.91         | 13,527.85         |
| 53030                 | Communication                                  | 5,578.66            | 3,500.00            | 5,000.00          | 5,050.00          | 5,100.50          | 5,151.50          | 5,203.02          |
| 53040                 | Advertising                                    | 3,860.45            | 6,000.00            | 6,000.00          | 5,050.00          | 5,100.50          | 5,151.50          | 5,203.02          |
| 53050                 | Insurance                                      | 2,970.67            | 2,500.00            | 3,000.00          | 3,030.00          | 3,060.30          | 3,090.90          | 3,121.81          |
| 53080                 | Licence & Permits                              | 4,252.80            | 0.00                | 4,200.00          | 4,242.00          | 4,284.42          | 4,327.26          | 4,370.54          |
| 54010                 | Legal  | 18,778.22           | 4,000.00            | 16,000.00         | 16,160.00         | 16,321.60         | 16,484.82         | 16,649.66         |
| 54030                 | Contracted Services                            | 184,432.11          | 218,500.00          | 10,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 54040                 | Consulting Fees                                | 0.00                | 0.00                | 3,500.00          | 0.00              | 0.00              | 0.00              | 0.00              |
| 55010                 | Repairs & Maintenance                          | 5,938.34            | 5,400.00            | 6,000.00          | 6,060.00          | 6,120.60          | 6,181.81          | 6,243.62          |
| 55020                 | Operating Supplies                             | 0.00                | 3,000.00            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 55040                 | Utilities                                      | 2,781.79            | 2,610.00            | 3,000.00          | 3,030.00          | 3,060.30          | 3,090.90          | 3,121.81          |
| 55050                 | Vehicles                                       | 2,805.10            | 2,200.00            | 2,200.00          | 2,222.00          | 2,244.22          | 2,266.66          | 2,289.33          |
| 55060                 | Rentals  | 5,539.79            | 7,500.00            | 7,500.00          | 7,575.00          | 7,650.75          | 7,727.26          | 7,804.53          |
| 59000                 | Contribution to Reserve                        | 28,017.27           | 28,017.27           | 1,644.00          | 33,523.53         | 27,022.41         | 19,347.09         | 22,508.01         |
| 59500                 | Transfer to Other Service                      | 85.71               | 0.00                | 7,630.87          | 7,707.18          | 7,784.25          | 7,862.09          | 7,940.71          |
| 59510                 | Transfer to Other Service - General Admin. Fee | 76,194.40           | 76,194.38           | 78,891.66         | 79,680.58         | 80,477.38         | 81,282.16         | 82,094.98         |
| 59520                 | Transfer to Other Service - IT Fee             | 18,760.00           | 18,760.00           | 25,317.50         | 25,570.67         | 25,826.38         | 26,084.65         | 26,345.49         |
| <b>Total Expenses</b> |  | <b>1,087,668.46</b> | <b>1,098,769.93</b> | <b>884,324.03</b> | <b>912,365.96</b> | <b>914,553.27</b> | <b>915,653.26</b> | <b>917,677.24</b> |
| <b>Total Service</b>  |  | <b>-37,977.20</b>   | <b>0.00</b>         | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |

## S105 Community Sustainability

### INCOME

| Account             | Description                 | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                | 168,698.28        | 168,698.28        | 181,304.93        | 226,951.48        | 219,847.84        | 223,097.16        | 226,711.81        |
| 41020               | Grants in lieu of Taxes     | 127.52            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43025               | Grants - Specified          | 5,625.00          | 0.00              | 10,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 45500               | Transfer from Other Service | 0.00              | 0.00              | 27,500.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 49100               | Prior Year Surplus          | 124,753.89        | 143,516.79        | 35,182.86         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |                             | <b>299,204.69</b> | <b>312,215.07</b> | <b>253,987.79</b> | <b>226,951.48</b> | <b>219,847.84</b> | <b>223,097.16</b> | <b>226,711.81</b> |

### EXPENSES

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51010                 | Salaries                                       | 85,849.09         | 97,845.22         | 120,000.00        | 106,000.00        | 108,000.00        | 110,000.00        | 112,000.00        |
| 51020                 | Overtime                                       | 1,830.06          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 51030                 | Benefits                                       | 23,357.91         | 28,375.12         | 35,000.00         | 38,740.00         | 39,000.00         | 39,600.00         | 40,552.07         |
| 51050                 | Employee Health & Safety                       | 0.00              | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            |
| 51060                 | Employee Incentives                            | 10.30             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 51500                 | Directors - Allowance & Stipend                | 13,961.50         | 13,500.00         | 13,500.00         | 13,851.00         | 14,211.13         | 14,580.62         | 14,959.71         |
| 51560                 | Directors - Travel                             | 1,330.32          | 5,000.00          | 2,500.00          | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          |
| 52010                 | Travel   | 77.41             | 2,000.00          | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            |
| 52020                 | Education & Training                           | 720.87            | 2,000.00          | 1,100.00          | 2,200.00          | 2,200.00          | 2,200.00          | 2,200.00          |
| 52030                 | Memberships, Dues & Subscriptions              | 568.77            | 1,500.00          | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          | 1,000.00          |
| 53020                 | Admin, Office Supplies & Postage               | 1,715.33          | 3,000.00          | 1,616.60          | 1,632.77          | 1,649.09          | 1,665.58          | 1,682.24          |
| 53030                 | Communication                                  | 896.43            | 3,500.00          | 3,600.00          | 3,672.00          | 3,745.44          | 3,820.35          | 3,896.76          |
| 53040                 | Advertising                                    | 358.45            | 2,500.00          | 1,000.00          | 1,010.00          | 1,020.10          | 1,030.30          | 1,040.60          |
| 53050                 | Insurance                                      | 1,190.13          | 900.00            | 500.00            | 510.00            | 520.20            | 530.60            | 541.22            |
| 54030                 | Contracted Services                            | 82,602.90         | 97,730.90         | 5,000.00          | 0.00              | 0.00              | 0.00              | 0.00              |
| 55010                 | Repairs & Maintenance                          | 848.33            | 825.00            | 840.19            | 848.59            | 857.08            | 865.65            | 874.31            |
| 55020                 | Operating Supplies                             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 55030                 | Equipment                                      | -866.67           | 500.00            | 6,000.00          | 0.00              | 0.00              | 0.00              | 0.00              |
| 55040                 | Utilities                                      | 397.40            | 480.00            | 408.25            | 412.33            | 416.46            | 420.62            | 424.83            |
| 55050                 | Vehicles                                       | 1,243.29          | 0.00              | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            |
| 55055                 | Vehicles - Specified                           | 193.14            | 1,300.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 55060                 | Rentals  | 633.03            | 1,200.00          | 619.08            | 619.08            | 619.08            | 619.08            | 619.08            |
| 57010                 | Grants   | 32,145.00         | 35,000.00         | 45,000.00         | 35,000.00         | 25,000.00         | 25,000.00         | 25,000.00         |
| 59510                 | Transfer to Other Service - General Admin. Fee | 10,268.84         | 10,268.83         | 10,453.67         | 10,558.21         | 10,663.79         | 10,770.43         | 10,878.13         |
| 59520                 | Transfer to Other Service - IT Fee             | 4,690.00          | 4,690.00          | 4,750.00          | 4,797.50          | 4,845.47          | 4,893.93          | 4,942.87          |
| <b>Total Expenses</b> |  | <b>264,021.83</b> | <b>312,215.07</b> | <b>253,987.79</b> | <b>226,951.48</b> | <b>219,847.84</b> | <b>223,097.16</b> | <b>226,711.81</b> |

|                      |  |                  |             |             |             |             |             |             |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>35,182.86</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|



**S106 Feasibility Study**

**INCOME**

| Account             | Description                                    | 2020 To Date    | 2020 Budget      | 2021 Budget     | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget |
|---------------------|--|-----------------|------------------|-----------------|-------------|-------------|-------------|-------------|
| 43025               | Grants - Specified                             | -882.50         | 0.00             | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| 43505               | External Contributions & Contracts - Specified | 0.00            | 0.00             | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| 45000               | Transfer from Reserves                         | 7,077.95        | 2,500.00         | 2,500.00        | 0.00        | 0.00        | 0.00        | 0.00        |
| 45500               | Transfer from Other Service                    | 0.00            | 25,810.00        | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| 49100               | Prior Year Surplus                             | -508.75         | 0.00             | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| <b>Total Income</b> |  | <b>5,686.70</b> | <b>28,310.00</b> | <b>2,500.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date    | 2020 Budget      | 2021 Budget     | 2022 Budget | 2023 Budget | 2024 Budget | 2025 Budget |
|-----------------------|--|-----------------|------------------|-----------------|-------------|-------------|-------------|-------------|
| 54030                 | Contracted Services                            | 3,186.70        | 0.00             | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| 59500                 | Transfer to Other Service                      | 0.00            | 25,810.00        | 0.00            | 0.00        | 0.00        | 0.00        | 0.00        |
| 59510                 | Transfer to Other Service - General Admin. Fee | 2,500.00        | 2,500.00         | 2,500.00        | 0.00        | 0.00        | 0.00        | 0.00        |
| <b>Total Expenses</b> |  | <b>5,686.70</b> | <b>28,310.00</b> | <b>2,500.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |

|                      |  |             |             |             |             |             |             |             |
|----------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S109 Economic Development-Kaslo and Area D**

**INCOME**

| Account             | Description                 | 2020 To Date     | 2020 Budget       | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|-----------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions                | 21,475.18        | 21,475.18         | 20,580.44        | 33,555.24        | 34,037.39        | 34,526.99        | 35,024.18        |
| 41020               | Grants in lieu of Taxes     | 148.78           | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 43025               | Grants - Specified          | 5,000.00         | 0.00              | 11,111.00        | 0.00             | 0.00             | 0.00             | 0.00             |
| 45500               | Transfer from Other Service | 166.95           | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 49100               | Prior Year Surplus          | 39,525.34        | 115,000.00        | 30,000.00        | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                             | <b>66,316.25</b> | <b>136,475.18</b> | <b>61,691.44</b> | <b>33,555.24</b> | <b>34,037.39</b> | <b>34,526.99</b> | <b>35,024.18</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| 52010                 | Travel   | 353.40            | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 53020                 | Admin, Office Supplies & Postage               | 618.30            | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 53040                 | Advertising                                    | 410.27            | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 54030                 | Contracted Services                            | 67,908.09         | 91,770.00         | 48,011.00        | 19,738.00        | 20,081.97        | 20,432.02        | 20,788.26        |
| 57010                 | Grants   | 3,700.00          | 41,200.00         | 10,000.00        | 10,100.00        | 10,201.00        | 10,303.01        | 10,406.04        |
| 59100                 | Appropriated Operating Surplus                 | 0.00              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 59510                 | Transfer to Other Service - General Admin. Fee | 3,505.20          | 3,505.18          | 3,680.44         | 3,717.24         | 3,754.42         | 3,791.96         | 3,829.88         |
| <b>Total Expenses</b> |  | <b>76,495.26</b>  | <b>136,475.18</b> | <b>61,691.44</b> | <b>33,555.24</b> | <b>34,037.39</b> | <b>34,526.99</b> | <b>35,024.18</b> |
| <b>Total Service</b>  |  | <b>-10,179.01</b> | <b>0.00</b>       | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      |

**S120 Advisory Planning-Area D**

**INCOME**

| Account             | Description        | 2020 To Date    | 2020 Budget     | 2021 Budget     | 2022 Budget   | 2023 Budget   | 2024 Budget   | 2025 Budget   |
|---------------------|--------------------|-----------------|-----------------|-----------------|---------------|---------------|---------------|---------------|
| 41010               | Requisitions       | 674.83          | 674.83          | 674.83          | 674.83        | 674.83        | 674.83        | 674.83        |
| 49100               | Prior Year Surplus | 580.11          | 580.03          | 954.94          | 0.00          | 0.00          | 0.00          | 0.00          |
| <b>Total Income</b> |                    | <b>1,254.94</b> | <b>1,254.86</b> | <b>1,629.77</b> | <b>674.83</b> | <b>674.83</b> | <b>674.83</b> | <b>674.83</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date  | 2020 Budget     | 2021 Budget     | 2022 Budget   | 2023 Budget   | 2024 Budget   | 2025 Budget   |
|-----------------------|--|---------------|-----------------|-----------------|---------------|---------------|---------------|---------------|
| 52010                 | Travel   | 0.00          | 300.00          | 300.00          | 300.00        | 300.00        | 300.00        | 300.00        |
| 53020                 | Admin, Office Supplies & Postage               | 0.00          | 404.86          | 779.77          | 74.83         | 74.83         | 74.83         | 74.83         |
| 53040                 | Advertising                                    | 0.00          | 250.00          | 250.00          | 0.00          | 0.00          | 0.00          | 0.00          |
| 59510                 | Transfer to Other Service - General Admin. Fee | 300.00        | 300.00          | 300.00          | 300.00        | 300.00        | 300.00        | 300.00        |
| <b>Total Expenses</b> |  | <b>300.00</b> | <b>1,254.86</b> | <b>1,629.77</b> | <b>674.83</b> | <b>674.83</b> | <b>674.83</b> | <b>674.83</b> |

|                      |  |               |             |             |             |             |             |             |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>954.94</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S150 Jaws of Life-Kaslo and Area D**

**INCOME**

| Account             | Description             | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions            | 24,124.57        | 24,124.57        | 24,541.43        | 24,481.90        | 24,505.02        | 24,528.39        | 24,551.99        |
| 41020               | Grants in lieu of Taxes | 167.14           | 112.25           | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 49100               | Prior Year Surplus      | 70.98            | 207.18           | -82.43           | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                         | <b>24,362.69</b> | <b>24,444.00</b> | <b>24,459.00</b> | <b>24,481.90</b> | <b>24,505.02</b> | <b>24,528.39</b> | <b>24,551.99</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 53050                 | Insurance                                      | 51.12            | 50.00            | 50.00            | 50.50            | 51.00            | 51.52            | 52.03            |
| 57010                 | Grants   | 22,169.00        | 22,169.00        | 22,169.00        | 22,169.00        | 22,169.00        | 22,169.00        | 22,169.00        |
| 59510                 | Transfer to Other Service - General Admin. Fee | 925.00           | 925.00           | 940.00           | 949.40           | 958.89           | 968.48           | 978.17           |
| 59540                 | Transfer to Other Service - Fire Services Fee  | 1,300.00         | 1,300.00         | 1,300.00         | 1,313.00         | 1,326.13         | 1,339.39         | 1,352.79         |
| <b>Total Expenses</b> |  | <b>24,445.12</b> | <b>24,444.00</b> | <b>24,459.00</b> | <b>24,481.90</b> | <b>24,505.03</b> | <b>24,528.39</b> | <b>24,551.98</b> |

|                      |  |               |             |             |             |             |             |             |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>-82.43</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S156 Emergency Communications 911**

**INCOME**

| Account             | Description                        | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                       | 295,792.45        | 295,793.02        | 302,301.00        | 396,985.97        | 378,274.01        | 380,606.65        | 372,984.62        |
| 41020               | Grants in lieu of Taxes            | 559.31            | 150.00            | 150.00            | 0.00              | 0.00              | 0.00              | 0.00              |
| 42030               | User Fees                          | 152,748.01        | 136,800.00        | 121,800.00        | 121,800.00        | 121,800.00        | 121,800.00        | 121,800.00        |
| 43100               | Proceeds from Borrowing            | 0.00              | 0.00              | 400,000.00        | 0.00              | 0.00              | 0.00              | 0.00              |
| 43500               | External Contributions & Contracts | 11,829.34         | 11,000.00         | 11,000.00         | 11,000.00         | 11,000.00         | 11,000.00         | 11,000.00         |
| 49100               | Prior Year Surplus                 | -44,949.54        | -45,000.00        | 20,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |                                    | <b>415,979.57</b> | <b>398,743.02</b> | <b>855,251.00</b> | <b>529,785.97</b> | <b>511,074.01</b> | <b>513,406.65</b> | <b>505,784.62</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51050                 | Employee Health & Safety                       | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 52010                 | Travel   | 31.91             | 250.00            | 250.00            | 252.50            | 255.02            | 257.58            | 260.15            |
| 53020                 | Admin, Office Supplies & Postage               | 14,930.29         | 13,000.00         | 13,000.00         | 13,130.00         | 13,261.30         | 13,393.91         | 13,527.85         |
| 53030                 | Communication                                  | 32,085.25         | 28,000.00         | 54,000.00         | 54,213.00         | 28,428.13         | 28,645.41         | 28,864.87         |
| 53050                 | Insurance                                      | 251.04            | 300.00            | 300.00            | 303.00            | 306.03            | 309.09            | 312.18            |
| 53080                 | Licence & Permits                              | 4,967.28          | 0.00              | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          |
| 54030                 | Contracted Services                            | 219,800.51        | 250,073.00        | 271,042.00        | 250,619.49        | 252,212.75        | 253,821.95        | 255,447.24        |
| 55010                 | Repairs & Maintenance                          | 10,918.17         | 28,000.00         | 28,000.00         | 28,728.00         | 29,474.93         | 30,241.28         | 31,027.55         |
| 55030                 | Equipment                                      | 6,854.15          | 25,000.00         | 25,000.00         | 25,000.00         | 25,000.00         | 25,000.00         | 25,000.00         |
| 55035                 | Radio Equipment                                | 1,043.25          | 800.00            | 800.00            | 800.00            | 800.00            | 800.00            | 800.00            |
| 55040                 | Utilities                                      | 797.53            | 800.00            | 800.00            | 808.00            | 816.08            | 824.24            | 832.48            |
| 56110                 | Short-Term Financing Interest                  | 0.00              | 0.00              | 0.00              | 4,553.78          | 3,577.78          | 2,601.78          | 1,625.78          |
| 56120                 | Short-Term Financing Principal                 | 0.00              | 0.00              | 0.00              | 80,000.00         | 80,000.00         | 80,000.00         | 80,000.00         |
| 59000                 | Contribution to Reserve                        | 0.00              | 0.00              | 1,239.00          | 10,000.00         | 15,000.00         | 15,000.00         | 5,000.00          |
| 59510                 | Transfer to Other Service - General Admin. Fee | 32,000.00         | 32,000.00         | 33,500.00         | 33,835.00         | 34,173.35         | 34,515.08         | 34,860.23         |
| 59540                 | Transfer to Other Service - Fire Services Fee  | 20,520.00         | 20,520.00         | 22,320.00         | 22,543.20         | 22,768.63         | 22,996.32         | 23,226.28         |
| 60000                 | Capital Expenditures                           | 0.00              | 0.00              | 400,000.00        | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Expenses</b> |  | <b>344,199.38</b> | <b>398,743.00</b> | <b>855,251.00</b> | <b>529,785.97</b> | <b>511,074.01</b> | <b>513,406.64</b> | <b>505,784.62</b> |

|                      |  |                  |             |             |             |             |             |             |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>71,780.19</b> | <b>0.02</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S162 Emergency Planning-Kaslo and Area D**

**INCOME**

| Account             | Description             | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget |
|---------------------|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------|
| 41010               | Requisitions            | 33,859.00        | 33,843.00        | 38,783.87        | 34,708.00        | 35,063.00        | 35,421.00        | 0.00        |
| 41020               | Grants in lieu of Taxes | 234.47           | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00        |
| 49100               | Prior Year Surplus      | 270.13           | 0.00             | 286.13           | 0.00             | 0.00             | 0.00             | 0.00        |
| <b>Total Income</b> |                         | <b>34,363.60</b> | <b>33,843.00</b> | <b>39,070.00</b> | <b>34,708.00</b> | <b>35,063.00</b> | <b>35,421.00</b> | <b>0.00</b> |

**EXPENSES**

| Account               | Description                                   | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget |
|-----------------------|---|------------------|------------------|------------------|------------------|------------------|------------------|-------------|
| 51030                 | Benefits                                      | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00        |
| 51500                 | Directors - Allowance & Stipend               | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00        |
| 51560                 | Directors - Travel                            | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00        |
| 59500                 | Transfer to Other Service                     | 33,843.00        | 33,843.00        | 39,070.00        | 34,708.00        | 35,063.00        | 35,421.00        | 0.00        |
| 59540                 | Transfer to Other Service - Fire Services Fee | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00        |
| <b>Total Expenses</b> |   | <b>33,843.00</b> | <b>33,843.00</b> | <b>39,070.00</b> | <b>34,708.00</b> | <b>35,063.00</b> | <b>35,421.00</b> | <b>0.00</b> |

|                      |  |               |             |             |             |             |             |             |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>520.60</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S187 Refuse Disposal (Central Subregion)-Nelson, Kaslo, Salmo and Areas D, E, F, and G**

| INCOME              |  |                      |                      |                      |                     |                     |                     |                     |  |
|---------------------|--|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|--|
| Account             | Description                                    | 2020 To Date         | 2020 Budget          | 2021 Budget          | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |  |
| 41010               | Requisitions                                   | 2,491,981.92         | 2,491,981.92         | 2,990,378.08         | 3,438,934.80        | 3,542,102.85        | 3,648,365.93        | 3,757,816.90        |  |
| 41020               | Grants in lieu of Taxes                        | 8,235.14             | 22,030.82            | 10,000.00            | 10,000.00           | 10,000.00           | 10,000.00           | 10,000.00           |  |
| 42010               | Sale of Goods                                  | 100.00               | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 42020               | Sale of Services                               | 1,396,820.59         | 1,304,235.55         | 1,536,729.69         | 1,587,464.28        | 1,698,813.52        | 1,732,789.85        | 1,767,445.48        |  |
| 42025               | Sale of Services - Specified                   | 206.40               | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 42030               | User Fees                                      | 16,059.02            | 116,200.00           | 5,050.00             | 5,100.50            | 5,151.51            | 5,203.02            | 5,255.05            |  |
| 42035               | User Fees - Specified                          | 29,126.88            | 0.00                 | 80,700.00            | 80,974.00           | 81,253.48           | 81,538.55           | 81,829.32           |  |
| 43010               | Donations                                      | 0.00                 | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 43015               | Donations - Specified                          | 0.00                 | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 43025               | Grants - Specified                             | 4,100.00             | 114,592.73           | 1,549,506.00         | 78,918.18           | 73,668.55           | 0.00                | 0.00                |  |
| 43100               | Proceeds from Borrowing                        | 1,668,653.67         | 2,563,153.97         | 1,359,674.79         | 2,115,000.00        | 1,247,000.00        | 0.00                | 0.00                |  |
| 43200               | Proceeds from Equipment Financing              | 368,421.00           | 1,048,420.16         | 750,000.00           | 20,000.00           | 0.00                | 20,000.00           | 650,000.00          |  |
| 43300               | Proceeds from Asset Disposal                   | 0.00                 | 40,000.00            | 220,116.82           | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 43500               | External Contributions & Contracts             | 0.00                 | 73,454.15            | 75,928.15            | 17,454.15           | 17,454.15           | 17,454.15           | 17,454.15           |  |
| 43505               | External Contributions & Contracts - Specified | 0.00                 | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 44020               | Investment Income & Interest                   | 0.00                 | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 45000               | Transfer from Reserves                         | 0.00                 | 3,663,744.56         | 4,035,124.11         | 76,459.09           | 87,834.28           | 71,000.00           | 27,000.00           |  |
| 45500               | Transfer from Other Service                    | 0.00                 | 29,102.26            | 0.00                 | 199,829.39          | 222,110.36          | 233,215.87          | 237,880.19          |  |
| 48200               | Gain on Debt                                   | 20,101.73            | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 49100               | Prior Year Surplus                             | -8,881,923.66        | -939,259.61          | -29,805.03           | 0.00                | 0.00                | 0.00                | 0.00                |  |
| <b>Total Income</b> |  | <b>-2,878,117.31</b> | <b>10,527,656.51</b> | <b>12,583,402.61</b> | <b>7,630,134.39</b> | <b>6,985,388.70</b> | <b>5,819,567.37</b> | <b>6,554,681.09</b> |  |

| EXPENSES              |  |                      |                      |                      |                     |                     |                     |                     |  |
|-----------------------|--|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|--|
| Account               | Description  | 2020 To Date         | 2020 Budget          | 2021 Budget          | 2022 Budget         | 2023 Budget         | 2024 Budget         | 2025 Budget         |  |
| 51010                 | Salaries   | 864,717.93           | 907,527.62           | 1,033,779.95         | 1,047,948.06        | 1,016,667.78        | 1,037,001.13        | 1,057,741.15        |  |
| 51020                 | Overtime   | 16,144.00            | 2,500.00             | 13,000.00            | 7,500.00            | 6,500.00            | 6,500.00            | 6,500.00            |  |
| 51030                 | Benefits   | 193,486.32           | 175,316.10           | 234,828.44           | 239,522.01          | 229,166.13          | 233,749.45          | 238,424.44          |  |
| 51050                 | Employee Health & Safety                               | 11,491.15            | 20,189.00            | 20,685.32            | 21,194.54           | 21,716.99           | 22,253.04           | 22,803.01           |  |
| 51060                 | Employee Incentives                                    | 800.00               | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 51500                 | Directors - Allowance & Stipend                        | 20,858.50            | 18,396.00            | 18,792.00            | 19,167.84           | 19,551.20           | 19,942.22           | 20,341.07           |  |
| 51560                 | Directors - Travel                                     | 1,498.16             | 2,000.00             | 2,000.00             | 2,100.00            | 2,205.00            | 2,315.25            | 2,431.01            |  |
| 52010                 | Travel   | 4,694.59             | 2,300.00             | 16,684.01            | 15,971.69           | 16,265.12           | 16,564.43           | 16,869.72           |  |
| 52020                 | Education & Training                                   | 135.00               | 2,400.00             | 3,572.40             | 4,300.00            | 3,000.00            | 3,000.00            | 3,000.00            |  |
| 52030                 | Memberships, Dues & Subscriptions                      | 0.00                 | 200.00               | 200.00               | 200.00              | 200.00              | 200.00              | 200.00              |  |
| 53020                 | Admin. Office Supplies & Postage                       | 604.82               | 950.00               | 1,150.00             | 1,150.00            | 1,150.00            | 1,150.00            | 1,150.00            |  |
| 53030                 | Communication  | 13,608.67            | 13,781.61            | 19,780.73            | 20,277.14           | 20,788.54           | 21,315.44           | 21,858.44           |  |
| 53040                 | Advertising  | 3,018.49             | 11,000.00            | 8,000.00             | 8,000.00            | 8,000.00            | 8,000.00            | 8,000.00            |  |
| 53050                 | Insurance  | 33,924.33            | 31,190.70            | 44,377.82            | 45,300.66           | 46,258.41           | 47,252.94           | 48,286.20           |  |
| 53080                 | Licence & Permits                                      | 200.00               | 35,750.00            | 20,750.00            | 15,750.00           | 750.00              | 750.00              | 0.00                |  |
| 54010                 | Legal  | 43,121.76            | 70,000.00            | 80,000.00            | 50,000.00           | 10,000.00           | 0.00                | 0.00                |  |
| 54020                 | Audit - Professional Fees                              | 13,778.63            | 48,450.00            | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 54030                 | Contracted Services                                    | 907,979.03           | 941,486.00           | 795,432.72           | 1,114,821.93        | 1,163,384.86        | 1,219,024.53        | 1,242,391.80        |  |
| 54040                 | Consulting Fees  | 7,962.00             | 0.00                 | 39,600.00            | 111,900.00          | 31,900.00           | 99,900.00           | 31,900.00           |  |
| 55010                 | Repairs & Maintenance                                  | 167,169.47           | 242,250.42           | 304,406.73           | 158,776.60          | 166,752.15          | 169,707.27          | 173,260.63          |  |
| 55020                 | Operating Supplies                                     | 13,373.53            | 17,650.00            | 12,450.00            | 12,450.00           | 12,450.00           | 12,450.00           | 12,450.00           |  |
| 55030                 | Equipment  | 1,405.00             | 1,500.00             | 1,500.00             | 1,500.00            | 1,500.00            | 1,500.00            | 1,500.00            |  |
| 55040                 | Utilities  | 9,531.21             | 7,353.01             | 9,721.84             | 9,916.27            | 10,114.60           | 10,316.89           | 10,523.22           |  |
| 55050                 | Vehicles   | 110,165.21           | 124,728.28           | 143,953.20           | 141,256.31          | 154,774.35          | 169,628.37          | 185,951.60          |  |
| 55060                 | Rentals  | 59,631.00            | 64,200.00            | 70,800.00            | 20,196.00           | 20,599.92           | 21,011.92           | 21,432.16           |  |
| 55900                 | Provisions   | 0.00                 | 0.00                 | 0.00                 | 0.00                | 0.00                | 0.00                | 0.00                |  |
| 56010                 | Debtenture Interest                                    | 234,350.62           | 379,553.50           | 374,139.04           | 374,139.04          | 416,595.29          | 414,311.54          | 414,311.54          |  |
| 56020                 | Debtenture Principal                                   | 318,219.24           | 334,430.17           | 347,905.33           | 347,905.33          | 441,607.27          | 435,468.02          | 435,468.02          |  |
| 56110                 | Short-Term Financing Interest                          | 0.00                 | 0.00                 | 21,075.55            | 28,223.83           | 21,814.41           | 15,404.99           | 8,995.56            |  |
| 56120                 | Short-Term Financing Principal                         | 0.00                 | 0.00                 | 0.00                 | 351,144.87          | 351,144.87          | 351,144.87          | 351,144.87          |  |
| 56610                 | Equipment Financing Interest                           | 229.53               | 14,684.70            | 12,783.38            | 16,273.90           | 12,257.57           | 8,181.30            | 3,990.34            |  |
| 56620                 | Equipment Financing Principal                          | 8,533.46             | 135,189.74           | 164,148.01           | 240,854.90          | 244,871.23          | 248,947.50          | 253,133.10          |  |
| 59000                 | Contribution to Reserve                                | 40,212.22            | 40,212.22            | 148,800.47           | 42,175.45           | 267,988.98          | 256,549.84          | 393,139.25          |  |
| 59500                 | Transfer to Other Service                              | 343,423.03           | 762,076.00           | 621,588.63           | 564,984.93          | 547,177.91          | 559,098.47          | 568,237.44          |  |
| 59510                 | Transfer to Other Service - General Admin. Fee         | 163,305.12           | 163,305.10           | 166,571.20           | 169,902.63          | 173,300.68          | 176,766.69          | 180,302.03          |  |
| 59520                 | Transfer to Other Service - IT Fee                     | 32,830.00            | 32,830.00            | 88,486.60            | 39,143.20           | 39,926.06           | 40,724.59           | 41,539.08           |  |
| 59550                 | Transfer to Other Service - Environmental Services Fee | 87,539.40            | 87,539.38            | 92,759.08            | 94,614.26           | 96,506.55           | 98,436.68           | 100,405.41          |  |
| 60000                 | Capital Expenditures                                   | 971,867.53           | 5,836,716.96         | 7,649,680.16         | 2,291,573.00        | 1,408,502.83        | 91,000.00           | 677,000.00          |  |
| <b>Total Expenses</b> |  | <b>4,699,808.95</b>  | <b>10,527,656.51</b> | <b>12,583,402.61</b> | <b>7,630,134.39</b> | <b>6,985,388.70</b> | <b>5,819,567.37</b> | <b>6,554,681.09</b> |  |
| <b>Total Service</b>  |  | <b>-7,577,926.26</b> | <b>0.00</b>          | <b>0.00</b>          | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         |  |

**S221 Community Facility Recreation & Parks-Kaslo and Area D**

**INCOME**

| Account             | Description                       | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                      | 249,785.21        | 249,785.21        | 252,256.23        | 276,129.79        | 275,146.26        | 280,181.67        | 266,236.39        |
| 41020               | Grants in lieu of Taxes           | 1,730.47          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          | 1,600.00          |
| 42030               | User Fees                         | 23,509.53         | 14,000.00         | 17,000.00         | 17,170.00         | 17,341.70         | 17,515.12         | 17,690.27         |
| 43020               | Grants                            | 0.00              | 14,043.00         | 14,043.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 43025               | Grants - Specified                | 0.00              | 0.00              | 12,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 43030               | Community Works Grants (Internal) | 0.00              | 0.00              | 10,000.00         | 25,000.00         | 20,000.00         | 20,000.00         | 20,000.00         |
| 44020               | Investment Income & Interest      | 414.35            | 100.00            | 200.00            | 200.00            | 200.00            | 200.00            | 200.00            |
| 45000               | Transfer from Reserves            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 49100               | Prior Year Surplus                | 43,457.89         | 43,293.00         | 62,834.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |                                   | <b>318,897.45</b> | <b>322,821.21</b> | <b>369,933.23</b> | <b>320,099.79</b> | <b>314,287.96</b> | <b>319,496.79</b> | <b>305,726.66</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51010                 | Salaries   | 4,541.74          | 4,600.00          | 5,000.00          | 5,130.00          | 5,263.38          | 5,400.23          | 5,540.63          |
| 51030                 | Benefits   | 318.28            | 300.00            | 400.00            | 400.00            | 400.00            | 400.00            | 400.00            |
| 52010                 | Travel   | 254.76            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 53040                 | Advertising  | 192.10            | 1,300.00          | 300.00            | 300.00            | 300.00            | 300.00            | 300.00            |
| 53050                 | Insurance  | 1,636.27          | 2,528.03          | 2,553.32          | 2,578.85          | 2,604.64          | 2,630.68          | 2,656.99          |
| 53080                 | Licence & Permits                                  | 0.00              | 200.00            | 400.00            | 402.00            | 404.02            | 406.06            | 408.12            |
| 54020                 | Audit - Professional Fees                          | 0.00              | 9,500.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 54030                 | Contracted Services                                | 17,431.67         | 15,000.00         | 53,000.00         | 41,000.00         | 36,000.00         | 36,000.00         | 36,000.00         |
| 55010                 | Repairs & Maintenance                              | 5,250.81          | 29,500.00         | 25,500.00         | 22,500.00         | 22,500.00         | 25,500.00         | 25,500.00         |
| 55020                 | Operating Supplies                                 | 4,378.63          | 1,950.00          | 2,150.00          | 2,150.00          | 2,150.00          | 2,150.00          | 2,150.00          |
| 55030                 | Equipment  | 73.13             | 9,000.00          | 9,000.00          | 9,000.00          | 8,000.00          | 9,000.00          | 9,000.00          |
| 55035                 | Radio Equipment                                    | 108.34            | 800.00            | 800.00            | 800.00            | 800.00            | 800.00            | 800.00            |
| 55040                 | Utilities  | 87.50             | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            |
| 55060                 | Rentals  | 0.00              | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            | 100.00            |
| 57010                 | Grants   | 141,148.00        | 141,148.00        | 156,803.00        | 146,283.00        | 146,283.00        | 146,283.00        | 146,283.00        |
| 59000                 | Contribution to Reserve                            | 16,293.00         | 16,293.00         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         | 10,000.00         |
| 59510                 | Transfer to Other Service - General Admin. Fee     | 6,276.16          | 6,276.14          | 6,276.14          | 6,338.90          | 6,402.29          | 6,466.31          | 6,530.98          |
| 59530                 | Transfer to Other Service - Community Services Fee | 50,183.04         | 50,183.04         | 51,507.77         | 57,017.04         | 57,980.63         | 58,960.50         | 59,956.94         |
| 60000                 | Capital Expenditures                               | 0.00              | 34,043.00         | 46,043.00         | 16,000.00         | 15,000.00         | 15,000.00         | 0.00              |
| <b>Total Expenses</b> |  | <b>248,173.43</b> | <b>322,821.21</b> | <b>369,933.23</b> | <b>320,099.79</b> | <b>314,287.96</b> | <b>319,496.79</b> | <b>305,726.66</b> |
| <b>Total Service</b>  |  | <b>70,724.02</b>  | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |

This presentation contains DRAFT budget numbers as of March 05, 2021, is subject to change and is for discussion purposes only



**S239 Transit-Kootenay Lake West**

**INCOME**

| Account             | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                                   | 451,538.57        | 451,538.87        | 485,404.00        | 526,663.33        | 574,063.02        | 619,988.04        | 657,187.32        |
| 41020               | Grants in lieu of Taxes                        | 3,445.49          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 42030               | User Fees                                      | 24,284.90         | 38,058.08         | 28,543.56         | 38,058.08         | 39,009.53         | 39,984.77         | 40,984.39         |
| 43020               | Grants   | 191,421.54        | 187,781.00        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43505               | External Contributions & Contracts - Specified | 179,000.00        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 45000               | Transfer from Reserves                         | 0.00              | 22,307.39         | 57,301.05         | 24,082.39         | 7,851.61          | 0.00              | 0.00              |
| 49100               | Prior Year Surplus                             | 19,463.79         | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |  | <b>869,154.29</b> | <b>699,685.34</b> | <b>571,248.61</b> | <b>588,803.80</b> | <b>620,924.16</b> | <b>659,972.81</b> | <b>698,171.71</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51030                 | Benefits                                       | 13.22             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 51500                 | Directors - Allowance & Stipend                | 306.00            | 1,000.00          | 500.00            | 500.00            | 500.00            | 500.00            | 500.00            |
| 51560                 | Directors - Travel                             | 102.83            | 500.00            | 250.00            | 250.00            | 250.00            | 250.00            | 250.00            |
| 53020                 | Admin, Office Supplies & Postage               | 61.00             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 53050                 | Insurance                                      | 456.70            | 550.00            | 561.00            | 561.00            | 561.00            | 561.00            | 561.00            |
| 54030                 | Contracted Services                            | 518,827.79        | 683,917.52        | 555,671.08        | 572,869.61        | 604,624.39        | 634,855.61        | 666,598.39        |
| 55010                 | Repairs & Maintenance                          | 64.15             | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 59000                 | Contribution to Reserve                        | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 59510                 | Transfer to Other Service - General Admin. Fee | 13,717.84         | 13,717.82         | 14,266.53         | 14,623.19         | 14,988.77         | 15,363.49         | 15,747.58         |
| 60000                 | Capital Expenditures                           | 94,265.17         | 0.00              | 0.00              | 0.00              | 0.00              | 8,442.71          | 14,514.74         |
| <b>Total Expenses</b> |  | <b>627,814.70</b> | <b>699,685.34</b> | <b>571,248.61</b> | <b>588,803.80</b> | <b>620,924.16</b> | <b>659,972.81</b> | <b>698,171.71</b> |
| <b>Total Service</b>  |  | <b>241,339.59</b> | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |

**S292 Local Conservation Service**

**INCOME**

| Account             | Description                 | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget      | 2025 Budget      |
|---------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|
| 41015               | Parcel Taxes                | 96,690.00         | 96,645.00         | 97,380.00         | 97,380.00         | 97,380.00         | 97,380.00        | 97,380.00        |
| 41020               | Grants in lieu of Taxes     | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00             | 0.00             |
| 43025               | Grants - Specified          | 0.00              | 0.00              | 3,000.00          | 0.00              | 0.00              | 0.00             | 0.00             |
| 45500               | Transfer from Other Service | 5,000.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00             | 0.00             |
| 49100               | Prior Year Surplus          | 24,366.18         | 23,177.72         | 18,893.52         | 13,595.71         | 2,833.76          | 850.72           | 1,244.38         |
| <b>Total Income</b> |                             | <b>126,056.18</b> | <b>119,822.72</b> | <b>119,273.52</b> | <b>110,975.71</b> | <b>100,213.76</b> | <b>98,230.72</b> | <b>98,624.38</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget      | 2025 Budget      |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|
| 51010                 | Salaries                                       | 10,679.99         | 14,421.49         | 15,390.00         | 15,543.90         | 15,699.34         | 15,856.33        | 16,014.90        |
| 51030                 | Benefits                                       | 2,294.49          | 4,182.23          | 4,500.00          | 4,545.00          | 4,590.45          | 4,636.35         | 4,682.72         |
| 51060                 | Employee Incentives                            | 7.10              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00             | 0.00             |
| 52010                 | Travel   | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00             | 0.00             |
| 53020                 | Admin, Office Supplies & Postage               | 71.38             | 200.00            | 200.00            | 202.00            | 204.02            | 206.06           | 208.12           |
| 54030                 | Contracted Services                            | 13,055.18         | 8,745.30          | 8,698.05          | 8,698.05          | 8,698.05          | 8,698.05         | 8,698.05         |
| 57010                 | Grants   | 79,254.52         | 87,259.20         | 74,400.00         | 76,600.00         | 67,600.00         | 65,000.00        | 65,000.00        |
| 59100                 | Appropriated Operating Surplus                 | 0.00              | 3,214.50          | 14,285.47         | 3,568.76          | 1,585.72          | 1,979.38         | 2,147.51         |
| 59510                 | Transfer to Other Service - General Admin. Fee | 1,800.00          | 1,800.00          | 1,800.00          | 1,818.00          | 1,836.18          | 1,854.54         | 1,873.09         |
| <b>Total Expenses</b> |  | <b>107,162.66</b> | <b>119,822.72</b> | <b>119,273.52</b> | <b>110,975.71</b> | <b>100,213.76</b> | <b>98,230.72</b> | <b>98,624.38</b> |

|                      |  |                  |             |             |             |             |             |             |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>18,893.52</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S184 Mosquito Control-Area D (Meadow Creek)**

**INCOME**

| Account             | Description                 | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions                | 64,000.00        | 64,000.00        | 66,000.00        | 68,000.00        | 70,000.00        | 72,000.00        | 74,000.00        |
| 45000               | Transfer from Reserves      | 0.00             | 0.00             | 4,000.00         | 0.00             | 0.00             | 0.00             | 0.00             |
| 45500               | Transfer from Other Service | 20,000.00        | 38,000.00        | 37,500.00        | 16,000.00        | 15,000.00        | 14,000.00        | 12,500.00        |
| 49100               | Prior Year Surplus          | -20,317.11       | -20,317.11       | -21,456.00       | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                             | <b>63,682.89</b> | <b>81,682.89</b> | <b>86,044.00</b> | <b>84,000.00</b> | <b>85,000.00</b> | <b>86,000.00</b> | <b>86,500.00</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date      | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 52010                 | Travel   | 0.00              | 52.00            | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 53020                 | Admin, Office Supplies & Postage                       | 0.00              | 77.00            | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 53040                 | Advertising  | 0.00              | 103.00           | 105.06           | 107.17           | 109.31           | 111.49           | 113.72           |
| 53050                 | Insurance  | 119.99            | 258.00           | 130.00           | 132.60           | 135.25           | 137.96           | 140.72           |
| 54030                 | Contracted Services                                    | 77,093.68         | 55,595.89        | 61,538.00        | 57,145.23        | 57,607.86        | 58,060.09        | 58,069.64        |
| 55010                 | Repairs & Maintenance                                  | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 55020                 | Operating Supplies                                     | 0.00              | 17,610.00        | 16,204.94        | 18,322.68        | 18,689.71        | 19,063.75        | 19,445.02        |
| 55060                 | Rentals  | 0.00              | 62.00            | 0.00             | 65.00            | 66.00            | 67.00            | 0.00             |
| 59500                 | Transfer to Other Service                              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 59510                 | Transfer to Other Service - General Admin. Fee         | 925.00            | 925.00           | 940.00           | 958.80           | 977.98           | 997.54           | 1,017.49         |
| 59550                 | Transfer to Other Service - Environmental Services Fee | 7,000.00          | 7,000.00         | 7,126.00         | 7,268.52         | 7,413.89         | 7,562.17         | 7,713.41         |
| <b>Total Expenses</b> |  | <b>85,138.67</b>  | <b>81,682.89</b> | <b>86,044.00</b> | <b>84,000.00</b> | <b>85,000.00</b> | <b>86,000.00</b> | <b>86,500.00</b> |
| <b>Total Service</b>  |  | <b>-21,455.78</b> | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      | <b>0.00</b>      |

**S185 Mosquito Control-Area D (Pineridge)**

**INCOME**

| Account             | Description        | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions       | 12,403.00        | 12,403.00        | 12,903.00        | 14,371.48        | 14,704.10        | 15,041.65        | 15,724.00        |
| 49100               | Prior Year Surplus | 1,597.95         | 1,597.95         | 1,782.68         | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                    | <b>14,000.95</b> | <b>14,000.95</b> | <b>14,685.68</b> | <b>14,371.48</b> | <b>14,704.10</b> | <b>15,041.65</b> | <b>15,724.00</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 52010                 | Travel   | 0.00             | 90.00            | 66.61            | 94.00            | 96.00            | 97.00            | 100.00           |
| 53020                 | Admin, Office Supplies & Postage                       | 0.00             | 90.00            | 92.00            | 94.00            | 96.00            | 97.00            | 100.00           |
| 53040                 | Advertising  | 0.00             | 211.00           | 215.00           | 212.32           | 216.25           | 220.17           | 0.00             |
| 53050                 | Insurance  | 20.57            | 27.00            | 27.54            | 28.09            | 28.65            | 29.23            | 29.81            |
| 54030                 | Contracted Services                                    | 9,272.70         | 10,657.95        | 11,308.53        | 10,916.95        | 11,190.05        | 11,469.15        | 12,312.19        |
| 59500                 | Transfer to Other Service                              | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 59510                 | Transfer to Other Service - General Admin. Fee         | 925.00           | 925.00           | 940.00           | 949.40           | 958.89           | 968.48           | 978.17           |
| 59550                 | Transfer to Other Service - Environmental Services Fee | 2,000.00         | 2,000.00         | 2,036.00         | 2,076.72         | 2,118.25         | 2,160.62         | 2,203.83         |
| <b>Total Expenses</b> |  | <b>12,218.27</b> | <b>14,000.95</b> | <b>14,685.68</b> | <b>14,371.48</b> | <b>14,704.10</b> | <b>15,041.65</b> | <b>15,724.00</b> |

|                      |  |                 |             |             |             |             |             |             |
|----------------------|--|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>1,782.68</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S194 Public Library-Kaslo and Area D**

**INCOME**

| Account             | Description             | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions            | 103,865.55        | 103,865.79        | 112,260.18        | 112,910.39        | 114,022.56        | 115,145.91        | 116,280.57        |
| 41020               | Grants in lieu of Taxes | 803.54            | 505.00            | 510.06            | 515.16            | 520.31            | 525.51            | 530.77            |
| 49100               | Prior Year Surplus      | 319.38            | 319.00            | -504.85           | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |                         | <b>104,988.47</b> | <b>104,689.79</b> | <b>112,265.39</b> | <b>113,425.55</b> | <b>114,542.87</b> | <b>115,671.42</b> | <b>116,811.34</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 57010                 | Grants   | 103,240.18        | 103,240.18        | 108,701.00        | 109,788.01        | 110,885.89        | 111,994.75        | 113,114.70        |
| 59000                 | Contribution to Reserve                            | 0.00              | 0.00              | 2,100.00          | 2,100.00          | 2,100.00          | 2,100.00          | 2,100.00          |
| 59510                 | Transfer to Other Service - General Admin. Fee     | 925.00            | 925.00            | 940.00            | 949.40            | 958.89            | 968.48            | 978.17            |
| 59530                 | Transfer to Other Service - Community Services Fee | 524.60            | 524.61            | 524.39            | 588.14            | 598.08            | 608.19            | 618.47            |
| <b>Total Expenses</b> |  | <b>104,689.78</b> | <b>104,689.79</b> | <b>112,265.39</b> | <b>113,425.55</b> | <b>114,542.86</b> | <b>115,671.42</b> | <b>116,811.33</b> |

|                      |  |               |             |             |             |             |             |             |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>298.69</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S246 Water Utility-Area D (Macdonald Creek)**

**INCOME**

| Account             | Description                  | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions                 | 6,120.00         | 6,120.00         | 6,242.00         | 6,367.00         | 6,495.00         | 6,624.00         | 6,757.00         |
| 41015               | Parcel Taxes                 | 24,050.76        | 24,051.00        | 24,532.00        | 25,022.00        | 25,523.00        | 26,033.00        | 26,554.00        |
| 42025               | Sale of Services - Specified | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             | 0.00             |
| 45000               | Transfer from Reserves       | 0.00             | 0.00             | 20,000.00        | 0.00             | 0.00             | 0.00             | 0.00             |
| 49100               | Prior Year Surplus           | 703.69           | 1,704.00         | -1,188.00        | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                              | <b>30,874.45</b> | <b>31,875.00</b> | <b>49,586.00</b> | <b>31,389.00</b> | <b>32,018.00</b> | <b>32,657.00</b> | <b>33,311.00</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 51010                 | Salaries   | 0.00             | 500.00           | 510.00           | 520.00           | 531.00           | 541.00           | 552.00           |
| 51030                 | Benefits   | 0.00             | 130.00           | 133.00           | 135.00           | 138.00           | 141.00           | 144.00           |
| 53050                 | Insurance  | 80.28            | 89.00            | 86.00            | 88.00            | 90.00            | 92.00            | 94.00            |
| 56010                 | Debenture Interest                                     | 2,369.54         | 3,246.00         | 4,247.00         | 4,247.00         | 4,247.00         | 4,247.00         | 4,247.00         |
| 56020                 | Debenture Principal                                    | 6,579.28         | 6,579.00         | 6,579.00         | 6,579.00         | 6,579.00         | 6,579.00         | 6,579.00         |
| 59000                 | Contribution to Reserve                                | 5,098.11         | 5,098.11         | 6,079.52         | 7,646.00         | 8,016.00         | 8,391.00         | 8,776.00         |
| 59500                 | Transfer to Other Service                              | 910.00           | 1,085.00         | 1,283.00         | 1,308.00         | 1,334.00         | 1,361.00         | 1,388.00         |
| 59510                 | Transfer to Other Service - General Admin. Fee         | 1,552.88         | 1,552.89         | 1,599.48         | 1,616.00         | 1,648.00         | 1,681.00         | 1,715.00         |
| 59550                 | Transfer to Other Service - Environmental Services Fee | 13,595.00        | 13,595.00        | 9,069.00         | 9,250.00         | 9,435.00         | 9,624.00         | 9,816.00         |
| 60000                 | Capital Expenditures                                   | 0.00             | 0.00             | 20,000.00        | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Expenses</b> |  | <b>30,185.09</b> | <b>31,875.00</b> | <b>49,586.00</b> | <b>31,389.00</b> | <b>32,018.00</b> | <b>32,657.00</b> | <b>33,311.00</b> |

|                      |  |               |             |             |             |             |             |             |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>689.36</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S259 Water Utility-Area D (Woodbury)**

**INCOME**

| Account             | Description                       | 2020 To Date     | 2020 Budget       | 2021 Budget       | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|-----------------------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|
| 41015               | Parcel Taxes                      | 17,466.00        | 17,466.00         | 17,466.00         | 17,466.00        | 17,466.00        | 17,466.00        | 17,466.00        |
| 42025               | Sale of Services - Specified      | 0.00             | 0.00              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 42030               | User Fees                         | 28,439.90        | 26,511.00         | 28,898.00         | 34,150.00        | 35,095.00        | 36,069.00        | 37,072.00        |
| 43015               | Donations - Specified             | 3,120.00         | 0.00              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 43025               | Grants - Specified                | 0.00             | 433,840.00        | 433,840.00        | 47,000.00        | 0.00             | 0.00             | 0.00             |
| 43030               | Community Works Grants (Internal) | 0.00             | 16,555.00         | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 45000               | Transfer from Reserves            | 0.00             | 20,200.00         | 61,555.00         | 0.00             | 0.00             | 0.00             | 0.00             |
| 49100               | Prior Year Surplus                | -8,239.59        | -8,239.00         | -5,361.00         | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                                   | <b>40,786.31</b> | <b>506,333.00</b> | <b>536,398.00</b> | <b>98,616.00</b> | <b>52,561.00</b> | <b>53,535.00</b> | <b>54,538.00</b> |

**EXPENSES**

| Account               | Description  | 2020 To Date     | 2020 Budget       | 2021 Budget       | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|
| 51010                 | Salaries   | 3,035.82         | 10,000.00         | 8,064.00          | 8,000.00         | 6,120.00         | 6,242.00         | 6,367.00         |
| 51020                 | Overtime   | 71.89            | 24.00             | 200.00            | 204.00           | 208.00           | 212.00           | 216.00           |
| 51030                 | Benefits   | 536.06           | 2,600.00          | 2,097.00          | 2,080.00         | 1,591.00         | 1,623.00         | 1,655.00         |
| 53020                 | Admin, Office Supplies & Postage                       | 6.00             | 0.00              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 53030                 | Communication  | 0.00             | 0.00              | 500.00            | 0.00             | 0.00             | 0.00             | 0.00             |
| 53050                 | Insurance  | 402.10           | 316.00            | 1,834.00          | 1,843.00         | 1,852.00         | 1,861.00         | 1,870.00         |
| 53080                 | Licence & Permits                                      | 450.00           | 199.00            | 153.00            | 156.06           | 159.18           | 162.36           | 165.61           |
| 54020                 | Audit - Professional Fees                              | 0.00             | 0.00              | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 54030                 | Contracted Services                                    | 920.46           | 896.00            | 1,100.00          | 1,112.00         | 1,124.00         | 1,137.00         | 1,149.00         |
| 55010                 | Repairs & Maintenance                                  | 328.99           | 1,000.00          | 1,000.00          | 1,010.00         | 1,020.00         | 1,031.00         | 1,041.00         |
| 55020                 | Operating Supplies                                     | 481.00           | 1,000.00          | 991.00            | 1,000.00         | 1,010.00         | 1,021.00         | 1,031.00         |
| 55025                 | Chemicals  | 70.87            | 550.00            | 550.00            | 561.00           | 572.00           | 584.00           | 595.00           |
| 55030                 | Equipment  | 0.00             | 150.00            | 0.00              | 0.00             | 0.00             | 0.00             | 0.00             |
| 55040                 | Utilities  | 1,423.29         | 2,200.00          | 2,200.00          | 2,244.00         | 2,289.00         | 2,335.00         | 2,381.00         |
| 59000                 | Contribution to Reserve                                | 18,990.66        | 15,870.66         | 12,664.54         | 6,398.42         | 9,967.33         | 10,145.57        | 10,343.01        |
| 59500                 | Transfer to Other Service                              | 8,193.51         | 22,181.00         | 21,604.00         | 6,936.56         | 6,176.31         | 6,299.28         | 6,425.48         |
| 59510                 | Transfer to Other Service - General Admin. Fee         | 3,837.36         | 3,837.34          | 3,952.46          | 4,110.00         | 4,192.00         | 4,276.00         | 4,361.00         |
| 59550                 | Transfer to Other Service - Environmental Services Fee | 11,669.00        | 11,669.00         | 15,648.00         | 15,960.96        | 16,280.18        | 16,605.78        | 16,937.90        |
| 60000                 | Capital Expenditures                                   | 0.00             | 433,840.00        | 463,840.00        | 47,000.00        | 0.00             | 0.00             | 0.00             |
| <b>Total Expenses</b> |  | <b>50,417.01</b> | <b>506,333.00</b> | <b>536,398.00</b> | <b>98,616.00</b> | <b>52,561.00</b> | <b>53,535.00</b> | <b>54,538.00</b> |

|                      |  |                  |             |             |             |             |             |             |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>-9,630.70</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|------------------|-------------|-------------|-------------|-------------|-------------|-------------|

**S278 Ainsworth/Woodbury Fire Response**

**INCOME**

| Account             | Description        | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|---------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 41010               | Requisitions       | 23,897.17        | 23,897.17        | 23,920.97        | 23,944.18        | 23,967.63        | 23,991.30        | 24,015.21        |
| 49100               | Prior Year Surplus | 8.63             | 8.00             | 65.73            | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>Total Income</b> |                    | <b>23,905.80</b> | <b>23,905.17</b> | <b>23,986.70</b> | <b>23,944.18</b> | <b>23,967.63</b> | <b>23,991.30</b> | <b>24,015.21</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date     | 2020 Budget      | 2021 Budget      | 2022 Budget      | 2023 Budget      | 2024 Budget      | 2025 Budget      |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 53050                 | Insurance                                      | 15.07            | 80.17            | 80.97            | 81.78            | 82.60            | 83.43            | 84.26            |
| 59100                 | Appropriated Operating Surplus                 | 0.00             | 0.00             | 65.73            | 0.00             | 0.00             | 0.00             | 0.00             |
| 59500                 | Transfer to Other Service                      | 21,600.00        | 21,600.00        | 21,600.00        | 21,600.00        | 21,600.00        | 21,600.00        | 21,600.00        |
| 59510                 | Transfer to Other Service - General Admin. Fee | 925.00           | 925.00           | 940.00           | 949.40           | 958.89           | 968.48           | 978.17           |
| 59540                 | Transfer to Other Service - Fire Services Fee  | 1,300.00         | 1,300.00         | 1,300.00         | 1,313.00         | 1,326.13         | 1,339.39         | 1,352.79         |
| <b>Total Expenses</b> |  | <b>23,840.07</b> | <b>23,905.17</b> | <b>23,986.70</b> | <b>23,944.18</b> | <b>23,967.63</b> | <b>23,991.30</b> | <b>24,015.21</b> |

|                      |  |              |             |             |             |             |             |             |
|----------------------|--|--------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Total Service</b> |  | <b>65.73</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> |
|----------------------|--|--------------|-------------|-------------|-------------|-------------|-------------|-------------|



**S280 Fire Protection - Kaslo**

**INCOME**

| Account             | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|---------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 41010               | Requisitions                                   | 373,195.06        | 373,195.06        | 384,535.01        | 397,360.10        | 419,330.00        | 423,691.72        | 431,279.18        |
| 41020               | Grants in lieu of Taxes                        | 4,063.59          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 42015               | Sale of Goods - Specified                      | 0.00              | 5,000.00          | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 43505               | External Contributions & Contracts - Specified | 0.00              | 0.00              | 7,000.00          | 7,000.00          | 7,000.00          | 7,000.00          | 7,000.00          |
| 45000               | Transfer from Reserves                         | 0.00              | 0.00              | 70,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| 45500               | Transfer from Other Service                    | 10,800.00         | 10,800.00         | 10,800.00         | 10,800.00         | 10,800.00         | 10,800.00         | 10,800.00         |
| 49100               | Prior Year Surplus                             | 1,259.93          | 0.00              | 29,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Income</b> |  | <b>389,318.58</b> | <b>388,995.06</b> | <b>501,335.01</b> | <b>415,160.10</b> | <b>437,130.00</b> | <b>441,491.72</b> | <b>449,079.18</b> |

**EXPENSES**

| Account               | Description                                    | 2020 To Date      | 2020 Budget       | 2021 Budget       | 2022 Budget       | 2023 Budget       | 2024 Budget       | 2025 Budget       |
|-----------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 51010                 | Salaries                                       | 51,762.58         | 65,000.00         | 92,000.00         | 105,000.00        | 125,000.00        | 125,000.00        | 130,000.00        |
| 51020                 | Overtime                                       | 382.50            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 51030                 | Benefits                                       | 1,945.68          | 1,492.00          | 3,000.00          | 4,000.00          | 5,000.00          | 5,000.00          | 5,300.00          |
| 51050                 | Employee Health & Safety                       | 13,506.07         | 17,500.00         | 17,675.00         | 17,851.75         | 18,030.26         | 18,210.57         | 18,392.67         |
| 51060                 | Employee Incentives                            | 4,652.54          | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          | 5,000.00          |
| 52010                 | Travel   | 2,428.26          | 500.00            | 505.00            | 510.05            | 515.15            | 520.31            | 525.51            |
| 52020                 | Education & Training                           | 10,658.25         | 17,500.00         | 17,500.00         | 17,675.00         | 17,851.75         | 18,030.27         | 18,210.57         |
| 52030                 | Memberships, Dues & Subscriptions              | 1,040.00          | 1,500.00          | 1,515.00          | 1,530.15          | 1,545.45          | 1,560.91          | 1,576.52          |
| 53020                 | Admin, Office Supplies & Postage               | 335.95            | 1,500.00          | 3,000.00          | 3,030.00          | 3,060.30          | 3,090.90          | 3,121.81          |
| 53030                 | Communication                                  | 2,871.91          | 3,500.00          | 3,700.00          | 3,737.00          | 3,774.37          | 3,812.11          | 3,850.23          |
| 53040                 | Advertising                                    | 196.05            | 1,150.00          | 1,161.50          | 1,173.11          | 1,184.84          | 1,196.69          | 1,208.66          |
| 53050                 | Insurance                                      | 7,770.70          | 7,500.00          | 7,500.00          | 7,575.00          | 7,650.75          | 7,727.26          | 7,804.53          |
| 54030                 | Contracted Services                            | 9,280.00          | 12,000.00         | 14,500.00         | 14,645.00         | 14,791.45         | 14,939.36         | 15,088.76         |
| 55010                 | Repairs & Maintenance                          | 5,101.64          | 6,000.00          | 6,000.00          | 6,060.00          | 6,120.60          | 6,181.81          | 6,243.62          |
| 55020                 | Operating Supplies                             | 2,906.90          | 2,500.00          | 2,500.00          | 2,525.00          | 2,550.25          | 2,575.75          | 2,601.51          |
| 55030                 | Equipment                                      | 2,584.63          | 9,500.00          | 12,000.00         | 12,120.00         | 12,241.20         | 12,363.61         | 12,487.25         |
| 55035                 | Radio Equipment                                | 3,209.28          | 3,000.00          | 4,000.00          | 4,040.00          | 4,080.40          | 4,121.20          | 4,162.42          |
| 55040                 | Utilities                                      | 6,557.85          | 6,000.00          | 6,060.00          | 6,120.60          | 6,181.81          | 6,243.62          | 6,306.06          |
| 55050                 | Vehicles                                       | 12,818.40         | 9,000.00          | 12,000.00         | 12,120.00         | 12,241.20         | 12,363.61         | 12,487.25         |
| 56010                 | Debenture Interest                             | 37,831.54         | 50,855.00         | 50,855.00         | 50,855.00         | 50,855.00         | 50,855.00         | 50,855.00         |
| 56020                 | Debenture Principal                            | 57,209.34         | 57,209.34         | 57,209.34         | 57,209.34         | 57,209.34         | 57,209.34         | 57,209.34         |
| 56610                 | Equipment Financing Interest                   | 1,701.16          | 1,871.29          | 1,189.00          | 291.00            | 0.00              | 0.00              | 0.00              |
| 56620                 | Equipment Financing Principal                  | 34,525.64         | 34,355.51         | 35,037.00         | 14,803.00         | 0.00              | 0.00              | 0.00              |
| 59000                 | Contribution to Reserve                        | 28,263.50         | 28,263.50         | 27,668.67         | 16,800.00         | 31,015.71         | 33,506.51         | 33,900.00         |
| 59500                 | Transfer to Other Service                      | 384.48            | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              | 0.00              |
| 59510                 | Transfer to Other Service - General Admin. Fee | 15,726.44         | 15,726.42         | 16,009.50         | 16,169.59         | 16,331.29         | 16,494.60         | 16,659.55         |
| 59520                 | Transfer to Other Service - IT Fee             | 4,690.00          | 4,690.00          | 4,750.00          | 4,797.50          | 4,845.47          | 4,893.93          | 4,942.87          |
| 59540                 | Transfer to Other Service - Fire Services Fee  | 25,882.00         | 25,882.00         | 29,000.00         | 29,522.00         | 30,053.40         | 30,594.36         | 31,145.06         |
| 60000                 | Capital Expenditures                           | 0.00              | 0.00              | 70,000.00         | 0.00              | 0.00              | 0.00              | 0.00              |
| <b>Total Expenses</b> |  | <b>346,223.29</b> | <b>388,995.06</b> | <b>501,335.01</b> | <b>415,160.10</b> | <b>437,130.00</b> | <b>441,491.73</b> | <b>449,079.18</b> |
| <b>Total Service</b>  |  | <b>43,095.29</b>  | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       | <b>0.00</b>       |